

An aerial photograph of a lush green landscape. In the foreground, a modern, white, curved building is situated on a paved area. A winding road or path leads through the fields. The background shows rolling hills under a cloudy sky. The image is framed by a large white triangle on the right side.

Department of Jobs, Precincts and Regions

# ANNUAL REPORT 2018–19

**We acknowledge the traditional Aboriginal owners of country throughout Victoria, their ongoing connection to this land and we pay our respects to their culture and their Elders past, present and future.**

**Cover photo:** Gilgar Gunditj Centre, Tyrendarra Indigenous Protected Area, part of the Budj Bim Cultural Landscape.

**Budj Bim:** the majestic dormant volcano in Victoria's south west, holds a history of aquaculture dating back over 6,600 years. The Budj Bim Cultural Landscape is the only Australian World Heritage property listed exclusively for its Aboriginal cultural values.

The Gunditjmara peoples used volcanic rock created by the Budj Bim lava flow to construct fish traps, weirs and ponds to manage the water flows from nearby Tae Rak/Lake Condah in order to trap kooyang, a short-finned eel.

The Department of Jobs, Precincts and Regions has worked alongside Traditional Owners to support their preservation and sustainable development of the Budj Bim landscape. The development of this world-class tourism destination will support self-determination for the Gunditjmara People in sharing their cultural landscape with the world.

# CONTENTS

<b>OVERVIEW</b>	<b>1</b>
Secretary's foreword	3
<b>FINANCIAL PERFORMANCE</b>	<b>41</b>
<b>NON-FINANCIAL PERFORMANCE</b>	<b>157</b>
<b>APPENDICES</b>	<b>211</b>
Appendix 1: Budget portfolio outcomes	212
Appendix 2: Capital projects/assets investment programs	218
Appendix 3: Victorian Government Trade and Investment Network	220
Appendix 4: People and workplace	220
Appendix 5: Office-based environmental performance	236
Appendix 6: Local Jobs First	244
Appendix 7: Government advertising expenditure	245
Appendix 8: Consultancy expenditure	246
Appendix 9: Disclosure of major contracts	246
Appendix 10: Information and Communication Technology (ICT) expenditure	247
Appendix 11: Freedom of Information	248
Appendix 12: Compliance and attestations	249
Appendix 13: Grants and related assistance	254
Appendix 14: Ministerial Statements of Expectations	324
Appendix 15: Additional departmental information available on request	325
Appendix 16: Acronyms	326
Appendix 17: Disclosure Index	328





O

1

OVERVIEW



# SECRETARY'S FOREWORD

The Department of Jobs, Precincts and Regions (DJPR) was formed on 1 January 2019 to help grow our state's economy and ensure it benefits all Victorians.

DJPR brings together talented people with a wide range of expertise and focus — from agriculture to creative industries through to tourism and attracting global investment — all with the shared purpose of creating more jobs for more people, building thriving places and regions, and supporting inclusive communities.

Through our important inclusion work we are also ensuring more Victorians can enjoy the benefits of our state's strong economy.

Passion, excellence, humility and respect — these are the qualities we cultivate in our workplace. I am proud of the culture of our department.

We are building a culture that values our differences, strives for excellence, fosters connectivity and nurtures talent. The diversity of people is our greatest asset — from our Interns to Executives, each team member holds a wealth of knowledge and diversity of opinion.

We work closely with our stakeholders across community and industry, understanding that consultation is key to getting things right and delivering on real need.

It's been a privilege to lead this department since it formed and on behalf of our Ministers and the Executive Board, I would like to acknowledge and thank the DJPR team for their contribution to delivering on our purpose. We've started strong and I look forward to continuing the journey alongside this great team for the benefit of all Victorians.

## Accountable Officer's declaration

In accordance with the *Financial Management Act 1994*, I am pleased to present the Department of Jobs, Precincts and Regions' Annual Report for the year ended 30 June 2019.



**Simon Phemister**  
Secretary

# ABOUT THE DEPARTMENT

## About us

The Department of Jobs, Precincts and Regions (DJPR) was established on 1 January 2019 to grow our state's economy and ensure it benefits all Victorians – by creating more jobs for more people, building thriving places and regions, and supporting inclusive communities.

Our work supports six ministers, spans 10 portfolios and operates across metropolitan, regional and international offices. We also oversee various public entities, including public corporations, regulatory authorities and specialist boards.

Ultimately, our work is about sustainably developing the Victorian economy by growing employment and improving the lives and prosperity of all Victorians. We work with many government, industry and community stakeholders to do this.

## Our purpose

Here at the Department of Jobs, Precincts and Regions, we're firmly focused on growing our state's economy and ensuring it benefits all Victorians.

For Victoria, this means:

**More jobs for more people:** we're helping to grow the economy by working with businesses to create and maintain jobs, so more people have meaningful work that's safe and secure. We're supporting workers, developing and growing our industries, and assisting industries in transition. We're creating jobs by leveraging and securing our natural assets and regional strengths, along with fostering our visitor economy, creativity and innovation. We're also connecting Victoria to the world by attracting investment and talent, and helping Victorian businesses successfully trade into global markets.

**Thriving places and regions:** we're building vibrant, prosperous precincts, suburbs and regions that drive economic growth and opportunities. We're supporting businesses to establish and grow, and our geographic focus on innovation and sector activity is helping attract investment. We're also cementing Victoria's position as Australia's leading cultural, sport, tourism and events destination.

**Inclusive communications:** we're working to create opportunities for all Victorians in communities that are well connected, culturally diverse and economically resilient. We're doing this by taking a collaborative approach – working across government and with communities to understand how we can share the benefits of economic prosperity, address entrenched disadvantage and support a stronger and fairer society.

# Changes to the department during 2018–19

## About the machinery of government changes

On 1 January 2019, the Victorian Government issued an administrative order under Section 10 of the *Public Administration Act 2004*, restructuring its activities via machinery-of-government changes to establish the Department of Jobs, Precincts and Regions (DJPR). The Department of Economic Development, Jobs, Transport and Resources was renamed the Department of Transport as the on-going department (transferor) and DJPR (transferee) assumed the responsibilities of the non-transport portfolios.

In addition, through the machinery-of-government changes, DJPR assumed responsibility for the following:

- Office for Suburban Development from the Department of Environment, Land, Water and Planning;
- Office of Racing and the Office of the Racing Integrity Commissioner from the Department of Justice and Regulation (itself renamed to the Department of Justice and Community Safety as part of the machinery-of-government changes);
- Sport and Recreation Victoria from the Department of Health and Human Services; and
- Latrobe Valley Authority, Biomedical Precincts and Cities, Precincts and Govhubs from the Department of Premier and Cabinet.

DJPR supports six ministers, spans 10 portfolios and operates across metropolitan, regional and international offices. DJPR also oversees various public entities, including public corporations, regulatory authorities and specialist boards.

## DEPARTMENTAL GROUPS

The department consists of eight groups, which work collaboratively to deliver on our purpose.

### Jobs, Innovation and Business Engagement

The Jobs, Innovation and Business Engagement (JIBE) group builds trust-based relationships with Victorian businesses, from global enterprises to small businesses and start-ups, to achieve job outcomes that strengthen our economy.

JIBE does this by facilitating and enabling new investments, developing and attracting world-class talent, supporting key industry capabilities and infrastructure, building on the state's strengths in innovation and advocating for a competitive and fair business environment that creates more jobs.

### Global Victoria

Global Victoria connects Victoria to global opportunities by building the export capability of Victorian businesses, connecting Victorians to trade opportunities through our international network, promoting our world class industry capabilities to international audiences and positioning Victoria as Australia's number one city for student experience. Global Victoria takes a leadership role in global engagement across Government and advocates for the best policy settings for Victoria to be globally competitive.

Global Victoria's objectives are to grow the value of Victorian exports, grow the number of Victorian exporters, diversify our export market mix, strengthen our digital offering and the digital literacy of Victorian exporters, place inclusion at the heart of all our programs, and position Victoria as a world leader and preferred partner for international trade.

The international network of 22 Victorian Government Trade and Investment offices delivers for the whole of Victoria, using detailed knowledge of market opportunities to grow foreign direct investment (FDI) into Victoria and grow Victoria's exports.

### Creative, Sport and Visitor Economy

#### Creative Victoria

Creative Victoria champions, grows and supports Victoria's creative industries, investing in the ideas, talent, organisations, events and projects that make Victoria a creative state.

Bringing together diverse but interconnected sectors, Creative Victoria fosters new opportunities for innovation, collaboration, cross-promotion and economic growth, both across the creative industries and in the broader community. Creative Victoria works to raise the profile, reach and impact of Victoria's creative industries, supports the career development of Victorian artists and creative professionals, and ensures that all Victorians benefit from creative and cultural opportunities – from school students to diverse communities to businesses.

Creative Victoria also oversees the state's major creative and cultural organisations, collections and facilities, valued at \$7 billion, ensuring that these rich assets can be enjoyed by all Victorian people as well as visitors to the state.

## Sport and Recreation

Sport and Recreation Victoria (SRV) supports Victoria's sport and recreation sector and inspires Victorians to get active.

SRV is committed to ensuring greater access and opportunities for participation in sport and recreation for all Victorians, maintaining Victoria's reputation as Australia's sporting and major events capital, developing and improving the quality of community sport and recreation facilities and investing in major sports facilities to support events and high performance. In addition, SRV works to strengthen the capacity of sport and recreation organisations, continue a robust evidence base for activities in the sport and active recreation system and reinforce the enriching role that sport and recreation plays in people's lives.

SRV works collaboratively with the not-for-profit, private and government sectors to implement policy and deliver programs and initiatives that improve the health and wellbeing of Victorians, build stronger and more connected communities, deliver economic growth and jobs and enhance liveability.

## Office for Women in Sport and Recreation

The Office of Women in Sport and Recreation supports the delivery of gender equality in the Victorian sport and recreation sector via Change Our Game, a suite of initiatives designed to increase leadership and participation in sport and recreation by women and girls, and via the successful implementation of a 40 per cent board quota for all funded sport and recreation organisations.

## Racing

The Office of Racing administers racing legislation, supports and implements the government's racing policy objectives and facilitates the ongoing relationship between the government and stakeholders within the racing industry. Key stakeholders include Racing Victoria Limited, Harness Racing Victoria and Greyhound Racing Victoria, the Office of the Racing Integrity Commissioner, racing clubs, Racing Analytical Services Laboratory and key racing stakeholder bodies such as those representing owners, trainers, jockeys, drivers and other industry representative bodies.

The Office of Racing also has responsibility for the administration of funding support to the racing industry to deliver on key objectives of the government's racing program.

The Office of the Racing Integrity Commissioner (ORIC) is a statutory office established under the *Racing Act 1958*. ORIC conducts investigations into alleged breaches of the rules of racing and annual audits of internal integrity and animal welfare processes and systems within the racing industry.

## Tourism, Events and Visitor Economy

Tourism, Events and Visitor Economy (TEVE) is responsible for strengthening the profile of tourism and events across government and influencing strategic reforms and economic outcomes for the sector.

TEVE undertakes research and provides policy, strategy and industry development advice to the government and industry on the visitor economy. TEVE also provides governance support and advice to a number of entities that market the state, secure events, and manage large scale tourist attractions, precincts, facilities and entertainment venues in Victoria.

## Precincts and Suburbs

The new Precincts and Suburbs group drives strategic planning for precincts, suburbs and places to create vibrant, distinct and innovative communities. The group works to create more jobs for Victorians, thriving communities and sustainable growth by prioritising, sequencing, designing and delivering precinct and suburban developments.

The Precincts and Suburbs group develops priority precincts and places to attract investment and people, and create the conditions for businesses, education and training institutions to innovate by sharing knowledge, infrastructure and talent. To bring the voice of the people into government decision-making, the group actively engages citizens to shape government policy and support the planning and design of inspirational places and thriving communities.

## Suburban Development

Suburban Development has a lead role in ensuring all Melbourne residents have affordable access to housing and jobs, supported by the infrastructure, services and amenity they need for a liveable, sustainable future.

The Office for Suburban Development coordinates six Metropolitan Partnerships with business, community and local government members. It supports an annual program of engagement activity that forms a basis for the independent advice developed by each partnership. This puts community priorities at the heart of government. Suburban Development coordinates the provision of Metropolitan Partnerships advice to relevant Ministers and works with departments, local governments and regional stakeholders to action the partnerships' priorities.

Suburban Development also leads a Suburban Revitalisation Program that helps coordinate the redevelopment of key suburban centres in partnership with local government, business and residents.

## Rural and Regional Victoria

The new Rural and Regional Victoria (RRV) group is responsible for delivering DJPR's vision in rural and regional places. RRV creates more jobs for more rural and regional Victorians, builds thriving economies and communities and enables place-based collective impact.

RRV works across three portfolios – regional development, resources and agriculture (for forestry and game). Through Regional Development Victoria (RDV) and the Latrobe Valley Authority (LVA), RRV facilitates investment and promotes job creation in both established and emerging sectors. Both RDV and LVA provide vital support for regional communities during times of need – whether through intensive programs for economies in transition or helping regional Victorians recover from natural disasters such as bushfires and floods. RRV is responsible for sustainably managing natural resources (minerals, extractives, petroleum, forests) to support improved economic, employment and social outcomes.

RRV's efforts facilitate broader Whole-of-Victorian Government priorities in rural and regional Victoria aimed at ensuring better transport, digital connectivity, more affordable housing, and comprehensive health, education and community infrastructure. RRV works with a wide range of stakeholders across industry, local communities and all tiers of government to promote rural and regional Victoria as a great place to live, work, visit and invest.

## Agriculture Victoria

Agriculture Victoria delivers policy, regulation and compliance, market access and facilitation, biosecurity and emergency management, and research and innovation services. This work supports both well-established agricultural industries such as dairy, grains, horticulture and livestock, as well as new and emerging industries such as medicinal cannabis and the small-scale and craft agri-business sector.

Agriculture Victoria has around 1100 staff who work at 47 locations throughout Victoria. The group works with the community and industry to enhance productivity and growth, as well as protect and grow market access by addressing trade barriers and managing the risks of pests, diseases and chemical use. Agriculture Victoria actively partners with industry and research institutions to innovate and accelerate adoption of new technologies and practices.

## Inclusion

The Inclusion group champions the fair distribution of the economic and social benefits that stem from a strong economy.

The Inclusion group does this by using our resources and skills to understand the economy's impacts on different socio-economic groups, communities, regions and businesses and acting to maximise the impact of government investment. The Inclusion group works with colleagues around the department to support a more inclusive organisation and a stronger focus on economic inclusion across all our portfolios. The Inclusion group also collaborates across government on how a stronger and more inclusive economy can support wider government priorities. In doing this, the group are informed by the experiences of excluded people and communities.

## Corporate Services

The Corporate Services group enables DJPR people to focus on growing the state's economy and ensuring it benefits all Victorians by creating more jobs for more people, building thriving places and regions and supporting inclusive communities. Corporate Services works to build a safe, high-performing organisation where DJPR people are supported to achieve their best.

The group does this by providing strategic and operational support services that enable creativity and innovation.

The department is also supported in its delivery on outcomes by:

### Lead Scientist

The Office of the Lead Scientist aligns and connects Victoria's innovation ecosystem and works across government — engaging with business, the research sector and the Commonwealth Government — to foster links and identify opportunities for the benefit of the economy and community.

### Industry Intelligence and Capture Teams

Industry Intelligence and Capture Teams provides advice and analysis on economic and industry trends and emerging opportunities and risks. It drives a targeted and integrated government focus on the development of a small number of high-growth potential and emerging sectors. Key sectors of focus include defence, aerospace, cybersecurity and autonomous vehicles.

The Industry Intelligence and Capture Teams works closely with industry and across government to better understand and capitalise on Victoria's capabilities and strengths and target future growth opportunities.

### Climate Change in Industry Transition

To help Victorian industries and communities take advantage of Victoria's shift to a carbon neutral economy and build thriving places and regions well adapted to climate change.

# ACHIEVEMENTS 2018–19

## TRADE MISSIONS



- Supported more than **590 Victorian companies** in key industries such as food and wine, medical technology, financial services, technology and education to participate in **32 outbound trade missions** to **16 countries**.
- Supported **564 international delegates** to visit Victoria and connect with Victorian businesses.

## CREATIVE STATE

- The economic contribution of Victoria's creative industries reached **\$31 billion**, representing **23% growth over four years**.
- Jobs in creative industries also **grew 18%** in four years – **with 289,000 employed in the sector**



## MORE WOMEN IN SPORT

- Increased gender equity within sporting organisations, with **93% of Victoria's peak sports organisations** meeting the Change our Game quota of **40% or more women** on their governing boards – a major achievement for the Office of Women in Sport and Recreation.



## INVESTING IN EMPLOYMENT



- Facilitated **174 investment projects** generating more than **\$2.4 billion** in new capital investment, creating **7192 full-time equivalent jobs** and delivering **20 new company headquarters** in Victoria.
- 59 regional investment projects** were facilitated. Worth more than **\$1.1 billion in new capital expenditure**, these projects are expected to create **1910 full-time equivalent jobs**.

## DRIVING INDUSTRY TRANSITION

- The Automotive Transition Plan was delivered, assisting businesses and workers affected by the cessation of passenger car manufacturing. This included **four jobs fairs** with more than **200 exhibitors**, **5500 jobs** on offer and **11,700 participants**.



## THARAMBA BUGHEEN



- Through Tharamba Bugheen: Victorian Aboriginal Business Strategy, a **range of initiatives** to develop the Aboriginal business sector are being delivered through **key delivery partners** – Kinaway, Creative Victoria, LaunchVic and Visit Victoria.
- A whole-of-government procurement event gave **31 verified Aboriginal businesses** the chance to meet more than **100 Victorian government procurement staff**.

## LATROBE VALLEY



- Assisted **1457 workers and their families** impacted by industry closures through case management within the Worker Transition Service.
- Provided Back to Work payments to businesses to employ **1016 people**.
- Facilitated ongoing employment of **90 Hazelwood workers** through the Latrobe Valley Worker Transfer Scheme.

## REGIONAL VICTORIA



- Facilitated more than **\$1.1 billion of new investment** in regional Victoria that will create **1910 direct jobs**. Helped generate **\$56.5 million in actual export sales** for regional businesses as a result of participation in government programs.
- Supported **215 economic development and service delivery projects**.
- Achieved **92% participant satisfaction** with implementation of regional programs.



## UNITED NATIONS PUBLIC SERVICE AWARD

- Agriculture Victoria won the **2019 United Nations Public Service Award** for the Victorian Rabbit Action Network initiative in the category "Delivering Inclusive and Equitable Services to Leave No One Behind".



## WINS FOR RACING

- Supported the growth and development of the Victorian Racing Industry with **\$29.65 million** for **249 projects** worth **\$71.18 million** for new or upgraded racing infrastructure, enhanced integrity measures, support for animal welfare initiatives and marketing of events to new audiences through the Victorian Racing Industry Fund.

## VISITOR ECONOMY

- Continued to work with Visit Victoria as it facilitated more than **850 events** (2016-19) including **77 major events**, more than **600 business events** and more than **200 regional events**.

## METRO PARTNERSHIPS

- Successful **second round** of partnership assemblies heard directly from **over 1,066 community members**, from which independent partnership advice has influenced key outcomes from the 2018-19 State Budget.

## BETTER APPROVALS PROJECT

- The **Small Business Regulation Review** is reforming local government processes that make starting a business quicker and easier. The **Better Approvals Project** has reduced the average number of days for multiple permit processes from **199 to 54**.

## JOBS VICTORIA

- Supported more than **4000 Victorian jobseekers** into work through Jobs Victoria services in 2018-19.
- Since they started in late 2016, the services have supported almost **10,000** Victorians into work including long-term jobseekers, recently arrived refugees and others facing barriers to employment, and young people gaining work through the Youth Employment Scheme.



## SUPPORTING SOCIAL ENTERPRISE

- The Boost Your Business – Social Enterprise Capability Stream has supported **51 projects**. The projects develop capability within individual social enterprises to progress from incubation through to market ready.
- A further **11 projects** have been offered funding under round 3 of the stream.
- An initial survey of rounds 1 and 2 indicated that **89%** of successful recipients are either confident or extremely confident that the voucher program will lead to the enterprise scaling up or building its social, economic or environmental impact.



## SURVEYING RESOURCES

- Completed the state's **largest ever** airborne gravity survey as part of the Victorian Gas Program in January 2019 covering **32,000km** in the Otway geological basin.



## KEEPING TRACK OF LIVESTOCK

- Victorian vendors purchased a total of **9,344,739 EID tags**, saleyards scanned **3.2 million EID tags** and **5 million EID tags** were read through abattoirs.
- In December 2018, the Hamilton saleyard scanned and successfully uploaded **51,000 head** from a single day's sale – the **largest scanning and uploading** to date in Victoria.



## BREEDING COOLER COWS

- Agriculture Victoria scientists developed the **world first genomic breeding value for heat tolerance in dairy cows**.
- This breeding value improves animal welfare outcomes and results in less impact on milk production - worth up to **40 million litres of milk** or **\$18 million** per heat event.



## LEADING THE WAY WITH DISABILITY JOBS PLAN

- Won a 2018 Victorian Public Sector Award for the department's inaugural **Disability Inclusion Action Plan**, recognising its leading approach to disability employment planning, projects and initiatives.

## ACHIEVEMENTS 2018–19

### Jobs, Innovation and Business Engagement

#### Innovation and Bio Economy

- Supported the establishment of two new industry capabilities for Victoria's medical technologies and pharmaceuticals sector – **Commonwealth Scientific and Industrial Research Organisation (CSIRO) Advanced Biotechnology Manufacturing Platform** and **Biobanking Victoria Precision Medicine Services**. These initiatives will build value for companies by retaining pre-clinical product development in Victoria, facilitating connections with global companies and supporting research commercialisation and translation.
- Secured the **AusBiotech national conference**, the **Australia Biotech Invest & Partnering 2019** and **2020** conferences and the **AusMedtech 2019** conference, supporting Victoria's biotechnology, medical technology and pharmaceuticals industries.
- Supported **Victoria's start-up community** with LaunchVic providing nine rounds of funding and supporting 386 companies and more than 4800 entrepreneurs through investments in skills, capabilities and business development since its inception.
- Provided \$4.8 million to deliver **accelerator and education programs** for Victoria's health and life sciences start-ups, bolstering Melbourne's reputation as a leading health technology hub in the Asia Pacific.
- Provided \$2.35 million to **improve local investor education** and help create the next generation of start-up angel and venture capital investors, including funding to the Wade Institute of Entrepreneurship to deliver university-affiliated start-up investor courses.

#### Digital

- Attracted several premiere national events that showcase Victoria as a major destination for digital and other technology industries.
- Signed an agreement with the **Australian Information Industry Association (AIIA)** to relocate the AIIA headquarters to Melbourne and host Australia's premier technology awards, **AIIA's national iAwards**, from 2019 to 2022.
- Two premiere events showcased Melbourne as a major destination for the financial technology (FinTech) industry. **Intersekt**, the peak national event for the FinTech industry, supported the FinTech community and positioned Australia and Victoria as global leaders, attracting 700 attendees including 350 from overseas and interstate. The **FinTech Awards** gave more than 600 FinTech companies the opportunity for official recognition of their innovation and success and was attended by approximately 300 industry representatives.
- Supported more than 400 digital technology events through the **2018 Digital Innovation Festival**, which attracted around 15,000 people across the state
- Supported the Australian Computer Society's **Reimagination** national conference, held in Melbourne for the first time in 2018 which attracted more than 1000 participants.

## Aviation

- Attracted new international airlines and direct international services to the state so that Victoria now has **37 international airlines** flying in and out of Melbourne Airport. New airlines to Victoria in 2018–19 were **Cebu Airlines and Air Vanuatu**. Two new international destinations were added to the network – San Francisco and Port Vila.
- In late 2018, Victoria established its second international airport with the commencement of a **double daily AirAsia X service** from Kuala Lumpur to Avalon Airport. This new service is expected to be one of many new international services at Avalon, creating up to **200 jobs** in Geelong and the surrounding regions over the coming years.
- In 2018–19, additional international airline services to the state are estimated to have added more than **\$60 million** in gross value and more than **600 jobs** to Victoria.

## Investment

- Facilitated **174 investment projects**, generating more than **\$2.4 billion in new capital investment**, creating **7192 full-time equivalent jobs** and delivering **20 new company headquarters in Victoria**.
- Facilitated **59 regional investment projects** worth more than **\$1.1 billion in new capital expenditure** and creating an expected **1910 full-time equivalent jobs**.
- Attracted major investments including:
  - Securing the establishment of **Judo Bank's headquarters** in Melbourne bringing competition to this market segment and creating **100 highly skilled jobs**.
  - Supporting the re-opening and expansion of tourist theme park **Gumbuya World**, which is adding dozens of new attractions by 2021, including water slides, adventure rides and other visitor experiences that will grow visitor numbers, creating up to **485 new jobs** in Melbourne's outer South East.
  - Supporting the relocation of **iSelect's service centre operations** from South Africa to Victoria and creation of a new Data Science Centre of Excellence, creating 155 new jobs. The **Data Science Centre of Excellence** will develop Victoria's digital technology capabilities in areas such as machine learning, data science and artificial intelligence and will service both Australian and Asian markets.
  - Attracting the new national headquarters of **Nissan Australia** and an **electric vehicle technical training centre** to Victoria, securing more than 450 local jobs. The facility will be in Mulgrave and includes 60 new jobs. The national technical training centre will be used to train dealers, engineers and technicians from Nissan sites around Australia and New Zealand.
  - Awarding a Local Industry Fund for Transition grant to **Australian Fresh Leaf Herbs** to support the establishment of a new state-of-the-art production facility. This \$20.8 million 'Victorian Cultivation Campus' investment will increase productivity, expand production capability, promote horticultural excellence, facilitate global market growth and create 108 new jobs.

- Supporting **Aspen Pharma** to secure the manufacture of Panadol for the state, creating 85 new jobs at its Dandenong facility. As a result of this investment, Aspen will produce more than 1.3 million Panadol tablets a day for Australia, South-East Asia, the Middle East, North Africa and New Zealand.
- **Assisting CJ's Victoria**, which has launched US hamburger brand Carl's Jr in Victoria and expects to build 30 restaurants throughout the state, with its expansion and its Cranbourne and Ballarat restaurants resulting in the creation of 64 jobs and \$3.6 million in investment.
- Working with other government agencies to assist **Riverlee**, a private property developer, with planning and regulatory issues that will lead to the creation of 550 jobs and an investment of more than \$450 million in Australia's first '1 Hotel' at Flinders Wharf. The hotel will have 280 rooms, a wellness centre and a 1000-seat function centre.
- Supporting **Decathlon Australia** to secure a Box Hill site that will create 60 jobs and result in an investment of \$3.3 million. Decathlon Australia is the Australian subsidiary of the world's largest sporting equipment and goods retailer.
- Supporting **Carbon Revolution** with expansion of the company's pre-commercial manufacturing facility at Waurin Ponds that will see the scale-up of manufacturing to become a commercial-scale carbon fibre wheel manufacturing facility.

## Telecommunications

- Improved mobile connectivity across regional Victoria, with an additional 37 new mobile towers constructed. Additional agreements were reached for the Victorian Government to co-fund 58 more towers, with Commonwealth Government and industry co-investment.
- Commenced **Public Wi-Fi pilots** in Geelong and Shepparton, and **Enhanced Broadband pilots** in Morwell, Horsham and Geelong, supporting regional communities by enhancing digital connectivity.

## Regulation Reform

- Reviewed regulatory reform opportunities in the construction sector as part of the **Small Business Regulation Review** program. The reforms identified through the review are expected to save small businesses in the construction sector between \$21.3 million and \$42.6 million per year when fully implemented.

## Small Business

- Small Business Victoria's digital channels included 3.8 million sessions in 2018–19 and a comprehensive **digital information awareness campaign** informed 1.1 million Victorian holders of Australian Business Numbers (ABN) about the new Long Service Leave Act 2018 which took effect 1 November 2018. The email campaign achieved open rates of 30 to 53 per cent and included SMS text 'nudges' to encourage recipients to open the emails.
- Transitioned the Small Business Festival program to a new program, **Business Victoria Local Events**. A once-off concurrence of the 13th Festival and Small Business Victoria's free or low-cost workshops, business mentoring, Small Business Bus and local events programs resulted in more than 45,000 business participants receiving skills training by local experts, information and mentoring from experienced business mentors, and year-round local business networking events.
- In 2018, Victoria recorded Australia's highest net growth rate of **4.8 per cent new businesses**, above the national growth average of 3.5 per cent<sup>1</sup>. Small business programs fostered economic growth by supporting newly arrived migrants, refugees, people with disabilities, Aboriginal business owners, women and new business owners in metropolitan and regional areas.
- **Small Business Victoria's** policy and service delivery included managing legislation for public holidays, ANZAC Day, retail leases, shop trading, daylight saving and the Victorian Small Business Commission, with policy and governance support for the VSBC. Secretariat for the **Multicultural Business Ministerial Council** and the **Small Business Ministerial Council**, assisting businesses impacted by bush fires in March 2018, and implementation of most reforms of the three Small Business Regulation Reviews of the Retail, Visitor Economy and Construction sectors.

## Advanced Manufacturing

- Delivered initiatives under the **Advancing Victorian Manufacturing Statement**, including the advanced manufacturing stream of the Boost Your Business Voucher Program, Regional Manufacturing Clusters and the Advanced Manufacturing Industry 4.0 Program, guided by the leadership of the Advanced Manufacturing Advisory Council.
- Established the **Additive Manufacturing Hub**, the **Automotive Innovation Lab**, the **Australian Graphene Industry Association** and the **Advanced Fibre Cluster** to enhance innovation in product development and manufacturing in Victoria.
- Delivered the **2019 Victorian Manufacturing Hall of Fame Awards**, recognising exemplary companies and individuals in the manufacturing industry, with two new awards introduced in 2019 to recognise business leadership in global supply chain partnerships and innovative product development and commercialisation.
- Supported the growth of the prefabricated construction sector and use of digital construction technologies through industry-led collaborations to connect **Victorian industry and government procurers**.
- Promoted opportunities for skills and talent needs in manufacturing in partnership with WorldSkills Australia as part of **2019 National Manufacturing Week**.
- Hosted four **Global Discovery Exchange** events, supporting 28 Victorian businesses to visit cutting-edge manufacturers in Europe, the United Kingdom and the United States of America, benchmark their practices against world-leading practice, and experience new technologies from leading global locations.

<sup>1</sup> ABS Cat. 8165.0

## Industry Participation

- Supported major investments in new manufacturing capability through initiatives such as the Future Industries Manufacturing Program and the Sector Growth Program.
- Implemented the **Local Jobs First Policy** in response to the *Local Jobs First Act 2003* becoming law in August 2018. The policy now comprises the Victorian Industry Participation Policy and the Major Projects Skills Guarantee which support Victorian businesses and workers by ensuring that small and medium enterprises (SMEs) are given a full and fair opportunity to compete for government contracts.
- Established a **Local Jobs First Commissioner**. Mr Don Matthews, the inaugural Commissioner, balances advocacy, facilitation and compliance functions and works closely with industry and government departments to create opportunities for SMEs, workers, apprentices, trainees and cadets.
- Set local content requirements under **Local Jobs First** for 126 strategic projects from December 2014 to June 2019, with a combined total value of more than \$64.5 billion and supporting 35,000 local jobs. Since its introduction, the Major Projects Skills Guarantee has been applied to 116 projects worth more than \$63 billion, and these have led to more than 4 million contracted hours for 3700 apprentices, trainees and cadets.

## Industry Transition

- Delivered the **Automotive Transition Plan**, assisting businesses and workers affected by the cessation of passenger car manufacturing, including delivery of four jobs fairs with more than 200 exhibitors, 5500 jobs on offer and 11,700 job seekers in attendance.

## Food and Fibre

- **Launched Taste Victoria**, the Victorian Government's roadmap for growing and investing in Victoria's food and fibre exports. This \$15 million initiative supports Victoria's food and fibre sector through the Growing Food and Fibre Markets Program (Market Access) and Global Table.
- Delivered the inaugural **Global Table** event for Melbourne through a partnership with Food and Wine Victoria and Seeds & Chips Milan. Global Table was held in Melbourne in September 2019 attracting 3000 delegates.
- Attracted and supported major agri-food events, including **Evoke AG** at the Royal Exhibition Building, attended by 1200 people from 20 countries and **Hort Connections** at the Melbourne Convention and Exhibition Centre which attracted 3300 delegates.
- Supported Monash University to house the **Food Innovation Centre (FIC)** at its Clayton Campus. The Monash FIC is a one-stop-shop for food and fibre businesses to access world-class product and packaging design, development services, sensory evaluation, consumer testing, visualisation, and research laboratories.
  - Since its move to **Monash University** in January 2017, the FIC has engaged with 7014 food businesses through speaking engagements, conferences and workshops across Australia, New Zealand, Indonesia, Singapore, Malaysia and China. More than 250 businesses have used **FIC services**, 4312 people have visited the FIC, and 51 workshops have been delivered on the topics of innovation and market insights.
- Awarded 87 vouchers under the **Boost Your Business – Food Innovation Voucher Program** to growth-oriented food SMEs for early feasibility testing of innovative business expansion opportunities or implementation of these opportunities.
- Created the **Food Innovation Network (FIN)** to bring like-minded people together with service providers to solve problems and create opportunities for food businesses in Victoria. A total of 900 registered businesses or individuals and 40 service providers now form the FIN's community of practice.

- **Sprout X** is a pre-accelerator and accelerator for AgTech start-ups, equipping business owners with the skills needed to innovate and expand their business. A total of 41 participants have completed the pre-accelerator program, 20 have completed the accelerator program and 11 have graduated from the accelerator program with five from Victoria.
- Supported **Ethical Clothing Australia** which promotes ethical and transparent working conditions in the Australian textile, clothing and footwear industry. The initiative ensures workers in the clothing industry and supply chains have safe working conditions.
- Provided major investments in food and fibre including:
  - A Food Source Victoria grant to **Organic Dairy Farmers of Australia** to expand and redevelop a \$65 million dairy processing facility in North Geelong.
  - A Food Source Victoria grant to **WF Montague** for an export distribution centre in Narre Warren.
  - A Future Industries Manufacturing Program grant to **Australian International Foods** for construction of a new high-care food manufacturing facility in Scoresby.

## Skilled and Business Migration

- The **Skilled and Business Migration Program** supported the assessment of 1230 overseas qualifications to assist overseas qualified professionals gain employment in the Victorian labour market and fill skill gaps for employers.
- Nominated **4978 skilled, investor and business migrants** to live, work and do business in Victoria. Of these 1967 have stated their intention to invest no less than \$2.4 billion in total.
  - The nominated skilled migrants included 1142 international student graduates, of which **428 had completed a PhD, including 272 international student graduates who recently completed their PhD in Victoria.**

## Global Victoria

- Supported Victorian firms to achieve \$668 million in export sales through participation in government programs such as the **Access Program, the Outbound and Inbound Trade Mission Programs, Asia Gateway and Export Skills Program.**
- Connected Victorian companies to international buyers and networks to **foster business opportunities, as well as build the skills, knowledge and capability** of Victorian businesses to enter and succeed in global markets.
- Supported over 590 Victorian companies in key industries such as **food and wine, medical technology, financial services, technology and education**, to participate in 32 outbound trade missions in 16 countries.
- **Supported 564 international delegates** to visit Victoria to connect with Victorian businesses and industry through the inbound trade missions program including the Avalon Airshow, the Virgin Australia Melbourne Fashion Festival, the Australian Formula One Grand Prix and the International Mining and Resources Conference.
- More than **260 Victorian companies** participated in these inbound missions. Independent evaluations of trade missions indicate that involvement in programs has a positive and significant impact on participants. Trade mission participation was followed by an increase in export sales of between 92 and 187 per cent and an increase in employment of between 10 and 17 per cent.
- Delivered the **Asia Gateway stream of the Boost Your Business Voucher Program**, which supported 46 Victorian organisations to grow their business with the state's top Asian trading partners. Businesses reported \$3.2 million in immediate export sales to Asia, arising from their Asia Gateway Voucher projects.
- The **Study Melbourne Student Centre (SMSC)** relocated to Hardware Lane in Melbourne's CBD, expanding its service offering to international students. The SMSC provides international students with Australia's only free 24/7 student support, information and wellbeing service to address a wide range of issues including accommodation, health, employment, crisis management and legal concerns, as well as programs and events to connect international students to Victoria's community and industry. In 2018–19, there were over 10,000 visits to the SMSC, with staff assisting students with more than 2200 enquiries.
- Since June 2016, the **International Student Work Rights Legal Service (ISWRLS)**, based in the Study Melbourne Student Centre (SMSC) has provided free legal advice to students. In 2018–19, the service (in partnership with three Community Legal Centres), recovered over \$53,795 in unpaid wages and entitlements for 124 international student clients. The Service supports student wellbeing by addressing issues such as workplace exploitation, mental health and safety.
- In 2018–19, the International Student Welfare Program partnered with over 70 organisations to deliver 36 projects supporting over 35,000 international students.
- Developed **Globally Connected: Victoria's Southeast Asia Trade and Investment Strategy**, designed to strengthen relationships with key partners, to promote Victoria and to identify trade opportunities in education, tourism, agriculture and infrastructure. Its implementation is helping Victorian businesses seize opportunities in a more diverse range of markets.

- Expanded the **Lead Intern Volunteer Experience (LIVE) Program** to include domestic students alongside international students for the first time. Over 150 industry partners were engaged to deliver 119 events and activities, supporting over 2000 students. As part of the LIVE Program, over 200 business immersion 'LIVE projects' were delivered, assisting students to develop soft skills working in multidisciplinary teams on solutions for businesses.
- Delivered the **Avalon Airshow**, with a record attendance of 38,952 visitors including companies, official industry and governmental delegations and, for the first time, the showcasing of Victorian aerospace education and careers.

## Creative, Sport and Visitor Economy

### Creative Industries

- Launched the **First Peoples Action Plan for the Creative Industries 2018–2020**, comprising 21 actions including new traineeships, a tailored employment program, cultural exchange opportunities and initiatives to build business capacity.
- Commenced development and consultation for **the Victorian Government's next four-year creative industries strategy**, following on from the landmark Creative State Strategy which has entered its final year.
- Continued to implement the first **Creative State Strategy**, with the majority of the 40 actions now fully delivered and the remaining few well underway.
- Unveiled the re-opening of the Russell Street entrance to the State Library of Victoria, with a new welcome zone and reading rooms, a major new Victoria Gallery exhibition space and the Isabella Fraser Room event space. This is part of the **historic \$95.1 million refurbishment of the State Library of Victoria**.
- In 2018, Melbourne was selected as the International Partner City for Asia's premier design industry event, **Business of Design Week in Hong Kong**, with more than 220 representatives from across Victoria's design industry taking part in a trade mission that showcased Victoria's design strengths, capability and export potential to a global audience.
- Commenced work on **Melbourne's new winter festival, in collaboration with** Visit Victoria and Melbourne International Arts Festival, a drawcard event which will launch in 2020 with a program of creative, cultural and culinary experiences of a scale not yet seen in Victoria.

- Commenced the **Melbourne Arts Precinct Transformation** project. Melbourne architecture practice HASSELL, in partnership with New York's SO-IL were appointed to begin the precinct masterplan and design the public space component of the project, comprising 18,000 square metres of new and renewed space.
- Supported the Wimmera-Mallee **Silo Art Trail Project** which has become Australia's largest outdoor gallery, and a major tourist attraction for the region, with an art trail stretching 200 kilometres.
- Creative Victoria's **Melbourne International Games Week** project continued to grow with more than 77,000 people participating in over 20 events in 2018.
- Appointed the Australian Centre for the Moving Image and the State Library of Victoria to design and deliver a ground-breaking creative business accelerator program, **Foundry 658**, which helped 10 creative teams turn their big ideas into sustainable businesses.
- The **Regional Centre for Culture** Program saw the City of Greater Bendigo, Central Goldfields, Mount Alexander and Hepburn Shires host ambitious arts and community events that celebrate the rich creative and cultural life of the region.
- Commenced construction on the Australian Centre for the Moving Image's \$40 million redevelopment, which will see a major transformation of the building, a new interactive exhibition to replace the popular *Screen Worlds* and new event spaces, café, bar and shop. The project is scheduled for completion in mid-2020.
- **The largest TV production to film in Victoria in over a decade**, *Preacher*, employed over 740 local cast and crew at Docklands Studios Melbourne and injected \$50 million into the state economy.
- Established the **Australian Performing Arts Market office in Melbourne**, bringing together Australian performing arts companies and programmers from around the world to build market opportunities for Victorian performing arts.

## Sport

### Sport and Recreation

- Increased gender equity within sporting organisations, with 93 per cent of Victoria's peak sports organisations meeting the **Change our Game** quota of 40 per cent or more women on their governing boards – a major achievement for the Office of Women in Sport and Recreation.
- Worked towards making sport and active recreation more inclusive through:
  - Proud2Play and state sporting organisations that promote **LGBTI inclusive participation**.
  - Reclink Australia's delivery of both 'pop up' and formal sport and recreation activities targeted at **low socio-economic communities**, participants at **risk of mental illness** and **drug and alcohol misuse, homelessness** or as early intervention for people interacting with the criminal justice system.
  - The development of **Say No to Racism resources** – assisting state associations and clubs to address racism at all levels.
  - Conducting six camps for young Aboriginal people to **strengthen their connection to Aboriginal culture**.
  - Supporting **59 clubs** and organisations to deliver over **300 projects and initiatives** to increase opportunities for people with a disability.
- Supported professional development of Victoria's elite athletes through the Victorian Institute of Sport and Regional Academies of Sport.
- **Increased participation and strengthened the capacity and accessibility of the sport sector** through the Sporting Club Grants Program, funding **940 clubs across Victoria**.
- Delivered Australia's first fully accessible alpine accommodation facility at Howmans Gap Alpine Centre (Falls Creek), in partnership with the Victorian YMCA and Disabled Wintersport Australia.
- Our five Sport and Recreation Victoria camps located throughout regional and rural Victoria supported **70,000 Victorians** to participate in programs that improve physical literacy and skills to promote greater participation in physical activity, as well as contributing \$9.7 million to the local economy through local procurement.

- Hundreds of sporting clubs and communities across Victoria benefited from **better local sporting infrastructure and new female friendly facilities** through the Community Sports Infrastructure Fund and the Country Football and Netball Program.
- Funded 10 state sporting associations, local governments and regional sports assemblies to assist sporting clubs in a range of settings to promote gender equality, prevent violence against women and **make our community safer for women and girls**.
- Worked to increase participation in sport and active recreation, build a more sustainable sport and recreation sector, and increase integrity, equity, diversity and inclusiveness of the sector through the **\$27 million Together More Active Program**.
- Invested in **43 community sports infrastructure projects** to develop new multi-sport facilities, enabling communities to meet local need and encouraging participation amongst women, juniors, people living in growth areas and those experiencing disadvantage. These projects have produced **\$286 million investment in community sports infrastructure** through leveraging \$100 million worth of government-guaranteed and subsidised loans, via the innovative Community Sports Infrastructure Loans Scheme.
- **Celebrated the role of women in sport and recreation** with 52 local sports club events showcasing how important women and girls are to their success, funded by the Change Our Game Community Activation Grants Program.
- Created **a strong and growing Victorian sport sector** that is skilled, inclusive, exhibits high integrity and practices good governance, by providing training and development opportunities such as:
  - training for coaches, officials, administrators and volunteers, through the **Supporting Victorian Sport and Recreation Program**
  - **governance training** for Board Directors, in partnership with Sport Australia
  - delivery of **Member Protection Information Officer training** to Victorian sport organisations to support safe and equitable opportunities for participating in sport
  - **awarding 58 scholarships** to women working or volunteering in sport and recreation in Victoria to access professional development opportunities in sport leadership and management
  - facilitating **cross-sector professional networking opportunities** for sport development officers to strengthening knowledge sharing and innovation
  - facilitating **Regional and Metropolitan Sport and Recreation Forums** to foster collaboration between Local Government Authorities, State Sporting Associations, Regional Sports Academies and other sport-related organisations.
- Raised Victoria's reputation as the sporting capital and boosted local economies in regional Victoria via the interstate and international tourism expenditure generated through events supported by the **Significant Sporting Events Program**.
- Boosted participation, inclusion, safety, and access to sport and recreation facilities by providing over \$101 million to **320 community sport and active recreation infrastructure projects** across Victoria.
- Contributed to the state's overall economy through continued work on major infrastructure projects, including the **\$225 million redevelopment of Marvel Stadium and upgrades to the State Netball Hockey Centre**.
- **Motivated more than 130,000 people** to increase their level of fitness and physical activity during the month of April through the 2019 Premier's Active April social marketing campaign — its biggest year yet.

## Racing

- Supported **the growth and development of the Victorian Racing Industry** with \$29.65 million for 249 projects worth \$71.18 million, for new or upgraded racing infrastructure, enhanced integrity measures, support for animal welfare initiatives and marketing of events to new audiences through the Victorian Racing Industry Fund.
- Developed legislation to **strengthen the integrity of the Victorian Racing Industry** by establishing:
  - the Victorian Racing Integrity Board, a new body that will have responsibility for the oversight of integrity functions across Racing Victoria, Greyhound Racing Victoria and Harness Racing Victoria
  - a cross-code Victorian Racing Tribunal to hear and determine serious charges under the rules of racing and appeals against decisions of racing stewards.
- Delivered \$17.5 million towards a \$40.1 million initiative to relocate thoroughbred training from the Caulfield Racecourse Reserve to Cranbourne and Pakenham, unlocking additional public open space in the City of Glen Eira.
- Supported Racing Victoria to introduce **Racing for All = Respect for All**, an industry program aimed at improving participant wellbeing by addressing a range of workplace issues including anti-social behaviour, occupational health and safety and employment rights.

## Visitor Economy

- Continued to implement the Victorian Visitor Economy Strategy.
- Worked with the Visitor Economy Ministerial Advisory Committee to release the Victorian Visitor Economy Strategy Action Plan progress report in July 2018, which showed **Victoria is on track to reach the target to increase visitor spending to \$36.5 billion by 2025**.
- Collaborated with Visit Victoria to facilitate **77 major events**, more than **600 business events** and more than **200 regional events** (2016-19), including:
  - Harry Potter and the Cursed Child
  - White Night Geelong 2018 and White Night Bendigo 2018
  - WWE Super Show-down

- Tudors to Windsors: British Royal Portraits – Bendigo Art Gallery
- Vidcon
- Wall to Wall in Benalla
- Peninsula Film Festival
- Launched a new website which allows consumers to make direct complaints about ticket scalping incidents and gives consumers up-to-date information on the latest declared events. [djpr.vic.gov.au/ticket-scalping](http://djpr.vic.gov.au/ticket-scalping)
- The **expanded Melbourne Convention and Exhibition Centre was officially opened** on 8 July 2018 following the completion of the \$205 million expansion, making it possible for Victoria to secure more major world conferences, including the 2023 Rotary International Conference.
- Continued to **support the tourism industry**, through support to fire affected areas, conducting crisis preparedness workshops across the state and hosting presentations on accessible tourism.
- Led the Victorian Government response to the Victorian Ombudsman's report: **Investigation into child sex offender Robert Whitehead's involvement with Puffing Billy** and other railway bodies.
- Commenced implementing two actions arising from the **Small Business Regulation Review (Visitor Economy)**, including:
  - supporting innovative new ventures through regulation
  - showing to businesses why road sign content is restricted
  - creating an online application form for tourist road signage.
- **Commenced a Regional Tourism Review**, to examine opportunities to grow regional visitation and boost local businesses.
- Announced **a detailed review of Federation Square**, with two streams of work underway to identify a sustainable business model, improvements to governance arrangements and a new vision for Federation Square.

## Precincts and Suburbs

### Suburban Development

- Led the 2018 Metropolitan Partnerships Youth Forum.
- Led the successful second round of partnership assemblies, hearing from 1,066 community members.
- Sponsored the Metropolitan Development Advisory Panel to provide quarterly expert advice to the Minister for Suburban Development and Minister for Planning.
- Delivered the first year of the \$2 million Metropolitan Partnerships Development Fund, funding 18 Metropolitan Partnership projects designed to develop regional priority advice.
- Finalised the Broadmeadows Revitalisation Board and Frankston Revitalisation Board reports to government.
- Supported delivery of the \$33 million Pick My Project initiative to communities.

### Metropolitan Partnerships

- Eastern Metropolitan Partnership played a key role in advocating for government's \$209 million commitment to build 1,000 new public housing properties across our suburbs, including in Whitehorse.
- Inner Metropolitan Partnership successfully advocated for \$50.4 million to continue much needed assistance for the homeless.
- Inner South-east Metropolitan Partnership helped secure \$154 million to create more than 6500 hectares of parkland with new walking and bike trails right across our suburbs, including 25 pocket parks in inner suburbs.
- Northern Metropolitan Partnership received support from government's \$1.6 billion to plan, build and expand new local hospitals, including at Craigieburn, Sunbury, Eltham and Whittlesea.
- Southern Metropolitan Partnership initiated invested in development of a regional social isolation profile and community asset mapping as part of the Southern Partnership's Education and youth Engagement priority.
- Western Metropolitan Partnership successfully advocated for \$1.4 billion for construction of the 504-bed Footscray Hospital.

### Priority Precincts

- Established the new **Priority Precincts portfolio**, including the governance, operating model, funding, prioritisation and sequencing of priority precincts.
- Established the **Precincts and Suburbs Group** and successfully implemented machinery-of-government changes to unite place-based experts in one collective from multiple departments and agencies, including the **Office for Suburban Development, Fishermans Bend Taskforce and Precincts teams**.
- Established the **Fishermans Bend Development Board** and facilitated the 30-year lease of the former GMH site by Leonardo, the world's ninth largest defence company.
- Completed the **Flinders Street Station external restoration works** and officially opened the **Melbourne Exhibition Centre expansion project**.
- Secured Parkville as the headquarters for **US biotech Praxis Precision Medicines Asia Pacific** and facilitated the University of Melbourne to invest \$100 million in a new purpose-built biosciences facility.
- Completed the **Arden Strategic Value Creation and Capture Plan**.
- Established the **Suburban Rail Loop Precincts** work stream, partnering across all departments and agencies, and collaborated with Rail Projects Victoria to assess outcomes for key project options.
- Established the **Sunshine priority precinct** and commenced whole-of-government precinct planning.

## Rural and Regional Victoria

### Forestry and Game

- Commenced **plantation establishment**, which included the planting or preparation for planting of native blue gum seedlings on 550 hectares of Crown Land near Maryvale in the Latrobe Valley.
- Prepared an updated **Allocation Order** released by the Minister for Agriculture in April 2019, providing certainty for Victoria's native timber industry and the jobs it supports. The department played a vital role in formalising amendments to the Allocation Order, enabling VicForests to proceed with a *Timber Release Plan*, which schedules timber harvesting operations through 2019–20.
- Released the draft **Victorian Deer Management Strategy**, a key action under the Victorian Government's Sustainable Hunting Action Plan, for public consultation through Engage Victoria. Considerable community feedback was received during the public consultation process which is informing the final strategy.
- Delivered other key actions under the **Sustainable Hunting Action Plan**, including new hunting maps that show where game and pest animals can be hunted on public land throughout Victoria and the replacement and upgrade of 360 new signs and information totems at State Game Reserves and Parks that permit deer hunting.

### Resources

- Launched a **new Earth Resources website** providing communities and industry with improved information.
- Completed the state's largest airborne gravity survey as part of the **Victorian Gas Program** in January 2019 covering 32,000 kms in the Otway geological basin.
- Delivered the second progress report for the **Victorian Gas Program** in February 2019 providing a summary of technical studies undertaken to date.

- Managed the tender process for **five acreage release blocks in offshore south-west Victoria** (assessment currently undertaken by the regulator). Offshore gas exploration has the potential to find new sources of gas.
- Developed new Bill for introduction into Parliament to create the **Mine Land Rehabilitation Authority**, a key action in response to the Hazelwood Mine Fire Inquiry.
- Released **new guidelines** setting out the application requirements for the resources industry and explaining the regulation assessment process.
- **Released new land access tools** to support rural landholders in negotiating with mineral explorers seeking to access their land for exploration activities.
- **Renewed regulations** covering mineral resources in Victoria due to existing regulations sunseting on 30 June 2019.
- Oversaw commitment by the state of \$5 million in June 2019 to support the \$45 million **CO2CRC Otway Research Project – Stage 3**. This will transform the Otway national research facility into the best CO<sub>2</sub> storage testing facility in the world.
- The National Offshore Petroleum Safety and Environmental Management Authority approved the **CarbonNet Project** environment plan in April 2019 for its offshore appraisal planned for the summer of 2019–20.
- The first exploration licence under the **Stavely Ground Release Tender** was granted in March 2019.
- Launched a **community adviser grants pilot program** for the Fingerboards mineral sands mine proposal in East Gippsland in June 2019.

## Latrobe Valley Authority

### Support for business

- **Provided funding to establish or expand 135 businesses** in the Latrobe Valley through reimbursements of state and local government fees and charges.
- **Improved local and social procurement** practices through 57 businesses participating in the GROW (Growing Regional Opportunities for Work) Gippsland Compact.
- Partnered with local industry on **four identified sectors for future growth**: Food and Fibre, New Energy, Health and Wellbeing and the Visitor Economy.
- Assisted **1457 workers and their families** impacted by industry closures through case management within the Worker Transition Service.
- Provided **Back to Work payments** to businesses to employ **1016 people**.
- Facilitated ongoing employment of 90 Hazelwood workers through the **Latrobe Valley Worker Transfer Scheme** – a negotiated agreement between the Victorian Government, Latrobe Valley unions and Latrobe Valley power operators designed to facilitate the recruitment of Hazelwood workers into jobs created through early retirement at other power generators in the Latrobe Valley.
- Partnered with two local transport companies seeking support to diversify their workforce and **encourage more women** into driving roles, by delivering three information sessions in Morwell and Sale with 26 women signing up to two courses.

### Support for community

- Approved 100 grants through the **Community and Facility Fund** to a total value of \$11,333,142.
- Completed construction of the Traralgon Tennis Centre under the **Latrobe Valley Sport and Community Infrastructure program**.
- Commenced construction of the Gippsland Regional Aquatic Centre, Traralgon Sports Stadium, Latrobe City Sports and Entertainment Stadium, Morwell Recreation Reserve, Ted Summerton Reserve, and Sale Tennis Centre under the **Latrobe Valley Sport and Community Infrastructure program**.
- Employed 34 young people and re-engaged 29 in secondary or vocational education through the **Ladder Step Up Latrobe Valley** program.
- 10,000 people attended the **World Jousting Championship**, with 50 per cent from outside the region, and five per cent travelling from interstate.

### Support for education

- Commenced construction on an innovation centre as part of the \$17 million **Hi-Tech Precinct Gippsland** which will also co-locate the already established TAFE Gippsland Morwell Campus, the Gippsland Tech School, Latrobe City Council's Kernot Hall, Lake and Immigration Park.
- Partnered with Department of Education and Training to develop a vision and strategic plan for internationalising schooling and developing the **intercultural capabilities** of students at Latrobe Valley secondary schools.
- Provided 'real world' experiences to local students through the **Broadening Horizons** industry-school partnership program, a collaborative effort of industry and education to ensure secondary school students have practical skills for the workforce.

## Regional Development Victoria (RDV)

- Led work in rural and regional Victoria that contributed to regional Victoria having the **highest performing economy** in rural Australia in 2018–19.
- Facilitated more than **\$1.1 billion of new investment** in regional Victoria that will create 1910 jobs.
- Helped generate **\$56.5 million in export sales** for regional businesses as a result of participation in government programs.
- Supported **215** economic development and service delivery projects.
- Achieved **92 per cent participant satisfaction** with implementation of RDV programs.
- Established Victoria's **first Cross Border Commissioner** with Luke Wilson commencing on 15 October 2018, with funding from the 2018–19 Victorian Budget.
- Oversaw completion of construction of the \$9.25 million **Leopold Community Hub** (Stage 2) which features a civic space, a library and life-long learning centre, community kitchen, community and youth meeting space, and circulation space to link services.
- Supported the **GROW project**, which continued to expand with 110 organisations signed up to the GROW Compact. GROW has created 247 jobs and 39 employment pathways in targeted disadvantaged communities since it started in 2016. GROW has helped deliver a \$16.8 million shift to local procurement, achieving a 7.5 per cent decrease in non-local procurement.
- Worked with more than 60 Latrobe Valley-based businesses to develop **transition plans**, equipping them with options and strategies for transition and assistance as part of the Latrobe Valley Supply Chain Transition Program for businesses affected by the closure of the Hazelwood Power Station and the Carter Holt Harvey Timber Mill.
- Completed the \$10 million **Latrobe Valley Economic Facilitation Fund**, creating hundreds of new jobs from projects supported.
- Delivered Round 3 of the **Wine Growth Fund**, with 78 projects funded in regional Victoria that assist with developing tourism and visitation to wineries and wine regions, including supporting new cellar door projects and building on two previous highly successful funding rounds of this program.
- Helped more than 45 projects progress under the **Regional Jobs and Infrastructure Fund (RJIF)** as well as the **Regional Tourism Infrastructure Fund**, realising the delivery of more than \$51.81 million in grant payments against a total project value of \$435.77 million. RDV also provided oversight that facilitated the approval of five economic infrastructure projects under the RJIF, with a total of \$17.25 million in grants towards overall project costs of \$44.3 million.
- Continued the **Ready When You Are digital marketing campaign** to highlight the benefits of living in regional Victoria to a Melbourne audience.
- Assisted regional manufacturers with initiatives under the **Future Industries Manufacturing Program** including facilitating the establishment of Regional Manufacturing Clusters.
- Delivered the **Food Source Victoria Program**, working with Agriculture Victoria to support new and existing agri-food business alliances with innovative business growth opportunities.
- Assisted **new dairy industry investments** such as ACM Holdings at Girgarre, Freedom Foods at Shepparton and Organic Dairy Farmers at Geelong, which created new jobs in the dairy industry with a focus on high-value exports, following the closure of processing plants by Murray Goulburn.

## Regional Partnerships

- Barwon Regional Partnership: played an instrumental role in the signing of the **Geelong City Deal by the Victorian and Commonwealth Governments in March 2019**. Other major projects include the Geelong Convention and Exhibition Centre and securing funds to revitalise central Geelong.
- Great South Coast Regional Partnership: developed a **Regional Disability Sector Workforce Needs Analysis and Action Plan**. The partnership is leading this initiative with Community Southwest and received \$195,000 from the government's Stronger Regional Communities Plan to progress this work. The partnership also supported Stage 2 of the Shipwreck Coast Master Plan.

- Wimmera Southern Mallee Regional Partnership: worked with the Department of Education and Training and Department of Health and Human Services, with support from Murdoch Children's Research Institute on the **By-Five initiative** to improve early years provision.
- Central Highlands Regional Partnership: supported a **roadmap for zero emissions**, with work led by the Grampians New Energy Taskforce that included the 11 Grampians local government areas, RDA Grampians, the Wimmera Southern Mallee Regional Partnership, the Department of Environment, Land, Water and Planning, RDV and others.
- Ovens Murray Regional Partnership: developed the **Wangaratta Digital Hub** and the **Wodonga Business Innovation Hub**.
- Goulburn Partnership: supported and championed the **Goulburn Murray Irrigation District Masterplan Project** to develop a more resilient and adaptive region.
- Loddon Campaspe Regional Partnership: continued to expand its **Healthy Heart of Victoria initiative**, after it received \$5 million in the 2018-19 Victorian Budget. As part of this, in June 2019 the Healthy Heart of Victoria Active Living Census was sent to local households.
- Gippsland Regional Partnership: established the **Food and Fibre Working Group**, made up of senior professionals from industry, government, innovation, education and the community to advocate for the industry and drive activity in the region. Food and Fibre Gippsland was launched in May 2019.
- Mallee Regional Partnership: championed the establishment of a **Cross Border Commissioner** to address regulatory hurdles affecting border communities. The priority originated from the Mallee Regional Partnership Assembly in 2016, and has culminated in the appointment of Victoria's inaugural Cross Border Commissioner in October 2018. The **Mallee Regional Partnership** was also a key advocate for the **Mallee Regional Innovation Centre** in Mildura, which opened in May of 2019.

## Rural and Regional Strategy Branch

- Set up a new **Rural and Regional Strategy team** to lead, coordinate and deliver cross-portfolio strategic projects and initiatives to improve the Victorian Government's approach to rural and regional development and advise on strategies and actions to support jobs, liveability and inclusion.
- Established a **priority project** to deliver: a new approach to whole-of-government regional collaboration and integration; a contemporary approach to rural and regional development; and to enable operational reforms to Rural and Regional Victoria Group.
- Engaged and consulted with more than **80 key internal and external stakeholders** on future directions for rural and regional development.
- Established a new **Whole-of-Victorian Government working group** to progress future approaches to rural and regional development.

## Agriculture Victoria

- Coordinated the delivery of \$45.754 million in **targeted support for Victorian farmers and rural communities affected by drought in Central and East Gippsland and dry conditions in Northern and North West Victoria**. This included on-farm drought infrastructure and pasture recovery grants, business assistance, mental health and small business support and community resilience initiatives. Agriculture Victoria also delivered technical support activities for farm businesses and one-on-one consultations and advice specific to Central and East Gippsland.
- Provided **relief and recovery services to fire and flood incidents** affecting agricultural land, including the Gippsland fires in March 2019. During and following these fires, 68 Agriculture Victoria staff spent 286 days responding, in addition to the 1336 days wider departmental staff contributed to the DELWP fire response.
- Won the **2019 United Nations Public Service Award** for the Victorian Rabbit Action Network initiative in the category "Delivering Inclusive and Equitable Services to Leave No One Behind".
- Led the **Planning for Sustainable Animal Industry reforms**, making it easier for farmers, investors, local government and regional communities to understand planning requirements for farm infrastructure development projects.
- Delivered the **Navigating Farm Development web-based decision support tool** helping dairy farmers navigate regulatory and planning requirements for farm infrastructure development projects. In addition, the new Panel of Animal Industry Experts assisted a range of farmers and local governments to navigate planning and permit requirements for animal industries. To support this project the department ran workshops and provided grants to Victoria's small-scale pig and poultry producers to support the newly established graduated planning controls, enabling a simplified permit application process for lower-risk farms. These tools are making it easier for farmers and local government to plan infrastructure investments.
- Responded to a range of emergency **animal disease and plant pest and disease detections**, including the detection of the bee parasite Varroa mite at the Port of Melbourne, Brown marmorated stink bug, Khapra beetle and bacteria *Pseudomonas syringae* pv *actinidiae*.
- Facilitated orders under the *Plant Biosecurity Act 2010* to reduce the risk of 26 pest plants and diseases entering Victoria from other jurisdictions, or further spreading within Victoria. These include serious pests that could pose significant biosecurity, environmental and public health risks, such as electric ants from Queensland.
- Continued to implement **electronic identification (EID) of sheep and goats**. Since 1 January 2019, all sheep and goats introduced from interstate and born after this date are required to have an electronic tag before leaving a Victorian property. Victorian vendors purchased a total of 9,344,739 EID tags, saleyards scanned 3.2 million EID tags and 5 million EID tags were read through abattoirs. In December 2018, the Hamilton saleyard scanned and successfully uploaded 51,000 head from a single day's sale – the largest scanning and uploading to date in Victoria.
- **Delivered support to small-scale and premium producers** through the delivery of the Artisanal Sector Program roadmap and grants program. Over \$1.1 million in grants were awarded to almost 250 businesses. This supported businesses to invest in equipment and small-scale infrastructure, training and development of specialised skills and services to improve their ability to market their products.
- Commenced the roll-out of the **Digital Agriculture Strategy** which outlines key actions for the agriculture portfolio to support Victorian farmers to harness the benefits of digital agriculture. The centrepiece of the strategy was a \$27 million commitment to digital initiatives, including the \$12 million On-Farm Internet of Things (IoT) trial. Key activities completed included work to determine the IoT technology that will underpin the trial.

- Continued to implement the **Agriculture Energy Investment Plan, including** opening three new tiers of grants and continuing to provide free on-farm energy assessments. Agriculture Victoria delivered more than 30 small grants worth almost \$1 million, and assessments continue to identify zero and low-cost options to assist farm businesses to reduce energy costs and run more efficient businesses.
- Delivered key projects and programs under the \$200 million **Agriculture Infrastructure and Jobs Fund (AIJF)** to promote the performance and resilience of the agriculture sector. AIJF invested in enabling economic infrastructure along agriculture supply chains, with more than 30 Local Roads to Market projects completed in 2018–19. The \$200 million fund closed on 30 June 2019 and is fully committed.
- Our scientists developed the **world first genomic breeding value for heat tolerance in dairy cows**, improving animal welfare outcomes and resulting in less impact on milk production worth up to 40 million litres of milk or \$18 million per heat event.
- Continued to support the **Managing Fruit Fly in Victoria: Action Plan 2015–2020**. Approximately \$2 million in grants was awarded to community members, regions and regional coordinators to support the implementation of the action plan. Its implementation has seen the removal of host wild trees across the three horticultural regions, Greater Sunraysia, Goulburn Murray Valley and the Yarra Valley. The action plan has also supported the transition of the Greater Sunraysia Industry Development Committee to a new governance model and development of extensive communication and engagement programs.
- Developed and deployed **fast, accurate and user-friendly genome-based field tests to detect plant and animal pathogens**. Designed for in-field surveillance by biosecurity officers, a test for Queensland fruit fly is being used for the first time in the world in the Yarra Valley to support market access of cherries into Japan.
- Our scientists delivered **accelerated breeding technologies to the grains industry** that contributed to the development of new oilseed, cereal and pulse germplasm (including canola, safflower, wheat, barley, field pea, lentils and chickpea), as well as varieties with improved grain yield, grain quality, disease resistance and heat tolerance.

## Animal Welfare Victoria

- Implemented five new schemes under the **Domestic Animals Amendment (Puppy Farms and Pet Shops) Act 2017**. These new schemes further regulate the breeding of dogs, reform pet shops, regulate the sale of animals outside of a pet shop and improve traceability of dogs and cats.
- Launched the **Pet Exchange Register (PER)** in early June 2019. The PER introduces a level of traceability that makes it difficult for illegal breeders to sell dogs and cats online and through print publications. From 1 July 2019, advertisements for dogs and cats for sale or to give away will need to include a source number generated by the PER.
- Delivered the Victorian **Responsible Pet Ownership (RPO) Program** to 123,920 children across a total of 3039 schools and preschools. This includes 784 visits to schools with presentations to 62,164 children and 2255 visits to preschools with presentations to 61,756 children. The RPO Program teaches children how to interact safely with dogs and includes a visit to the classroom by a trained Pet Educator and a specially trained dog.
- Delivered state-wide **Animal Management Officer Seminars** with more than 200 officers attending. The seminars covered a range of topics including basic biosecurity principles, impounding of livestock and new schemes under the *Domestic Animals Act 1994*. Animal Welfare Victoria also delivered specialist auditor training to authorised officers from local councils.

## Inclusion

### Aboriginal Economic Development

- Established the **Aboriginal Economic Development Branch**, as a result of the core commitment of DJPR to work with the Victorian Aboriginal community to achieve economic prosperity, wealth and independence. Since its establishment the branch has:
  - Assumed responsibility for **Tharamba Bugheen: Victorian Aboriginal Business Strategy (2017 – 2021)**, which was transferred from Small Business Victoria.
  - Worked with community stakeholders to develop community engagement and partnership protocols in the development of our **Aboriginal partnership model and structure**.
  - Commenced the development of a **DJPR Aboriginal Recruitment and Career Development Strategy** to ensure the department at a minimum meets its target of 2 per cent Aboriginal employment by 2022.
  - Convened workshops focussed on building relationships with the Aboriginal community and a more Koori-friendly and responsive jobs program to achieve **better employment outcomes**.

### Tharamba Bugheen: Victorian Aboriginal Business Strategy

- Delivering the **Tharamba Bugheen: Victorian Aboriginal Business Strategy**, with strategic priorities of providing accessible support and advice for Aboriginal businesses; improving their visibility and networks; and strengthening their entrepreneurial culture and business experience.
- Delivering a range of initiatives to develop the Aboriginal business sector with the help of **key delivery partners** – Kinaway, Creative Victoria, LaunchVic and Visit Victoria.
- Delivered the following key achievements through Tharamba Bugheen, including activity undertaken by key delivery partners:
  - Grew the **Kinaway business directory** from 25 members to more than 100 Aboriginal verified business members.
  - Held a **whole-of-government procurement event** where 31 verified Aboriginal businesses met more than 100 Victorian government procurement staff from across government.
  - Delivered targeted events to support and promote Aboriginal businesses, including capability building and networking; opportunities for ‘wholesale ready’ businesses to grow their market and profile; and promoting participation and career pathways into the interactive digital media industry.
  - Procured the **Digital Content for the Next Generation of Aboriginal Entrepreneurs** research paper on how to engage young people in entrepreneurship.
  - Supported significant business development of **Victorian Aboriginal tourism entities**, including the creation of new Aboriginal tourism images and video assets available for use by tourism operators through Visit Victoria as well as profiling them internationally.
  - Appointed three Aboriginal business owners to the **Small Business Ministerial Council**.
  - Delivered the **‘Open for Business’ program**, in partnership with the Australian Retailers Association which focuses on building the capability of manufacturers, wholesalers and retailers.

## Jobs Victoria

- Supported more than **4000 Victorian jobseekers** into work through **Jobs Victoria services** in 2018–19. Since late 2016, these services have supported more than 10,000 Victorians into work including long-term jobseekers, people facing barriers to employment such as recently arrived refugees and young people gaining work through the Youth Employment Scheme.
- Allocated funding through Jobs Victoria for 10 projects trialing new approaches to employment services. Key achievements of the projects include the placement of **40 secondary students with disability** into **School Based Apprenticeships and Traineeships** in regional Victoria, the development of a new employment pathway program for African Australians into the Victorian Police Force that is supporting 30 people into employment and the development of a pilot program that will assist up to **200 transgender women** to gain or maintain employment.
- **Allocated \$6 million** to leverage the Victorian Government's infrastructure investment to connect jobseekers facing barriers to employment. The **Increasing Employment Inclusion on Victoria's Major Projects** program connects young people from Aboriginal and migrant communities as well as women into jobs on Victoria's major projects.

## Community Revitalisation program

- The **Community Revitalisation** program is providing **\$10.8 million** over four years to support local communities across Victoria to develop new pathways to employment for people facing entrenched barriers to meaningful, ongoing work. Community Revitalisation is a place-based approach that involves the community as active participants in co-defining issues and co-designing and delivering solutions.
  - Community Revitalisation is currently running in: Dandenong and Doveton in Melbourne's south-east; Flemington in Melbourne's inner north-west; Broadmeadows, Campbellfield and Meadow Heights in Melbourne's north; Shepparton in the Goulburn-Murray region; and Werribee and Tarneit in Melbourne's west.
  - This program also funds the **Microenterprise Development Program** which provides support services to help people develop, finance and launch their own business. Alongside access to microfinance, program participants are assisted with business planning, and ongoing coaching and mentoring. The program is being delivered in the Latrobe Valley, Dandenong and Doveton by Good Shepherd Microfinance, and in Broadmeadows, Campbellfield and Meadow Heights by Many Rivers Microfinance. It will be delivered to 340 participants over three years, across the three locations.

## Social Procurement Framework

- Established the **Victorian Social Procurement Framework** which came into effect on 1 September 2018 and applies to all purchases of goods, services and construction by the Victorian Government, which has a total combined value of over \$27 billion each year.
- An example of Social Procurement in action is the **Knoxbrooke Enterprises' Yarra View Nursery** – a wholesale social enterprise nursery that employs people with disability. It has provided the Bayswater and Heatherdale level crossing removal projects with plants and landscaping services. The Level Crossing Removal Authority has a 3 per cent target of total contract spend to be procured through social enterprises, Aboriginal businesses and direct employment of disadvantaged jobseekers in the supply chain.

## Social Enterprise support

- Australia's first **Social Enterprise Strategy** has a total budget of \$10.8 million. In addition to the strategy's original allocation, funding has been reprioritised to supplement round two of the Boost Your Business – Social Enterprise Capability Stream in 2018 (\$80,000) and facilitate an additional Round 3 of vouchers (\$225,000).
- Supported 51 projects through the **Boost Your Business – Social Enterprise Capability Stream**. The projects develop capability within individual social enterprises progressing from ideation, incubation and start-up, through to procurement-ready and investment-ready stages and to access market opportunities presented by the **Social Procurement Framework**. A further 11 projects have been offered funding under Round 3 of Boost Your Business.
- DJPR is currently supporting the establishment of a **state-wide Social Enterprise Network** to support business growth, improve sustainability and build investment readiness. The network will operate across Melbourne and regional Victoria to better connect the social enterprise community and provide access to learning, knowledge exchange and capability development opportunities.

## Corporate Services

- Coordinated the entry of new Ministers into the portfolio and the entry of the new Secretary and other senior staff into the new department.
- Enabled the smooth enactment of the **machinery-of-government changes**, including the creation of DJPR and the Department of Transport, and the transition of incoming and outgoing functions. The integration of efforts across Corporate Services ensured people were well supported, able to easily collaborate and positioned to provide a strengthened service offering across the department.
- Won a 2018 Victorian Public Sector Award for the department's inaugural **Disability Inclusion Action Plan**, recognising its leading approach to disability employment planning, projects and initiatives.
- More than doubled the intake of students with disability through the **Australian Network on Disability's Stepping Into Program** from four in 2018 to nine in 2019, increasing the department's disability confidence.
- Hosted the 2018 Victorian Public Sector Pride Network Awards and won the **Regional Initiative of the Year Award** along with DELWP and Parks Victoria for fundraising efforts in Bairnsdale on Wear It Purple Day.
- Established and strengthened the department's employee-led networks, including those related to **gender, LGBTIQ pride, Aboriginal people, culturally diverse people and people with disability**.
- Continued to embed manager capability by providing development opportunities to build our people managers' skills to **lead and support a safe, high-performing and inclusive workforce**. Evaluation of these programs has revealed significant improvements in participants' capability and effectiveness by an average of 19 per cent, including improvements in personal impact (21 per cent) and the ability to positively influence culture (20 per cent).
- Developed and rolled out the **Integrity, Conflict of Interest and associated policies** for the new department.

- Implemented the new department's **Child Safe Strategy and Reportable Conduct Scheme**, strengthening the capacity of the department to prevent and respond effectively to allegations of child abuse.
- Significantly improved accessibility, personal productivity, and collaboration across the department while reducing the department's carbon footprint through the **delivery of new personal computing tools and training** to more than 1800 people.
- Increased our service offering through the **establishment of a Tech Shop**, which provided face-to-face and virtual IT support to approximately 500 staff across regional and metropolitan locations.
- Strengthened security of our information while enabling flexible working through the deployment of **Multi Factor Authentication**.
- Provided legal support to the **Victorian Government Trade and Investment Offices** across the globe covering a diverse range of issues and challenges including commercial, security, employment and office establishment, having regard to local jurisdictional laws.
- Successfully defended a Supreme Court challenge to the administrative and statutory moratorium on onshore petroleum exploration and production.
- Updated supplier invoice payment processes and systems lifting the department's **supplier payment performance** with the proportion of invoices being paid within 30 days increasing from 78 per cent to 92 per cent.
- Delivered the **Emergency Management Assurance Report** that identified key activities and examples of best practice, ensuring the department is meeting its mandated responsibilities.
- Engaged **10 Aboriginal suppliers and 60 Social Enterprise suppliers** in the first six months of DJPR, with a combined spend of \$1 million.
- Refreshed the **corporate policies** to ensure they are succinct and easy to read, connect users easily to someone who can help and are fit for purpose for the new department.

## Office of the Lead Scientist

- Partnered with universities and businesses on **priority science, technology and innovation issues** of the Victorian Government. This enabled universities and businesses to be responsive to government priorities, such as transport infrastructure.
- Produced Australia's first **STEM ecosystem map**, recognising that Science, Technology, Engineering and Maths (STEM) skills will enable our next generation to be ready for future jobs. The map provides a resource to align and connect businesses, community and government to STEM initiatives. The map shows the programs and activities across the state to encourage young people to engage with STEM. Increased participation of young people in STEM will ultimately lead to more creative and adaptable employees.

## Industry Intelligence and Capture Teams

- Following establishment in April 2019, capture teams have been formed to focus on identifying and targeting industry development and investment opportunities for the defence sector and the autonomous vehicle sector.
- Industry Intelligence and Capture Teams also looks for emerging opportunities, such as the aerospace and cyber sectors.
- Regular economic and industry intelligence data and analysis is provided to Senior Executives and the department to inform the outlook on the economy and industry performance.

# ENTITIES

As at 30 June 2019

## Jobs, Innovation and Business Engagement

- LaunchVic
- Local Jobs First
- Victorian Small Business Commission

## Creative, Sport and Visitor Economy

### Creative Industries

- Arts Centre Melbourne (ACM)
- Australian Centre for the Moving Image (ACMI)
- Docklands Studios Melbourne (DSM)
- Film Victoria
- Geelong Performing Arts Centre (GPAC)
- Melbourne Recital Centre
- Museums Board of Victoria
- National Gallery of Victoria (NGV)
- State Library Victoria (SLV)

### Sport and Recreation Victoria

- Kardinia Park Stadium Trust
- Melbourne Cricket Ground Trust
- Melbourne and Olympic Parks Trust
- Professional Boxing and Combat Sports Board
- State Sport Centres Trust
- Victorian Institute of Sport

### Office of Racing

- Greyhound Racing Victoria (GRV)
- Harness Racing Victoria (HRV)
- GRV and HRV Racing Appeals and Disciplinary Boards
- Office of the Racing Integrity Commissioner

## Tourism, Events and Visitor Economy

- Australian Grand Prix Corporation (AGPC)
- Emerald Tourist Railway Board (ETRB)
- Fed Square Pty Ltd (FSPL)
- Melbourne Convention and Exhibition Trust (MCET)
- Visit Victoria

## Precincts and Suburbs

- Development Victoria

## Rural and Regional Victoria

- Regional Development Victoria

## Resources

- Office of the Mining Warden
- Office of the Latrobe Valley Mine Rehabilitation Commissioner

## Forestry and Game

- Game Management Authority
- VicForests

## Agriculture

- Agriculture Victoria Services Pty Ltd (AVS)
- Dairy Food Safety Victoria (DFSV)
- Geoffrey Gardiner Dairy Foundation
- Greater Sunraysia Pest Free Area Industry Development Committee
- Melbourne Market Authority (MMA)
- Murray Valley Wine Grape Industry Development Committee
- PrimeSafe
- Veterinary Practitioners Registration Board of Victoria
- Victorian Strawberry Industry Development Committee

## Ministers

The department supports six ministers across 10 portfolios.  
As at 30 June 2019, they were:

Minister	Role
Martin Foley MP	Minister for Creative Industries
Gavin Jennings MLC	Minister for Priority Precincts
The Hon. Marlene Kairouz MP	Minister for Suburban Development
The Hon. Martin Pakula MP	Minister for Jobs, Innovation and Trade Minister for Tourism, Sport and Major Events Minister for Racing
The Hon. Adem Somyurek MP	Minister for Small Business
Jaclyn Symes MP	Minister for Regional Development Minister for Agriculture Minister for Resources

The department also provides advice and support to parliamentary secretaries.  
As at 30 June 2019, they were:

Parliamentary Secretary	Role
The Hon. Jane Garrett	Parliamentary Secretary for Jobs
Ms Danielle Green	Parliamentary Secretary for Regional Victoria Parliamentary Secretary for Sport

## Executive Board

The DJPR Executive Board (EB) is the department's primary governance body. At 30 June 2019, members of EB were:

Name	Role
Simon Phemister	Secretary
Penelope McKay	Deputy Secretary, Corporate Services
David Latina	Deputy Secretary, Jobs, Innovation and Business Engagement
Gonul Serbest	Chief Executive Officer, Global Victoria
Andrew Abbott	Deputy Secretary, Creative, Sport and Visitor Economy
Alex Kamenev	Deputy Secretary, Precincts and Suburbs
Beth Jones	Deputy Secretary, Rural and Regional Victoria Chief Executive, Regional Development Victoria
Emily Phillips	Deputy Secretary, Agriculture Chief Executive, Agriculture Victoria
David Clements	Acting Deputy Secretary, Inclusion
Matt Lowe	Head, Industry Intelligence and Capture Teams
Amanda Caples	Office of the Lead Scientist

## Audit and Risk Committee

The Audit and Risk Committee (ARC) is an independent body established in accordance with the Standing Directions of the Minister for Finance under the *Financial Management Act 1994*. The Secretary appoints all committee members based on their qualifications and experience to ensure that the committee can adequately discharge its duties. The Chief Finance Officer and the Chief Audit Executive are standing invitees to all ARC meetings; the ARC meets six to seven times a year as determined by the Chair.

The ARC provides the Secretary with independent assurance on the department's:

- financial and performance reporting
- risk oversight and management
- internal control systems
- legislative and policy compliance.

In 2019, the ARC members were:

Name	Role
Michael Perry	Chair and Independent Member
Pam Mitchell	Independent Member
Patricia Neden	Independent Member
David Clements	Acting Deputy Secretary, Inclusion

## Legislation administered by the department

[djpr.vic.gov.au](http://djpr.vic.gov.au) details DJPR administered legislation between 1 January 2019 and 30 June 2019.

### Our DJPR Story

Here at the Department of Jobs, Precincts and Regions, we're firmly focused on growing our state's economy and ensuring it benefits all Victorians – by creating more jobs for more people, building thriving places and regions, and supporting inclusive communities.

#### THE HON MARTIN PAKULA MP

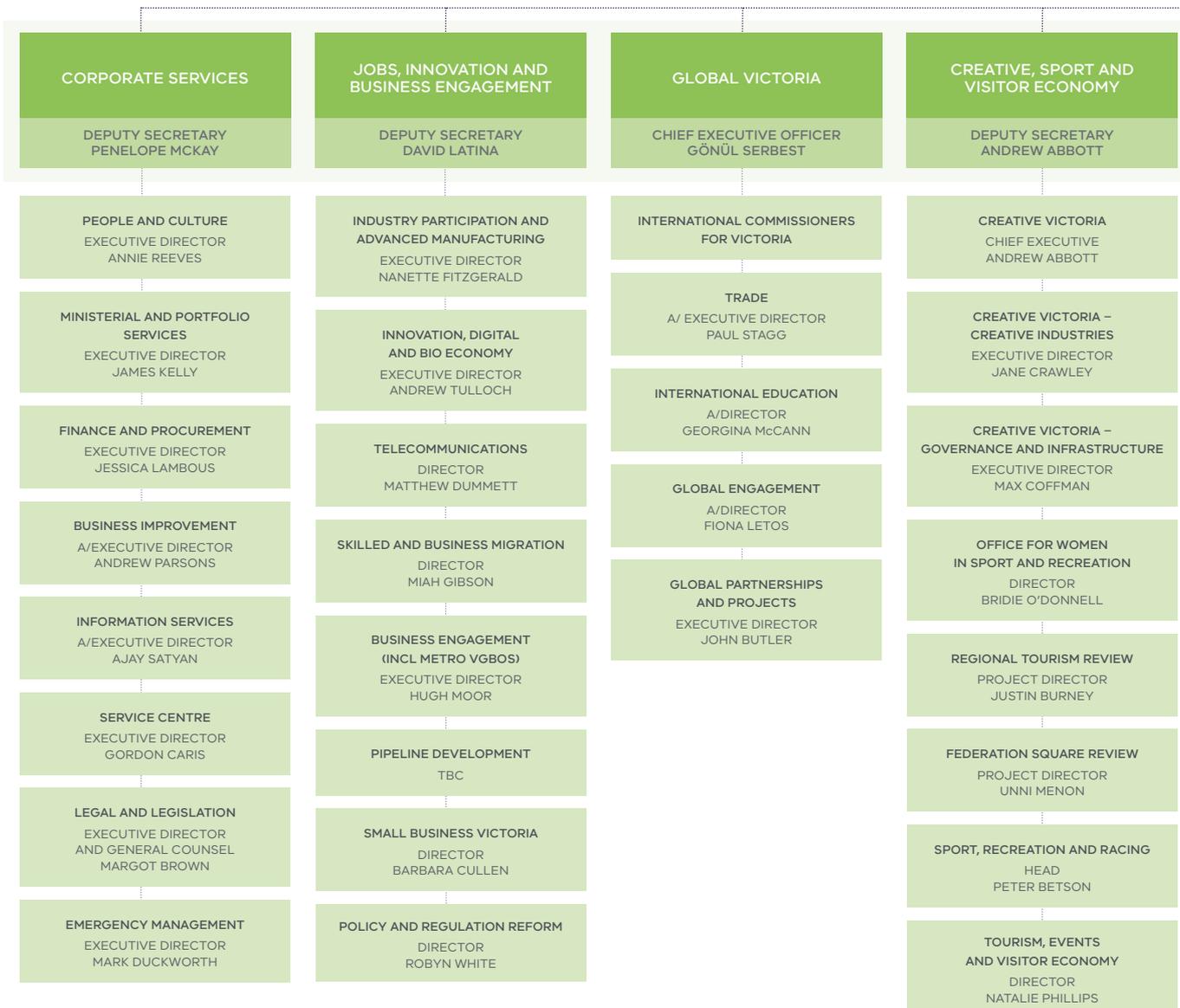
Minister for Jobs, Innovation and Trade  
 Minister for Tourism, Sport and Major Events  
 Minister for Racing  
 DJPR Coordinating Minister

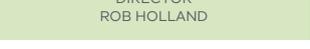
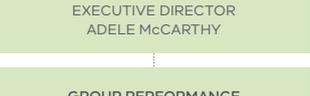
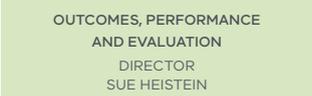
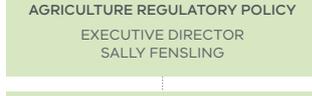
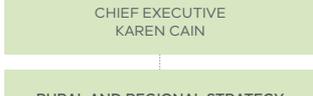
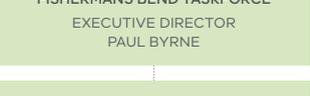
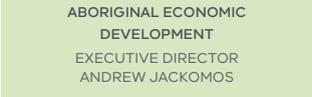
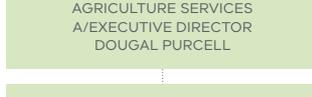
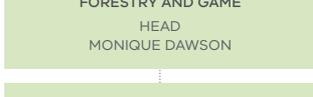
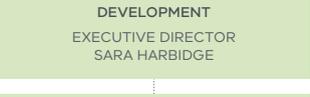
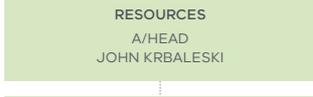
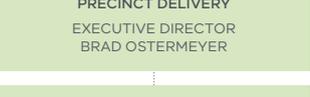
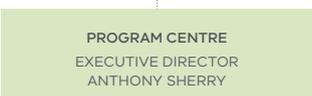
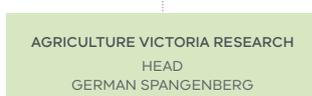
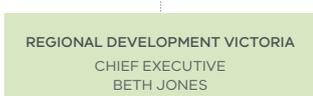
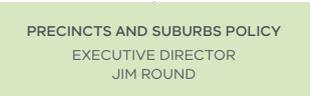
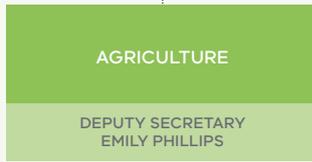
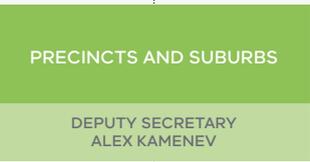
#### MARTIN FOLEY MP

Minister for Creative Industries

#### INDUSTRY INTELLIGENCE AND CAPTURE TEAMS

HEAD  
 ^ MATT LOWE





^ Reports to the Secretary, working closely with David Latina, Deputy Secretary Jobs, Innovation and Business Engagement



# 02

## FINANCIAL PERFORMANCE

# Independent Auditor's Report

## To the Secretary of the Department of Jobs Precincts and Regions

<p><b>Opinion</b></p>	<p>I have audited the financial report of the Department of Jobs Precincts and Regions (the department) which comprises the:</p> <ul style="list-style-type: none"> <li>• balance sheet as at 30 June 2019</li> <li>• comprehensive operating statement for the year then ended</li> <li>• statement of changes in equity for the year then ended</li> <li>• cash flow statement for the year then ended</li> <li>• notes to the financial statements, including significant accounting policies</li> <li>• accountable officer's and chief finance officer's declaration.</li> </ul> <p>In my opinion the financial report presents fairly, in all material respects, the financial position of the department as at 30 June 2019 and their financial performance and cash flows for the year then ended in accordance with the financial reporting requirements of Part 7 of the <i>Financial Management Act 1994</i> and applicable Australian Accounting Standards.</p>
<p><b>Basis for Opinion</b></p>	<p>I have conducted my audit in accordance with the <i>Audit Act 1994</i> which incorporates the Australian Auditing Standards. I further describe my responsibilities under that Act and those standards in the <i>Auditor's Responsibilities for the Audit of the Financial Report</i> section of my report.</p> <p>My independence is established by the <i>Constitution Act 1975</i>. My staff and I are independent of the department in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 <i>Code of Ethics for Professional Accountants</i> (the Code) that are relevant to my audit of the financial report in Victoria. My staff and I have also fulfilled our other ethical responsibilities in accordance with the Code.</p> <p>I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.</p>
<p><b>Secretary's responsibilities for the financial report</b></p>	<p>The Secretary of the department is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the <i>Financial Management Act 1994</i>, and for such internal control as the Secretary determines is necessary to enable the preparation and fair presentation of a financial report that is free from material misstatement, whether due to fraud or error.</p> <p>In preparing the financial report, the Secretary is responsible for assessing the department's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless it is inappropriate to do so.</p>

**Auditor's responsibilities for the audit of the financial report**

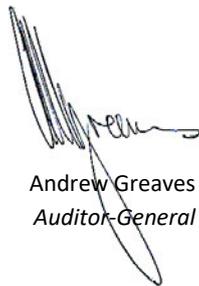
As required by the *Audit Act 1994*, my responsibility is to express an opinion on the financial report based on the audit. My objectives for the audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the department's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Secretary
- conclude on the appropriateness of the Secretary's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the department's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the department to cease to continue as a going concern.
- evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

I communicate with the Secretary regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

MELBOURNE  
7 October 2019



Andrew Greaves  
*Auditor-General*

# CONTENTS

The Department of Jobs, Precincts and Regions (DJPR) has pleasure in presenting its audited general purpose financial statements for the 6 month period ending 30 June 2019 providing users with information about the department's stewardship of resources entrusted to it. It is presented in the following structure:

## Financial statements

<b>Comprehensive operating statement</b>	<b>49</b>
<b>Balance sheet</b>	<b>50</b>
<b>Statement of changes in equity</b>	<b>51</b>
<b>Cash flow statement</b>	<b>52</b>

## Notes to the financial statements

### 1. About this report 52

The basis on which the financial statements have been prepared and compliance with reporting regulations

### 2. Funding delivery of our services

Revenue recognised from taxes, grants, sales of goods and services and other sources

2.1 Summary of income that funds the delivery of our services	55
2.2 Appropriation	55
2.3 Summary of compliance with annual Parliamentary and special appropriations	56
2.4 Income from transactions	59
2.5 Annotated income	60

### 3. The cost of delivering services

Operating expenses of the department

3.1 Expenses incurred in delivery of services	61
3.2 Grants	62
3.3 Employee benefits	63
3.4 Capital asset charge	66
3.5 Other operating expenses	67

### 4. Disaggregated financial information by output

Department outputs and Administered (non-controlled) items

4.1 Departmental outputs	69
4.2 Administered items	74
4.3 Restructuring of administrative arrangements	80

## 5. Key assets available to support output delivery

Land, property, infrastructure, plant and equipment, intangible assets and joint operations	
5.1 Property, plant and equipment	83
5.2 Intangible assets	89
5.3 Joint operations	91

## 6. Other assets and liabilities

Working capital balances and other key assets and liabilities	
6.1 Receivables	95
6.2 Payables	97
6.3 Other non-financial assets	98
6.4 Other provisions	99

## 7. How we financed our operations

Borrowings, cash flow information, leases, trusts and commitments	
7.1 Borrowings	101
7.2 Leases	104
7.3 Cash flow information and balances	106
7.4 Trust account balances	108
7.5 Commitments for expenditure	112

## 8. Risks, contingencies and valuation judgements

Financial risk management, contingent assets and liabilities as well as fair value determination	
8.1 Financial instruments specific disclosures	117
8.2 Contingent assets and contingent liabilities	126
8.3 Fair value determination	128

## 9. Other disclosures

9.1 Ex-gratia expenses	137
9.2 Other economic flows included in net result	137
9.3 Non-financial assets held for sale	139
9.4 Equity disclosure	140
9.5 Entities consolidated pursuant to section 53(1)(b) of the FMA	141
9.6 Responsible persons	142
9.7 Remuneration of executives	143
9.8 Related parties	145
9.9 Remuneration of auditors	147
9.10 Subsequent events	147
9.11 Other accounting policies	147
9.12 Australian Accounting Standards (AAS) issued that are not yet effective	148
9.13 Departmental output objectives and descriptions	150
9.14 Glossary of technical terms	152
9.15 Style conventions	155

## Accountable Officer's and Chief Finance Officer's declaration

The attached financial statements for the Department of Jobs, Precincts and Regions have been prepared in accordance with Standing Direction 5.2 of the *Financial Management Act 1994*, applicable Financial Reporting Directions, Australian Accounting Standards including interpretations and other mandatory professional reporting requirements.

We further state that, in our opinion, the information set out in the comprehensive operating statement, balance sheet, statement of changes in equity, cash flow statement and accompanying notes, presents fairly the financial transactions during the six month period ended 30 June 2019 and the financial position of the Department of Jobs, Precincts and Regions as at 30 June 2019.

At the time of signing, we are not aware of any circumstance which would render any particulars included in the financial statements to be misleading or inaccurate.

We authorise the attached financial statements for issue on 3 October 2019.



**Simon Phemister**

**Secretary**

Department of Jobs,  
Precincts and Regions

3 October 2019  
Melbourne



**Jessica Lambous**

**Executive Director,  
Finance and Procurement**

Department of Jobs,  
Precincts and Regions

3 October 2019  
Melbourne

## Comprehensive operating statement for the six month period ended 30 June 2019

		(\$ thousand)
	Note	Six months to 30 June 2019
<b>Income from transactions</b>		
Output appropriations	2.3	1,035,328
Special appropriations	2.3	1,052
Regional Jobs and Infrastructure Fund appropriations	2.3	62,500
Grants	2.4.1	45,050
Sale of goods and services	2.4.2	9,329
Interest income	2.4.3	2,324
Other income	2.4.4	5,541
<b>Total income from transactions</b>		<b>1,161,124</b>
<b>Expenses from transactions</b>		
Grants	3.2	(730,003)
Employee benefits	3.3.1	(179,145)
Capital asset charge	3.4	(35,152)
Depreciation and amortisation	5.1.1	(18,073)
Interest expense	7.1.2	(16,258)
Other operating expenses	3.5	(193,635)
<b>Total expenses from transactions</b>		<b>(1,172,266)</b>
<b>Net result from transactions</b>		<b>(11,142)</b>
<b>Other economic flows included in net result</b>		
Net loss on non-financial assets <sup>(a)</sup>	9.2	(827)
Net loss on financial instruments <sup>(b)</sup>	9.2	(964)
Other losses from other economic flows	9.2	(506)
<b>Total other economic flows included in net result</b>		<b>(2,297)</b>
<b>Net result</b>		<b>(13,439)</b>
<b>Comprehensive result</b>		<b>(13,439)</b>

The above comprehensive operating statement should be read in conjunction with the notes to the financial statements.

(a) Net loss on non-financial assets' includes unrealised and realised gains/(losses) from revaluations, impairments, and disposals of all physical assets and intangible assets, except when these are taken through the asset revaluation surplus.

(b) Net loss on financial instruments' includes bad and doubtful debts from other economic flows, unrealised and realised gains/(losses) from revaluations, impairments and reversals of impairment, and gains/(losses) from disposals of financial instruments, except when these are taken through the financial assets available for sale revaluation surplus.

## Balance sheet as at 30 June 2019

		(\$ thousand)
	Note	Six months to 30 June 2019
<b>Assets</b>		
<b>Financial assets</b>		
Cash and cash equivalents	7.3.1	511,871
Receivables	6.1	809,419
Investments		71
<b>Total financial assets</b>		<b>1,321,361</b>
<b>Non-financial assets</b>		
Non-financial assets held for sale	9.3	350
Property, plant and equipment	5.1	1,253,362
Intangible assets	5.2	35,442
Biological assets	8.3.2	2,165
Other non-financial assets	6.3	6,590
<b>Total non-financial assets</b>		<b>1,297,909</b>
<b>Total assets</b>		<b>2,619,270</b>
<b>Liabilities</b>		
Payables	6.2	357,883
Borrowings	7.1	636,326
Employee provisions	3.3.2	99,865
Provisions	6.4	10,206
<b>Total liabilities</b>		<b>1,104,280</b>
<b>Net assets</b>		<b>1,514,990</b>
Contributed capital	9.4	1,528,429
Accumulated deficit		(13,439)
<b>Net worth</b>		<b>1,514,990</b>

The above balance sheet should be read in conjunction with the notes to the financial statements.

## Statement of changes in equity for the six months period ended 30 June 2019

	Note	(\$ thousand)		Total
		Contributed capital	Accumulated deficit	
<b>Balance at 1 January 2019</b>		–	–	–
Net result for the period		–	(13,439)	<b>(13,439)</b>
Capital funding to agencies within portfolio	9.4	(80,616)	–	<b>(80,616)</b>
Capital appropriations	2.3	100,203	–	<b>100,203</b>
Administrative restructure – net assets received	9.4	4,581	–	<b>4,581</b>
Net assets transferred from other government entities	9.4	1,715,285	–	<b>1,715,285</b>
Net assets transferred to other government entities	9.4	(211,024)	–	<b>(211,024)</b>
<b>Balance at 30 June 2019</b>		<b>1,528,429</b>	<b>(13,439)</b>	<b>1,514,990</b>

The above statement of changes in equity should be read in conjunction with the notes to the financial statements.

i. Rural Assistance Commissioner net assets as at 1 January 2019 are consolidated within DJPR financial statements.

## Cash flow statement for the six month period ended 30 June 2019

	Note	(\$ thousand) Six months to 30 June 2019
<b>Cash flows from operating activities</b>		
<b>Receipts</b>		
Receipts from Victorian Government		996,594
Receipts from other entities		97,318
Goods and Services Tax recovered from the ATO <sup>(1)</sup>		37,511
Sale of services		9,329
Interest received		2,324
<b>Total receipts</b>		<b>1,143,076</b>
<b>Payments</b>		
Payments of grants and other transfers		(592,433)
Payments to suppliers and employees		(236,516)
Capital asset charge payments		(35,152)
Interest and other costs of finance paid		(16,258)
<b>Total payments</b>		<b>(880,358)</b>
<b>Net cash flows used in operating activities</b>	<b>7.3.2</b>	<b>262,717</b>

	Note	(\$ thousand) Six months to 30 June 2019
<b>Cash flows from investing activities</b>		
Payments for property, plant and equipment		(37,320)
Payments for intangible assets		(671)
Payment for biological assets		(25)
Investments		(71)
<b>Net cash flows used in investing activities</b>		<b>(38,087)</b>
<b>Cash flows from financing activities</b>		
Owner contributions by Victorian Government		100,203
Capital funding to agencies within portfolio		(80,616)
Cash received from activities transferred in – machinery-of-government changes		265,345
Receipts of loans and advances		2,309
<b>Net cash flows from financing activities</b>		<b>287,241</b>
<b>Net increase in cash and cash equivalents</b>		<b>511,871</b>
Cash and cash equivalents at the beginning of the financial year		–
<b>Cash and cash equivalents at the end of the financial period</b>	<b>7.3.1</b>	<b>511,871</b>

The above cash flow statement should be read in conjunction with the accompanying notes.  
i. Goods and Services Tax (GST) recovered/(paid) to the ATO is presented on a net basis.

## 1. ABOUT THIS REPORT

The Department of Jobs, Precincts and Regions (DJPR) was established on 1 January 2019 as a government department of the State of Victoria. It is an administrative agency acting on behalf of the Crown. These annual financial statements represent the audited general purpose financial statements for the six month period ended 30 June 2019. As DJPR was established on 1 January 2019, there are no prior year comparatives.

A description of the nature of its operations and its principal activities is included in the *Report of operations*, which does not form part of these financial statements.

### Basis of accounting preparation and measurement

These financial statements are in Australian dollars and the historical cost convention is used unless a different measurement basis is specifically disclosed in the note associated with the item measured on a different basis.

The accrual basis of accounting has been applied in preparing these financial statements, whereby assets, liabilities, equity, income and expenses are recognised in the reporting period to which they relate, regardless of when cash is received or paid.

Consistent with the requirements of AASB 1004 *Contributions*, contributions by owners (that is, contributed capital and its repayment) are treated as equity transactions and, therefore, do not form part of the income and expenses of DJPR.

Additions to net assets which have been designated as contributions by owners are recognised as contributed capital. Other transfers that are in the nature of contributions to or distributions by owners have also been designated as contributions by owners.

Transfers of net assets arising from administrative restructures are treated as distributions to or contributions by owners. Transfers of net liabilities arising from administrative restructures are treated as distributions to owners.

Judgements, estimates and assumptions are required to be made about financial information being presented. The significant judgements made in the preparation of these financial statements are disclosed in the notes where amounts affected by those judgements are disclosed. Estimates and associated assumptions are based on professional judgements derived from historical experience and various other factors that are believed to be reasonable under the circumstances. Actual results may differ from these estimates.

Revisions to accounting estimates are recognised in the period in which the estimate is revised and also in future periods that are affected by the revision. Judgements and assumptions made by management in applying Australian Accounting Standards (AAS) that have significant effects on the financial statements and estimates are disclosed in the notes under the heading: 'Significant judgements or estimates'.

These financial statements cover DJPR as an individual reporting entity and include all the controlled activities of the department.

The Rural Assistance Commissioner agency has been consolidated into DJPR's financial statements pursuant to a determination made by the Minister for Finance under section 53(1) (b) of the *Financial Management Act 1994* (FMA). This agency is reported in aggregate and is not controlled by DJPR.

Where control of an entity is obtained during the financial period, its results are included in the comprehensive operating statement from the date on which control commenced. Where control ceases during a financial period, the entity's results are included for that part of the period in which control existed. Where entities adopt dissimilar accounting policies and their effect is considered material, adjustments are made to ensure consistent policies are adopted in these financial statements.

In preparing consolidated financial statements for DJPR, all material transactions and balances between consolidated entities are eliminated.

## Statement of compliance

These general purpose financial statements have been prepared in accordance with the FMA and applicable AASs which include Interpretations, issued by the Australian Accounting Standards Board (AASB). In particular, they are presented in a manner consistent with the requirements of AASB 1049 *Whole of Government and General Government Sector Financial Reporting* (AASB 1049).

Where appropriate, those AAS paragraphs applicable to not-for-profit entities have been applied. Accounting policies selected and applied in these financial statements ensure that the resulting financial information satisfies the concepts of relevance and reliability, thereby ensuring that the substance of the underlying transactions or other events is reported.

## Rounding of amounts

Amounts in the financial statements have been rounded to the nearest \$1,000, unless otherwise stated. Figures in the financial statements may not equate due to rounding (Note 9.15—Style conventions).

## 2. FUNDING DELIVERY OF OUR SERVICES

### Introduction

DJPR's objective is to lift the living standards and wellbeing of all Victorians by sustainably growing Victoria's economy and employment and by working with the private and public sectors to foster innovation, creativity, productivity, investment, and trade. To enable DJPR to fulfil its objective and provide outputs as described in Note 4 — Disaggregated financial information by output, it receives income (predominantly accrual based parliamentary appropriations). DJPR also receives market based fees for providing services in relation to agriculture.

### Structure

- 2.1 Summary of income that funds the delivery of our services**
- 2.2 Appropriations**
- 2.3 Summary of compliance with annual Parliamentary and special appropriations**
- 2.4 Income from transactions**
  - 2.4.1 Grants
  - 2.4.2 Sale of goods and services
  - 2.4.3 Interest income
  - 2.4.4 Fair value of assets and services received free of charge or for nominal consideration
  - 2.4.5 Other income
- 2.5 Annotated income**

## 2.1 Summary of income that funds the delivery of our services

		(\$ thousand)
	Note	01/01/2019 – 30/06/2019
Output appropriation	2.3	1,035,328
Special appropriation	2.3	1,052
Regional Jobs and Infrastructure Fund appropriation	2.3	62,500
Grants	2.4.1	45,050
Sale of goods and services	2.4.2	9,329
Interest income	2.4.3	2,324
Other income	2.4.4	5,541
<b>Total income from transactions</b>		<b>1,161,124</b>

Income is recognised to the extent it is probable the economic benefits will flow to DJPR and the income can be reliably measured. Where applicable, amounts disclosed as income are net of returns, allowances, duties and taxes. All amounts of income over which DJPR does not have control are disclosed as administered income (see Note 4.2).

## 2.2 Appropriation

Once annual parliamentary appropriations are applied by the Treasurer, they become controlled by DJPR and are recognised as income when applied for the purposes defined under the relevant Appropriations Act.

**Output appropriations:** Income from the outputs DJPR provides to the Government is recognised when those outputs have been delivered and the relevant minister has certified delivery of those outputs in accordance with specified performance criteria.

**Special appropriation** is a provision within an Act that provides authority to spend money for particular purposes, for example, to fund a particular project or function.

Other forms of appropriation includes Additions to the Net Assets Base (ATNAB) that provides for an increase in the net capital base and Payments on behalf of the State (POBOS). POBOS provides for payments to be made on behalf of the State as the department making the payment has no direct control with respect to the quantity of outputs delivered and classified as an Administered function.

### 2.3 Summary of compliance with annual Parliamentary and special appropriations

The following table discloses the details of the various annual parliamentary appropriations received by DJPR for the year.

In accordance with accrual output-based management procedures, 'provision of outputs' and 'additions to net assets' are disclosed as 'controlled' activities of DJPR. Administered transactions are those that are undertaken on behalf of the State over which DJPR has no control or discretion.

	(\$) thousand	
	Appropriations Act	
	Appropriation period to date (PTD) <sup>(i)</sup>	Advance from Treasurer
<b>2019</b>		
<b>Controlled</b>		
Provision for outputs	1,172,831	90,977
Regional Jobs and Infrastructure Fund	62,500	–
Additions to net assets	114,468	7,184
<b>Administered</b>		
Payments made on behalf of the State	37,968	100
<b>2019 total</b>	<b>1,387,767</b>	<b>98,261</b>

The variance is primarily related to agreed changes in committed projects being delivered in the next financial year

i. As published in Victorian Budget 2018–19 Statement of Finances (incorporating Quarterly Financial Report No. 3) Budget Paper No. 5 Appendix A Table A.5: Consolidated Fund payments: total annual appropriations.

ii. A number of DJPR's output programs have been rescheduled to the next financial year due to timing differences in commencements, completion of milestones, and/or contract finalisation.

(\$) thousand

Financial Management Act

Section 29	Section 30	Section 32	Total Parliamentary authority	Appropriations applied	Variance <sup>(ii)</sup>
61,394	13,858	1,287	1,340,347	1,035,328	305,019
–	–	–	62,500	62,500	–
–	(13,858)	1,586	109,380	100,203	9,177
–	–	–	38,068	35,761	2,307
<b>61,394</b>	<b>–</b>	<b>2,873</b>	<b>1,550,295</b>	<b>1,233,792</b>	<b>316,503</b>

### Special appropriation

		(\$ thousand)
Authority	Purpose	Appropriations applied
		2019
<b>Operating</b>		
Section 10 of the <i>Financial Management Act 1994</i> Appropriation of Commonwealth grants etc.	Under arrangement between the Commonwealth and the State, money is granted or made available from the Consolidated Fund with the approval of the Governor in Council.	1,052
<b>Total Operating</b>		<b>1,052</b>

### Regional Jobs and Infrastructure Fund (RJIF) appropriations

The RJIF was established in 2015 under the *Regional Development Victoria Act 2002* to receive money that is appropriated by Parliament for the purposes of the fund.

Money from the investments and money received from any other source for the purposes of the fund is to be used for expenses incurred in administering, monitoring and reporting on the fund, to provide for better infrastructure, facilities and services, strengthen the economic, social and environmental bases of communities, create jobs and improve career opportunities, support the development and planning of local projects in rural and regional Victoria, and to support the economic or community development of rural and regional Victoria.

RJIF appropriation income becomes controlled and is recognised by DJPR when it is appropriated from the Consolidated Fund by the Victorian Parliament and applied to the purposes defined under the relevant Appropriations Act.

## 2.4 Income from transactions

### 2.4.1 Grants

Grant income arises from transactions in which a party provides goods, services, assets (or extinguishes a liability) or labour to DJPR without receiving approximately equal value in return.

While grants may result in the provision of some goods or services to the transferring party, they do not provide a claim to receive benefits directly of approximately equal value (and are termed 'non-reciprocal' transfers). Receipt and sacrifice of approximately equal value may occur, but only by coincidence.

Some grants are reciprocal in nature (i.e. equal value is given back by the recipient of the grant to the provider). DJPR recognises income when it has satisfied its performance obligations under the terms of the grant.

For non-reciprocal grants, DJPR recognises revenue when the grant is received.

Grants can be received as general purpose grants, which refers to grants which are not subject to conditions regarding their use. Alternatively, they may be received as specific purpose grants, which are paid for a particular purpose and/or have conditions attached regarding their use.

Grants for on passing are grants paid to one institutional sector (e.g. a state based general government entity) to be passed on to another institutional sector (e.g. local government or a private non-profit institution).

### 2.4.2 Sale of goods and services

Income from the sale of goods is recognised when:

- DJPR no longer has any of the significant risks and rewards of ownership of the goods transferred to the buyer;
- DJPR no longer has continuing managerial involvement to the degree usually associated with ownership, nor effective control over the goods sold;
- the amount of income, and the costs incurred or to be incurred in respect of the transactions, can be reliably measured; and
- it is probable that the economic benefits associated with the transaction will flow to DJPR.

### 2.4.3 Interest income

Interest income includes interest received on bank term deposits and other investments and the unwinding over time of the discount on financial assets. Interest income is recognised using the effective interest method, which allocates the interest over the relevant period.

### 2.4.4 Other income

Total other income	(\$ thousand)
	01/01/2019 -30/06/2019
Regulatory charges, fees and fines	3,127
Trust income	1,762
Miscellaneous income	652
<b>Total other income</b>	<b>5,541</b>

*Regulatory fees are recognised at the time of billing.*

## 02 Financial Performance

### 2.5 Annotated income

DJPR is permitted under section 29 of the *Financial Management Act 1994* (FMA) to have certain income annotated to the annual appropriation. The income which forms part of a section 29 agreement is recognised by DJPR as an administered item and the receipts paid into the consolidated fund. If a Section 29 agreement is in place, the relevant appropriation item will be increased by the equivalent amount at the point of income recognition.

The following is a listing of Section 29 agreements approved by the Treasurer:

	(\$ thousand)
	Actual
	01/01/2019 – 30/06/2019
<b>User charges, sale of goods and services</b>	
Agriculture and Veterinary Chemical Permits	1,563
Biosciences Research Centre – La Trobe contribution to quarterly services payments	1,302
Catchment Management Authorities	29
Cultivating and Processing of Poppies <sup>(i)</sup>	(26)
Gardiner Foundation Contributions from Commonwealth-Funded Bodies	208
Livestock Electronic Tags	3,911
Melbourne Convention and Exhibition Centre – Operating	2,243
Paper Australia Pulpwood Agreement	18,482
Research and Development Corporations Contributions <sup>(i)</sup>	(219)
Research and Development Corporations – horticulture contributions	409
	<b>27,902</b>
<b>Commonwealth payments</b>	
Cooperative Research Centre Contributions <sup>(i)</sup>	(209)
Establish Pest Animal and Weed Management <sup>(i)</sup>	(635)
Pest and Disease Preparedness and Response program	2
Research and Development Corporations Contributions	19,967
Research and Experimental Projects – Industry Contributions	2,284
	<b>21,409</b>
<b>Municipal payments</b>	
Domestic Animals Act	229
	<b>49,540</b>
<b>Total annotated income agreements</b>	<b>49,540</b>

*i. Negative balances represent overpayment and a return of funds into the Consolidated Fund and/or to the Commonwealth.*

## 3. THE COST OF DELIVERING SERVICES

### Introduction

This section provides an account of the expenses incurred by DJPR in delivering services and outputs. In Note 2 – Funding delivery of our services, the funds that enable the provision of services were disclosed. Note 4 – Disaggregated financial information by output, discloses aggregated information in relation to the income and expenses by output.

### Structure

#### 3.1 Expenses incurred in delivery of services

#### 3.2 Grants

#### 3.3 Employee benefits

3.3.1 Employee benefits in the comprehensive operating statement

3.3.2 Employee benefits in the balance sheet

3.3.3 Superannuation contributions

#### 3.4 Capital asset charge

#### 3.5 Other operating expenses

### 3.1 Expenses incurred in delivery of services

		(\$ thousand)
	Note	01/01/2019 – 30/06/2019
Grants	3.2	(730,003)
Employee benefits	3.3	(179,145)
Capital asset charge	3.4	(35,152)
Other operating expenses	3.5	(193,635)
<b>Total expenses incurred in delivery of services</b>		<b>(1,137,935)</b>

The above table excludes interest and depreciation and amortisation expenses which are separately shown in Notes 7.1.2 and 5.1.1 respectively.

## 3.2 Grants

	(\$ thousand)
	01/01/2019 – 30/06/2019
<b>Grants to portfolio agencies</b>	
Creative Victoria agencies	(139,627)
Visit Victoria	(40,681)
Film Victoria	(16,527)
Other grants to portfolio agencies	(82,266)
<b>Total grants to portfolio agencies</b>	<b>(279,101)</b>
<b>Grants to local government</b>	
Local government	(127,251)
<b>Total grants to local government, and local ports</b>	<b>(127,251)</b>
<b>Grants and other transfers to state government departments and associated entities outside portfolio</b>	
Other state government departments and associated entities	(7,578)
<b>Total grants and other transfers to state government departments and associated entities outside portfolio</b>	<b>(7,578)</b>
<b>Grants to external organisations and individuals</b>	
Other non-government agencies	(316,073)
<b>Total grants to external organisations and individuals</b>	<b>(316,073)</b>
<b>Total grants and other transfers</b>	<b>(730,003)</b>

Grant expenses are contributions of DJPR's resources to another party for specific or general purposes where there is no expectation that the amount will be repaid in equal value (either by money, goods or services).

Grants can either be operating or capital in nature. Grants can be paid as general purpose grants, which refer to grants that are not subject to conditions regarding their use. Alternatively, they may be paid as specific purpose grants which are paid for a particular purpose and/or have conditions attached regarding their use.

Grant expenses are recognised in the reporting period in which they are paid or payable. Grants can take the form of money, assets, goods, services or forgiveness of liabilities.

### 3.3 Employee benefits

#### 3.3.1 Employee benefits in the comprehensive operating statement

##### Employee benefits

	(\$ thousand)
	01/01/2019 – 30/06/2019
Salaries and wages, annual leave, long service leave and on-costs	(166,353)
Defined contribution superannuation expense	(11,424)
Defined benefit superannuation expense	(1,368)
<b>Total employee benefits</b>	<b>(179,145)</b>

Employee benefits expenses include all costs related to employment including wages and salaries, fringe benefits tax, leave entitlements, redundancy payments, WorkCover premiums, defined benefits superannuation plans, and defined contribution superannuation plans.

The amount recognised in the comprehensive operating statement in relation to superannuation is the employer contributions for members of both defined benefit and defined contribution superannuation plans that are paid or payable during the reporting period.

### 3.3.2 Employee benefits in the balance sheet

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave and long service leave (LSL) for services rendered to the reporting date and recorded as an expense during the period the services are delivered.

#### Provision for employee benefits

	(\$ thousand)
	01/01/2019
	– 30/06/2019
<b>Current provisions</b>	
<b>Employee benefits</b>	
<b>Annual leave</b>	
– Unconditional and expected to wholly settle within 12 months <sup>(i)</sup>	13,619
– Unconditional and expected to wholly settle after 12 months <sup>(ii)</sup>	11,486
<b>Long service leave</b>	
– Unconditional and expected to wholly settle within 12 months <sup>(i)</sup>	8,486
– Unconditional and expected to wholly settle after 12 months <sup>(ii)</sup>	39,948
	<b>73,539</b>
<b>Provisions related to employee benefit on-costs</b>	
– Unconditional and expected to wholly settle within 12 months <sup>(i)</sup>	3,464
– Unconditional and expected to wholly settle after 12 months <sup>(ii)</sup>	8,084
	11,548
<b>Total current provisions</b>	<b>85,087</b>
<b>Non-current provisions</b>	
Employee benefits	12,768
Provisions for on-costs	2,010
<b>Total non-current provisions</b>	<b>14,778</b>
<b>Total provisions for employee benefits</b>	<b>99,865</b>

i. Nominal amounts are disclosed.

ii. The amounts disclosed are discounted to present value.

Wages and salaries, annual leave and sick leave:  
Liabilities for wages and salaries (including non-monetary benefits, annual leave and on-costs) are recognised as part of the employee benefit provision as current liabilities, because DJPR does not have an unconditional right to defer settlements of these liabilities.

The liability for salaries and wages are recognised in the balance sheet at remuneration rates which are current at the reporting date. As DJPR expects the liabilities to be wholly settled within 12 months of reporting date, they are measured at undiscounted amounts.

The annual leave liability is classified as a current liability and measured at the undiscounted amount expected to be paid, as DJPR does not have an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period.

No provision has been made for sick leave as all sick leave is non-vesting and it is not considered probable that the average sick leave taken in the future will be greater than the benefits accrued in the future. As sick leave is non-vesting, an expense is recognised in the Statement of Comprehensive Income as it is taken.

Employment on-costs such as payroll tax, workers compensation and superannuation are not employee benefits. They are disclosed separately as a component of the provision for employee benefits when the employment to which they relate has occurred.

Unconditional LSL is disclosed as a current liability; even where DJPR does not expect to settle the liability within 12 months because it will not have the unconditional right to defer the settlement of the entitlement should an employee take leave within 12 months.

The components of this current LSL liability are measured at:

- undiscounted value – if DJPR expects to wholly settle within 12 months; or
- present value – if DJPR does not expect to wholly settle within 12 months.

Conditional LSL is disclosed as a non-current liability. There is a conditional right to defer the settlement of the entitlement until the employee has completed the requisite years of service. This non-current LSL is measured at present value.

Any gain or loss following revaluation of the present value of non-current LSL liability is recognised as a transaction, except to the extent that a gain or loss arises due to changes in bond interest rates for which it is then recognised as an 'other economic flow' in the net result.

### 3.3.3 Superannuation contributions

Employees of DJPR are entitled to receive superannuation benefits and DJPR contributes to both defined benefit and defined contribution plans. The defined benefit plans provide benefits based on years of service and final average salary.

Superannuation contributions paid or payable for the reporting period are included as part of employee benefits in the comprehensive operating statement of DJPR.

DJPR does not recognise any liability in respect of the defined benefit plans because the entity has no legal or constructive obligation to pay future benefits relating to its employees; its only obligation is to pay superannuation contributions as they fall due. The Department of Treasury and Finance recognises and discloses the State's defined benefit liabilities in its financial statements as an administered liability.

The name, details and amounts expensed in relation to the major employee superannuation funds and contributions made by DJPR are as follows:

	(\$ thousand)
	Paid contribution for the period <sup>(ii)</sup>
	01/01/2019 – 30/06/2019
<b>Fund</b>	
<b>Defined benefit plans<sup>(i)</sup></b>	
State Superannuation Fund – revised and new	(1,368)
<b>Defined contribution plans</b>	
VicSuper	(7,158)
Other	(4,266)
<b>Total</b>	<b>(12,792)</b>

i. The basis for determining the level of contributions is determined by the various actuaries of the defined benefit superannuation plans.

ii. There were no outstanding contributions at 30 June 2019.

### 3.4 Capital asset charge

The **capital asset charge** is a charge levied on the written down value of controlled non-current physical assets which aims to attribute to departmental outputs the opportunity cost of capital used in service delivery, and provide incentives to departments to identify and dispose of underutilised or surplus assets in a timely manner. It is calculated on the budgeted carrying amount of applicable non-financial physical assets.

## 3.5 Other operating expenses

### Total other operating expenses

	(\$ thousand)
	01/01/2019 – 30/06/2019
<b>Supplies and services</b>	
Contracts and services	(49,902)
Consultants and professional services	(28,749)
Computer services and equipment	(16,762)
Accommodation	(21,295)
Marketing and Media	(10,390)
Laboratory, Farm and Livestock	(13,637)
Administrative expenses	(47,343)
<b>Operating lease rental expenses</b>	
Minimum lease payments	(5,443)
Fair value of assets and services provided free of charge	(114)
<b>Total other operating expenses</b>	<b>(193,635)</b>

Other operating expenses generally represent the day-to-day running costs incurred in normal operations. It also includes bad debts expense from transactions that are mutually agreed.

**Supplies and services** are recognised as an expense in the reporting period in which they are incurred. The carrying amounts of any inventories held for distribution are expensed when the inventories are distributed.

**Operating lease payments** (including contingent rentals) are recognised on a straight line basis over the lease term, except where another systematic basis is more representative of the time pattern of the benefits derived from the use of the leased asset.

**Fair value of assets and services provided free of charge** or for nominal consideration are recognised at their fair value when the recipient obtains control over the resources, irrespective of whether restrictions or conditions are imposed over the use of the contributions. The exception to this would be when the resource is received from another government department (or agency) as a consequence of a restructuring of administrative arrangements, in which case such a transfer will be recognised at its carrying value in the transferring department or agency. Contributions in the form of services are recognised only when a fair value can be reliably determined and the services would have been purchased if not donated.

## 4. DISAGGREGATED FINANCIAL INFORMATION BY OUTPUT

### Introduction

DJPR is predominantly funded by accrual based parliamentary appropriations for the provision of outputs. This section provides a description of the departmental outputs performed during the six months period ended 30 June 2019 along with the objectives of those outputs.

This section disaggregates revenue and income that enables the delivery of service (described in Note 2 – Funding delivery of our services) by output and records the allocation of expenses incurred (described in Note 3 – The cost of delivering services) also by output.

It provides information on controlled and administered items in connection with these outputs.

### Structure

#### 4.1 Departmental outputs

- 4.1.1 Departmental outputs
- 4.1.2 Controlled income and expenses
- 4.1.3 Controlled assets and liabilities

#### 4.2 Administered items

- 4.2.1 Administered (non-controlled) items
- 4.2.2 Administered income and expenses
- 4.2.3 Administered assets and liabilities

#### 4.3 Restructuring of administrative arrangements

### 4.1.1 Departmental outputs

DJPR supports the ministerial portfolios of Agriculture; Creative Industries; Jobs, Innovation and Trade; Priority Precincts; Racing; Regional Development; Resources; Small Business; Suburban Development; and Tourism, Sport and Major Events.

#### Departmental mission statement

The department is focused on growing our state's economy and ensuring it benefits all Victorians – by creating more jobs for more people, building thriving places and regions, and supporting inclusive communities.

#### Objectives and descriptions

The objectives and descriptions of the departmental outputs performed during the financial year ended 30 June 2019 are summarised in Note 9.13 – Output objectives and descriptions.

### 4.1.2 Departmental outputs: Controlled income and expenses for the six months period ended 30 June 2019

	(\$ thousand)	
	Agriculture	Creative Industries Access, Development and Innovation
	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019
<b>Income from transactions</b>		
Output appropriations	295,329	41,368
Special appropriations	–	–
Regional Jobs and Infrastructure Fund appropriations	–	–
Grants	3,623	1,788
Sale of services	9,960	–
Interest income	612	–
Other income	3,820	10
<b>Total income from transactions</b>	<b>313,344</b>	<b>43,166</b>
<b>Expenses from transactions</b>		
Grants and other transfers	(104,561)	(36,003)
Employee expenses	(77,662)	(4,309)
Capital asset charge	(8,646)	(119)
Depreciation and amortisation	(11,878)	94
Interest expense	(15,023)	–
Other operating expenses	(86,909)	(6,288)
<b>Total expenses from transactions</b>	<b>(304,679)</b>	<b>(46,625)</b>
<b>Net result from transactions (net operating balance)</b>	<b>8,665</b>	<b>(3,459)</b>
<b>Other economic flows included in net result</b>		
Net loss on non-financial assets	755	21
Net loss on financial instruments	–	–
Other losses from other economic flows	(323)	(11)
<b>Total other economic flows included in net result</b>	<b>432</b>	<b>10</b>
<b>Net result</b>	<b>9,097</b>	<b>(3,449)</b>
<b>Comprehensive result</b>	<b>9,097</b>	<b>(3,449)</b>

(\$ thousand)			
Creative Industries Portfolio Agencies	Cultural Infrastructure	Industry, Innovation and Small Business	Jobs
01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019
165,491	38,486	65,860	59,197
–	–	–	–
–	–	–	–
–	–	–	2,098
–	–	–	–
–	–	–	–
48	2	59	37
<b>165,539</b>	<b>38,488</b>	<b>65,919</b>	<b>61,332</b>
(163,969)	(16,513)	(35,359)	(39,471)
(728)	(2,045)	(14,588)	(14,694)
(78)	(12,118)	(634)	(501)
(649)	(6,422)	(64)	216
–	(2)	(4)	(2)
(408)	(4,720)	(20,208)	(11,257)
<b>(165,832)</b>	<b>(41,820)</b>	<b>(70,857)</b>	<b>(65,709)</b>
<b>(293)</b>	<b>(3,332)</b>	<b>(4,938)</b>	<b>(4,377)</b>
14	8	98	106
–	–	–	(407)
(1)	(4)	(40)	(38)
<b>13</b>	<b>4</b>	<b>58</b>	<b>(339)</b>
<b>(280)</b>	<b>(3,328)</b>	<b>(4,880)</b>	<b>(4,716)</b>
<b>(280)</b>	<b>(3,328)</b>	<b>(4,880)</b>	<b>(4,716)</b>

## 02 Financial Performance

	(\$ thousand)	
	Priority Precincts and Suburban Development	Regional Development
	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019
<b>Continuing operations</b>		
<b>Income from transactions</b>		
Output appropriations	38,008	102,834
Special appropriations	–	–
Regional Jobs and Infrastructure Fund appropriations	–	62,500
Grants	–	11,518
Sale of services	–	–
Interest income	–	1,712
Other income	4	60
<b>Total income from transactions</b>	<b>38,012</b>	<b>178,624</b>
<b>Expenses from transactions</b>		
Grants	(21,439)	(128,037)
Employee expenses	(4,287)	(21,246)
Capital asset charge	(9,722)	(1,392)
Depreciation and amortisation	25	184
Interest expense	(1)	(11)
Other operating expenses	(5,458)	(11,669)
<b>Total expenses from transactions</b>	<b>(40,882)</b>	<b>(162,171)</b>
<b>Net result from transactions</b>	<b>(2,870)</b>	<b>16,453</b>
<b>Other economic flows included in net result</b>		
Net loss on non-financial assets	(1,494)	202
Net loss on financial instruments	–	(150)
Other losses from other economic flows	2	(31)
<b>Total other economic flows included in net result</b>	<b>(1,492)</b>	<b>21</b>
<b>Net result</b>	<b>(4,362)</b>	<b>16,474</b>
<b>Comprehensive result</b>	<b>(4,362)</b>	<b>16,474</b>

(\$ thousand)				
Resources	Sport, Recreation and Racing	Trade and Global Engagement	Tourism and Major Events	Departmental Totals
01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019
35,356	136,214	11,506	45,679	1,035,328
1,052	–	–	–	1,052
–	–	–	–	62,500
–	8,410	–	17,613	45,050
–	277	–	(908)	9,329
–	–	–	–	2,324
162	371	4	964	5,541
<b>36,570</b>	<b>145,272</b>	<b>11,510</b>	<b>63,348</b>	<b>1,161,124</b>
(18,567)	(118,961)	(739)	(46,384)	(730,003)
(15,793)	(14,335)	(4,902)	(4,556)	(179,145)
(547)	(1,041)	(106)	(248)	(35,152)
47	173	7	194	(18,073)
(16)	(3)	–	(1,196)	(16,258)
(24,849)	(6,596)	(7,860)	(7,413)	(193,635)
<b>(59,725)</b>	<b>(140,763)</b>	<b>(13,600)</b>	<b>(59,603)</b>	<b>(1,172,266)</b>
<b>(23,155)</b>	<b>4,509</b>	<b>(2,090)</b>	<b>3,745</b>	<b>(11,142)</b>
(643)	148	(6)	(36)	(827)
–	–	(407)	–	(964)
(31)	(13)	(9)	(7)	(506)
<b>(674)</b>	<b>135</b>	<b>(422)</b>	<b>(43)</b>	<b>(2,297)</b>
<b>(23,829)</b>	<b>4,644</b>	<b>(2,512)</b>	<b>3,702</b>	<b>(13,439)</b>
<b>(23,829)</b>	<b>4,644</b>	<b>(2,512)</b>	<b>3,702</b>	<b>(13,439)</b>

### 4.1.3 Departmental outputs: Controlled assets and liabilities for the six months ended 30 June 2019

	(\$ thousand)				
	Agriculture	Creative Industries Access, Development and Innovation	Creative Industries Portfolio Agencies	Cultural Infrastructure	Industry, Innovation and Small Business
	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019
<b>Assets</b>					
Financial assets	334,857	22,891	76,202	11,048	34,866
Non-financial assets	681,382	413	407,626	9,329	9,544
<b>Total Assets</b>	<b>1,016,239</b>	<b>23,304</b>	<b>483,828</b>	<b>20,377</b>	<b>44,410</b>
<b>Total Liabilities</b>	<b>427,278</b>	<b>6,454</b>	<b>13,320</b>	<b>1,769</b>	<b>18,765</b>
<b>Net Assets</b>	<b>588,961</b>	<b>16,850</b>	<b>470,508</b>	<b>18,608</b>	<b>25,645</b>

## 4.2 Administered items

### 4.2.1 Administered (non-controlled) items

Administered income includes taxes, fees and fines and the proceeds from the sale of administered surplus land and buildings. Administered expenses include payments made on behalf of the State and payments into the consolidated fund. Administered assets include government income earned but yet to be collected. Administered liabilities include government expenses incurred but yet to be paid. Except as otherwise disclosed, administered resources are accounted for on an accrual basis using same accounting policies adopted for recognition of the departmental items in the financial statements. Both controlled and administered items of DJPR are consolidated into the financial statements of the State.

DJPR does not gain control over assets arising from taxes, fines and regulatory fees, consequently no income is recognised in DJPR's financial statements. DJPR collects these amounts on behalf of the State. Accordingly, the amounts are disclosed as income in the schedule of Administered items.

(\$ thousand)

	Priority Precincts and Suburban Jobs Development	Regional Development	Resources	Sport, Recreation and Racing	Trade and Global Engagement	Tourism and Major Events	Departmental Totals	
	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	
	4,368	24,785	592,109	77,527	97,799	8,542	36,367	1,321,361
	4,841	19,441	35,661	7,504	35,415	2,811	83,942	1,297,909
	<b>9,209</b>	<b>44,226</b>	<b>627,770</b>	<b>85,031</b>	<b>133,214</b>	<b>11,353</b>	<b>120,309</b>	<b>2,619,270</b>
	<b>24,167</b>	<b>12,886</b>	<b>344,126</b>	<b>23,482</b>	<b>175,026</b>	<b>4,500</b>	<b>52,507</b>	<b>1,104,280</b>
	<b>(14,958)</b>	<b>31,340</b>	<b>283,644</b>	<b>61,549</b>	<b>(41,812)</b>	<b>6,853</b>	<b>67,802</b>	<b>1,514,990</b>

### 4.2.2 Administered income and expenses for the six months ended 30 June 2019

	(\$ thousand)				
	Agriculture	Creative Industries Access, Development and Innovation	Creative Industries Portfolio Agencies	Cultural Infrastructure	Industry, Innovation and Small Business
	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019
<b>Administered income from transactions</b>					
Sale of goods and services	51,274	–	–	–	245
Appropriations – payments made on behalf of the State	–	–	–	–	31
Royalties	–	–	–	–	–
Other income	85	296	–	–	–
Regulatory fees, fines, leases and licences	1,260	–	–	–	–
Interest income	1	–	–	–	–
Commonwealth grants	485	–	–	–	–
<b>Total administered income from transactions</b>	<b>53,105</b>	<b>296</b>	<b>–</b>	<b>–</b>	<b>276</b>
<b>Administered expenses from transactions</b>					
Payments into Consolidated Fund	(58,783)	171	112	35	321
Interest expense	–	–	–	–	–
Other expenses	(77)	(7)	(4)	(1)	(52)
<b>Total administered expenses from transactions</b>	<b>(58,860)</b>	<b>164</b>	<b>108</b>	<b>34</b>	<b>269</b>
<b>Total administered net result from transactions</b>	<b>(5,755)</b>	<b>460</b>	<b>108</b>	<b>34</b>	<b>545</b>
<b>Total administered comprehensive result</b>	<b>(5,755)</b>	<b>460</b>	<b>108</b>	<b>34</b>	<b>545</b>

(\$ thousand)

	Priority Precincts and Suburban Jobs	Development	Regional Development	Resources	Sport, Recreation and Racing	Trade and Global Engagement	Tourism and Major Events	Departmental Totals
	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019
	–	–	4,718	240	1	–	2,176	58,654
	–	–	–	–	–	–	35,730	35,761
	–	–	–	52,637	–	–	–	52,637
	–	–	–	2,573	–	–	–	2,954
	–	–	–	116	–	–	–	1,376
	–	–	–	31	–	–	8,139	8,171
	–	–	–	–	–	–	–	485
	–	–	<b>4,718</b>	<b>55,597</b>	<b>1</b>	–	<b>46,045</b>	<b>160,038</b>
	555	63	(6,761)	(4,163)	1,296	59	(1,610)	(68,705)
	–	–	–	–	–	–	(19,715)	(19,715)
	(21)	(2)	(37)	(24)	(50)	(2)	(12,024)	(12,301)
	<b>534</b>	<b>61</b>	<b>(6,798)</b>	<b>(4,187)</b>	<b>1,246</b>	<b>57</b>	<b>(33,349)</b>	<b>(100,721)</b>
	<b>534</b>	<b>61</b>	<b>(2,080)</b>	<b>51,410</b>	<b>1,247</b>	<b>57</b>	<b>12,696</b>	<b>59,317</b>
	<b>534</b>	<b>61</b>	<b>(2,080)</b>	<b>51,410</b>	<b>1,247</b>	<b>57</b>	<b>12,696</b>	<b>59,317</b>

### 4.2.3 Administered assets and liabilities as at 30 June 2019

	(\$ thousand)				
	Agriculture	Creative Industries Access, Development and Innovation	Creative Industries Portfolio Agencies	Cultural Infrastructure	Industry, Innovation and Small Business
	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019
<b>Administered financial assets</b>					
Cash and receivables	22,309	327	1	–	(2,937)
Trust funds	(38)	(34)	(3)	(1)	(12)
Loans	–	–	–	–	50,000
<b>Total administered financial assets</b>	<b>22,271</b>	<b>293</b>	<b>(2)</b>	<b>(1)</b>	<b>47,051</b>
<b>Administered liabilities</b>					
Creditors and accruals	3,525	92	79	25	415
Unearned income	–	–	–	–	–
Interest bearing liabilities	–	–	–	–	–
<b>Total administered liabilities</b>	<b>3,525</b>	<b>92</b>	<b>79</b>	<b>25</b>	<b>415</b>
<b>Total administered net assets</b>	<b>18,746</b>	<b>201</b>	<b>(81)</b>	<b>(26)</b>	<b>46,636</b>

(\$ thousand)

	Priority Precincts and Suburban Jobs	Development	Regional Development	Resources	Sport, Recreation and Racing	Trade and Global Engagement	Tourism and Major Events	Departmental Totals
	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019	01/01/2019 – 30/06/2019
	5	–	(2,992)	108,173	11	–	1,962	126,859
	(13)	(1)	(21)	5,841	(2)	(1)	(8)	5,707
	–	–	–	–	–	–	292,547	342,547
	<b>(8)</b>	<b>(1)</b>	<b>(3,013)</b>	<b>114,014</b>	<b>9</b>	<b>(1)</b>	<b>294,501</b>	<b>475,113</b>
	394	44	679	655	920	42	1,406	8,276
	–	–	–	1,080	–	–	62,031	63,111
	–	–	–	95	–	–	437,596	437,691
	<b>394</b>	<b>44</b>	<b>679</b>	<b>1,830</b>	<b>920</b>	<b>42</b>	<b>501,033</b>	<b>509,078</b>
	<b>(402)</b>	<b>(45)</b>	<b>(3,692)</b>	<b>112,184</b>	<b>(911)</b>	<b>(43)</b>	<b>(206,532)</b>	<b>(33,965)</b>

### 4.3 Restructuring of administrative arrangements

On 1 January 2019, the Government issued an administrative order restructuring some of its activities via machinery-of-government changes, taking effect from 1 January 2019. As part of the machinery-of-government restructure the Department of Economic Development, Jobs, Transport and Resources transitioned into two new departments: the Department of Transport (DoT) and the Department of Jobs, Precincts and Regions (DJPR), with DoT being the ongoing department (as transferor) and DJPR being established on 1 January 2019 (as the transferee).

In addition, the following also transferred to DJPR effective from 1 January 2019:

- Office of Suburban Development from the Department of Environment, Land, Water and Planning (DELWP),
- Office of Racing from the Department of Justice and Community Safety (DJCS);
- Sport and Recreation Victoria from the Department of Health and Human Services (DHHS); and
- Latrobe Valley Authority, Melbourne Biomedical and Cities, Precincts and Suburbs from the Department of Premier and Cabinet (DPC).

The net assets assumed by DJPR as a result of the administrative restructure are recognised in the balance sheet at the carrying amount of those assets in each respective transferor department's balance sheet immediately before the transfer.

The net asset transfers were treated as a contribution of capital by the State. No income has been recognised by DJPR in respect of the net asset transferred from the transferor departments.

## Net assets recognised

	(\$ thousand)					
	Transfer in					
	DoT	DJCS	DELWP	DPC	DHHS	Total
<b>Assets</b>						
Cash and deposits	225,016	–	3,485	1,550	2,307	232,359
Receivables	235,508	390	3,715	2,903	7,748	250,264
Investments and other financial assets	258,706	–	–	–	–	258,706
Inventories	170	–	–	–	–	170
Property, plant and equipment	1,413,072	152	–	294	32,746	1,446,263
Biological assets	2,092	–	–	–	–	2,092
Intangible assets	34,872	–	–	–	–	34,872
Other non-financial assets	29,220	–	–	610	–	29,830
<b>Liabilities</b>						
Borrowings	(350,465)	–	–	(143)	(2,036)	(352,644)
Payables	(89,561)	–	(307)	(794)	–	(90,662)
Provisions	(87,653)	(390)	(3,310)	(1,712)	(2,478)	(95,544)
Other liabilities	(383)	(39)	–	–	–	(421)
<b>Net assets recognised</b>	<b>1,670,594</b>	<b>113</b>	<b>3,584</b>	<b>2,707</b>	<b>38,287</b>	<b>1,715,285</b>

## 5. KEY ASSETS AVAILABLE TO SUPPORT OUTPUT DELIVERY

### Introduction

DJPR controls infrastructure and other investments that are utilised in fulfilling its objectives and conducting its activities. They represent the resources that have been entrusted to DJPR for delivery of those outputs.

### Structure

#### 5.1 Property, plant and equipment

- 5.1.1 Depreciation and impairment
- 5.1.2 Reconciliation of movements in carrying amount
- 5.1.3 Carrying amount by purpose groups

#### 5.2 Intangible assets

#### 5.3 Joint operations

## 5.1 Property, plant and equipment

### Property, plant and equipment carrying amount

	(\$ thousand)		
	Gross carrying amount	Accumulated Depreciation	Net carrying amount
	2019	2019	2019
Land at fair value	641,069	–	641,069
Buildings and structures at fair value	478,601	(10,967)	467,634
Building leasehold	6,689	(39)	6,650
Leasehold Improvements	21,688	(2,147)	19,541
Plant and equipment at fair value	32,509	(2,439)	30,070
Motor vehicles under finance lease	18,610	(5,354)	13,256
Assets under construction at cost	58,131	–	58,131
Cultural assets at fair value	17,721	(710)	17,011
<b>Net carrying amount</b>	<b>1,275,018</b>	<b>(21,656)</b>	<b>1,253,362</b>

### Initial recognition

Items of property, plant and equipment (PPE), are measured initially at cost and subsequently revalued at fair value less accumulated depreciation and impairment. Where an asset is acquired for no or nominal cost, the cost is its fair value at the date of acquisition. Assets transferred as part of a machinery-of-government change are transferred at their carrying amount.

The cost of constructed non-financial physical assets includes the cost of all materials used in construction, direct labour on the project, and costs directly attributable to bringing the asset into operation as intended.

The costs of leasehold improvements are capitalised as assets and depreciated over the shorter of the remaining term of the leases or the estimated useful life of the improvements.

The initial cost for non-financial physical assets under a finance lease is measured at amounts equal to the fair value of the leased asset or, if lower, the present value of the minimum lease payments, each determined at the inception of the lease.

### Subsequent measurement

Property, plant and equipment (PPE) are subsequently measured at fair value less accumulated depreciation and impairment. Fair value is determined with regard to the asset's highest and best use (considering legal or physical restrictions imposed on the asset, public announcements or commitments made in relation to the intended use of the asset) and is summarised below by asset category.

**Non-specialised land and non-specialised buildings** are valued using the market approach, whereby assets are compared to recent comparable sales or sales of comparable assets that are considered to have nominal value.

#### **Specialised land and specialised buildings:**

The market approach is also used for specialised land, although is adjusted for the community service obligation (CSO) to reflect the specialised nature of the land being valued.

The CSO adjustment is a reflection of the valuer's assessment of the impact of restrictions associated with an asset to the extent that is also equally applicable to market participants.

## 02 Financial Performance

For the majority of DJPR's specialised buildings, the current replacement cost method is used, adjusting for the associated depreciation.

Vehicles are valued using the current replacement cost method. DJPR acquires new vehicles and at times disposes of them before the end of their economic life. The process of acquisition, use and disposal in the market is managed by experienced fleet managers in DJPR who set relevant depreciation rates during use to reflect the utilisation of the vehicles.

Fair value for plant and equipment that are specialised in use (such that it is rarely sold other than as part of a going concern) is determined using the current replacement cost method.

Refer to Note 8.3 Fair Value determination, for additional information on fair value determination of property, plant and equipment.

### 5.1.1 Depreciation and impairment

All buildings, plant and equipment and other non-financial physical assets that have finite useful lives are depreciated.

#### Depreciation by asset class

	(\$ thousand)
	2019
Buildings and structures	11,006
Leasehold improvements	2,146
Plant and equipment	2,439
Motor vehicles under finance lease	1,671
Cultural assets	710
Intangible produced assets (amortisation)	101
<b>Total depreciation</b>	<b>18,073</b>

Depreciation is generally calculated on a straight-line basis, at rates that allocate the asset's value, less any estimated residual value, over its estimated useful life. Typical estimated useful lives for the different asset classes for current and prior years are included in the table below:

### Useful life by asset class

	2019
Buildings and structures	25 to 85 years
Building leasehold	1 to 33 years
Cultural assets	100 years
Leasehold improvements	1 to 20 years
Plant and equipment	1 to 50 years
Motor vehicles under finance lease	1 to 3 years
Intangible produced assets – software development	4 to 7 years

The estimated useful lives, residual values and depreciation methods are reviewed at the end of each annual reporting period and adjustments made where appropriate.

Leasehold improvements are depreciated over the shorter of the lease term and their useful lives.

In the event of the loss or destruction of an asset, the future economic benefits arising from the use of the asset will be replaced (unless a specific decision to the contrary has been made).

### Impairment

Non-financial assets, including items of property, plant and equipment, are tested for impairment whenever there is an indication that the asset may be impaired.

The assets concerned are tested as to whether their carrying value exceeds their recoverable amount. Where an asset's carrying value exceeds its recoverable amount, the difference is written off as an other economic flow, except to the extent that the write down can be debited to an asset revaluation surplus amount applicable to that class of asset.

If there is indication that there has been a reversal in the estimate of an asset's recoverable amount since the last impairment loss was recognised, the carrying amount shall be increased to its recoverable amount. This impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised in prior years.

The recoverable amount for most assets is measured at the higher of current replacement cost method and fair value less costs to sell. Recoverable amount for assets held primarily to generate net cash inflows is measured at the higher of the present value of future cash flows expected to be obtained from the asset and fair value less costs to sell.

## 5.1.2 Reconciliation of movements in carrying amount

	(\$ thousand)			
	Land at fair value	Buildings and structures at fair value	Buildings leasehold	Leasehold improvements
	2019	2019	2019	2019
<b>Opening balance</b>	–	–	–	–
Machinery-of-government transferred in <sup>(i)</sup>	641,009	443,452	6,352	21,102
Additions	60	28	–	336
Disposals	–	–	–	–
Transfers via contributed capital <sup>(ii)</sup>	–	–	–	–
Transfers between classes	–	35,121	337	249
Transfers to classified as held for sale	–	–	–	–
Impairment loss	–	–	–	–
Depreciation and amortisation expense	–	(10,967)	(39)	(2,146)
Given free of charge	–	–	–	–
<b>Closing balance</b>	<b>641,069</b>	<b>467,634</b>	<b>6,650</b>	<b>19,541</b>

i. Transfer of net assets to DJPR due to the machinery-of-government change. This transfer made pursuant to FRD119A Transfer through Contributed Capital under the Financial Management Act 1994. This transfer is to be accounted for as contributions owners based on ADMINISTRATIVE ARRANGEMENTS ORDER (NO. 228 and 229) 2018 designated by the Premier, the Honourable Daniel Andrews MP.

ii. Transfer out of net assets from DJPR via contributed capital to Melbourne Convention Centre. This transfer made pursuant to FRD119A Transfer through Contributed Capital under the Financial Management Act 1994. This transfer is to be accounted for as contributions owners based on ADMINISTRATIVE ARRANGEMENTS ORDER (NO. 228 and 229) 2018 designated by the Premier, the Honourable Daniel Andrews MP.

(\$ thousand)

Plant and equipment	Motor vehicles under finance lease	Assets under construction	Cultural assets	Total
2019	2019	2019	2019	2019
-	-	-	-	-
28,303	13,274	275,260	17,711	1,446,463
3,942	3,765	31,448	10	39,589
-	(1,648)	-	-	(1,648)
-	-	(211,024)	-	(211,024)
264	-	(35,971)	-	-
-	(350)	-	-	(350)
-	-	(1,582)	-	(1,582)
(2,439)	(1,671)	-	(710)	(17,972)
-	(114)	-	-	(114)
<b>30,070</b>	<b>13,256</b>	<b>58,131</b>	<b>17,011</b>	<b>1,253,362</b>

## 02 Financial Performance

### 5.1.3 Carrying amount by purpose groups

#### Carrying amount by purpose groups

	(\$ thousand)		
	Public administration	Public safety and environment	Total
	2019	2019	2019
Land at fair value	91,166	549,903	641,069
Buildings and structures at fair value	55,678	411,956	467,634
Building leasehold	6,650	–	6,650
Leasehold Improvements	14,079	5,462	19,541
Plant and equipment at fair value	655	29,415	30,070
Motor vehicles under finance lease	13,256	–	13,256
Assets under construction at cost	29,709	28,422	58,131
Cultural assets at fair value	–	17,011	17,011
<b>Net carrying amount</b>	<b>211,193</b>	<b>1,042,169</b>	<b>1,253,362</b>

## 5.2 Intangible assets

	(\$ thousand)			
	Project Land Renewal Option	Intangible Assets – Software	Work in Progress – Software Development	Total
	2019	2019	2019	2019
<b>Opening balance</b>	-	-	-	-
Machinery-of-government transferred in	32,260	320	2,292	34,872
Additions	-	-	671	671
<b>Closing balance</b>	<b>32,260</b>	<b>320</b>	<b>2,963</b>	<b>35,543</b>
<b>Opening balance</b>	-	-	-	-
Amortisation	(50)	(51)	-	(101)
<b>Closing balance</b>	<b>(50)</b>	<b>(51)</b>	<b>-</b>	<b>(101)</b>
<b>Net carrying amount at end of financial period</b>	<b>32,210</b>	<b>269</b>	<b>2,963</b>	<b>35,442</b>

**Project land renewal option** relates to land in DJPR's jointly controlled asset in Biosciences Research Centre as well as the right to use project land. The right to use represents the difference between the States payment to La Trobe University for a 25 year lease term for the Biosciences Research Centre and the market value of that rental.

### Initial recognition

**Purchased intangible assets** are initially recognised at cost. When the recognition criteria in AASB 138 Intangible Assets is met, internally generated intangible assets are recognised at cost. Subsequently, intangible assets with finite useful lives are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation begins when the asset is available for use, that is, when it is in the location and condition necessary for it to be capable of operating in the manner intended by management.

An internally generated intangible asset arising from development (or from the development phase of an internal project) is recognised if, and only if, all of the following are demonstrated:

- a) the technical feasibility of completing the intangible asset so that it will be available for use or sale;
- b) an intention to complete the intangible asset and use or sell it;
- c) the ability to use or sell the intangible asset;
- d) the intangible asset will most likely generate future economic benefits;
- e) the availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset; and
- f) the ability to measure reliably the expenditure attributable to the intangible asset during its development.

### Subsequent measurement

Intangible produced and non-produced assets with finite useful lives are amortised on a straight-line basis over their useful lives of 4 to 7 years. Intangible produced assets with finite useful lives are amortised as an expense from transactions and intangible non-produced assets with finite useful lives are amortised as an 'other economic flow'.

### Impairment

Intangible assets with indefinite useful lives (and intangible assets not yet available for use) are tested annually for impairment (as described below) and whenever there is an indication that the asset may be impaired. Intangible assets with finite useful lives are tested for impairment whenever an indication of impairment is identified.

### 5.3 Joint operations

Joint arrangements are contractual arrangements between DJPR and one or more other parties to undertake an economic activity that is subject to joint control.

Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities of the joint arrangement require the unanimous consent of the parties sharing control.

Investments in joint arrangements are classified as either joint operations or joint ventures. The classification depends on the contractual rights and obligations of each investor, rather than the legal structure of the joint arrangement.

For joint operations, DJPR recognises in the financial statements: its assets, including its share of any assets held jointly; its liabilities, including its share of any liabilities that it had incurred; its revenue from the sale of its share of the output from the joint operation and its expenses, including its share of any expenses incurred jointly.

#### Additional information on joint operations

Name of entity	Principal activity	2019 %
Royal Melbourne Showgrounds	To host a variety of events for public at the Showgrounds	50.0
Biosciences Research Centre	To continue to provide a world-class research facility	75.0

### Royal Melbourne Showgrounds

The State entered into a joint operation agreement with the Royal Agricultural Society of Victoria Limited (RASV) in October 2003 to redevelop the Royal Melbourne Showgrounds.

Two joint operations structures were established, an unincorporated joint operation to carry out and deliver the joint operations project, and an incorporated joint operation entity, Showgrounds Nominees Pty Ltd, to hold the assets of the joint operation and to enter into agreements on behalf of the State and RASV.

The State's contribution to the joint operation is \$100.7 million (expressed in 2004 dollars) while RASV has contributed its freehold title to the showgrounds land valued at \$51 million in June 2005. In June 2006, Showgrounds Nominees Pty Ltd entered into a Development and Operations Agreement (on behalf of the State and RASV) with the concessionaire, PPP Solutions (Showgrounds) Nominee Pty Ltd, to design, construct, finance and maintain the new facilities at the showgrounds.

The project operation term is 25 years from the date of commercial acceptance of completed works which occurred in August 2006. The joint operation project is being delivered under the Partnerships Victoria Policy framework.

### Biosciences Research Centre

In April 2008, the State entered into a joint operation agreement with La Trobe University (La Trobe) to establish a world class research facility on the University's campus in Bundoora, AgriBio, Centre for AgriBioscience.

A similar structure to the Showgrounds Joint operation has been adopted comprising an unincorporated joint operation to carry out and deliver the joint operation project, and an incorporated joint operation entity, Biosciences Research Centre Pty Ltd to hold the assets of the joint operation and to enter into agreements on behalf of the State and La Trobe. The State's contribution to the joint operation is \$227.3 million (expressed in May 2009 dollars).

On 30 April 2009, Biosciences Research Centre Pty Ltd entered into a project agreement (on behalf of the State and La Trobe) with Plenary Research Pty Ltd (the Concessionaire) to design, construct, finance and maintain the facility over the project's operating term. The project's operating term is 25 years from the date of commercial acceptance which occurred 18 July 2012. The joint operation project is being delivered under the Partnerships Victoria Policy framework. In accordance with the joint operation agreement, the participants are required to fund the administration expenses of the joint operation in equal shares of 50 per cent each. In addition, La Trobe contributes on a quarterly basis, 25 per cent of the general facilities management, maintenance and minor work costs associated with the services.

DJPR pays quarterly service payments in full each quarter as they fall due. In December 2015, La Trobe exercised the right to pay its remaining service payments in full.

DJPR's interest in assets, liabilities, income, and expenses in the above joint operations is detailed below. The amounts are included in the financial statements under their respective categories.

Contingent liabilities and commitments arising from DJPR's interests in joint operations are disclosed in Note 7.5 – Commitments for expenditure and Note 8.2 – Contingent assets and contingent liabilities.

## Summarised financial information

	(\$ thousand)	
	Biosciences Research Centre	Royal Melbourne Showgrounds
	2019	2019
<b>Current assets</b>		
Cash and deposits	–	241
Receivables – contributions receivable	–	5,884
Receivables	6,277	205
<b>Total current assets</b>	<b>6,277</b>	<b>6,330</b>
<b>Non-current assets</b>		
Property, plant and equipment	113,314	105,249
Intangible assets	32,209	–
<b>Total non-current assets</b>	<b>145,523</b>	<b>105,249</b>
<b>Total assets</b>	<b>151,800</b>	<b>111,579</b>
<b>Current liabilities</b>		
Payables	6,277	1,737
Borrowings	2,586	1,806
Other liabilities	–	55
<b>Total current liabilities</b>	<b>8,863</b>	<b>3,598</b>
<b>Non-current liabilities</b>		
Borrowings	183,075	38,320
Other liabilities	–	2,147
<b>Total non-current liabilities</b>	<b>183,075</b>	<b>40,467</b>
<b>Total liabilities</b>	<b>191,938</b>	<b>44,065</b>
<b>Net assets</b>	<b>(40,138)</b>	<b>67,514</b>
<b>Income</b>	<b>14,932</b>	<b>618</b>
<b>Expenses</b>	<b>(17,100)</b>	<b>(3,125)</b>

## 6. OTHER ASSETS AND LIABILITIES

### Introduction

This section sets out those assets and liabilities that arose from DJPR's controlled operations.

### Structure

- 6.1 Receivables
- 6.2 Payables
- 6.3 Other non-financial assets
- 6.4 Other provisions

## 6.1 Receivables

Receivables includes amounts owing from government through appropriation receivable, short and long-term credit and accounts receivable, accrued investment income, grants, taxes and interest receivable.

### Receivables

	(\$ thousand)
	2019
<b>Contractual</b>	
Receivables – government	107,563
Receivables – non-government <sup>(ii)(iii)</sup>	287,889
<b>Statutory</b>	
Amounts owing from Victorian Government <sup>(i)</sup>	395,001
GST input tax credit recoverable from the ATO	18,822
FBT	144
<b>Total receivables</b>	<b>809,419</b>
Represented by:	
Current receivables	546,341
Non-current receivables	263,078
Contractual receivables outstanding written off during the reporting period and still subject to enforceable activity	–

i. The amounts recognised from the Victorian Government represent funding for all commitments incurred through the appropriations and are drawn from the Consolidated Fund as the commitments fall due.

ii. Includes \$246.6 million of rural assistance schemes provided to farmers which is guaranteed by the Commonwealth. Effective from 30 June 2016, the Rural Assistance Commissioner replaced the former Rural Finance Corporation Victoria. Through an agreement with the Government, rural assistance schemes such as grants and loans are delivered by Bendigo and Adelaide Bank under the name Rural Finance. Rural Finance delivers rural assistance schemes, such as drought and dairy concessional loans, on behalf of the Government. See Note 71 – Borrowings for advances from Commonwealth relating to the Federal Government's concessional loan scheme with the Department of Agriculture and Water Resources.

iii. Includes a grant advance in March 2019 of \$75 million from a total grant of \$10 million to a non-public institution to be repaid by 30 June 2021. In addition, in April 2019, DJPR (on behalf of the State) provided a restructuring package of \$20 million in the form of a convertible loan which on 30 May 2019 was exchanged for convertible notes. As at 30 June 2019, DJPR held \$19.25 million convertible notes.

Both the advance and convertible loan have been measured at fair value through profit and loss under AASB 9 Financial Instruments. The fair value approximates the transaction price as at 30 June 2019. DJPR's \$19.25 million convertible notes and \$75 million advanced grant monies are secured against the assets of institution.

## 02 Financial Performance

**Contractual receivables** are classified as financial instruments and categorised as 'financial assets at amortised costs'. They are initially recognised at fair value plus any directly attributable transaction costs. DJPR holds the contractual receivables with the objective to collect the contractual cash flows and therefore subsequently measured at amortised cost using the effective interest method, less any impairment.

**Statutory receivables** do not arise from contracts and are recognised and measured similarly to contractual receivables (except for impairment), but are not classified as financial instruments for disclosure purposes. DJPR applies AASB 9 for initial measurement of the statutory receivables and as a result statutory receivables are initially recognised at fair value plus any directly attributable transaction cost. Amounts recognised from the Victorian Government represent funding for all commitments incurred and are drawn from the Consolidated Fund as the commitments fall due.

Details about DJPR's impairment policies, the exposure to credit risk, and the calculation of the loss allowance are set out in note 8.1.3

## 6.2 Payables

	(\$ thousand)
	2019
<b>Contractual</b>	
Supplies and services	106,330
Amounts payable to government and agencies	228,232
Unearned income	2,643
Other payables	20,277
<b>Statutory</b>	
Other taxes payable	401
<b>Total payables</b>	<b>357,883</b>
Represented by:	
Current payables	356,863
Non-current payables	1,020

**Contractual payables**, classified as financial instruments and measured at amortised cost. Accounts payable represents liabilities for goods and services provided to DJPR prior to the end of the financial year that are unpaid.

**Statutory payables** that are recognised and measured similarly to contractual payables, but are not classified as financial instruments and not included in the category of financial liabilities at amortised cost, because they do not arise from contracts.

Payables for supplies and services have an average credit period of 30 days. No interest is charged on the 'other payables' for the first 30 days from the date of the invoice. Thereafter, interest is calculated as 2 per cent on the outstanding balance per annum.

The terms and conditions of amounts payable to the government and agencies vary according to the particular agreements and as they are not legislative payables, they are not classified as financial instruments.

**Financial guarantees:** Payments that are contingent under financial guarantee contracts are recognised as a liability, at fair value, at the time the guarantee is issued. Subsequently, should there be a material increase in the likelihood that the guarantee may have to be exercised, the liability is recognised at the higher of the amount determined in accordance with the expected credit loss model under AASB 9 Financial Instruments and the amount initially recognised less, when appropriate, cumulative amortisation recognised in accordance with AASB 118.

In the determination of fair value, consideration is given to factors including the overall capital management/prudential supervision framework in operation, the protection provided by the State Government by way of funding should the probability of default increase, probability of default by the guaranteed party and the likely loss to DJPR in the event of default.

The value of loans and other amounts guaranteed by the Treasurer is disclosed as contingent liabilities.

## 02 Financial Performance

### Maturity analysis of contractual payables <sup>(i)</sup>

	(\$ thousand)						
	Carrying amount	Nominal amount	Maturity dates				5+ years
			Less than 1 month	1–3 months	3 months – 1 year	1–5 years	
<b>2019</b>							
Supplies and services	106,330	106,778	106,778	–	–	–	–
Amounts payable to government and agencies	228,232	228,232	228,232	–	–	–	–
Unearned income	2,643	2,643	2,643	–	–	–	–
Other payables	20,277	20,277	19,257	–	–	1,020	–
<b>Total</b>	<b>357,482</b>	<b>357,930</b>	<b>356,910</b>	<b>–</b>	<b>–</b>	<b>1,020</b>	<b>–</b>

i. Maturity analysis is presented using the contractual undiscounted cash flows

## 6.3 Other non-financial assets

### Current other non-financial assets

	(\$ thousand)
	2019
Prepayments	6,221
Inventories	369
<b>Total current other non-financial assets</b>	<b>6,590</b>

Other non-financial assets include prepayments, which represent payments in advance of receipt of goods or services or the payments made for services covering a term extending beyond that financial accounting period.

Inventories refer to consumables and farm produce of consumable stores relating to the agriculture division.

## 6.4 Other provisions

	(\$ thousand)
	<b>2019</b>
Information technology improvement projects	5,600
Acquisition of leasehold improvements	1,916
Mine site rehabilitation	1,548
Other	806
<b>Total current provisions</b>	<b>9,870</b>
Non-current provisions	
Other	336
<b>Total non-current provisions</b>	<b>336</b>
<b>Total other provisions</b>	<b>10,206</b>

Other provisions are recognised when DJPR has a present obligation, the future sacrifice of economic benefits is probable, and the amount of the provision can be measured reliably. The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at reporting date, taking into account the risks and uncertainties surrounding the obligation.

Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows, using a discount rate that reflects the time, value of money and risks specific to the provision.

### Reconciliation of movement in other provisions

	(\$ thousand)
<b>Current</b>	01/01/2019
	–30/06/2019
<b>Opening balance</b>	–
Machinery-of-government transferred in	2,258
Additional provisions recognised	7,948
<b>Closing balance</b>	<b>10,206</b>

## 7. HOW WE FINANCED OUR OPERATIONS

### Introduction

This section provides information on the sources of finance utilised by DJPR during its operations, along with interest expenses (the cost of borrowings) and other information related to financing activities.

This section includes disclosures of balances that are financial instruments (such as borrowings and cash balances). Notes 8.1 and 8.3 provide additional, specific financial instrument disclosures.

### Structure

#### 7.1 Borrowings

- 7.1.1 Maturity analysis of borrowings
- 7.1.2 Interest expense

#### 7.2 Leases

- 7.2.1 Finance lease liabilities
- 7.2.2 Operating lease liabilities

#### 7.3 Cash flow information and balances

- 7.3.1 Cash and cash equivalents
- 7.3.2 Reconciliation of net result for the period to cash flow from operating activities

#### 7.4 Trust account balances

- 7.4.1 Trust account balances relating to trust accounts controlled by DJPR
- 7.4.2 Trust account balances relating to trust accounts administered by DJPR

#### 7.5 Commitments for expenditure

- 7.5.1 Net commitments payable
- 7.5.2 Controlled Public Private Partnership (PPP) commitments
- 7.5.3 Administered Public Private Partnership (PPP) commitments

## 7.1 Borrowings

### Borrowings

	(\$ thousand)
	2019
<b>Current borrowings</b>	
Finance lease liabilities <sup>(i)</sup>	
Public private partnership (PPP) related finance lease liabilities	31,639
Non-PPP related finance lease liabilities	5,956
Advances from government <sup>(ii)</sup>	20,472
Advances from Commonwealth <sup>(iii)(iv)</sup>	8,085
<b>Total current borrowings</b>	<b>66,152</b>
<b>Non-current borrowings</b>	
Finance lease liabilities <sup>(i)</sup>	
PPP related finance lease liabilities	290,800
Non-PPP related finance lease liabilities	7,652
Advances from government <sup>(ii)</sup>	10,833
Advances from Commonwealth <sup>(iii)(iv)</sup>	260,889
<b>Total non-current borrowings</b>	<b>570,174</b>
<b>Total borrowings</b>	<b>636,326</b>

*i. Secured by the leased assets.*

*ii. Advances from government are unsecured loans which bear no interest. The terms of the loans are generally agreed by the Minister at the time the advance is provided.*

*iii. Effective from 30 June 2016, the Rural Assistance Commissioner replaced the former Rural Finance Corporation Victoria. Through an agreement with the Government, rural assistance schemes such as grants and loans are delivered by Bendigo and Adelaide Bank under the name Rural Finance. Rural Finance delivers rural assistance schemes, such as drought and dairy concessional loans, on behalf of the Government.*

*iv. Advances from Commonwealth relate to Federal Government's concessional loan scheme with the Department of Agriculture and Water Resources.*

## 02 Financial Performance

'Borrowings' refer to interest bearing liabilities mainly raised from public borrowings raised through the Treasury Corporation of Victoria, finance leases and other interest bearing arrangements.

Borrowings are classified as financial instruments. The measurement basis depends on whether DJPR has categorised its interest bearing liabilities as either 'financial liabilities designated at fair value through net result', or financial liabilities at 'amortised cost'. The classification depends on the nature and purpose of the interest bearing liabilities. DJPR determines the classification of its interest bearing liabilities at initial recognition.

DJPR has designated certain financial liability at fair value through net result to eliminate or significantly reduce the accounting mismatch that would otherwise arise. All other interest bearing borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method. For financial liabilities designated at fair value through net result, all transaction costs are expensed as incurred. And they are subsequently measured at fair value with changes in fair value relating to DJPR's own credit risk recognised in other comprehensive income and the remaining amount of changes in fair value recognised in net result.

During the current year, there were no defaults and breaches of loans.

## 7.1.1 Maturity analysis of borrowings<sup>(i)</sup>

### Maturity analysis of borrowings

	(\$ thousand)						
	Maturity dates						
	Carrying amount	Nominal amount	Less than 1 Month	1–3 Months	3–12 Months	1–5 years	5+ years
<b>2019</b>							
Finance lease liabilities	336,047	617,705	5,146	6,555	27,455	144,522	434,028
Advances from government	31,305	31,305	17,745	–	2,727	9,452	1,381
Advances from Commonwealth	268,974	268,974	3,924	556	3,605	39,817	221,072
<b>Total</b>	<b>636,326</b>	<b>917,984</b>	<b>26,815</b>	<b>7,111</b>	<b>33,787</b>	<b>193,791</b>	<b>656,481</b>

i. Maturity analysis is presented using the contractual and discounted cash flow.

## 7.1.2 Interest expense

### Total interest expense

	(\$ thousand)
	01/01/2019 – 30/06/2019
Interest on finance leases	(16,258)
<b>Total interest expense</b>	<b>(16,258)</b>

'Interest expense' includes costs incurred in connection with the borrowing of funds and includes interest on bank overdrafts and short-term and long-term borrowings, amortisation of discounts or premiums relating to borrowings, interest component of finance leases repayments, and the increase in financial liabilities and non-employee provisions due to the unwinding of discounts to reflect the passage of time.

Interest expense is recognised as an expense in the period in which it is incurred.

DJPR recognises borrowing costs immediately as an expense, even where they are directly attributable to the acquisition, construction or production of a qualifying asset.

## 02 Financial Performance

### 7.2 Leases

#### 7.2.1 Finance lease liabilities (DJPR as lessee)

Finance leases entered into by DJPR include Royal Melbourne Showgrounds, Biosciences Research Centre, Melbourne Convention and Exhibition Centre and motor vehicles.

	(\$ thousand)	
	Minimum future lease payments	Present value of minimum future lease payments
	2019	2019
<b>Commissioned PPPs related finance lease liabilities payable</b>		
<b>Royal Melbourne Showgrounds</b>		
Not longer than one year	5,730	5,388
Longer than one year but no later than five years	22,919	16,931
Longer than five years	40,893	17,648
<b>Biosciences Research Centre<sup>(i)</sup></b>		
Not longer than one year	23,524	22,365
Longer than one year but no later than five years	99,142	77,127
Longer than five years	357,614	147,178
<b>Melbourne Convention and Exhibition Centre</b>		
Not longer than one year	3,643	3,509
Longer than one year but no later than five years	14,573	12,097
Longer than five years	35,520	19,708
<b>Other finance lease liabilities payable</b>		
Not longer than one year	6,258	5,956
Longer than one year but no later than five years	7,889	7,652
Longer than five years	–	–
<b>Minimum future lease payments</b>	<b>617,705</b>	<b>335,560</b>
<b>Less future finance charges</b>	<b>(282,145)</b>	
<b>Present value of minimum lease payments</b>	<b>335,560</b>	<b>335,560</b>
Included in the financial statements as:		
Current borrowings lease liabilities (Note 7.1)		37,595
Non-current borrowings lease liabilities (Note 7.1)		298,452
<b>Total</b>		<b>336,047</b>

At the commencement of the lease term, finance leases are initially recognised as assets and liabilities at amounts equal to the fair value of the lease property or, if lower, the present value of the minimum lease payment, each determined at the inception of the lease. The lease asset is accounted for as a non-financial physical asset. If there is certainty that DJPR will obtain ownership of the lease asset by the end of the lease term, the asset shall be depreciated over the useful life of the asset. If there is no reasonable certainty that DJPR, as lessee, will obtain ownership by the end of the lease term, the asset shall be fully depreciated over the shorter of the lease term and its useful life.

### Commissioned Public Private Partnerships (PPPs)

#### Royal Melbourne Showgrounds

The State, has entered into a joint operation agreement with the Royal Agricultural Society of Victoria Limited (RASV) to redevelop the Royal Melbourne Showgrounds. The agreement came into effect on 30 June 2005. Two joint operation structures were established, an unincorporated joint operation to carry out and deliver the joint operation project, and an incorporated joint operation entity, Showgrounds Nominees Pty Ltd to hold the assets of the joint operation and to enter into agreements on behalf of the State and RASV.

### 7.2.2 Operating lease liabilities

In June 2006, Showgrounds Nominees Pty Ltd entered into a Development and Operations Agreement (on behalf of the State and RASV) with the Concessionaire, PPP Solutions (Showgrounds) Nominee Pty Ltd to design, construct, finance and maintain the new facilities at the showgrounds. The project operation term is 25 years from the date of commercial acceptance of completed works, which occurred in August 2006. The showgrounds buildings will revert to the joint operation on the conclusion of the lease arrangement.

The payments that relate to the redevelopment of the showgrounds are accounted for as a finance lease as disclosed in the table above. In addition, DJPR also pays operating and maintenance costs.

#### Biosciences Research Centre

In April 2008, the state, represented by the former Department of Primary Industries entered into a joint operation agreement with La Trobe University (La Trobe) to establish a world-class research facility known as AgriBio, Centre for AgriBioscience.

On 30 April 2009, Biosciences Research Centre Pty Ltd entered into a Project Agreement (on behalf of the state and La Trobe) with Plenary Research Pty Ltd (the Concessionaire) to design, construct, finance and maintain a facility over the project's operating term. The project's operating term is 25 years from the date of commercial acceptance, which occurred on 18 July 2012.

The service fee payments that relate to the project facility are accounted for as a finance lease as disclosed in the table above. In addition, DJPR also pays operating and maintenance costs.

#### Melbourne Convention and Exhibition Centre (Expansion Stage)

The Melbourne Convention and Exhibition Centre Expansion Project (Stage 2) was announced in the 2015–16 Budget. The project was delivered as a modification under the existing Melbourne Convention Centre Development (MCCD) Project. The project extended the existing MCEC facilities, adding nearly 20,000 square metres of flexible, multi-purpose event space, including meeting rooms, a new banquet hall and 9,000 square metres of new exhibition space, and a central hub linking to the existing MCEC facilities. On 28 May 2016, the State entered into a Project Agreement with MCEC Project Pty Ltd (the Concessionaire) for the design, construction, partial financing and maintenance of the MCEC Expansion over the project's operating term to 2034. The project operation term is 16 years for partial build cost. The MCEC Expansion was officially opened on 8 July 2018, with Commercial Acceptance achieved on 13 July 2018.

## 02 Financial Performance

### Leasing arrangements

Operating leases mainly relate to accommodation with lease terms of between 2 and 20 years. All operating lease contracts contain market review clauses in the event DJPR exercises its option to renew. DJPR does not have an option to purchase the leased assets at the expiry of the lease period.

	(\$ thousand)
	2019
<b>Non-cancellable operating leases</b>	
Not longer than one year	61,101
Longer than one year but not longer than five years	154,334
Longer than five years	23,563
<b>Non-cancellable operating leases (inclusive of GST)</b>	<b>238,998</b>
less GST recoverable from the ATO <sup>(i)</sup>	(21,727)
<b>Non-cancellable operating leases (exclusive of GST)</b>	<b>217,271</b>

i. GST is not applicable to leases relating to overseas offices, which are included in this note.

### 7.3 Cash flow information and balances

Cash and deposits, including cash equivalents, comprise cash on hand and cash at bank, deposits at call and those highly liquid investments with an original maturity of three months or less, which are held for the purpose of meeting short-term cash commitments rather than for investment purposes, and which are readily convertible to known amounts of cash and are subject to an insignificant risk of changes in value.

For the purpose of the cash flow statement, cash includes cash-on-hand and in bank (including funds held in trust), net of outstanding bank overdrafts. Cash at the end of the financial year as shown in the cash flow statement is reconciled to the related items in the balance sheet as follows:

### 7.3.1 Cash and cash equivalents

	(\$ thousand)
	2019
Cash and short term deposits	45,277
Funds held in trust	466,594
<b>Balance as per cash flow statement</b>	<b>511,871</b>

Due to the State of Victoria's investment policy and government funding arrangements, DJPR does not hold a large cash reserve in its bank accounts. Cash received by DJPR from the generation of income is generally paid into the State's bank account, known as the Public Account. Similarly, any departmental expenditure, including those in the form of cheques drawn by DJPR for the payment of goods and services to its suppliers and creditors are made via the Public Account. The process is such that, the Public Account would remit to DJPR the cash required for the amount drawn on the cheques. This remittance by the Public Account occurs upon the presentation of the cheques by the department's suppliers or creditors.

The above funding arrangements often result in DJPR having a notional shortfall in the cash at bank required for payment of unrepresented cheques at the reporting period.

At 6 months ending 30 June 2019, cash at bank included the amount of a notional shortfall for the payment of unrepresented cheques of \$80,005.

### 7.3.2 Reconciliation of net result for the period to cash flow from operating activities

	(\$ thousand)
	2019
<b>Net result for the period</b>	<b>(13,439)</b>
<b>Non-cash movements</b>	
Gain on sale of disposal of non-current assets	(707)
Depreciation and amortisation of non-financial assets and intangible assets	18,073
Net loss arising from impairment loss of property, plant and equipment	1,582
Revaluation of biological assets	(48)
Realised loss on foreign exchange	814
Impairment of loans and receivables	150
Revaluation of long service leave liability	506
<b>Movements in assets and liabilities</b>	
(Increase)/decrease in receivables	(18,615)
Increase/(decrease) in payables	267,122
Increase/(decrease) in provisions	7,279
<b>Net cash flows used in operating activities</b>	<b>262,717</b>

### 7.4 Trust account balances

DJPR has responsibility for transactions and balances relating to trust funds held on behalf of third parties external to DJPR. Funds managed on behalf of third parties are not recognised in these financial statements as they are managed on a fiduciary and custodial basis, and therefore are not controlled by DJPR.

#### 7.4.1 Trust account balances relating to trust accounts controlled by DJPR

The following list of controlled trust account balances on a cash basis:

---

##### Controlled Trusts

###### State trusts

###### Regional Jobs and Infrastructure Fund

The RJIF was established in 2015 under the *Regional Growth Development Victoria Act 2002* to support regional cities and country communities in infrastructure, facilities, services, job creation, career opportunities and to increase investment.

###### State Development Special Projects Trust Account

Established under section 19 of the *Financial Management Act 1994*, to assist in facilitating, encouraging, promoting and carrying out activities leading to a balanced economic development of the State of Victoria.

###### Agriculture Projects Trust Account

Established under section 19 of the *Financial Management Act 1994*, to assist in facilitating, encouraging, promoting and carrying out activities leading to a balanced economic development of the State of Victoria.

###### Disease Compensation Funds

Established under section 5 of the *Livestock Disease Control Act 1994* to support the control and eradication of any outbreak and to provide compensation for livestock destroyed due to suffering or suspected of suffering from diseases.

###### Plant, Equipment and Machinery Trust Accounts

Operate under section 23 of the *Conservation, Forests and Lands Act 1987* and section 141 of the *Fisheries Act 1995* to enable the purchase of plant, equipment or machinery required for the purposes of the Acts, and for the operation, maintenance and repair of that plant, equipment or machinery, and to enable the payment of any other expenses in relation thereto.

###### State Treasury Trust Fund

Established under the *Financial Management Act 1994* to record the receipt and disbursement of unclaimed monies and other funds held in trust.

###### Inter-departmental transfer fund

The trust was established under section 19 of the *Financial Management Act 1994* by the Minister for Finance to record inter-departmental transfers when no other trust arrangement exists.

###### Animals in Research and Teaching Welfare Fund

Established under the *Prevention of Cruelty to Animals Act 1986* to record the receipt and disbursement of funds collected for monitoring and reporting on compliance by animal research and teaching establishments.

(\$ thousand)

2019

MoG transferred In	Total Receipts	Total Payments	Closing balance as at 30 June 2019
231,438	67,543	(55,213)	243,768
45,411	6,149	(3,594)	47,966
55,953	6,254	(13,543)	48,664
29,786	3,664	(1,697)	31,753
2,904	–	(941)	1,963
1,136	485	(1,208)	413
1,381	52,423	(33,958)	19,846
154	30	(5)	179

---

### Controlled Trusts

---

#### Commonwealth Treasury Trust Fund

Established under section 19 of the *Financial Management Act 1994*, for the purpose of holding funds from the Commonwealth Government.

---

#### VicFleet Trust Fund

Established under section 19 (2) of the *Financial Management Act 1994* as a specific purpose operating account. It receives funding and makes payments in relation to the motor vehicle pool.

---

#### Total controlled trusts

---

### 7.4.2 Trust account balances relating to trust accounts administered by DJPR

DJPR has responsibility for transactions and balances relating to trust funds held on behalf of third parties external to DJPR. Funds managed on behalf of third parties are not recognised in these financial statements as they are managed on a fiduciary and custodial basis, and therefore are not controlled by DJPR.

The following list of administered trust account balances on a cash basis:

---

### Administered trusts

---

#### State trusts

---

#### Lysterfield Reclamation Levy Trust Fund

Established under section 7 of the *Extractive Industries (Lysterfield) Act 1986* for the purposes of applying monies received in the trust to the reclamation of certain lands in accordance with the Act.

---

#### State Treasury Trust Fund

Established under the *Financial Management Act 1994* to record the receipt and disbursement of unclaimed monies and other funds held in trust.

---

#### ANZAC Day Proceeds Trust Fund

Established under the *ANZAC Day Act 1958* to receive funds as required to be paid by the *Anzac Day Act 1958* and the *Racing Act 1958* and to be credited to the Victorian Veterans Fund.

---

#### Public Service Commuters Club

Established under the *Financial Management Act 1994* to record the receipt of amounts associated with the scheme and deductions from club members salaries as well as recording payment to the Public Transport Corporation.

---

#### Total administered trusts

---

(\$ thousand)			
2019			
MoG transferred In	Total Receipts	Total Payments	Closing balance as at 30 June 2019
95,417	827	(24,202)	72,042
–	6,642	(6,642)	–
<b>463,580</b>	<b>144,017</b>	<b>(141,003)</b>	<b>466,594</b>

(\$ thousand)			
2019			
MoG transferred In	Total Receipts	Total Payments	Closing balance as at 30 June 2019
5,513	247	–	5,760
164	13	–	177
27	–	–	27
–	–	(257)	(257)
<b>5,704</b>	<b>260</b>	<b>(257)</b>	<b>5,707</b>

## 7.5 Commitments for expenditure

Commitments for future expenditure include operating and capital commitments arising from contracts. These commitments are recorded below at their nominal value and inclusive of GST. Where it is considered appropriate and provides additional

relevant information to users, the net present values of significant individual projects are stated. These future expenditures cease to be disclosed as commitments once the related liabilities are recognised in the balance sheet.

### 7.5.1 Net commitments payable

#### Nominal Amounts: 2019

	(\$ thousand)			Total
	Less than 1 year	Between 1 and 5 years	Over 5 years	
Public private partnership commitments	8,515	48,124	209,108	265,747
Capital expenditure commitments	645	3	–	648
Other operating commitments	95,683	4,130	130	99,943
Grant commitments	820,316	416,033	13,478	1,249,827
<b>Total commitment (inclusive of GST)</b>	<b>925,159</b>	<b>468,290</b>	<b>222,716</b>	<b>1,616,165</b>
<b>Less GST recoverable</b>				<b>(146,924)</b>
<b>Total commitment (exclusive of GST)</b>				<b>1,469,241</b>

### 7.5.2 Controlled Public Private Partnership (PPP) commitments

DJPR may enter into arrangements with private sector participants to design and construct or upgrade assets used to provide public services. These arrangements usually include the provision of design and construct, operational and maintenance services for a specified period of time. These arrangements are often referred to as either PPPs or service concession arrangements (SCAs).

SCAs usually take one of two main forms. In the more common form, DJPR pays the operator over the arrangement period, subject to specified performance criteria being met. At the date of commitment to the principal provisions of the arrangement, these estimated periodic payments are allocated between a component related to the design and construction or upgrading of the asset and components related to the ongoing operation and maintenance of the asset. The former component is accounted for as a lease payment in accordance with the leases accounting policy. The remaining components are accounted for as commitments for operating costs, which

are expensed in the comprehensive operating statement as they are incurred. The other, less common, form of SCA is one in which DJPR grants to an operator, for a specified period of time, the right to collect fees from users of the SCA asset, in return for which the operator constructs the asset and has the obligation to supply agreed upon services, including maintenance of the asset for the period of the concession. These private sector entities typically lease land, and sometimes state works, from DJPR and construct infrastructure. At the end of the concession period, the land and state works, together with the constructed facilities, will be returned to DJPR.

There is currently no authoritative accounting guidance applicable to grantors (DJPR) on the recognition and measurement of the right of the State to receive assets from such concession arrangements. Due to the lack of such guidance, there has been no change to existing policy and those assets are not currently recognised.

	(\$ thousand)	
	Other Commitments <sup>(i)</sup>	Other Commitments
	Present Value	Nominal Value
	2019	2019
<b>Commissioned PPP Commitments payable</b>		
Royal Melbourne Showgrounds <sup>(ii)</sup>	19,158	34,416
Biosciences Research Centre <sup>(iii)(iv)</sup>	127,608	271,216
Melbourne Convention and Exhibition Centre Expansion Project <sup>(v)</sup>	46,802	72,763
<b>Sub-total</b>	<b>193,569</b>	<b>378,395</b>
<b>Total commitments for PPPs</b>	<b>193,569</b>	<b>378,395</b>
<b>Commissioned PPP Commitments receivable</b>		
Royal Melbourne Showgrounds <sup>(ii)</sup>	(9,579)	(17,208)
Biosciences Research Centre <sup>(iii)(iv)</sup>	(10,999)	(22,677)
Melbourne Convention and Exhibition Centre Expansion Project <sup>(v)</sup>	(46,802)	(72,763)
less GST recoverable from the ATO	(11,472)	(24,159)
<b>Total commitments for PPP (exclusive of GST)</b>	<b>114,716</b>	<b>241,588</b>

i. Other commitments relate to operating maintenance and life cycle costs.

ii. The figures represent 100 per cent of the total commitment under the terms of the PPP with the concessionaire offset by a 50 per cent of the quarterly service payment recoupment under the terms of the joint arrangement with Royal Melbourne Showgrounds.

iii. The figures represent 100 per cent of the operating commitment under the terms of the PPP with the concessionaire, offset by a 25 per cent of the general operating costs recoupment from La Trobe University under the terms of the joint arrangement. In 2016, La Trobe University has prepaid the net present value of its commitment to fund 25 per cent of the Biosciences Research Centre operating costs resulting in DJPR recognising a liability for this prepayment that will be offset against the Biosciences Research Centre operating costs over the remaining contract term.

iv. Other operating commitments for the Biosciences Research Centre exclude pass through costs related to utilities, waste management and insurance on the basis that they are variable in nature and cannot be reliably estimated.

v. The figures represent 100 per cent of commitment payable under the terms of the PPP with the concessionaire for the expansion stage of the Melbourne Centre and Exhibition Project which commenced in April 2018, offset by a 100% recoupment of the quarterly service payment under the terms of the memorandum of understanding with Melbourne Convention and Exhibition Trust.

### 7.5.3 Administered Public Private Partnership (PPP) commitments

#### Melbourne Convention Centre development project finance lease commitment

	Minimum future lease payments	Present value of future lease payments
	(\$ thousand)	(\$ thousand)
	2019	2019
<b>Commissioned PPP related finance lease commitments</b>		
Not longer than one year	48,358	41,760
Longer than one year but not longer than five years	206,271	142,467
Longer than five years	583,509	221,555
<b>Minimum future lease payments</b>	<b>838,138</b>	<b>405,782</b>
Less future finance charges	(432,356)	–
<b>Present value of minimum lease payments</b>	<b>405,782</b>	<b>405,782</b>

## Melbourne Convention Centre development project operating lease commitment

	Minimum future lease payments (\$ thousand)	Present value of future lease payments (\$ thousand)
	2019	2019
<b>Commissioned PPP related operating lease commitments</b>		
Not longer than one year	20,926	18,425
Longer than one year but not longer than five years	88,794	64,384
Longer than five years	247,249	106,504
<b>Minimum future lease payments</b>	<b>356,969</b>	<b>189,313</b>
Less future finance charges	(167,656)	–
<b>Present value of minimum lease payments</b>	<b>189,313</b>	<b>189,313</b>

In May 2006, the State of Victoria entered into an agreement under its Partnerships Victoria policy for the development and maintenance of the Melbourne Convention Centre (MCC) facility by a private sector consortium (the lessor).

The lessor was responsible for construction of the new facility convention centre (Stage 1), which commenced in June 2006 and commercial acceptance was achieved on 31 March 2009. Upon its completion, DJPR on behalf of the State of Victoria was granted a 25 year finance lease by the lessor, and entered into an agreement under which the new facility will be operated by the Melbourne Convention and Exhibition Trust (MCET).

It is estimated as at 30 June 2019 that future lease payments relating to the facility constructed in 2009 amount to \$405.8 million in net present value terms, or \$838.1 million in nominal dollars, to be paid to the lessor over a 25 year period which commenced 1 January 2009 over the respective lease period till 2034. At the initial construction of the convention centre in 2009, DJPR on behalf of the State of Victoria had entered into a loan agreement with MCET under which MCET undertook to repay the State of Victoria 50 per cent (\$227.5 million) of the value of the asset (\$455 million) over a 25 year period.

As part of the 25 year lease arrangement, the lessor provides services, maintenance, and refurbishments in return for a fixed (inflation adjusted) quarterly service payment from the State of Victoria for the existing facility. It is estimated that as at 30 June 2019, these future service payments amount to \$189.3 million in net present value terms, or \$357.0 million in nominal dollars, over the 25 year lease term.

Ownership of the MCC facility will transfer to the State of Victoria at the end of the 25 year lease period at no cost.

## 8. RISKS, CONTINGENCIES AND VALUATION JUDGEMENTS

### Introduction

DJPR is exposed to risk from its activities and outside factors. In addition, it is often necessary to make judgements and estimates associated with recognition and measurement of items in the financial statements. This section sets out financial instrument specific information, (including exposures to financial risks) as well as those items that are contingent in nature or require a higher level of judgement to be applied, which for DJPR related mainly to fair value determination.

### Structure

#### **8.1 Financial instruments specific disclosures**

- 8.1.1 Categorisation
- 8.1.2 Net holding gain/(loss) on financial instruments by category
- 8.1.3 Financial risk management objectives and policies

#### **8.2 Contingent assets and contingent liabilities**

#### **8.3 Fair value determination**

- 8.3.1 Fair value determination of financial assets and liabilities
- 8.3.2 Non-financial physical assets

## 8.1 Financial instrument specific disclosures

### Introduction

Financial instruments arise out of contractual agreements that give rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Due to the nature of DJPR's activities, certain financial assets and financial liabilities arise under statute rather than a contract (for example taxes, fines and penalties). Such assets and liabilities do not meet the definition of financial instruments in AASB 132 Financial Instruments: *Presentation*.

Guarantees issued on behalf of DJPR are financial instruments because, although authorised under statute, terms and conditions for each financial guarantee may vary and are subject to an agreement.

DJPR applies AASB 9 and classifies all of its financial assets based on the business model for managing the assets and the asset's contractual terms.

#### Financial Assets at amortised cost

Financial assets are measured at amortised costs if both of the following criteria are met and the assets are not designated as fair value through net result:

- the assets are held by DJPR to collect the contractual cash flows, and
- the assets' contractual terms give rise to cash flows that are solely payments of principal and interests.

These assets are initially recognised at fair value plus any directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method less any impairment.

DJPR recognises the following assets in this category:

- cash and deposits;
- receivables (excluding statutory receivables); and
- term deposits.

**Financial assets and liabilities at fair value through net result** are categorised as such at trade date, or if they are classified as held for trading or designated as such upon initial recognition. Financial instrument assets are designated at fair value through net result on the basis that the financial assets form part of a group of financial assets that are managed based on their fair values and have their performance evaluated in accordance with documented risk management and investment strategies. Financial instruments at fair value through net result are initially measured at fair value; attributable transaction costs are expensed as incurred. Subsequently, any changes in fair value are recognised in the net result as other economic flows unless the changes in fair value relate to changes in DJPR's own credit risk. In this case, the portion of the change attributable to changes in DJPR's own credit risk is recognised in other comprehensive income with no subsequent recycling to net result when the financial liability is derecognised. DJPR recognises some debt securities that are held for trading in this category and designated certain debt securities as fair value through net result in this category.

Financial liabilities at amortised cost are initially recognised on the date they are originated. They are initially measured at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, these financial instruments are measured at amortised cost with any difference between the initial recognised amount and the redemption value being recognised in profit and loss over the period of the interest bearing liability, using the effective interest rate method. DJPR recognises the following liabilities in this category:

- payables (excluding statutory payables); and
- borrowings (including finance lease liabilities).

Financial instrument liabilities measured at amortised cost include DJPR's leased motor vehicles, contractual payables, deposits held and advances received, and interest-bearing arrangements other than those designated at fair value through profit or loss.

## 02 Financial Performance

**Derivative financial instruments** are classified as held for trading financial assets and liabilities. They are initially recognised at fair value on the date on which a derivative contract is entered into. Derivatives are carried as assets when their fair value is positive and as liabilities when their fair value is negative. Any gains or losses arising from changes in the fair value of derivatives after initial recognition are recognised in the consolidated comprehensive operating statement as an 'other economic flow' included in the net result.

**Offsetting financial instruments:** Financial instrument assets and liabilities are offset and the net amount presented in the consolidated balance sheet when, and only when, DJPR concerned has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Some master netting arrangements do not result in an offset of balance sheet assets and liabilities. Where DJPR does not have a legally enforceable right to offset recognised amounts, because the right to offset is enforceable only on the occurrence of future events such as default, insolvency or bankruptcy, they are reported on a gross basis.

### **Derecognition of financial assets**

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognised when:

- the rights to receive cash flows from the asset have expired; or
- DJPR retains the right to receive cash flows from the asset, but has assumed an obligation to pay them in full without material delay to a third party under a 'pass through' arrangement; or
- DJPR has transferred its rights to receive cash flows from the asset and either:
  - (a) has transferred substantially all the risks and rewards of the asset; or
  - (b) has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

Where DJPR has neither transferred nor retained substantially all the risks and rewards or transferred control, the asset is recognised to the extent of DJPR's continuing involvement in the asset.

### **Derecognition of financial liabilities**

A financial liability is derecognised when the obligation under the liability is discharged, cancelled or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised as an other economic flow in the estimated consolidated comprehensive operating statement.

### **Reclassification of financial instruments:**

Subsequent to initial recognition reclassification of financial liabilities is not permitted. Financial assets are required to be reclassified between fair value through net result, fair value through other comprehensive income and amortised cost when and only when DJPRs' business model for managing its financial assets has changes such that its previous model would no longer apply. However, DJPR is generally unable to change its business model because it is determined by the Performance Management Framework (PMF) and all Victorian government departments are required to apply the PMF under the Standing Directions of the Assistant Treasurer 2018.

If under rare circumstances an asset is reclassified, the reclassification is applied prospectively from the reclassification date and previously recognised gains, losses or interest should not be restated. If the asset is reclassified to fair value, the fair value should be determined at the reclassification date and any gain or loss arising from a difference between the previous carrying amount and fair value is recognised in net result.

## 8.1.1 Financial instruments: Categorisation

	(\$ thousand)				
	Cash and deposits	Financial assets/liabilities at fair value through net result	Financial assets at amortised cost	Financial liabilities at amortised cost	Total
<b>2019</b>					
<b>Contractual financial assets</b>					
Cash and deposits	511,871	–	–	–	511,871
Receivables <sup>(i)</sup>	–	29,564	365,888	–	395,452
Investments	–	–	71	–	71
<b>Total contractual financial assets</b>	<b>511,871</b>	<b>29,564</b>	<b>365,959</b>	<b>–</b>	<b>907,394</b>
<b>Contractual financial liabilities</b>					
Payables <sup>(i)</sup>					
– Supplies and services	–	2,794	–	103,536	106,330
– Amounts payable to government and agencies	–	–	–	228,232	228,232
– Other payables	–	–	–	20,277	20,277
– Unearned income	–	–	–	2,643	2,643
Borrowings	–	–	–	636,326	636,326
<b>Total contractual financial liabilities</b>	<b>–</b>	<b>2,794</b>	<b>–</b>	<b>991,014</b>	<b>993,808</b>

i. Receivables and payables disclosed above exclude statutory receivables (i.e. GST recoverable) and statutory payables (i.e. taxes payable).

### 8.1.2 Financial instruments: Net holding gain/(loss) on financial instruments by category

	(\$ thousand)		
	Impairment loss	Interest income/ (expense)	Total
<b>2019</b>			
<b>Contractual financial assets</b>			
Financial assets designated at amortised cost	(150)	2,324	2,174
<b>Total contractual financial assets</b>	<b>(150)</b>	<b>2,324</b>	<b>2,174</b>
<b>Contractual financial liabilities</b>			
Financial liabilities at amortised cost		(16,258)	(16,258)
<b>Total contractual financial liabilities</b>		<b>(16,258)</b>	<b>(16,258)</b>

The net holding gains or losses disclosed above are determined as follows:

- For cash and cash equivalents, loans or receivables, and available-for-sale financial assets, the net gain or loss is calculated by taking the movement in the fair value of the asset, the interest income, plus or minus foreign exchange gains or losses arising from revaluation of the financial assets, and minus any impairment recognised in the net result;
- For financial liabilities measured at amortised cost, the net gain or loss is calculated by taking the interest expense, and plus or minus foreign exchange gains or losses arising from the revaluation of financial liabilities measured at amortised cost; and
- For financial asset and liabilities that are mandatorily measured at or designated at fair value through net result, the net gain or loss is calculated by taking the movement in the fair value of the financial asset or liability.

### 8.1.3 Financial risk management objectives and policies

DJPR's activities expose it primarily to the financial risk of changes in interest rates. DJPR does not enter into derivative financial instruments to manage its exposure to interest rate.

DJPR does not enter into or trade financial instruments, including derivative financial instruments, for speculative purposes.

DJPR's principal financial instruments comprise:

- cash assets
- term deposits
- receivables (excluding statutory receivables)
- payables (excluding statutory payables)
- borrowings, and
- finance lease liabilities payable.

Details of the significant accounting policies and methods adopted, including the criteria for recognition, the basis of measurement, and the basis on which income and expenses are recognised, with respect to each class of financial asset, financial liability and equity instrument above are disclosed in Note 8.3 – Fair value determination of financial assets and liabilities, to the financial statements.

The main purpose in holding financial instruments is to prudentially manage DJPR's financial risks within the government policy parameters.

DJPR uses different methods to measure and manage the different risks to which it is exposed.

The carrying amounts of DJPR's contractual financial assets and financial liabilities by category are disclosed in the Note 8.1.1 – Financial instruments: Categorisation.

### Financial instruments: Credit risk

Credit risk arises from the contractual financial assets of DJPR, which comprise cash and deposits, non-statutory receivables and available-for-sale contractual financial assets. DJPR's exposure to credit risk arises from the potential default of the counter party on their contractual obligations resulting in financial loss to DJPR. Credit risk is measured at fair value and is monitored on a regular basis.

Credit risk associated with DJPR's financial assets is minimal because its main debtor is the Victorian Government. For debtors other than government, it is DJPR's policy to only deal with entities with high credit ratings of a minimum triple-B rating and to obtain sufficient collateral or credit enhancements, where appropriate.

In addition, DJPR does not engage in hedging for its contractual financial assets and mainly obtains contractual financial assets that are on fixed interest, except for cash and deposits, which are mainly cash at bank. As with the policy for debtors, DJPR's policy is to only deal with banks with high credit ratings.

DJPR mainly holds financial assets that are on fixed interest except for cash assets which are mainly cash at bank. As with the policy for debtors, DJPR's policy is to only deal with domestic banks with high credit ratings.

Provision for impairment for contractual financial assets is recognised when there is objective evidence that DJPR will not be able to collect a receivable. Objective evidence includes financial difficulties of the debtor, default payments, debts which are more than 60 days overdue, and changes in debtor credit ratings.

Contract financial assets are written off against the carrying amount when there is no reasonable expectation of recovery. Bad debt written off by mutual consent is classified as a transaction expense. Bad debt written off following a unilateral decision is recognised as other economic flows in the net result.

Except as otherwise detailed in the following table, the carrying amount of financial assets recorded in the financial statements, net of any allowances for losses, represents DJPR's maximum exposure to credit risk without taking account of the value of any collateral obtained.

### Credit quality of contractual financial assets that are neither past due nor impaired.

	(\$ thousand)			Total
	Financial Institution agencies (AAA credit rating)	Government agencies (AAA credit rating)	Other	
<b>2019</b>				
Cash and deposits	484,651	24,475	2,745	511,871
Receivables <sup>(i)</sup>	107,563	–	287,889	395,452
Investments	–	–	71	71
<b>Total contractual financial assets</b>	<b>592,214</b>	<b>24,475</b>	<b>290,705</b>	<b>907,394</b>

i. The carrying amounts disclosed exclude statutory receivables (e.g. amounts owing from the State of Victoria and GST recoverable)

#### Contractual financial assets that are either past due or impaired

There are no material financial assets which are individually determined to be impaired. Currently DJPR does not hold any collateral as security nor credit enhancements relating to any of its financial assets.

There are no financial assets that have had their terms renegotiated so as to prevent them from being past due or impaired, and they are stated at the carrying amounts as indicated.

#### Impairment of financial assets under AASB 9

From 1 January 2019, DJPR has been recording the allowance for expected credit loss for the relevant financial instruments, replacing AASB 139's incurred loss approach with AASB 9's Expected Credit Loss approach. Subject to AASB 9 impairment assessment include DJPR's contractual receivables, statutory receivables and its investment in debt instruments.

Equity instruments are not subject to impairment under AASB 9. Other financial assets mandatorily measured or designated at fair value through net result are not subject to impairment assessment under AASB 9. While cash and cash equivalents are also subject to the impairment requirements of AASB 9, the identified impairment loss was immaterial.

#### Contractual receivables at amortised cost

DJPR applies AASB 9 simplified approach for all contractual receivables to measure expected credit losses using a lifetime expected loss allowance based on the assumptions about risk of default and expected loss rates. DJPR has grouped contractual receivables on shared credit risk characteristics and days past due and select the expected credit loss rate based on DJPR's receipting trends for the six months, existing market conditions, as well as forward-looking estimates at the end of the financial year.

On this basis, DJPR determines there is minimal change required to the impairment assessment as a result of the credit loss analysis.

Credit loss allowance is classified as other economic flows in the net result. Contractual receivables are written off when there is no reasonable expectation of recovery and impairment losses are classified as a transaction expense. Subsequent recoveries of amounts previously written off are credited against the same line item.

Previously, a provision for doubtful debts was recognised when there is objective evidence that the debts may not be collected and bad debts are written off when identified. A provision is made for estimated irrecoverable amounts from the sale of goods when there is objective evidence that an individual receivable is impaired. Bad debts considered as written off by mutual consent.

### **Statutory receivables and debt investments at amortised cost**

DJPR's non-contractual receivables arising from statutory requirements are not financial instruments. However, they are nevertheless recognised and measured in accordance with AASB 9 requirements as if those receivables are financial instruments.

Both the statutory receivables and investments in debt instruments are considered to have low credit risk, taking into account the counterparty's credit rating, risk of default and capacity to meet contractual cash flow obligations in the near term. As the result, the loss allowance recognised for these financial assets during the period was limited to six months expected losses.

### **Financial instruments: Liquidity risk**

Liquidity risk is the risk that DJPR would be unable to meet its financial obligations as and when they fall due. DJPR operates under the government fair payments policy of settling financial obligations within 30 days and in the event of a dispute, making payments within 30 days from the date of resolution.

DJPR's maximum exposure to liquidity risk is the carrying amounts of financial liabilities as disclosed in the balance sheet. DJPR manages its liquidity risk by:

- close monitoring of its short-term and long-term borrowings by senior management, including monthly reviews on current and future borrowing levels and requirements
- maintaining an adequate level of uncommitted funds that can be drawn at short notice to meet its short-term obligations
- holding investments and other contractual financial assets that are readily tradeable in the financial markets
- careful maturity planning of its financial obligations based on forecasts of future cash flows
- a high credit rating for the State of Victoria (Moody's Investor Services & Standard & Poor's triple-A), which assists in accessing debt market at a lower interest rate.

DJPR's exposure to liquidity risk is deemed insignificant based on current assessment of risk. Cash for unexpected events is generally sourced from liquidation of financial investments. Maximum exposure to liquidity risk is the carrying amounts of financial liabilities as disclosed in the balance sheet.

### **Financial instruments: Market risk**

DJPR's exposures to market risk are primarily through interest rate risk with only insignificant exposure to foreign currency and other price risks. Objectives, policies and processes used to manage each of these risks are disclosed in the paragraphs below:

#### **Foreign currency risk**

DJPR is exposed to minimal foreign currency risk through its payables relating to purchases of supplies and consumables from overseas. This is because of a limited amount of purchases denominated in foreign currencies and a short timeframe between commitment and settlement.

#### **Interest rate risk**

Exposure to interest rate risk is insignificant and might arise primarily through DJPR's interest bearing liabilities and assets. The only interest bearing liabilities and assets are the finance lease liabilities and term deposits. The carrying amounts of financial assets and financial liabilities that are exposed to interest rates and DJPR's sensitivity of interest rate risk are set out in the table that follows.

## 02 Financial Performance

### Interest rate exposure of financial instruments

	(\$ thousand)				
	Interest rate exposure				
	Weighted average interest rate	Carrying amount	Fixed interest rate	Variable interest rate	Non-interest bearing
<b>2019</b>					
<b>Financial assets</b>					
Cash and deposits	1.75%	511,871	24,475	300,598	186,798
Receivables <sup>(i)</sup>	3.07%	395,452	–	246,587	148,865
Investments		71	–	–	71
<b>Total financial assets</b>		<b>907,394</b>	<b>24,475</b>	<b>547,185</b>	<b>335,734</b>
<b>Financial liabilities</b>					
<b>Payables<sup>(i)</sup></b>					
Supplies and services		106,330	–	–	106,330
Amounts payable to government and agencies		228,232	–	–	228,232
Other payables		20,277	–	–	20,277
<b>Borrowings</b>					
Finance lease liability	7.99%	336,047	336,047	–	–
Advances from government		31,305	–	–	31,305
Advances from Commonwealth	1.53%	268,974	–	268,974	–
<b>Total financial liabilities</b>		<b>991,165</b>	<b>336,047</b>	<b>268,974</b>	<b>386,144</b>

i. The carrying amounts disclosed exclude statutory receivables and payables (e.g. amounts owing from Victorian Government, GST recoverable and GST payable).

### Sensitivity analysis disclosure

DJPR's sensitivity to market risk is determined based on the observed range of actual historical data for the preceding five year period. The following movements are "reasonably possible" over the next 12 months.

A shift of +100 basis points (1%) per cent and -100 basis points (1%) per cent in market interest rates (AUD) from year-end rates.

The table below discloses the impact on DJPR's net result and equity for each category of financial instrument held by DJPR at the end of the reporting period as presented to key management personnel if the above movements were to occur.

### Interest rate risk sensitivity

	(\$ thousand)		
	Carrying amount	Interest rate	
		-100 basis points	+100 basis points
		Net result	Net result
<b>2019</b>			
<b>Contractual financial assets</b>			
Cash and deposits	511,871	(5,119)	5,119
Receivables	395,452	(3,955)	3,955
Investments	71	(1)	1
<b>Total impact</b>		<b>(9,075)</b>	<b>9,075</b>
<b>Contractual financial liabilities</b>			
Payables	354,839	(3,548)	3,548
Advances from Commonwealth	268,974	(2,690)	2,690
Borrowings	336,047	(3,360)	3,360
Advances from Government	31,305	(313)	313
<b>Total impact</b>		<b>(9,912)</b>	<b>9,912</b>

## 8.2 Contingent assets and contingent liabilities

Contingent assets and contingent liabilities are not recognised in the balance sheet, but are disclosed by way of a note and, if quantifiable, are measured at nominal value. Contingent assets and liabilities are presented inclusive of GST receivable or payable respectively.

### Contingent assets

Contingent assets are possible assets that arise from past events, whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of DJPR.

DJPR did not have any significant contingent assets for this period.

### Contingent liabilities

Contingent liabilities are:

- possible obligations that arise from past events, whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity, or
- present obligations that arise from past events but are not recognised because:
  - it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligations, or
  - the amount of the obligations cannot be measured with sufficient reliability.

Contingent liabilities are also classified as either quantifiable or non-quantifiable.

### Quantifiable contingent liabilities as at 30 June

	(\$ thousand)
	2019
Legal disputes	1,087
Insurance claims	801
Mining site rehabilitation bonds	29,763
<b>Total contingent liabilities</b>	<b>31,651</b>

### Non-quantifiable contingent liabilities

From time to time DJPR enters into arrangements with other parties to compensate them for losses they might incur as a result of transactions they enter into. The arrangements are evaluated to establish whether they represent onerous contracts, contingent liabilities or whether they are executory in nature.

There are a number of litigation matters underway at balance date, the details of which are not disclosed in order not to prejudice the cases.

Contingent liabilities are not secured over any of the assets of DJPR.

### Non-quantifiable contingent liabilities – joint arrangements

#### Royal Melbourne Showgrounds

Under the State Support Deed – Core Land, the State has undertaken to ensure the performance of the payment obligations in favour of the Concessionaire and the performance of the joint operation financial obligations in favour of the security trustee.

Under the State's commitment to Royal Agricultural Society of Victoria (RASV), the State has agreed to support certain obligations of RASV that may arise out of the joint operation agreement. In accordance with the terms set out in the state commitment to RASV, the State will pay (in the form of a loan), the amount requested by RASV. If any outstanding loan amount remains unpaid at the date which is 25 years after the commencement of the operation term under the Development and Operation Agreement, RASV will be obliged to satisfy and discharge each such outstanding loan amount. This may take the form of a transfer to the State, of the whole of the RASV participating interest in the joint operation.

The State has also entered into an agreement through the State Support Deed – Non-Core Land with Showgrounds Retail Developments Pty Ltd and the RASV whereby the State agrees to support certain payment obligations of RASV that may arise under the Non-Core Development Agreement.

### Biosciences Research Centre (AgriBio Project)

The service fee payment obligations of Biosciences Research Centre Pty Ltd (on behalf of the joint operation participants) are supported by the State of Victoria via a State Support Deed.

Under this Deed, the State ensures that the joint operation participants have (severally) the financial capacity to meet their payment obligations to the company, thereby enabling the company to meet its obligations to pay the service fee to the Concessionaire pursuant to the Project Agreement. The State underwrites the risk of any default by the Biosciences Research Centre Pty Ltd.

### Non-quantifiable contingent liabilities – other Compulsory acquisition of land

Following a Supreme Court ruling in November 2018, the plaintiff has lodged an appeal against the decision. It is anticipated that the case will be heard in the Court of Appeal in the 2019–20 financial year. The quantum of damages in the event the appeal is successful is not quantifiable at this time.

### 8.3 Fair value determination

This section sets out information on how DJPR determined fair value for financial reporting purposes. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The following assets and liabilities are carried at fair value:

- financial assets and liabilities at fair value through operating result,
- property, plant and equipment, and
- biological assets.

#### Fair value hierarchy

In determining fair values a number of inputs are used. To increase consistency and comparability in the financial statements, these inputs are categorised into three levels, also known as the fair value hierarchy. The levels are as follows:

- Level 1 – quoted (unadjusted) market prices in active markets for identical assets or liabilities;
- Level 2 – valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable; and
- Level 3 – valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

DJPR determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

The Valuer General Victoria (VGV) is DJPR's independent valuation agency and DJPR will engage them to monitor changes in the fair value of each asset and liability through relevant data sources to determine revaluations when it is required.

#### How this section is structured

For those assets and liabilities for which fair values are determined, the following disclosures are provided:

- carrying amount and the fair value (which would be the same for those assets measured at fair value);
- which level of the fair value hierarchy was used to determine the fair value; and
- in respect of those assets and liabilities subject to fair value determination using Level 3 inputs:
  - a reconciliation of the movements in fair values from the beginning of the year to the end; and
  - details of significant unobservable inputs used in the fair value determination.

This section is divided between disclosures in connection with fair value determination for financial instruments (refer to Note 8.3.1 – Fair value determination of financial assets and liabilities) and non-financial physical assets (refer to Note 8.3.2 – Fair value determination: Non-financial physical assets).

DJPR currently holds a range of financial instruments that are recorded in the financial statements where the carrying amounts are a reasonable approximation of fair value, either due to their short-term nature or with the expectation that they will be paid in full by the end of the 2018–19 reporting period.

## Fair value of financial instruments measured at amortised cost

	(\$ thousand)	
	Carrying amount	Fair Value
	2019	2019
<b>Contractual financial assets</b>		
Cash and deposits	511,871	511,871
Receivables <sup>(i)</sup>	365,888	365,888
Investments	71	71
<b>Total contractual financial assets</b>	<b>877,830</b>	<b>877,830</b>
<b>Contractual financial liabilities</b>		
Payables <sup>(i)</sup>		
– Supplies and services	354,839	354,839
Borrowings	636,326	636,326
<b>Total contractual financial liabilities</b>	<b>991,165</b>	<b>991,165</b>

i. The carrying amounts exclude statutory amounts (e.g. amounts owing from government, GST input tax credit recoverable, and GST payable).

## 8.3.1 Fair value determination of financial assets and liabilities

### Financial assets and liabilities measured at fair value<sup>(i)</sup>

	(\$ thousand)			
	Carrying amount	Fair value measurement at end of reporting period using		
		Level 1 <sup>(i)</sup>	Level 2 <sup>(i)</sup>	Level 3 <sup>(i)</sup>
<b>2019</b>				
<b>Financial assets at fair value through net result</b>				
Receivables	29,564	2,794	–	26,770
<b>Financial liabilities at fair value through net result</b>				
Payables	2,794	2,794	–	–
<b>Total</b>	<b>26,770</b>	<b>–</b>	<b>–</b>	<b>26,770</b>

i. The fair value hierarchies are disclosed by class of financial instrument.

There have been no transfers between levels during the period.

The fair value of the financial assets and liabilities is included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The following methods and assumptions were used to estimate fair value.

## 8.3.2 Fair value determination: Non-financial physical assets

## Fair value measurement hierarchy for assets

	(\$ thousand)			
	Carrying amount as at 30 June 2019	Fair value measurement at end of reporting period using		
		Level 1 <sup>(i)</sup>	Level 2 <sup>(i)</sup>	Level 3 <sup>(i)</sup>
	30 June 2019	2019	2019	2019
<b>Land at fair value</b>				
Non-specialised land	315,042	–	83,122	231,920
Specialised land	326,027	–	–	326,027
<b>Total of land at fair value</b>	<b>641,069</b>	<b>–</b>	<b>83,122</b>	<b>557,947</b>
<b>Buildings at fair value</b>				
Specialised/heritage buildings	241,364	–	7,417	233,947
Non-Specialised buildings	226,270	–	15,313	210,957
<b>Total of buildings at fair value</b>	<b>467,634</b>	<b>–</b>	<b>22,730</b>	<b>444,904</b>
<b>Plant and equipment at fair value</b>				
Vehicles <sup>(ii)</sup>	456	–	–	456
Plant and equipment	29,614	–	7	29,607
<b>Total plant and equipment at fair value</b>	<b>30,070</b>	<b>–</b>	<b>7</b>	<b>30,063</b>
<b>Cultural assets at fair value</b>				
Cultural assets	17,011	–	24	16,988
<b>Total cultural assets at fair value</b>	<b>17,011</b>	<b>–</b>	<b>24</b>	<b>16,988</b>
<b>Building leasehold improvements at fair value</b>				
Leasehold improvements	19,541	–	–	19,541
<b>Total leasehold improvements at fair value</b>	<b>19,541</b>	<b>–</b>	<b>–</b>	<b>19,541</b>
<b>Motor vehicles under finance lease at fair value</b>				
Motor vehicles under finance lease	13,256	–	–	13,256
<b>Total building leasehold at fair value</b>	<b>13,256</b>	<b>–</b>	<b>–</b>	<b>13,256</b>
<b>Building leasehold at fair value</b>				
Building leasehold	6,650	–	–	6,650
<b>Total building leasehold at fair value</b>	<b>6,650</b>	<b>–</b>	<b>–</b>	<b>6,650</b>
<b>Total property, plant, equipment at fair value</b>	<b>1,195,231</b>	<b>–</b>	<b>105,883</b>	<b>1,089,349</b>

i. Classified in accordance with the fair value hierarchy.

ii. Vehicles are categorised to level 3 assets as current replacement cost method is used in estimating fair value.

### Non-specialised land and non-specialised buildings

Non-specialised land and non-specialised buildings are valued using fair value. Under this valuation method, the assets are compared to recent comparable sales or sales of comparable assets which are considered to have nominal or no added improvement value.

An independent valuation performed by the Valuer-General Victoria (VGV) to determine the fair value using the current replacement cost method approach. Valuation of the assets is determined by analysing comparable sales and allowing for share, size, topography, location, and other relevant factors specific to the asset being valued. From the sales analysed, an appropriate rate per square metre has been applied to the subject asset.

To the extent that non-specialised land and non-specialised buildings do not contain significant, unobservable adjustments, these assets are classified as level 2 under the market approach.

### Specialised land and specialised buildings

The market approach is also used for specialised land, although it is adjusted for the community service obligation (CSO) to reflect the specialised nature of the land being valued.

The CSO adjustment is a reflection of the valuer's assessment of the impact of restrictions associated with an asset to the extent that is also equally applicable to market participants. This approach is in light of the highest and best use consideration required for fair value measurement, and takes into account the use of the asset that is physically possible, legally permissible, and financially feasible. As adjustments of CSO are considered as significant unobservable inputs, specialised land would be classified as level 3 assets.

The income approach is also used for land and buildings as a valuation technique that converts future amounts (e.g. cash flows or income and expenses) to a single current (i.e. discounted) amount. The fair value measurement is determined on the basis of the value indicated by current market expectations about those future amounts.

For the Public Administration output group, the majority of specialised buildings are valued using the current replacement cost method. As the depreciation adjustments are considered as significant, unobservable inputs in nature, specialised buildings are classified as level 3 fair value measurements.

### Plant and equipment

Plant and equipment is held at fair value. When plant and equipment is specialised in use, such that it is rarely sold other than as part of a going concern, fair value is determined using the current replacement cost method. For all assets measured at fair value, the current use is considered the highest and best use.

### Motor vehicles under finance lease

Vehicles are valued using the depreciated cost method. DJPR acquires new vehicles and at times disposes of them before the end of their economic life. The process of acquisition, use and disposal in the market is managed by experienced fleet managers who set relevant depreciation rates during use to reflect the utilisation of the vehicles.

### Cultural assets

Cultural assets are valued using the depreciated replacement method in the public administration sector where research of similar examples in existence in Australia was conducted and an estimated cost for replacement was established.

## 02 Financial Performance

### Reconciliation of Level 3 fair value movements

2019

---

Opening balance

Machinery-of-government transferred in

Additions

Disposals

Transfers to classified as held for sale

Given free of charge

Transfer between classes

---

**Subtotal**

Depreciation

---

**Subtotal**

---

Closing balance 30 June 2019

---

(\$ thousand)

Specialised land	Specialised buildings	Building leasehold	Plant and equipment and vehicles	Motor vehicles under finance lease	Cultural assets	Leasehold improvements	Total
–	–	–	–	–	–	–	–
557,887	419,790	6,352	28,292	13,275	17,698	21,101	1,064,395
60	128	–	4,106	2,465	–	338	7,097
–	–	–	–	(1,396)	–	–	(1,396)
–	–	–	–	350	–	–	350
–	–	–	–	233	–	–	233
–	35,021	337	100	–	–	249	35,707
<b>557,947</b>	<b>454,939</b>	<b>6,689</b>	<b>32,498</b>	<b>14,927</b>	<b>17,698</b>	<b>21,688</b>	<b>1,106,386</b>
–	(10,035)	(39)	(2,435)	(1,671)	(710)	(2,147)	(17,037)
–	<b>(10,035)</b>	<b>(39)</b>	<b>(2,435)</b>	<b>(1,671)</b>	<b>(710)</b>	<b>(2,147)</b>	<b>(17,037)</b>
<b>557,947</b>	<b>444,904</b>	<b>6,650</b>	<b>30,063</b>	<b>13,256</b>	<b>16,988</b>	<b>19,541</b>	<b>1,089,349</b>

## 02 Financial Performance

### Description of significant unobservable inputs to Level 3 valuations for 2019

2019 Asset class	Valuation technique <sup>(i)</sup>	Significant unobservable inputs <sup>(i)</sup>
Specialised land	Market approach	Community Service Obligation (CSO) adjustment
	Income cash flow	Present value discount rate of 4.5%
Specialised / heritage buildings	Current replacement cost method	Direct cost per square metre
		Useful life of specialised buildings
Vehicles	Current replacement cost method	Cost per unit
		Useful life of vehicle
Plant and equipment	Current replacement cost method	Cost per unit
		Useful life of plant and equipment
Cultural assets	Current replacement cost method	Cost per unit
		Useful life of cultural assets
Leasehold Improvements	Current replacement cost method	Cost per unit
		Useful life of leasehold improvements

i. Illustrations on the valuation techniques, significant unobservable inputs and related quantitative range of those inputs are indicative and should not be directly used without consultation with DJPR's independent valuer.

## Biological assets measured at fair value and their categorisation in the fair value hierarchy

	(\$ thousand)	
	2019	
	Carrying amount	Level 2 Fair value measurement
Breeding livestock – pigs, sheep and cattle	2,165	2,165
<b>Total biological assets</b>	<b>2,165</b>	<b>2,165</b>

There have been no transfers between levels during the period. There were no changes in valuation techniques throughout the period to 30 June 2019.

Biological assets comprises of livestock. Biological assets are measured at fair value less costs to sell, with any changes recognised in the comprehensive operating statement – other economic flows. Costs to sell include all costs that would be necessary to sell the assets, including freight and direct selling costs.

The fair value of a biological asset is based on its present location and condition. If an active market exists for a biological asset in its present location and condition, the quoted price in that market is the appropriate basis for determining the fair value of that asset. Where access exists to different markets then the most relevant market is referenced.

In the event that market determined prices or values are not available for a biological asset in its present condition, the present value of the expected net cash flows from the asset, discounted at a current market determined rate is utilised to determine fair value.

For livestock, fair value is based on relevant market indicators which include store cattle prices, abattoir market prices, and cattle prices received/quoted for DJPR's cattle at the reporting date. Prices for cattle generally reflect the shorter term spot prices available in the market place and vary depending on the weight and condition of the animal.

## 9. OTHER DISCLOSURES

### Introduction

This section includes additional material disclosures required by accounting standards or otherwise, for the understanding of this financial report.

### Structure

- 9.1 Ex-gratia expenses
- 9.2 Other economic flows included in net result
- 9.3 Non-financial assets held for sale
- 9.4 Equity disclosure
- 9.5 Entities consolidated pursuant to section 53(1)(b) of the FMA
- 9.6 Responsible persons
- 9.7 Remuneration of executives
- 9.8 Related parties
- 9.9 Remuneration of auditors
- 9.10 Subsequent events
- 9.11 Other accounting policies
- 9.12 Australian Accounting Standards issued that are not yet effective
- 9.13 Departmental output objectives and descriptions
- 9.14 Glossary of technical terms
- 9.15 Style conventions

## 9.1 Ex-gratia expenses

There were nil ex-gratia payments for the six months ended 30 June 2019.

Ex-gratia expenses mean the voluntary payment of money or other non-monetary benefit (e.g. a write off) that is not made either to acquire goods, services or other benefits for the entity or to meet a legal liability, or to settle or resolve a possible legal liability or claim against the entity.

## 9.2 Other economic flows included in net result

Other economic flows are changes in the volume or value of an asset or liability that do not result from transactions.

Other gains/(losses) from other economic flows include the gains or losses from:

- the revaluation of the present value of the long service leave liability due to changes in the bond interest rates, and
- reclassified amounts relating to available-for-sale financial instruments from the reserves to net result due to a disposal or derecognition of the financial instrument. This does not include reclassification between equity accounts due to machinery-of-government changes or 'other transfers' of assets.

## 02 Financial Performance

### Other economic flows included in net result

	(\$ thousand)
	01/01/2019 to 30 June 2019
<b>Net loss on non-financial assets</b>	
Gain on sale of leased vehicles	707
Net loss arising from impairment loss of property plant and equipment	(1,582)
Gain arising from changes in fair value of biological assets	48
<b>Total net loss on non-financial assets</b>	<b>(827)</b>
<b>Net losses on financial instruments</b>	
Impairment of loans and receivable	(150)
Realised losses on foreign exchange	(814)
<b>Total net losses on financial instruments</b>	<b>(964)</b>
<b>Other losses from other economic flows</b>	
Net loss arising from revaluation of long service leave liability <sup>(i)</sup>	(506)
<b>Total other losses from other economic flows</b>	<b>(506)</b>
<b>Total Other economic flows included in net result</b>	<b>(2,297)</b>

i. Revaluation loss due to changes in bond rates.

## 9.3 Non-financial assets held for sale

### Total non-financial assets held for sale

	(\$ thousand)
	2019
<b>Current assets</b>	
Leased motor vehicles held for sale	350
<b>Total non-financial assets held for sale</b>	<b>350</b>

### Measurement

Non-financial physical assets (including disposal group assets) are treated as current and classified as held for sale if their carrying amount will be recovered through a sale transaction rather than through continuing use.

This condition is regarded as met only when:

- the asset is available for immediate use in the current condition, and
- the sale is highly probable and the asset's sale is expected to be completed within 12 months from the date of classification.

These non-financial physical assets, related liabilities and financial assets are measured at the lower of carrying amount and fair value less costs to sell, and are not subject to depreciation or amortisation.

Freehold land held for sale is carried at fair value less costs to dispose. Refer to Note 8.3.2 – Fair value determination: Non-financial physical assets for the valuation technique applied to non specialised land.

## 9.4 Equity disclosure

### Contributed capital

	(\$ thousand)
	2019
<b>Balance at beginning of year 1 January 2019</b>	–
Capital transactions with the State in its capacity as owner arising from:	
Capital appropriations	100,203
Capital funding to agencies within portfolio	(80,616)
Administrative restructure and other transfers between portfolio departments	4,581
Net assets transferred to other government entities	(211,024)
Net assets transferred from other government entities	1,715,285
<b>Balance at end of 6 months ended 30 June 2019</b>	<b>1,528,429</b>

### Net assets transferred to/from other Government entities

	(\$ thousand)
	2019
Department of Transport	1,670,594
Department Justice and Community Safety	113
Department of Environment, Land, Water and Planning	3,584
Department of Premier and Cabinet	2,707
Department of Health and Human Services	38,287
<b>Balance at end of 6 months ended 30 June 2019</b>	<b>1,715,285</b>

## Capital funding to agencies within portfolio

	(\$ thousand)
	2019
Melbourne and Olympic Parks Trust	(39,762)
State Centre Sports Trust	(9,781)
Australian Centre for Moving Image	(7,220)
Museums Board of Victoria	(5,931)
Victoria Arts Centre Trust	(10,548)
Emerald Tourist Railway Board	(240)
Library Board Victoria	(7,000)
Docklands Studio Melbourne	(48)
	<b>(80,528)</b>
Transfer through equity – Development Victoria	(88)
<b>Total capital contributions to agencies within portfolio</b>	<b>(80,616)</b>

## 9.5 Entities consolidated pursuant to section 53(1)(b) of the FMA

The following entities have been consolidated into DJPR's financial statements pursuant to a determination made by the Minister for Finance under section 53(1)(b) of the FMA:

- Rural Assistance Commissioner.

The financial effects of each of those entities were not material to the departmental consolidated group. However, the financial effects of those entities in aggregate were material to the departmental consolidated group. Therefore, those entities are reported in aggregate in the table below.

### Departmental consolidated group

	(\$ thousand)			
	Department of Jobs, Precincts and Regions	Other section 53(1)(b) entities <sup>(i)</sup>	Eliminations and adjustments	DJPR consolidated group
	2019	2019	2019	2019
Total income from transactions	1,161,096	309	(281)	1,161,124
Net result from transactions	(11,043)	(99)	–	(11,142)
Total assets <sup>(ii)</sup>	2,346,000	273,270	–	2,619,270
Total liabilities	835,342	268,938	–	1,104,280

*i. Other non-material entities that are material in aggregate are reported in aggregate.*

*ii. Total assets for other section 53(1)(b) entities in aggregate were material to DJPR consolidated group.*

### 9.6 Responsible persons

In accordance with the Ministerial Directions issued by the Minister for Finance under the *Financial Management Act 1994*, the following disclosures are made regarding responsible persons for the reporting period.

The persons who held the positions of ministers and accountable officer in DJPR were:

<b>Secretary, Department of Jobs, Precincts and Regions</b>	Mr Simon Phemister	1 January 2019 to 30 June 2019
<b>Minister for Agriculture Minister for Regional Development Minister for Resources</b>	Jaclyn Symes MP	1 January 2019 to 30 June 2019
<b>Minister for Creative Industries</b>	Martin Foley MP	1 January 2019 to 30 June 2019
<b>Minister for Jobs, Innovation and Trade Minister for Tourism, Sport and Major Events Minister for Racing</b>	The Hon. Martin Pakula MP	1 January 2019 to 30 June 2019
<b>Minister for Priority Precincts</b>	Gavin Jennings MLC	1 January 2019 to 30 June 2019
<b>Minister for Small Business</b>	The Hon. Adem Somyurek MP	1 January 2019 to 30 June 2019
<b>Minister for Suburban Development</b>	The Hon. Marlene Kairouz MP	1 January 2019 to 30 June 2019

### Accountable officers' remuneration

Total remuneration received or receivable by the accountable officers in connection with the management of the department during the reporting period was in the range of \$290,000 – \$299,000.

Amounts relating to ministers are reported in the financial statements of the Department of Parliamentary Services. For information regarding related party transactions of ministers, the register of members' interests is publicly available from:

[www.parliament.vic.gov.au/publications/register-of-interests](http://www.parliament.vic.gov.au/publications/register-of-interests).

## 9.7 Remuneration of executives

The number of executive officers, other than Ministers and accountable officers, and their total remuneration during the reporting period are shown in the table on the following page. Total annualised employee equivalents provides a measure of full time equivalent executive officers over the reporting period.

Remuneration comprises employee benefits (as defined in AASB 119 Employee Benefits) in all forms of consideration paid, payable or provided by the entity, or on behalf of the entity, in exchange for services rendered. Accordingly, remuneration is determined on an accrual basis, and is disclosed in the following categories.

**Short-term employee benefits** include amounts such as wages, salaries, annual leave or sick leave that are usually paid or payable on a regular basis, as well as non-monetary benefits such as allowances and free or subsidised goods or services.

**Post-employment benefits** include pension and other retirement benefits paid or payable on a discrete basis when employment has ceased.

**Termination benefits** include termination of employment payments, such as severance packages.

Several factors affected total remuneration payable to executives over the year. A number of employment contracts were completed and renegotiated and a number of executive officers retired, resigned or were retrenched in the past year. This has had a significant impact on remuneration figures for the termination benefits category.

**Other long-term benefits** include long service leave, other long service benefits or deferred compensation.

Several factors affected total remuneration payable to executives over the year. A number of employment contracts were completed and renegotiated and a number of executive officers retired, resigned or were retrenched in the past year. This has had a significant impact on remuneration figures for the termination benefits category.

## 02 Financial Performance

### Remuneration of executive officers (including Key Management Personnel disclosed in Note 9.8)<sup>(i)(ii)</sup>

	(\$ thousand)
	<b>Total remuneration</b>
	<b>2019</b>
Short-term employee benefits	12,161
Post-employment benefits	1,016
Other long-term benefits	276
Termination benefits	390
<b>Total remuneration<sup>(i)</sup></b>	<b>13,843</b>
<b>Total number of executives</b>	<b>140</b>
<b>Total annualised employee equivalent (AEE)<sup>(iii)</sup></b>	<b>56.2</b>

i. The total number of executive officers includes persons who meet the definition of Key Management Personnel (KMP) of the entity under AASB 124 Related Party Disclosures and are also reported within the related parties note disclosure (Note 9.8).

ii. This table includes VPS employees acting in vacant executive officer positions during the reporting period.

iii. Annualised employee equivalent is based on the time fraction worked over the reporting period for 2018–19 hence the number is comparatively less than the total number of executives.

## 9.8 Related parties

DJPR is a wholly owned and controlled entity of the State of Victoria.

The following agencies have been consolidated into DJPR's financial statements pursuant to the determination made by the Minister for Finance under section 53(1)(b) of the *Financial Management Act 1994* (FMA):

- Rural Assistance Commissioner

Related parties of DJPR and Rural Assistance Commissioner, include:

- all key management personnel and their close family members and personal business interests (controlled entities, joint ventures and entities they have significant influence over);
- all cabinet ministers and their close family members; and
- all departments and public sector entities that are controlled and consolidated into the whole of state consolidated financial statements.

All related party transactions have been entered into on an arm's length basis.

### Significant transactions with government-related entities

DJPR receives parliamentary and special appropriation to draw funds out of the Consolidated Fund to be applied towards Departmental outputs (see Note 2.2 – Appropriation). In addition, the department oversees administered items on behalf of the State with reference to Payments made on behalf of the State (Note 2.2 – Appropriation) and detailed in Note 4.2.1 – Administered (non-controlled) items.

DJPR transacts with other portfolio agencies through transactions such as grants (Note 3.2 – Grants and other transfers) and capital appropriations (Note 9.4 – Equity disclosure) in line with budgeted allocations. DJPR has advances from Government, such as those relating to GST payments (required to account for timing differences). These advances are unsecured loans which bear no interest. See Note 7.1 – Borrowings.

**Key management personnel (KMP)** of DJPR includes the Portfolio Ministers (see Note 9.6 – Responsible persons) and members of the Senior Executive Team, which includes:

- Secretary: Simon Phemister
- Deputy Secretary, Corporate Services: Penelope McKay
- Deputy Secretary, Jobs and Innovation: Tim Ada (until 14 April 2019)
- Deputy Secretary, Business Engagement: David Latina (until 14 April 2019)
- Deputy Secretary, Jobs, Innovation and Business Engagement: David Latina (from 15 April 2019)
- Deputy Secretary, Creative, Sport and Visitor Economy: Andrew Abbott
- Deputy Secretary, Precincts and Suburbs: Alex Kamenev
- Chief Executive Officer, Global Victoria: Gonul Serbest
- Acting Deputy Secretary, Rural and Regional Victoria: Lill Healy (until 12 June 2019)
- Deputy Secretary, Rural and Regional Victoria: Beth Jones (from 13 June 2019)
- Deputy Secretary, Agriculture and Chief Executive, Agriculture Victoria: Emily Phillips
- Head, Industry Intelligence and Capture Teams: Matt Lowe (from 15 April 2019)
- Acting Deputy Secretary, Inclusion: David Clements
- Executive Director, Finance and Procurement and Chief Financial Officer: Jessica Lambous

**KMP of the Administrative Office**, Latrobe Valley Authority include:

- Chief Executive Officer, Latrobe Valley Authority: Karen Cain

**KMP of Rural Assistance Commissioner**, agency consolidated pursuant to section 53(1)(b) of the FMA into DJPR's financial statements include:

- Commissioner – Emily Phillips.

## 02 Financial Performance

The compensation detailed below excludes the salaries and benefits the Portfolio Minister's receives. The Minister's remuneration and allowances is set by the *Parliamentary Salaries and Superannuation Act 1968* and is reported within the Department of Parliamentary Services' Financial Report.

### Compensation of key management personnel:

	(\$ thousand)	
	2019	
	DJPR <sup>(iii)</sup>	Administrative offices and section 53 <sup>(iv)</sup>
Short-term employee benefits <sup>(i)</sup>	1,923	136
Post-employment benefits	110	10
Other long-term benefits	44	3
<b>Total compensation <sup>(ii)</sup></b>	<b>2,077</b>	<b>149</b>

i. Total remuneration paid to KMPs employed as a contractor during the reporting period through an external service provider has been reported under short-term employee benefits.

ii. Note that KMPs are also reported in the disclosure of remuneration of executive officers (Note 9.7 – Remuneration of executives).

iii. Where employees are KMPs of both DJPR and Administrative Offices and entities consolidated under the FMA s53(1), their remuneration is reflected under DJPR's compensation of KMPs.

iv. This includes the Rural Assistance Commissioner.

### Transactions and balances with key management personnel and other related parties

Given the breadth and depth of State government activities, related parties transact with the Victorian public sector in a manner consistent with other members of the public e.g. stamp duty and other government fees and charges. Further employment of processes within the Victorian public sector occur on terms and conditions consistent with the *Public Administration Act 2004* and Codes of Conduct and Standards issued by the Victorian Public Sector Commission. Procurement processes occur on terms and conditions consistent with the Victorian Government Procurement Board requirements.

Outside of normal citizen type transactions with DJPR and the consolidated agency (Rural Assistance Commissioner), there were no related party transactions that involved key management personnel, their close family members and their personal business interests.

No provision has been required, nor any expense recognised, for impairment of receivables from related parties.

## 9.9 Remuneration of auditors

	(\$ thousand)
	2019
<b>Victorian Auditor-General's Office</b>	
Audit of the financial statements	358
<b>Total</b>	<b>358</b>

## 9.10 Subsequent events

There are no events that have arisen since 30 June that have significantly affected or may significantly affect the operations, or results, or state of affairs of DJPR.

## 9.11 Other accounting policies

### Contributions by owners

Consistent with the requirements of AASB 1004 Contributions, contributions by owners (that is, contributed capital and its repayment) are treated as equity transactions and, therefore, do not form part of the income and expenses of DJPR.

Additions to net assets that have been designated as contributions by owners are recognised as contributed capital. Other transfers that are in the nature of contributions to or distributions by owners have also been designated as contributions by owners.

Transfers of net assets arising from administrative restructurings are treated as distributions to or contributions by owners. Transfers of net liabilities arising from administrative restructurings are treated as distributions to owners.

## Accounting for the goods and services tax (GST)

Income, expenses and assets are recognised net of the amount of associated GST, except where GST incurred is not recoverable from the taxation authority. In this case, the GST payable is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from or payable to the Australian Taxation Office (ATO) is included with other receivables or payables in the balance sheet.

Cash flows are presented on a gross basis.

Commitments, contingent assets and liabilities are also stated inclusive of GST.

### 9.12 Australian Accounting Standards (AAS) issued that are not yet effective

The following AASs become effective for reporting periods commencing after 1 July 2019:

- AASB 1059 *Service Concession Arrangements: Grantor*;
- AASB 16 *Leases*;
- AASB 15 *Revenue from Contract with Customers*; and
- AASB 1058 *Income of Not-for-Profit Entities*.

#### Service concession arrangements

Prior to the issuance of AASB 1059, there was no definitive accounting guidance in Australia for service concession arrangements, which include a number of public private partnership (PPP) arrangements. The AASB issued the new standard to address the lack of specific accounting guidance and based the content thereof broadly on its international equivalent: International Public Sector Accounting Standard 32: Service Concession Arrangements: Grantor.

For arrangements within the scope of AASB 1059, the public sector grantor will be required to record the asset(s) used in the service concession arrangement at current replacement cost in accordance with cost approach to Fair Value under AASB 13: Fair Value Measurement (AASB 13), with a related liability, which could be a financial liability, an accrued revenue liability (referred to as the "Grant Of A Right To The Operator" or GORTO liability) or a combination of both. The AASB recently announced a one-year deferral on the new accounting requirements for public sector grantors in service concession arrangements. As a result, AASB 1059 will apply to annual periods beginning on or after 1 January 2020, rather than 1 January 2019. However, DJPR intends to early adopt AASB 1059 in line with the original adoption date of 1 January 2019, i.e. the 2019–20 financial year.

#### Leases

AASB 16 *Leases* replaces AASB 117 *Leases*, AASB Interpretation 4 *Determining whether an Arrangement contains a Lease*, AASB Interpretation 115 *Operating Leases-Incentives* and AASB Interpretation 127 *Evaluating the Substance of Transactions Involving the Legal Form of a Lease*.

AASB 16 sets out the principles for the recognition, measurement, presentation and disclosure of leases and requires lessees to account for all leases on the balance sheet by recording a Right-Of-Use (RoU) asset and a lease liability except for leases that are shorter than 12 months and leases where the underlying asset is of low value (deemed to be below \$10,000).

AASB 16 also requires the lessees to separately recognise the interest expense on the lease liability and the depreciation expense on the right-of-use asset, and remeasure the lease liability upon the occurrence of certain events (e.g. a change in the lease term, a change in future lease payments resulting from a change in an index or rate used to determine those payments). The amount of the remeasurement of the lease liability will generally be recognised as an adjustment to the RoU asset.

Lessor accounting under AASB 16 is substantially unchanged from AASB 117. Lessors will continue to classify all leases using the same classification principle as in AASB 117 and distinguish between two types of leases: operating and finance leases.

The effective date is for annual reporting periods beginning on or after 1 January 2019. DJPR intends to adopt AASB 16 in 2019–20 financial year when it becomes effective.

DJPR will apply the standard using a modified retrospective approach with the cumulative effect of initial application recognised as an adjustment to the opening balance of accumulated surplus at 1 July 2019, with no restatement of comparative information.

Various practical expedients are available on adoption to account for leases previously classified by a lessee as operating leases under AASB 117. DJPR will elect to use the exemptions for all short-term leases (lease term less than 12 months) and low value leases (deemed to be below \$10,000).

In addition, AASB 2018–8 – Amendments to Australian Accounting Standards – Right-of-Use Assets (RoU) of Not-for-Profit Entities allows a temporary option for not-for-profit entities to not measure RoU assets at initial recognition at fair value in respect of leases that have significantly below-market terms, since further guidance is expected to be developed to assist not-for-profit entities in measuring RoU assets at fair value. The Standard requires an entity that elects to apply the option (i.e. measures a class or classes of such RoU assets at cost rather than fair value) to include additional disclosures. DJPR intends to choose the temporary relief to value the RoU asset at the present value of the payments required (at cost).

DJPR has performed a detailed impact assessment of AASB 16 and the potential impact in the initial year of application has been estimated as follows:

- increase in RoU (\$217.5 million),
- increase in related depreciation (\$29.1 million),
- increase in lease liability (\$217.5 million),
- increase in related interest (\$8.4 million) calculated using effective interest method, and
- decrease in rental expense (\$29.8 million).

## Revenue and Income

AASB 15 supersedes AASB 118 *Revenue*, AASB 111 *Construction Contracts* and related Interpretations and it applies, with limited exceptions, to all revenue arising from contracts with its customers.

AASB 15 establishes a five-step model to account for revenue arising from an enforceable contract that imposes a sufficiently specific performance obligation on an entity to transfer goods or services. AASB 15 requires entities to only recognise revenue upon the fulfilment of the performance obligation. Therefore, entities need to allocate the transaction price to each performance obligation in a contract and recognise the revenue only when the related obligation is satisfied.

To address specific concerns from the 'not-for-profit' sector in Australia, the AASB also released the following standards and guidance:

- AASB 2016–8 *Amendments to Australian Accounting Standards – Australian implementation guidance for Not-for-Profit Entities* (AASB 2016–8), to provide guidance on application of revenue recognition principles under AASB 15 in the not-for-profit sector.
- AASB 2018–4 *Amendments to Australian Accounting Standards – Australian Implementation Guidance for Not-for-Profit Public-Sector Licensors* (2018–4), to provide guidance on how to distinguish payments received in connection with the access to an asset (or other resource) or to enable other parties to perform activities as tax and non-IP licence. It also provides guidance on timing of revenue recognition for non-IP licence payments.
- AASB 1058 *Income of Not-for-Profit Entities*, to supplement AASB 15 and provide criteria to be applied by not-for-profit entities in establishing the timing of recognising income for government grants and other types of contributions previously contained within AASB 1004 Contributions.

AASB 15, AASB 1058 and the related guidance will come into effect for not-for-profit entities for annual reporting periods beginning on or after 1 January 2019. DJPR intends to adopt these standards in 2019–20 financial year when it becomes effective.

DJPR will apply the standard using a modified retrospective approach with the cumulative effect of initial application recognised as an adjustment to the opening balance of accumulated surplus at 1 July 2019, with no restatement of comparative information.

DJPR has performed a detailed impact assessment of AASB 15 and AASB 1058 and their was minimal potential impact on major class of revenue and income in the initial year of application.

### 9.13 Departmental output objectives and descriptions

DJPR outputs during the financial year ended 30 June 2019 are disclosed in Note 4.1 – Departmental outputs. The outputs objectives and descriptions are summarised below.

#### Create and maintain jobs

##### Objective:

This objective seeks to secure a growing, sustainable and equitable jobs market for all Victorians by working with businesses to increase job opportunities, support people into meaningful employment, and attract the investment and talent needed to foster job growth.

##### Descriptions:

###### Jobs

This output contributes to this objective by supporting existing workers and businesses by connecting Victorians experiencing disadvantage to job opportunities, supporting Aboriginal economic inclusion, working with the community to create and support social enterprises; as well as attracting new investment and talent into Victoria to grow the economy and share the benefits of economic prosperity.

#### Foster a competitive business environment

##### Objective:

This objective seeks to grow Victorian industries and businesses by working with priority industry sectors, supporting growth and innovation opportunities for industry, supporting start-ups and small businesses, and assisting industries in transition.

##### Descriptions:

###### Industry, Innovation and Small Business

This output contributes to this objective by providing access to information and connections and building the capability of Victorian businesses and industry to develop and effectively use new practices and technologies, advocating for a fair and competitive business environment, and supporting small businesses.

#### Be a globally connected economy

##### Objective:

This objective seeks to connect Victoria to the world by helping Victorian businesses successfully trade into global markets and grow Victoria's proportion of international student enrolments in Australia.

##### Descriptions:

###### Trade and Global Engagements

This output contributes to this objective by developing the skills and knowledge of current and potential exporters, connecting organisations to global business opportunities, establishing and deepening strategic commercial international partnerships, and increasing the proportion of international students.

#### Build prosperous and liveable regions and precincts

##### Objective:

This objective seeks to ensure that Victoria's precincts, suburbs and regions are developed to create places where all Victorians have an opportunity to participate in growing communities that are well-connected, prosperous, vibrant and diverse.

##### Descriptions:

###### Priority Precincts and Suburban Development

This output contributes to this objective by delivering activities to build vibrant and prosperous precincts and suburbs that drive economic growth and opportunities. DJPR works with government, industry and community stakeholders to identify opportunities for the development and delivery of initiatives to strengthen Melbourne's economy, create jobs and improve suburban liveability. DJPR works collaboratively to support Victoria's priority precincts and develop Melbourne's suburbs through the six Metropolitan Partnerships.

## Regional Development

This output contributes to this objective by working with industry and communities to identify opportunities to support job growth and new investment in regional Victoria, strengthening community capability, and engaging with industry and communities to deliver regional priorities.

## Grow vibrant, active and creative communities

### Objective:

This objective seeks to increase the economic, social and cultural value of the creative, sport and recreation industries to Victoria, grow the number and yield of visitors, position Victoria as a major events destination, and ensure the best cultural and sporting experiences are accessible to everyone.

### Descriptions:

#### Creative Industries Access, Development and Innovation

This output contributes to this objective through developing more opportunities for the creation and presentation of new work, building industry capability and growth, stimulating innovation and wider impacts, engaging more Victorians and building international engagement.

#### Creative Industries Portfolio Agencies

This output contributes to this objective through supporting creative industries agencies to promote access and participation, to increase visitor numbers and to manage the State's cultural collections.

#### Cultural Infrastructure and Facilities

This output contributes to this objective through undertaking maintenance activities and developing infrastructure projects to ensure state-owned cultural venues are available to the public.

#### Sport, Recreation and Racing

This output contributes to this objective by providing strategic leadership and investment in the sport, recreation and racing industries through innovation, sector and industry development and funding support. It supports community participation and inclusion in the sport, recreation and racing sectors by strengthening the capacity of sport and recreation organisations to deliver participation opportunities,

improving community sport and recreation facilities across the state and guiding the development and management of state-level sporting facilities and events, to encourage participation by all Victorians. This output also supports the development of the Victorian racing industry through strategic investment in world class racing and training infrastructure, the promotion of animal welfare and integrity initiatives and encourages participation and investment in the breeding industry to cement Victoria's position as Australia's premier racing state.

## Tourism and Major Events

This output contributes to this objective through increasing the number of visitors to Victoria, boosting expenditure from these visitors, and continuing to strengthen Victoria's major events program.

## Promote productive and sustainably-used natural resources

### Objective:

This objective supports a more productive, globally competitive, sustainable and jobs-rich agriculture, food and fibre, and resources sectors and creates the conditions to grow the forestry and game resource economies. DJPR delivers the objective in collaboration with partners, local communities and industry to deliver outcomes that provide benefits to all Victorians.

### Descriptions:

#### Agriculture

The Agriculture output contributes to increasing the productivity, competitiveness and sustainability of food and fibre industries and creates the conditions to grow the natural resources economy. This includes protecting and enhancing market access and management of biosecurity risks, increasing the use of new technologies, improving farm practices and supply chain efficiency, building the resilience of the sector to manage risks and emergencies, and ensuring forestry and game resources are sustainably allocated and used for both recreational and commercial purposes.

#### Resources

The Resources output contributes to this objective by aiming to achieve a growing and sustainable earth resources sector through effective policy, programs and regulation.

### 9.14 Glossary of technical terms

#### **Actuarial gains or losses on superannuation defined benefit plans**

Actuarial gains or losses are changes in the present value of the superannuation defined benefit liability resulting from experience adjustments (the effects of differences between the previous actuarial assumptions and what has actually occurred) and the effects of changes in actuarial assumptions.

#### **Administered item**

Administered item generally refers to a department lacking the capacity to benefit from that item in the pursuit of the entity's objectives and to deny or regulate the access of others to that benefit.

#### **Amortisation**

Amortisation is the expense which results from the consumption, extraction or use over time of a non-produced physical or intangible asset. This expense is classified as an 'other economic flow'.

#### **Borrowings**

Borrowings refers to interest bearing liabilities mainly from public borrowings raised through the TCV, finance leases and other interest bearing arrangements. Borrowings also include non-interest bearing advances from government that are acquired for policy purposes.

#### **Comprehensive result**

The net result of all items of income and expense recognised for the period. It is the aggregate of the operating result and other comprehensive income.

#### **Commitments**

Commitments include those operating, capital and other outsourcing commitments arising from non-cancellable contractual or statutory sources.

#### **Controlled item**

Controlled item generally refers to the capacity of a department to benefit from that item in the pursuit of the entity's objectives and to deny or regulate the access of others to that benefit.

#### **Current grants**

Amounts payable or receivable for current purposes for which no economic benefits of equal value are receivable or payable in return.

#### **Depreciation**

Depreciation is an expense that arises from the consumption through wear or time of a produced physical asset. This expense is classified as a 'transaction' and so reduces the 'net result from transaction'.

#### **Effective interest method**

The effective interest method is used to calculate the amortised cost of a financial asset or liability and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the financial instrument, or, where appropriate, a shorter period.

#### **Financial asset**

A financial asset is any asset that is:

- a) cash
- b) an equity instrument of another entity
- c) a contractual right or statutory right:
  - to receive cash or another financial asset from another entity; or
  - to exchange financial assets or financial liabilities with another entity under conditions that are potentially favourable to the entity; or
- d) a contract that will or may be settled in the entity's own equity instruments and is:
  - a non-derivative for which the entity is or may be obliged to receive a variable number of the entity's own equity instruments; or
  - a derivative that will or may be settled other than by the exchange of a fixed amount of cash or another financial asset for a fixed number of the entity's own equity instruments.

#### **Financial instrument**

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Financial assets or liabilities that are not contractual (such as statutory receivables or payables that arise as a result of statutory requirements imposed by governments) are not financial instruments.

## Financial liability

A financial liability is any liability that is:

- a) a contractual or statutory obligation:
  - to deliver cash or another financial asset to another entity; or
  - to exchange financial assets or financial liabilities with another entity under conditions that are potentially unfavourable to the entity; or
- b) a contract that will or may be settled in the entity's own equity instruments and is:
  - a non-derivative for which the entity is or may be obliged to deliver a variable number of the entity's own equity instruments; or
  - a derivative that will or may be settled other than by the exchange of a fixed amount of cash or another financial asset for a fixed number of the entity's own equity instruments. For this purpose the entity's own equity instruments do not include instruments that are themselves contracts for the future receipt or delivery of the entity's own equity instruments.

## Grants and other transfers

Transactions in which one unit provides goods, services, assets (or extinguishes a liability) or labour to another unit without receiving approximately equal value in return. Grants can either be operating or capital in nature.

While grants to governments may result in the provision of some goods or services to the transferor, they do not give the transferor a claim to receive directly benefits of approximately equal value. For this reason, grants are referred to by the AASB as involuntary transfers and are termed non reciprocal transfers. Receipt and sacrifice of approximately equal value may occur, but only by coincidence. For example, governments are not obliged to provide commensurate benefits in the form of goods or services to particular taxpayers in return for their taxes.

Grants can be paid as general purpose grants which refer to grants that are not subject to conditions regarding their use. Alternatively, they may be paid as specific purpose grants which are paid for a particular purpose and/or have conditions attached regarding their use.

## General government sector

The general government sector comprises all government departments, offices and other bodies engaged in providing services free of charge or at a price significantly below their cost of production. General government services include those which are mainly non-market in nature, those which are largely for collective consumption by the community and those which involve the transfer or redistribution of income. These services are financed mainly through taxes, or other compulsory levies and user charges.

## Grants for on-passing

All grants paid to one institutional sector (e.g. a state general government) to be passed on to another institutional sector (e.g. local government or a private non-profit institution).

## Infrastructure systems

Infrastructure systems provide essential services used in the delivery of final services or products. They are generally a complex interconnected network of individual assets and mainly include sewerage systems, water storage and supply systems, ports, utilities and public transport assets owned by DJPR.

## Intangible produced assets

Refer to produced assets in this glossary.

## Intangible non-produced assets

Refer to non-produced asset in this glossary.

## Net acquisition of non-financial assets (from transactions)

Purchases (and other acquisitions) of non-financial assets less sales (or disposals) of non-financial assets less depreciation plus changes in inventories and other movements in non-financial assets. Includes only those increases or decreases in non financial assets resulting from transactions and therefore excludes write-offs, impairment write-downs and revaluations.

## Net result

Net result is a measure of financial performance of the operations for the period. It is the net result of items of income, gains and expenses (including losses) recognised for the period, excluding those that are classified as 'other economic flows – other comprehensive income'.

### **Net result from transactions/net operating balance**

Net result from transactions or net operating balance is a key fiscal aggregate and is income from transactions minus expenses from transactions. It is a summary measure of the ongoing sustainability of operations. It excludes gains and losses resulting from changes in price levels and other changes in the volume of assets. It is the component of the change in net worth that is due to transactions and can be attributed directly to government policies.

### **Net worth**

Assets less liabilities, which is an economic measure of wealth.

### **Non-financial assets**

Non-financial assets are all assets that are not 'financial assets'. It includes inventories, land, buildings, infrastructure, road networks, land under roads, plant and equipment, investment properties, cultural and heritage assets, intangible and biological assets.

### **Non-produced assets**

Non-produced assets are assets needed for production that have not themselves been produced. They include land, subsoil assets, and certain intangible assets. Non-produced intangibles are intangible assets needed for production that have not themselves been produced. They include constructs of society such as patents.

### **Other economic flows – other comprehensive income**

Other economic flows – other comprehensive income comprises items (including reclassification adjustments) that are not recognised in net result as required or permitted by other Australian Accounting Standards.

### **The components of other economic flows – other comprehensive income include:**

- changes in physical asset revaluation surplus,
- share of net movement in revaluation surplus of associates and joint ventures, and
- gains and losses on remeasuring available-for-sale financial assets.

### **Produced assets**

Produced assets include buildings, plant and equipment, inventories, cultivated assets and certain intangible assets. Intangible produced assets may include computer software, motion picture films, and research and development costs (which does not include the start-up costs associated with capital projects).

### **Sale of goods and services**

Refers to income from the direct provision of goods and services and includes fees and charges for services rendered, sales of goods and services, fees from regulatory services, work done as an agent for private enterprises. It also includes rental income under operating leases and on produced assets such as buildings and entertainment, but excludes rent income from the use of non-produced assets such as land. User charges include sale of goods and services income.

### **Supplies and services**

Supplies and services generally represent cost of goods sold and the day-to-day running costs, including maintenance costs incurred in the normal operations of DJPR.

### **Transactions**

Transactions are those economic flows that are considered to arise as a result of policy decisions, usually an interaction between two entities by mutual agreement. They also include flows within an entity such as depreciation where the owner is simultaneously acting as the owner of the depreciating asset and as the consumer of the service provided by the asset. Taxation is regarded as mutually agreed interactions between the government and taxpayers. Transactions can be in kind (e.g. assets provided/given free of charge or for nominal consideration) or where the final consideration is cash. In simple terms, transactions arise from the policy decisions of the government.

## 9.15 Style conventions

Figures in the tables and in the text have been rounded. Discrepancies in tables between totals and sums of components reflect rounding. Percentage variations in all tables are based on the underlying unrounded amounts.

The notation used in the tables is as follows:

–	zero, or rounded to zero
(xxx.x)	negative numbers
201x	year period
201x-1x	year period

The financial statements and notes are presented based on the illustration for a government department in the 2018–19 *Model Report for Victorian Government Departments*.



# 03

## NON-FINANCIAL PERFORMANCE

### Portfolio performance reporting – non-financial

The portfolio performance reporting – non-financial section includes the:

- report on progress towards achieving objectives, incorporating key initiatives and projects
- report on performance against output performance measures.

### Changes to the department during 2018–19

The objectives and outputs for the new Department of Jobs, Precincts and Regions reflect the machinery of government changes as shown in Table 1.

**Table 1: Changes to the departmental objectives and outputs during 2018–19**

2018–19 departmental objective	2018–19 output	Reason for change
Objective 1: Create and maintain jobs	Jobs	This objective reflects the machinery of government changes and alignment to the department's mission statement.
Objective 2: Foster a competitive business environment	Industry, Innovation and Small Business	This objective reflects the machinery of government changes and alignment to the department's mission statement.
Objective 3: Be a globally connected economy	Trade and Global Engagement	This objective reflects the machinery of government changes and alignment to the department's mission statement.
Objective 4: Build prosperous and liveable regions and precincts	Priority Precincts and Suburban Development Regional Development	This objective reflects the machinery of government changes and alignment to the department's mission statement.
Objective 5: Grow vibrant, active and creative communities	Creative Industries Access, Development and Innovation Creative Industries Portfolio Agencies Cultural Infrastructure and Facilities Sport, Recreation and Racing Tourism and Major Events	This objective reflects the machinery of government changes and alignment to the department's mission statement.
Objective 6: Promote productive and sustainably-used natural resources	Agriculture Resources	This objective reflects the machinery of government changes and alignment to the department's mission statement.

All outputs that have been transferred into the department during 2018–19 as a result of machinery of government changes are shown below.

**Table 2: Changes to the departmental output structure**

2018–19 outputs	Reason for change	2018–19 DJPR outputs
Gambling, Liquor and Racing	The racing component of the output was transferred from Department of Justice and Regulation and combined with Sport and Recreation	Sport, Recreation and Racing.
Government-wide leadership, reform and implementation	The Latrobe Valley Authority component of this output was transferred from Department of Premier and Cabinet and has been included in the Regional Development output	Regional Development.
Industry and Enterprise Innovation	Transferred from Department of Economic Development, Jobs, Transport and Resources  This output has been renamed to clarify that it includes the Small Business portfolio	Industry, Innovation and Small Business.
Jobs and Investment	Transferred from Department of Economic Development, Jobs, Transport and Resources  This output has been renamed to reflect the transfer of Invest Victoria to the Department of Treasury and Finance	Jobs.
Major Projects	Transferred from Department of Economic Development, Jobs, Transport and Resources  This output has been renamed to reflect the establishment of the Priority Precincts portfolio	Priority Precincts and Suburban Development.
Sport and Recreation	The Sport and Recreation output was transferred from Department of Health and Human Services as a result of machinery of government changes, and combined with the Racing portfolio	Sport, Recreation and Racing.
Suburban Development	This output was transferred from Department of Environment, Land Water and Planning as a result of machinery of government changes and has been combined with the Priority Precincts portfolio	Priority Precincts and Suburban Development.

## 03 Non-Financial Performance

2018–19 outputs	Reason for change	2018–19 DJPR outputs
Sustainably Manage Fish, Game and Forest Resources	Transferred from Department of Economic Development, Jobs, Transport and Resources  The Forest and Game Management components of this sub-output have been included in the Agriculture output	Agriculture.
Tourism, Major Events and International Education	Transferred from Department of Economic Development, Jobs, Transport and Resources  The International Education component of this output has been transferred to the Trade and Global Engagement output to reflect the alignment between these two areas	Tourism and Major Events.
Trade	Transferred from Department of Economic Development, Jobs, Transport and Resources  This output name has been expanded to reflect the department's broader international engagement objectives	Trade and Global Engagement.

### Reporting progress towards achieving departmental objectives in the report of operations

The department is focused on growing our state's economy and ensuring it benefits all Victorians – by creating more jobs for more people, building thriving places and regions, and supporting inclusive communities.

This section reports the department's progress on its 2018–19 departmental objectives through a range of indicators.

### Objective 1:

#### Create and maintain jobs

This objective seeks to secure a growing, sustainable and equitable jobs market for all Victorians by working with businesses to increase job opportunities, support people into meaningful employment, and attract the investment and talent needed to foster job growth.

### Progress towards achieving this objective

In 2018–19, the department reported progress against this objective using the following objective indicators and outputs:

#### Objective Indicators

- People employed in Victoria

#### Outputs

- Jobs

## Indicator: People employed in Victoria

Table 3: People employed in Victoria

Measure (unit of measure)	2015–16	2016–17	2017–18	2018–19
Number of people employed in Victoria (number) *	3,097,714	3,207,526	3,271,527	3,352,500

Figure 1: Number of people employed in Victoria



In 2018–19, the department continued its work to ensure that all Victorians have the opportunity to benefit from the strong levels of economic growth and job creation in Victoria. The department exceeded its investment and jobs targets by facilitating 174 projects, generating more than \$2.4 billion in new capital investment, creating 7192 full-time equivalent jobs and delivering 20 new company headquarters in Victoria. These figures include 59 regional investment projects worth more than \$1.1 billion in new capital expenditure, that is expected to create 1910 jobs.

The Jobs Victoria suite of initiatives provided the tailored employment support required by long-term unemployed jobseekers facing barriers to employment to enter the workforce. More than 2,000 long-term jobseekers were supported into employment that was sustained for at least 26 weeks through 2018–19, bringing the total number to more than 4000 people since the inception of Jobs Victoria in October 2016.

Jobs Victoria offered support to over 2400 workers facing retrenchment in 2018–19. The Jobs Victoria Workers in Transition Program provides retrenched workers with tailored information packs and in-person information sessions that are usually delivered on site at their employers' premises. This support is delivered as early as possible to best enable retrenched workers to transition to new employment opportunities. A key focus of this program is on identifying new job opportunities with other employers that might suit the skills and experience of the retrenched workers. This work leverages efforts by Jobs Victoria to engage employers to identify employment opportunities for long-term jobseekers and to support employers to meet their workforce needs.

Jobs Victoria also works to facilitate direct employment opportunities for young jobseekers through programs such as the Youth Employment Scheme. This program provides young people aged 15 to 24 with an opportunity to work in the Victorian Public Service for 12 months while completing accredited training. Almost 300 young people commenced traineeships under the Youth Employment Scheme in 2018–19. The department is working with the Victorian Council of Social Service to expand similar opportunities to the community services sector through the delivery of the Community Traineeship Program.

The department also supported the implementation of the 'Local Jobs First' Policy, delivered in response to legislation strengthening the *Local Jobs First Act 2003*, which was passed in August 2018. The policy now comprises the Victorian Industry Participation Policy (VIPP) and the Major Project Skills Guarantee (MPSG). It supports Victorian businesses and workers by ensuring that small and medium size enterprises (SMEs) are given a full and fair opportunity to compete for government contracts.

## 03 Non-Financial Performance

Jobs Victoria includes programs that aim to leverage Victorian Government procurement and record levels of infrastructure spending to deliver benefits to Victoria's most high-needs jobseekers. In 2018–19, dedicated services were established to connect young people from Aboriginal and migrant communities as well as women into employment on Victoria's major projects. This builds on the work of the MPSG, which requires that at least 10 per cent of labour hours worked on major Victorian Government funded infrastructure projects is delivered by apprentices, trainees and engineering cadets.

Since December 2014 to June 2019, the government has set local content requirements under 'Local Jobs First' for 126 Strategic Projects, with a combined total value of over \$64.5 billion and supporting 35,000 local jobs. Since its introduction, the MPSG has been applied to 116 projects worth over \$63 billion, which have committed to more than four million contracted hours for 3700 apprentices, trainees and cadets.

The *Local Jobs First Act 2003* also established a Local Jobs First Commissioner. The Commissioner provides advocacy, facilitation and compliance functions and works closely with industry and government departments to create opportunities for SMEs, workers, apprentices, trainees and cadets. In 2018–19, the department supported the assessment of 1230 overseas qualifications to assist overseas qualified professionals gain employment in the Victorian labour market and fill skill gaps for employers.

The department also nominated 1967 investor and business migrants and 3011 skilled migrants to migrate to Victoria, which includes 1142 international student graduates. Of the nominated skilled migrants, 428 had completed a PhD, including 272 international student graduates who recently completed their PhD in Victoria.

## Performance against output performance measures

Table 4 represents performance against the Jobs output. This output includes initiatives to support existing workers and businesses by connecting Victorians experiencing disadvantage to job opportunities, supporting Aboriginal economic inclusion, working with the community to create and support social enterprises; as well as attracting new investment and talent into Victoria to grow the economy and share the benefits of economic prosperity.

Table 4: Output – Jobs

Performance measures	Unit of measure	2018–19 actual	2018–19 target	Performance variation (%)	Result
<b>Quantity</b>					
Disadvantaged jobseekers who achieve sustainable employment (minimum number of 26 weeks)	number	2159	2050	5.3	✓
<i>Positive employment conditions and support by Jobs Victoria partners have contributed to a slight over-achievement of target outcomes.</i>					
Government Youth Employment Scheme traineeships commenced	number	298	280	6.4	✓
<i>The department worked closely with other departments and agencies to support the recruitment of trainees and maximise YES opportunities, and numbers were slightly above expectations.</i>					
Retrenched workers supported with employment assistance	number	2423	2000	21.2	✓
<i>Program efficiencies enabled greater coverage of retrenchments.</i>					
Social enterprises assisted	number	113	60	88.3	✓
<i>Strong interest in the Boost Your Business Social Enterprise Capability Voucher Stream and social enterprise certification has contributed to a greater number of social enterprises assisted.</i>					
Victoria's market share of nominated investor and business migrants	per cent	45	45	0.0	✓
<b>Quality</b>					
Client satisfaction with investor, business and skilled migration services provided	per cent	88	85	3.5	✓
Client satisfaction with services delivered to support industry transition	per cent	95	85	11.8	✓
<b>Timeliness</b>					
Average processing time for investor, business and skilled migration visa nomination applications	days	20	20	0.0	✓
<b>Cost</b>					
<b>Total output cost</b>	<b>\$ million</b>	<b>157.7</b>	<b>162.6</b>	<b>-3.0</b>	<b>✓</b>
<p>Note: ✓ Performance target achieved or exceeded            ○ Performance target not achieved – within 5 per cent variance            ■ Performance target not achieved – exceeds 5 per cent variance</p>					

### Objective 2: Foster a competitive business environment

This objective seeks to grow Victorian industries and businesses by working with priority industry sectors, supporting growth and innovation opportunities for industry, supporting start-ups and small businesses, and assisting industries in transition.

### Progress towards achieving this objective

In 2018–19, the department reported progress against this objective using the following objective indicators and outputs:

#### Objective Indicators

- Change in Victoria’s real gross state product
- Engagement with businesses

#### Outputs

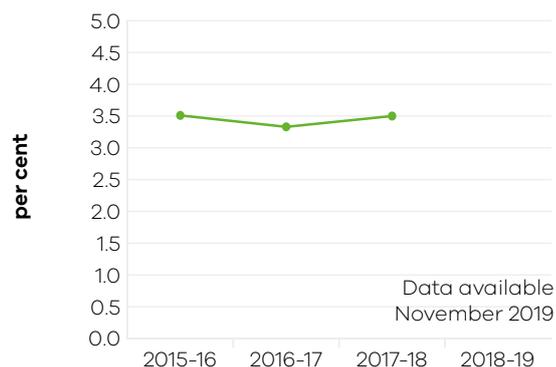
- Industry, Innovation and Small Business

### Indicator: Change in Victoria’s real gross state product

Table 5: Change in Victoria’s real gross state product

Measure (unit of measure)	2015–16	2016–17	2017–18	2018–19
Change in Victoria’s real gross state product (per cent)	3.51	3.33	3.5	Data available in November 2019

Figure 2: Change in Victoria’s real gross state product



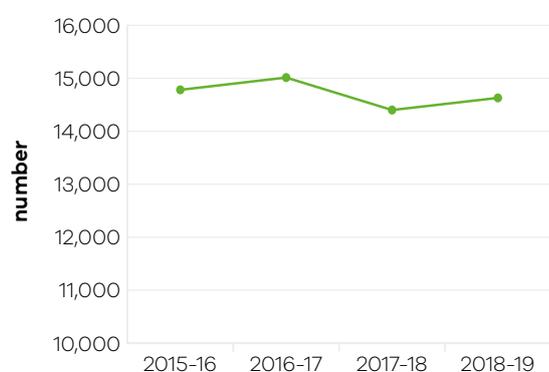
Victoria’s above-trend economic growth in recent years continued, with Victoria’s real gross state product (GSP) growing by 3.5 per cent in 2017–18, above national growth of 2.8 per cent.

## Indicator: Engagement with businesses

Table 6: Engagement with businesses

Measure (unit of measure)	2015–16	2016–17	2017–18	2018–19
Engagement with businesses (number)	14,782	15,014	14,401	14,630

Figure 3: Engagement with businesses



Business engagement and investment facilitation is undertaken by the department across a network of Victorian Government Business Offices (VGBOs) including five metro-based VGBOs in Melbourne. Metropolitan regions including North, West, South, East and Inner Melbourne.

The department engaged with 14,630 business in 2018–19 through specific business engagement meetings and by leveraging Victoria’s major events. Engagements were deliberately focused towards growth-oriented firms looking to invest or re-invest in Victoria and create new job opportunities.

The Automotive Transition Plan was delivered, assisting businesses and workers affected by the cessation of passenger car manufacturing, including delivery of four jobs fairs with more than 200 exhibitors, more than 5500 jobs on offer and more than 11,700 people attending.

A review of regulatory reform opportunities in the construction sector was undertaken as part of the Small Business Regulation Review program. The reforms identified through the review are expected to save small businesses in the construction sector between \$21.3 million and \$42.6 million per year once fully implemented.

The department supported over 400 digital tech events, engaging 15,000 people across Victoria through the 2018 Digital Innovation Festival (DIF2018) and secured important national conferences that enabled Victorian businesses to connect with local, national and global networks in biotechnology, medical technology and pharmaceutical, professional services and digital technology. These included iAwards and ACS Reimagination, FinTech Awards and Intersekt, and AusBiotech, Australia Biotech Invest & Partnering, and AusMedtech.

LaunchVic continued its support of the Victorian start-up community, with a particular focus on health start-ups and investor education. New industry capabilities in biotechnology, manufacturing and biobanking were initiated to address key gaps in the medical technologies and pharmaceuticals sector.

Business Victoria digital channels had 3,960,835 sessions and participation in small business events and business programs reached 45,023 participants.

## 03 Non-Financial Performance

### Performance against output performance measures

Table 7 represents performance against the Industry, Innovation and Small Business output. This output provides access to information and connections and builds the capability of Victorian businesses and industry to develop and effectively use new practices and technologies to increase productivity and competitiveness, advocating for a fair and competitive business environment, and supporting small businesses.

Table 7: Output – Industry, Innovation and Small Business

Performance measures	Unit of measure	2018–19 actual	2018–19 target	Performance variation (%)	Result
<b>Quantity</b>					
Businesses whose growth and productivity issues are resolved by the department	number	2145	1200	78.8	✓
<i>An increased number of employers were assisted through the employment of skilled workers whose migration has been facilitated through the Skilled and Business Migration Program. This employment helps businesses fill critical skill shortages in order to foster growth and productivity.</i>					
Companies and Industry Associations supported by Future Industries Fund	number	185	100	85.0	✓
<i>The maturation of the Future Industries Fund grants resulted in a larger number of organisations being supported through the fund.</i>					
Companies or new entrants supported through the LaunchVic initiative	number	144	120	20.0	✓
<i>There was an increase in the number of LaunchVic funded program activities coming to market, reflecting a lag between providing funding to grant round recipients and them actually being in a position to start delivering programs to start-ups and new entrants. It also reflects an increase in demand from the growing start-up sector for more training and mentoring in growing and developing their businesses.</i>					
Engagements with businesses	number	14,630	14,000	4.5	✓
Industry roundtables and engagement forums	number	75	75	0.0	✓
Major research and evaluation projects completed	number	6	6	0.0	✓
New mobile base stations facilitated	number	39	45	-13.3	■
<i>Mobile carriers complete tower builds and manage schedules. Changes to the roll-out schedule, usually attributable to third party construction approvals, has caused some delays in the tower build. The department continues to work with the mobile carriers to ensure the tower build is as timely as possible, including through assisting with approvals from government agencies and liaising with Commonwealth and local governments as needed.</i>					
Participation in Small Business Victoria targeted and inclusive events and business programs	number	45,023	30,000	50.1	✓
<i>Performance exceeded the target due to overlap of the final Small Business Festival and the first Business Victoria Local Events (new program) delivered in the same year.</i>					
Visits to Business Victoria digital channels	number (million)	3,960,835	3,000,000	32.0	✓
<i>Performance exceeded the target due to digital campaigns such as the Long Service Leave campaign to Victorian businesses delivering higher than anticipated visits.</i>					

Performance measures	Unit of measure	2018–19 actual	2018–19 target	Performance variation (%)	Result
<b>Quality</b>					
Client satisfaction of small business information, referral, mentoring service and business programs	per cent	93	90	3.3	✓
Client satisfaction with the Victorian Government Business Offices	per cent	97.5	80	21.9	✓
<i>The high level of satisfaction is due to proactive engagement with businesses and successful outcomes from government supported initiatives.</i>					
Client satisfaction with Victorian Small Business Commission mediation service	per cent	93	85	9.4	✓
<i>Performance exceeding the target reflects mediation participants' acknowledgement of the value added by the VSBC alternative dispute resolution process in accessing efficient, timely and high-quality mediations.</i>					
Proportion of business disputes presented to the Small Business Commission successfully mediated	per cent	82	75	9.3	✓
<i>Performance exceeded the target due to a range of factors including dispute type and monetary amount, good faith participation by the parties and the mediator selection process.</i>					
<b>Cost</b>					
<b>Total output cost</b>	<b>\$ million</b>	<b>163.9</b>	<b>194.3</b>	<b>-15.6</b>	<b>✓</b>
<i>The 2018–19 result was lower than budget due to the rephase of various programs into future years.</i>					
Note: ✓ Performance target achieved or exceeded ○ Performance target not achieved – within 5 per cent variance ■ Performance target not achieved – exceeds 5 per cent variance					

### Objective 3: Be a globally connected economy

This objective seeks to connect Victoria to the world by helping Victorian businesses successfully trade into global markets, and growing Victoria’s proportion of international student enrolments in Australia.

### Progress towards achieving this objective

In 2018–19, the department reported progress against this objective using the following objective indicators and outputs:

#### Objective Indicators

- Export sales generated from government programs
- International students attracted to Victoria

#### Outputs

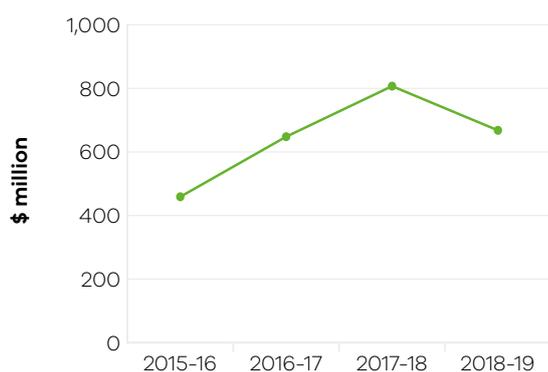
- Trade and Global Engagement

### Indicator: Export sales generated from government programs

Table 8: Export sales generated from government programs

Measure (unit of measure)	2015–16	2016–17	2017–18	2018–19
Export sales generated as a result of participation in government programs (\$ million)	459	648	807	668

Figure 4: Export sales generated from government programs



In total, Victorian Government programs resulted in \$2.6 billion of actual export sales over the four-year period from 2015–16. In 2018–19 the result was \$668 million of actual export sales, an increase of 46 per cent since 2015–16. This result was achieved through the department's delivery of services to connect Victorian companies to international buyers and networks to foster business opportunities, as well as services to build the skills, knowledge and capability of Victorian businesses to enter and succeed in global markets.

Results in 2018–19 were outcomes from traditionally strong export sectors such as food and fibre, and services sectors including health and medical technologies. The State's services exports continue to increase in importance, growing to represent over 45 per cent of exports in the 2018 calendar year (latest available ABS data). This was reflected in strong outcomes in sectors such as medical technologies, professional services, water and environmental services and financial technologies.

Strong outcomes were achieved in the State's two largest trading markets being China and the United States. There were also strong outcomes in emerging economies in South East Asia and Latin America building on the release of the South East Asia Trade and Investment Strategy in September 2018 and the Latin America Trade and Investment Strategy in May 2018. Traditional markets, such as the UK and Europe, continue to remain important to exporters, particularly in advanced manufacturing and defence.

The department's suite of export and trade programs are provided by staff based in Melbourne and throughout its 22 Victorian Government Trade and Investment Network offices, providing tailored support to assist firms to realise and capture export sales. Services include provision of market intelligence, introductions to key contacts in-market, promotion of industry capability and ongoing support and advice.

The department's Outbound and Inbound Trade Mission Programs, Asia Gateway and Export Skills programs are vital to generating export sales. Collectively the department's trade and export programs promote, champion, partner and elevate the status of Victorian businesses taking their products and services to the world, engaging 2525 companies in 2018–19. This includes over 850 Victorian companies being involved in the Inbound and Outbound Trade Mission Programs.

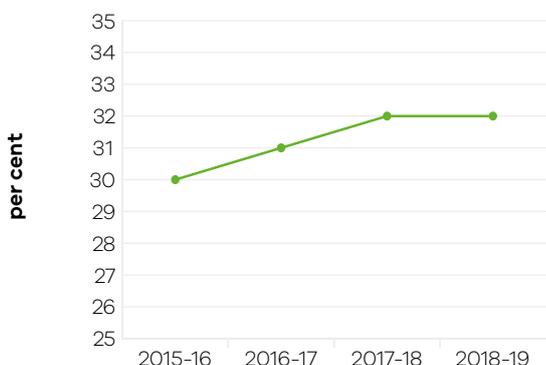
Indicator: International students attracted to Victoria

Table 9: Victoria’s proportion of international student enrolments in Australia

Measure (unit of measure)	2015–16	2016–17	2017–18	2018–19
Victoria’s proportion of all international student enrolments in Australia (per cent)	30	31	32	32

*Note: Financial year data on international student enrolments is not available. Figures in the table are calendar year data reflecting the academic year, capturing peaks and troughs of enrolment periods.*

Figure 5: Victoria’s proportion of all international student enrolments in Australia



Victoria’s national share of international student enrolments continues to grow, from 30 per cent of Australia’s international enrolments in 2015–16 to 32 per cent in 2018. As a result of strong enrolments growth, the international education sector generated a record high \$11.8 billion in export revenue and supported almost 79,000 jobs in 2018. Victoria was also ranked as Australia’s best city for student experience and the third best in the world (QS Best Student Cities 2018).

Victoria continues to outperform national average international education enrolment growth, and other Australian jurisdictions. In 2018, international student enrolments rose 11.4 per cent from 2017, surpassing national average growth (10.1 per cent) and growth in key competitor states New South Wales (11.2 per cent) and Queensland (9.6 per cent). Strong growth was driven by high performing Asian markets, notably China and India, Victoria’s top two source countries for international students. These two markets account for almost 50 per cent of Victoria’s international enrolments.

Supporting diversity across student markets, sectors, course types and education providers is an ongoing priority for the department, to protect the sector from downturns. This is driving the department’s focus on emerging growth regions such as South East Asia and Latin America, as well as sub-sectors which have the capacity to grow their international student cohort, such as Technical and Further Education (TAFE) institutes.

## Performance against output performance measures

Table 10 represents performance against the Trade and Global Engagement output. This output promotes business growth opportunities by connecting organisations to global business opportunities in priority markets and supporting the establishment and deepening of strategic commercial partnerships. It also positions Victoria as a destination of choice for international students.

Table 10: Output – Trade and Global Engagement

Performance measures	Unit of measure	2018–19 actual	2018–19 target	Performance variation (%)	Result
<b>Quantity</b>					
Actual export sales generated as a result of participation in government programs	\$ million	668	550	21.5	✓
<i>Performance exceeded target as companies participating in export programs achieved higher than anticipated results with particularly strong export sales to China and the US.</i>					
Clients engaged in export and trade programs	number	2525	2500	1.0	✓
International delegates participated in the inbound trade mission program	number	564	550	2.5	✓
Proportion of all international students studying in Victoria	per cent	32	30	6.7	✓
<i>Strong growth in student enrolments, in Victoria and nationally, was driven by high performing Asian markets such as China and India. This is the latest available full year data (calendar year 2018), published by the Commonwealth Department of Education and Training in March 2019.</i>					
Significant interactions with Victorian agri-food companies and exporters, international customers and trading partners that facilitate export and investment outcomes for Victoria	number	259	250	3.6	✓
<b>Quality</b>					
Client satisfaction with export assistance offered	per cent	95	90	5.6	✓
<i>Result reflects strong support for the quality of services provided, involving a more tailored approach to the delivery of programs and services, particularly through the Access Program and the Trade Mission Program.</i>					
<b>Cost</b>					
Total output cost	\$ million	38.6	40.3	-4.2	✓
<p>Note: ✓ Performance target achieved or exceeded            ○ Performance target not achieved – within 5 per cent variance            ■ Performance target not achieved – exceeds 5 per cent variance</p>					

### Objective 4: Build prosperous and liveable regions and precincts

This objective seeks to ensure that Victoria's precincts, suburbs and regions are developed to create places where all Victorians have an opportunity to participate in communities that are well-connected, prosperous, vibrant and diverse.

Suburban Development makes a unique contribution to this goal through its six Metropolitan Partnerships that are changing the way government works by placing a stronger focus on community engagement and co-design.

### Progress towards achieving this objective

In 2018–19, the department reported progress against this objective using the following objective indicators and outputs:

#### Objective Indicators

- Priority precincts developed and delivered
- Community satisfaction in public places

#### Outputs

- Priority Precincts and Suburban Development
- Metropolitan Partnerships engagement and advice
- Regional Development

### Indicator: Priority precincts developed and delivered

The new Priority Precincts Portfolio was established in January 2019 to lead and coordinate the development of Victoria's priority precincts, which include Parkville, Arden, Fishermans Bend, Richmond to Docklands and Sunshine.

To support this new portfolio and the Suburban Development Portfolio, separate business units from DPC, DELWP and the former DEDJTR were brought together to form the new Precincts and Suburbs Group, thereby providing a single point of expertise and accountability in precinct and suburb policy, design and delivery. This ensures that going forward, the most important urban renewal precincts within Melbourne are properly planned to protect the liveability of the whole city, while delivering additional jobs and opportunities for business and education more broadly.

The Priority Precincts Portfolio has continued to deliver on the economic projects within its purview, contributing substantially towards the State's gross domestic product. For example, the expansion of the Melbourne Convention and Exhibition Centre (MCEC) has helped deliver \$1.1 billion to the Victorian economy in its first year, attracting prestigious international and national events to Melbourne. The MCEC expansion added almost 20,000 square metres of flexible space including meeting rooms, banquet rooms and a 9000 square metre exhibition hall, as well as the 347-room hotel, Novotel South Wharf. The expansion of MCEC has taken its capacity to 70,000 square metres and has been a key factor in the growth of the event economy.

Going forward, the newly established Precincts and Suburbs Group will ensure that all identified priority precincts are developed and delivered in accordance with an effective prioritisation and sequencing methodology, in order to maximise value creation and capture opportunities for the State.

## Indicator: Community satisfaction in public places

The objective indicator 'community satisfaction in public places' is a measure from the annual Local Government Community Satisfaction Survey conducted by Local Government Victoria. This is a state-wide telephone survey that collects direct feedback from the community about their local council area. This indicator measures how well the community facilities and amenities suit the community's needs, as well as the appearance of public areas, community consultation and engagement, and planning for population growth in the area. Local communities, including youth and small businesses, have an opportunity to influence government decision-making through the Metropolitan Partnerships led by the Office for Suburban Development and the annual program of engagement activities. The results in table 11 demonstrate the percentage of people that felt their area was performing well under those measures.

**Table 11: Community satisfaction in public spaces**

Measure (unit of measure)	2015–16	2016–17	2017–18	2018–19
Community satisfaction in public spaces – Metropolitan <sup>1</sup>	73	73	73	n/a
Community satisfaction in public spaces – Interface <sup>1</sup>	66	66	68	n/a
Appearance of public areas	n/a	n/a	n/a	91
Community consultation and engagement	n/a	n/a	n/a	56
Planning for population growth in the area	n/a	n/a	n/a	52

<sup>1</sup> The data collection method for this indicator changed in 2018–19. The previous question regarding community satisfaction in public spaces was replaced with three questions regarding appearance, engagement and planning for growth.

### Performance against output performance measures

Table 12 represents performance against the Priority Precincts and Suburban Development output. This output delivers activities to build vibrant and prosperous precincts and suburbs that drive economic growth and opportunities. The department works collaboratively with government, industry and community stakeholders to support Victoria's priority precincts and identify opportunities for the development and delivery of initiatives to strengthen Melbourne's economy, create jobs and improve suburban liveability. This includes the department's role in supporting six Metropolitan Partnerships that harness input from local people to help define key priorities for development and revitalisation of Melbourne suburbs.

**Table 12: Output – Priority Precincts and Suburban Development**

Performance measures	Unit of measure	2018–19 actual	2018–19 target	Performance variation (%)	Result
<b>Quantity</b>					
Annual assemblies held for Metropolitan Partnerships	number	6	6	0.0	✓
Number of economic projects in delivery	number	15	15	0.0	✓
<b>Quality</b>					
Economic projects being delivered in accordance with contracted cost (within 5 per cent variation)	number	10	10	0.0	✓
Economic projects being delivered in accordance with contracted scope	number	10	10	0.0	✓
Participants satisfied with their experience of partnership assemblies	per cent	86	80	7.5	✓
<p><i>The high satisfaction score in 2018 was mainly due to the Inner South-east and Western Metropolitan Partnership event, with 92 per cent of participants satisfied or very satisfied with the opportunities provided to share and discuss the priorities for the region.</i></p> <p><i>Across all events in 2018, the majority of participants were satisfied or very satisfied with their ability to discuss and input to the priorities of the region.</i></p>					
<b>Timeliness</b>					
Economic projects being delivered in accordance with contracted timelines (within 5 per cent variation)	number	10	10	0.0	✓
Fishermans Bend Employment Precinct plan finalised	date	Late 2020	June 2019	n/a <sup>1</sup>	■

Performance measures	Unit of measure	2018–19 actual	2018–19 target	Performance variation (%)	Result
1 Variance cannot be calculated for date measures.					
<i>The Fishermans Bend Framework (October 2018) sets the high-level aspirations for the Employment Precinct. The Framework notes that “over the next 12 months, state and local government will collaborate with industry and key stakeholders to plan the Fishermans Bend National Employment and Innovation Cluster. This will follow a separate timeframe from the other four precincts”.</i>					
<i>The Employment Precinct Plan is interlinked with and dependent on planning for the former GMH site, the Fishermans Bend Tram, the West Gate Park Masterplan, and the Webb Dock Rail Freight Plan, and work has been delayed to allow alignment with these key projects. It is envisaged that a draft Employment Precinct Plan will be ready for government consideration by the end of 2019, and is expected to be finalised and public in mid-late 2020 depending on the planning pathway required.</i>					
Five-year Plans for Jobs, Services and Infrastructure endorsed	per cent	100	100	0.0	✓
Partnership priorities receiving a government response by 30 June	per cent	100	100	0.0	✓
<b>Cost</b>					
<b>Total output cost</b>	<b>\$ million</b>	<b>44.9</b>	<b>35.9</b>	<b>25.0</b>	<b>■</b>
<i>The 2018–19 result was higher than budget primarily due to additional funding for the Fitzroy Gasworks program.</i>					
Note: ✓ Performance target achieved or exceeded ○ Performance target not achieved – within 5 per cent variance ■ Performance target not achieved – exceeds 5 per cent variance					

### Regional Development

Rural and regional Victorians account for a quarter of the state's population and generate a \$76 billion regional economy. The Victorian Government, through Regional Development Victoria (RDV), works to ensure that Victoria's rural and regional communities share in the benefits of the state's economic growth by investing in infrastructure and services to create jobs and sustain thriving and prosperous regional cities and towns.

Operating in partnership with local communities, industry and across all tiers of government, RDV's efforts in 2018–19 resulted in all regional development performance targets being exceeded, continuing a trend of improved output over the past four years, and to regional Victoria having the highest performing economy in rural Australia.

### Continuing to invest and support rural and regional initiatives

In the past year RDV continued to support economic development and service delivery projects (215) in rural and regional Victoria, facilitating \$1.8 billion of new investment that will create 1910 direct jobs. In addition, over \$56.5 million in export sales for regional businesses was generated as a result of participation in government programs.

RDV's approach to regional development recognises that policy solutions and programs in regional and rural areas need to be bespoke and involve real consultation with local communities. With its network of offices across the state and a range of different funding mechanisms RDV has been able to target programs and policies to the needs of particular communities – to grow regional economies while, at the same time, enhancing liveability and the community spirit that underpins country life.

More than 45 projects were progressed in 2018–19 under the Government's \$500 million Regional Jobs and Infrastructure Fund (RJIF) and the Regional Tourism Infrastructure Fund, which together delivered more than \$51.81 million in grant payments against a total project value of \$435.77 million. RDV also provided oversight that facilitated the approval of five economic infrastructure projects under the RJIF, with a total of \$17.25 million in grants towards overall project costs of \$44.3 million.

Investment in Regional Partnerships Priority Projects continues, with the additional \$8.7 million investment in 2018–19 to commence projects including the Falls to Hotham Iconic Walk, Mallee Innovation Centre, Silo Art Study, Driving Gippsland's Food and Fibre Agenda and Grampians Cycle Plan.

Round three of the Wine Growth Fund provided support to 78 projects to develop tourism and visitation to regional wineries and wine regions. Through the Food Source Victoria program, RDV worked with Agriculture Victoria to match new (and strengthen existing) agri-food business alliances with innovative business growth opportunities.

Regional manufacturers were supported under the Future Industries Manufacturing Program (FIMP), establishing Regional Manufacturing Clusters. New dairy industry investments were facilitated over the year including ACM Holdings at Girgarre, Freedom Foods at Shepparton and Organic Dairy Farmers at Geelong. Such investments in the dairy industry provided the support to pivot to high value exports following the closure of processing plants by Murray Goulburn.

The Stronger Regional Communities Plan continues to invest in initiatives that help rural and regional towns attract families and young people to live and work locally. The community-led approach creates and enhances the conditions for economic growth and building community capabilities to drive change and improve liveability. Initiatives include Winter Wonderland, Live Like a Local campaign in East Gippsland, investment in retractable chairs for Foster Arts Music Drama Association, Grampians New Resident and Workforce Attraction Strategy and the Harmony Van Initiative : a project in the Wimmera Southern Mallee region to develop a food van that delivers training showcasing multi-cultural cuisines and gives new culinary experiences to regional trainees, connecting communities with new arrivals, migrants and refugees seeking asylum.

Job creation, and programs and support for employers to set up, relocate or grow their businesses in rural and regional Victoria are important. So, too, is recognising that people are often looking for more than a job when they move to regional Victoria – they are looking to be part of a community. Targeted investment in infrastructure that families rely on is an integral way in which RDV has helped increase the prosperity and liveability of Victoria's regional areas.

RDV supported the creation of 1910 jobs in 2018–19, through a mixture of investment and facilitation across business, community and government networks.

Supporting jobs in regions provides an opportunity to build upon regional strengths, incubate industry development and innovation, while also addressing rural and regional inequality driven by limited local job opportunities. Job creation projects include Rationale Skincare (103 jobs), Greenham Gippsland (180 jobs), Freedom Foods (80 jobs), Carbon Revolution (500 jobs), and CT4 (62 jobs): a global cloud hosting services provider, working collaboratively with Federation University in Ballarat to develop cyber security skills in the region.

Strong participant satisfaction Participant satisfaction remains a key indicator as to whether programs and interactions are meeting the needs of Rural and Regional Victorians. 93 per cent of participants surveyed responded that they were satisfied with the response and support provided by RDV in 2019. This result continues the trend of improved satisfaction through RDV's focus on stakeholder engagement and place-based access.

## 03 Non-Financial Performance

Table 13 represents performance against the Regional Development output. This output guides engagement with industry and communities to identify opportunities to support job growth and new investment in regional Victoria, including support and services to grow regional jobs and capability in regional communities.

**Table 13: Output – Regional Development**

Performance measures	Unit of measure	2018–19 actual	2018–19 target	Performance variation (%)	Result
<b>Quantity</b>					
Actual export sales generated for regional businesses as a result of participation in government programs	\$ million	56.5	55	2.7	✓
Economic development and service delivery projects supported	number	215	120	79.2	✓
<i>The actual was boosted by multiple factors including: several Regional Partnerships projects that were meant to commence in 2017–18 but were delayed until 2018–19; many Regional Jobs Fund (RJF) projects that were meant to come online in 2017–18 but were delayed until 2018–19; and a higher number of Stronger Regional Communities Plan (SRCP) projects than anticipated.</i>					
Jobs in regional Victoria resulting from government investment facilitation services and assistance	number	1910	1200	59.2	✓
<i>This figure was boosted by five or six projects that will generate significant jobs in electric vehicle manufacturing, meat processing (abattoirs), growing and processing medical cannabis and dairy processing.</i>					
New investment in regional Victoria resulting from government facilitation services and assistance	\$ million	1177	700	68.1	✓
<i>This figure is higher than the target due to investments in four renewable energy projects to the value of over \$200 million each which will be amortised over two to/or three years.</i>					
<b>Quality</b>					
Participant satisfaction with implementation of Regional Development Victoria programs	per cent	92	90	2.2	✓
<b>Cost</b>					
<b>Total output cost</b>	<b>\$ million</b>	<b>348.8</b>	<b>394.8</b>	<b>-11.7</b>	<b>✓</b>
<i>The 2018–19 result was lower than budget primarily due to the rephase of various programs into future years, including the Regional Jobs and Infrastructure Fund.</i>					
<p>Note: ✓ Performance target achieved or exceeded            ○ Performance target not achieved – within 5 per cent variance            ■ Performance target not achieved – exceeds 5 per cent variance</p>					

## Objective 5: Grow vibrant, active and creative communities

This objective seeks to increase the economic, social and cultural value of the creative, sport and recreation industries to Victoria, grow the number and yield of visitors, position Victoria as a major events destination, and ensure the best cultural and sporting experiences are accessible to everyone.

## Progress towards achieving this objective

In 2018–19, the department reported progress against this objective using the following objective indicators and outputs:

### Objective Indicators

- Attendances at Creative Industries agencies and funded Major Performing Arts organisations
- Employment in the Creative Industries sector
- Employment in the Visitor Economy sector
- Tourists attracted to Victoria
- Increase rates of community engagement, including through participation in sport and recreation
- Wagering turnover on Victorian racing as a proportion of the national market

### Outputs

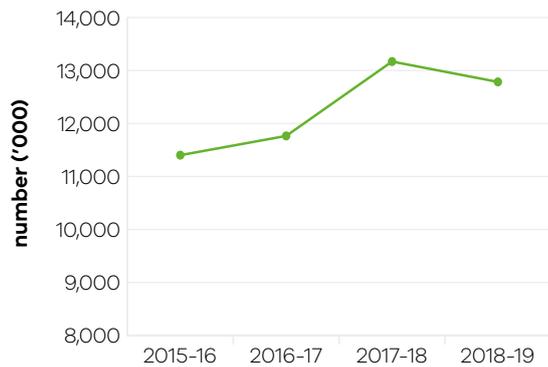
- Creative Industries Access, Development and Innovation
- Creative Industries Portfolio Agencies
- Cultural Infrastructure and Facilities
- Sport, Recreation and Racing
- Tourism and Major Events

## Indicator: Attendances at Creative Industries agencies and funded Major Performing Arts organisations

Table 14: Attendances at Creative Industries agencies

Measure (unit of measure)	2015–16	2016–17	2017–18	2018–19
Attendances at creative industries portfolio agencies (number ('000))	11,403	11,766	13,170	12,786

Figure 6: Attendances at Creative Industries portfolio agencies



In 2018–19, Victoria’s state-owned arts and cultural institutions – Arts Centre Melbourne, Australian Centre for the Moving Image (ACMI), Docklands Studios Melbourne, Film Victoria, Geelong Performing Arts Centre, Melbourne Recital Centre, Museums Victoria, National Gallery of Victoria (NGV), and State Library Victoria – were attended by 12.8 million visitors continuing to exceed targets and close to the record level set in 2017–18. Attendance has steadily grown at these institutions over the last five years from 10 million visitors.

Major exhibitions attracting large crowds during 2018–19 included:

- *Wonderland* at ACMI, celebrating Lewis Carroll’s timeless tale and Alice’s adventures on film;
- *Mahatma Gandhi: An Immigrant* at the Immigration Museum, exploring Gandhi’s fight against social injustice in South Africa;
- *Revolutions: Records and Rebels* at Melbourne Museum, from the Victoria and Albert Museum in London and Museum Victoria’s collection, telling the story of 1966–70 as five years that shook the world;
- *MoMA at NGV: 130 Years of Modern and Contemporary Art* providing a unique survey of the iconic collection of New York’s Museum of Modern Art; and
- *Terracotta Warriors: Guardians of Immortality*, more than 150 treasures of historic Chinese art and design from the Qin dynasty (221 – 207 BCE) at the NGV with *Cai Guo-Qiang: The Transient Landscape* exposing traditional Chinese materials, paper, porcelain and silk to gunpowder explosions during a series of live ignitions.

Table 15: Attendances at funded Major Performing Arts organisations

Measure (unit of measure)	2015–16	2016–17	2017–18	2018–19
Attendances at funded Major Performing Arts organisations (number ('000))	954	904	1067	1127

Figure 7: Attendances at funded Major Performing Arts companies



Funded Major Performing Arts companies recorded continuing growth in attendances in 2018–19 driven by programming. Victorian funded Major Performing Arts companies in 2018–19 were Melbourne Theatre Company, The Australian Ballet, Opera Australia, Orchestra Victoria, Melbourne Symphony Orchestra, Malthouse Theatre and Circus Oz.

Design work commenced on the Melbourne Arts Precinct Transformation project with the appointment of Melbourne practice HASSELL in partnership with New York’s SO-IL to begin the precinct masterplan and design the outdoor component of the project, comprising 18000 square metres of new and renewed public space. Schematic design of the Reimagining Arts Centre Melbourne project has been completed, describing the project three-dimensionally and defining its character and operation.

Indicator: Employment in the Creative Industries sector

Table 16: Employment in the Creative Industries sector

Measure (unit of measure)	2015-16	2016-17	2017-18	2018-19
Number of first jobs in the creative industries (number)	230,000	243,000	261,000	289,000

Figure 8: Number of first jobs in the creative industries



Implementation of Victoria’s first creative industries strategy, Creative State, continues to be supported through the 2018-19 State Budget. Creative State is a strategy to build the state’s film, television, digital games, design, fashion and arts sectors. Key actions have contributed to supporting and growing the state’s creative enterprises, creating new jobs and employment opportunities, and bringing social and cultural benefits to Victorians. Strong growth in the number of jobs in the creative industries sector has been experienced over the last four years.

Creative Victoria has also strengthened the global profile and export potential of Victoria’s creative industries in 2018-19 through nine outbound delegations involving 365 representatives from across the state’s digital games, design, screen, music and arts sectors including the largest ever creative industries mission to Hong Kong Business of Design Week, and 15 Victorian international showcases presenting over 30 Victorian companies to the world, including major representations in the Australia Festival in Japan and India. In addition, nine inbound delegations included over 100 international industry leaders to the state, including key platform events such as Melbourne International Games Week, Melbourne Design Week, Melbourne Fashion Festival, Melbourne Art Fair and Dance Massive, as well as the establishment in Melbourne of the Australia Performing Arts Marketplace.

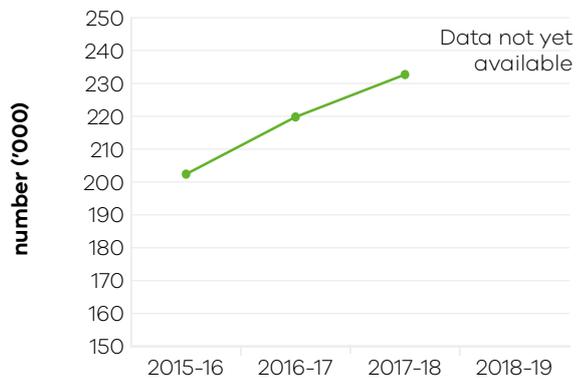
## Indicator: Employment in the Visitor Economy sector

Table 17: Employment in the Visitor Economy sector

Measure (unit of measure)	2015–16	2016–17	2017–18	2018–19
Number of jobs in the visitor economy sector (number) *	202,400	219,800*	232,700	Data not yet available

\* Changes to the inputs used to produce this data have resulted in revised historical estimates that should not be compared to previously published results.

Figure 9: Employment in the Visitor Economy sector



In 2017–18 (latest full financial year data available), tourism generated a total of 232,700 jobs directly and indirectly (or 7.2 per cent of employment in Victoria).

## 03 Non-Financial Performance

### Indicator: Tourists attracted to Victoria

Table 18: Tourists attracted to Victoria

Measure (unit of measure)	2015–16	2016–17	2017–18	2018–19
Number of domestic overnight visitors (number (million))	21.2	22.5	24	27.8
Number of international visitors (number (million))	2.5	2.7	3	3.1
Visitor expenditure: domestic (\$ billion)	15.8	17.4	18.8	21.5
Visitor expenditure: international (\$ billion)	6.7	7.3	8	8.5
Visitor expenditure: regional Victoria (domestic) (\$ billion)	7.6	8.2	9.1	10.4
Visitor expenditure: regional Victoria (international) (\$ million)	401	513	570	582

Figure 10: Number of domestic overnight visitors



Figure 11: Number of international visitors



Figure 12: Visitor expenditure: domestic



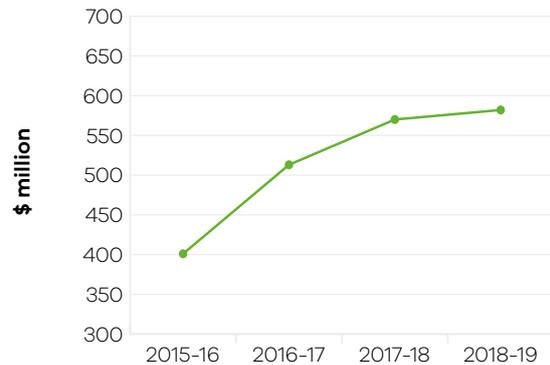
Figure 13: Visitor expenditure: international



Figure 14: Visitor expenditure: regional Victoria (domestic)



Figure 15: Visitor expenditure: regional Victoria (international)



As at the year ending March 2019 (latest available), there were 90.6 million total visitors to and within Victoria, and the total expenditure was \$30 billion.

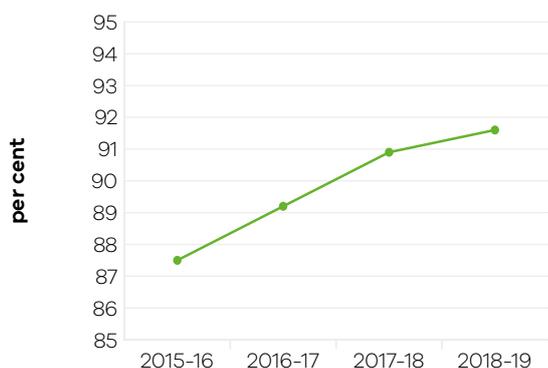
- *International visitation and expenditure* – stronger than expected performance recorded which has exceeded targets, with Victoria’s growth against these measures higher than the national performance. This has been driven by high growth from key Asian markets such as China, India and Taiwan.
- *Domestic visitation and expenditure* – exceeded 2018–19 targets due to stronger than expected performances from both domestic day trip and overnight visitor expenditure in Victoria. Strong growth was noted from both intrastate and interstate visitor markets.
- *Intrastate visitation and expenditure* – exceeded 2018–19 targets due to stronger than expected growth against these measures. During this period, Visit Victoria commenced its marketing campaign Your Happy Space, aimed at encouraging more intrastate visitors to travel to regional Victoria.

Indicator: Increase rates of community engagement, including through participation in sport and recreation

Table 19: Increase rates of community engagement, including through participation in sport and recreation

Measure (unit of measure)	2015–16	2016–17	2017–18	2018–19
Percentage of adult Victorians participating in sport at least once per year (per cent)	87.5	89.2	90.9	91.6

Figure 16: Percentage of adult Victorians participating in sport at least once per year



In 2018–19, 91.6 per cent of adult Victorians reported participating in sport at least once per year. There has been an upward trend in participation in sport since 2015–16, when 87.5 per cent of the adult population reported participating in sport at least once per year.

The annual increases in participation in sport and recreation are integral to delivering whole of government outcomes, particularly to enable healthy Victorians, safe and just communities, quality infrastructure, as well as a strong and thriving economy.

Increasing opportunities for participation in sport and active recreation would not be possible without the 580,000 volunteers who give their time to support local clubs, organisations and events.

The sport and recreation sector provides \$9.2 billion annual gross value-add annually and supports 71,000 equivalent full-time jobs. Every dollar spent on sport is estimated to return \$7.80 to our community.

The increase in participation in sport over the last four years has also been facilitated through the Supporting Victorian Sport and Recreation (SVSR) Program, which had provided funding to 100 state sporting associations and recreation bodies when it concluded on 30 June 2019. The government is continuing to support a strong sport sector through the Together More Active program, launched in April 2019, which succeeds the SVSR program.

## Infrastructure

Victoria has developed world class sporting infrastructure, including 44 state facilities supporting 30 professional teams and high-performance programs.

State government investment has contributed toward the provision of 10,000 community sport facilities across Victoria, leisure and recreation centres, as well as an extensive network of over 2000 trails and thousands of playgrounds, parks and sport reserves, which further support sport and recreation participation.

Investment in major sports facilities was bolstered through \$225 million allocated to the redevelopment of Marvel Stadium in the 2018–19 Budget. This investment has ensured community engagement in sport is maintained across the state, and ensured the AFL Grand Final stays at the MCG until at least 2057.

Investment in world class infrastructure has also supported the continued success of our athletes and professional sporting teams and enabled a calendar of major sporting events that add over \$1.8 billion per year to the State's economy. As an example, the 2019 Australian Open Tennis saw a record 796,000 spectators visit Melbourne Park, which alone contributed \$290 million to the Victorian economy.

## Women's participation

The government's strong commitment to increase women's participation and leadership in sport and recreation has also been integral to lifting overall participation rates.

The Victorian Government has committed over \$30 million to the Female-Friendly Facilities Fund over the past five years to upgrade existing and develop new infrastructure to support female participation in sport and active recreation.

There has been a significant increase in female participation across a range of non-traditional female sports, such as Australian Rules football, cricket and football. In the past decade, the number of female Australian rules football teams has increased 20-fold, from 58 teams in 2010 to over 1000 teams in 2019, with more than 28,500 participants.

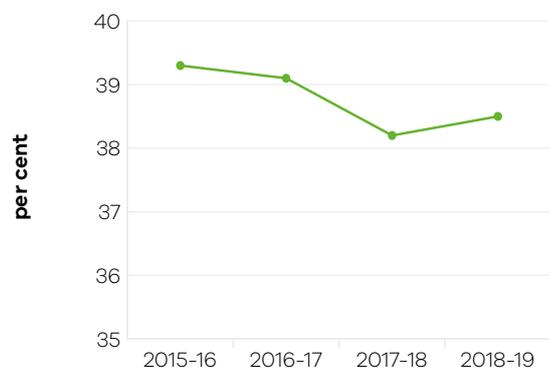
## 03 Non-Financial Performance

### Indicator: Wagering turnover on Victorian racing as a proportion of the national market

Table 20: Wagering turnover on Victorian racing as a proportion of the national market

Measure (unit of measure: per cent)	2015–16	2016–17	2017–18	2018–19
Wagering turnover on Victorian racing as a proportion of the national market	39.3	39.1	38.2	38.5

Figure 17: Wagering turnover on Victorian racing as a proportion of the national market



Victorian Government support for racing is based on its economic, social and cultural contribution to communities across Victoria. The objective indicator of Tabcorp customers nationwide who bet on Victorian racing as a proportion of the national market is used to determine the health of the Victorian racing industry. The measure includes all racing turnover held by Tabcorp on Victorian racing events.

While Victoria has approximately 25 per cent of the national population and hosts around 25 per cent of the national racing program, it attracts almost 40 per cent of the national wagering pool. In 2018–19, 38.5 per cent of the national wagering pool was held by Victoria, which is a slight increase from the 2017–18 proportion of 38.2 per cent.

The proportion of the national wagering pool held by Victoria has remained reasonably consistent from 2014–15 to 2018–19 and indicates a high level of public confidence in Victorian racing.

Strong wagering levels are reliant on maintaining premium racing and strong field sizes. A key lever for attracting participants is the level of prizemoney on offer and in 2018–19 the Victorian Government made a commitment to provide \$40 million to increase the prizemoney on offer across the three racing codes in Victoria. This included \$33 million for thoroughbred racing, bringing the total prize money and bonuses on offer in that racing code to more than \$255 million per annum, a 47 per cent increase since 2015.

### Performance against output performance measures

Table 21 represents performance against the Creative Industries Access, Development and Innovation output. This output supports the creative industries to deliver economic, social and cultural benefit through talent and leadership; the creative and business ecology; innovation and social impact; participation and place making; and international engagement.

Table 21: Output – Creative Industries Access, Development and Innovation

Performance measures	Unit of measure	2018–19 actual	2018–19 target	Performance variation (%)	Result
<b>Quantity</b>					
Attendances at major performing arts organisations	number (000)	1127	980	15.0	✓
<i>The higher result is due to increased attendance driven by programming.</i>					
Creative Learning Partnerships	number	12	18	-33.3	■
<i>The lower result is due to program re-design offering higher value grants resulting in fewer projects overall.</i>					
Design organisations supported	number	44	40	10.0	✓
<i>The higher result is due to key industry associations attending the Hong Kong Business of Design Week, which was a one-off event in December 2018 and featured Melbourne design organisations in Hong Kong.</i>					
International market development and exchange initiatives	number	12	12	0.0	✓
Organisations recurrently funded	number	140	142	-1.4	○
Project companies and artists funded	number	465	475	-2.1	○
Project companies and artists funded which are regionally based	per cent	26	23	13.0	✓
<i>The higher result was due to a number of touring programs specifically targeting smaller towns around regional centres.</i>					
Regional Touring Victoria destinations	number	83	70	18.6	✓
<i>A higher number of touring programs specifically targeting smaller towns were supported.</i>					
Regionally based organisations recurrently funded	number	53	54	-1.9	○
<b>Quality</b>					
Grant recipients who met or exceeded agreed outcomes	per cent	81	85	-4.7	○
Public information rated 'informative' or 'very informative' by grant applicants	per cent	91	90	1.1	✓
<b>Timeliness</b>					
Performance and grant agreements acquitted within timeframes specified in the funding agreement	per cent	84	83	1.2	✓
VicArts Grant acquittals assessed within 30 days of submission date	per cent	91	95	-4.2	○
VicArts Grant applications processed within 45 days for Ministerial consideration	per cent	100	100	0.0	✓
<b>Cost</b>					
<b>Total output cost</b>	<b>\$ million</b>	<b>81.8</b>	<b>80.6</b>	<b>1.5</b>	<b>○</b>
<p>Note: ✓ Performance target achieved or exceeded                      ○ Performance target not achieved – within 5 per cent variance                      ■ Performance target not achieved – exceeds 5 per cent variance</p>					

## 03 Non-Financial Performance

Table 22 represents performance against the Creative Industries Portfolio Agencies output. This output promotes, presents and preserves our heritage and the creative industries through Victoria's creative industries agencies: Arts Centre Melbourne, Australian Centre for the Moving Image (ACMI), Docklands Studios Melbourne, Film Victoria, Geelong Performing Arts Centre, Melbourne Recital Centre, Museums Victoria, National Gallery of Victoria (NGV), and the State Library Victoria.

**Table 22: Output – Creative Industries Portfolio Agencies**

Performance measures	Unit of measure	2018–19 actual	2018–19 target	Performance variation (%)	Result
<b>Quantity</b>					
Additional employment from production supported by Film Victoria	number	8347	8880	-6.0	■
<i>The unpredictability of screen production cycles, including variations between different projects funded and production delays, has yielded a lower than expected result.</i>					
Agency website visitation	number (000)	22,255	21,000	6.0	✓
<i>The majority of agencies achieved significant increases in their website traffic. This is the result of high impact exhibitions and programs, investment in online search interfaces, and the general organic growth in this channel as customers increasingly prefer to book online.</i>					
Members and friends of agencies	number	60,792	52,100	16.7	✓
<i>The overall number of members and friends of agencies grew as a result of successful member campaigns and popular programs and exhibitions.</i>					
Students participating in agency education programs	number	531,174	550,000	-3.4	○
Users/attendances at all agencies	number (000)	12,786	10,700	19.5	✓
<i>The success of programs and exhibitions across agencies resulted in growth in attendances in 2018–19.</i>					
Value of film, television and digital media production supported by Film Victoria	\$ million	251	207	21.3	✓
<i>The higher result is due to a large value project supported by the Victorian Government.</i>					
Volunteer hours	number	89,363	98,900	-9.6	■
<i>More than half of the agencies grew their volunteer base, with one agency doubling its target hours and exceeding target. However a few agencies with larger volunteer bases experienced a reduction which has been attributed to natural attrition of older volunteers.</i>					

Performance measures	Unit of measure	2018–19 actual	2018–19 target	Performance variation (%)	Result
<b>Quality</b>					
Agency collections storage meeting industry standard	per cent	83	86	-3.5	○
Visitors satisfied with visit: Arts Centre Melbourne	per cent	96	95	1.1	✓
Visitors satisfied with visit: Australian Centre for the Moving Image	per cent	95	94	1.1	✓
Visitors satisfied with visit: Geelong Performing Arts Centre	per cent	97	98	-1.0	○
Visitors satisfied with visit: Melbourne Recital Centre	per cent	97	95	2.1	✓
Visitors satisfied with visit: Museums Victoria	per cent	95	95	0.0	✓
Visitors satisfied with visit: National Gallery of Victoria	per cent	96	95	1.1	✓
Visitors satisfied with visit: State Library Victoria	per cent	92	90	2.2	✓
<b>Cost</b>					
<b>Total output cost</b>	<b>\$ million</b>	<b>432.0</b>	<b>378.8</b>	<b>14.0</b>	<b>■</b>
<i>The 2018–19 result was higher than budget primarily due to additional agency expenditure funded by third party revenue.</i>					
Note: ✓ Performance target achieved or exceeded ○ Performance target not achieved – within 5 per cent variance ■ Performance target not achieved – exceeds 5 per cent variance					

## 03 Non-Financial Performance

Table 23 represents performance against the Cultural Infrastructure and Facilities output. This output supports Victorian cultural venues and state-owned facilities through strategic assessment and provision of advice on portfolio infrastructure proposals and projects. The output includes consolidation of portfolio asset management plans and management of funding programs for maintenance and minor capital works.

**Table 23: Output – Cultural Infrastructure and Facilities**

Performance measures	Unit of measure	2018–19 actual	2018–19 target	Performance variation (%)	Result
<b>Quantity</b>					
All facility safety audits conducted	number	16	16	0.0	✓
Infrastructure development projects underway	number	5	5	0.0	✓
<b>Quality</b>					
State-owned tenanted cultural facilities maintained to agreed service standards	per cent	90	90	0.0	✓
Success measures of projects achieved	per cent	88	90	-2.2	○
<b>Timeliness</b>					
Cultural Facilities Maintenance Fund projects delivered within agreed timeframes	per cent	86	90	-4.4	○
<b>Cost</b>					
<b>Total output cost</b>	<b>\$ million</b>	<b>138.5</b>	<b>105.6</b>	<b>31.2</b>	<b>■</b>
<i>The 2018–19 result was higher than budget primarily to account for the transfer of land as part of the Collingwood Arts Precinct project.</i>					
Note: ✓ Performance target achieved or exceeded ○ Performance target not achieved – within 5 per cent variance ■ Performance target not achieved – exceeds 5 per cent variance					

Table 24 represents performance against the Sport, Recreation and Racing output. This output provides strategic leadership and investment in the sport, recreation and racing industries through innovation, sector and industry development and funding support. It supports community participation and inclusion in the sport, recreation and racing sectors by strengthening the capacity of sport and recreation organisations to deliver participation opportunities, improving community sport and recreation facilities across the state and guiding the development and management of state-level sporting facilities and events, to encourage participation by all Victorians.

This output also supports the development of the Victorian racing industry through strategic investment in world class racing and training infrastructure, the promotion of animal welfare and integrity initiatives and encourages participation and investment in the breeding industry to cement Victoria's position as Australia's premier racing state.

**Table 24: Output – Sport, Recreation and Racing**

Performance measures	Unit of measure	2018–19 actual	2018–19 target	Performance variation (%)	Result
<b>Quantity</b>					
Combat sports licences, registrations and permits issued	number	628	550	14.2	✓
<i>A higher than anticipated number of applications for licences and registrations was received due to variable demand from industry participants.</i>					
Community Facility Grants: number approved	number	320	170	88.2	✓
<i>A larger than expected number of project approvals across the relevant programs is due to additional funding being provided to meet high demand for community sporting facilities.</i>					
Number of projects in progress that relate to the planning and development of state level facilities	number	17	10	70.0	✓
<i>An increased number of projects are in progress due to investment in additional priority projects.</i>					
Racing industry development initiatives	number	7	7	0.0	✓
Racing matters processed (including licences, permits and grant applications)	number	357	300	19.0	✓
<i>The Office of Racing, Racing Victoria, Harness Racing Victoria and Greyhound Racing Victoria have worked in partnership on the quality VRIF Racing Attraction Program applications and encouraged clubs to submit requests for funding six months in advance of event dates. This has provided clubs with a greater opportunity to promote events and maximise attendance. This has resulted in a significant increase in the quality and number of approved applications received this year.</i>					
Events Facilitated: Sport and Recreation	number	70	75	-6.7	■
<i>The Significant Sporting Events Program supported the staging of 70 international or national level sporting events, with more than half of these events held in regional Victoria. An additional 46 events were approved for facilitation in future years and, as such, it is anticipated that the target of 300 events over the four years to 2021–22 will be achieved.</i>					
Sport and recreation organisations undertaking programs or activities to enhance participation	number	100	90	11.1	✓
<i>There was a growth in the number of organisations formally recognised as State Sporting Associations, during the reporting period. This reflects the growing demand in diversity of sport and recreation opportunities in Victoria.</i>					

## 03 Non-Financial Performance

Performance measures	Unit of measure	2018–19 actual	2018–19 target	Performance variation (%)	Result
Sporting club grants: number approved	number	940	650	44.6	✓
<i>A larger than expected number of grant approvals is due to additional funding being provided to meet high demand from sporting clubs to strengthen operations and skills development.</i>					
Number of sports with athletes on Victorian Institute of Sport (VIS) scholarships	number	33	25	32.0	✓
<i>The addition of new sports for the Tokyo Olympics resulted in an increase in the number of sports with athletes on VIS scholarships.</i>					
Victorian Institute of Sport scholarship holders on national teams/squads	per cent	69	60	15.0	✓
<i>The number of VIS athletes on national teams and squads exceeds the target due to the high number of international championships held during the last financial year, thereby creating greater opportunities for athletes.</i>					
<b>Quality</b>					
Contract management of outdoor recreation camps meets agreed key performance indicators	per cent	97	90	7.8	✓
<i>Continuous improvement requirements of camps leases has resulted in a higher than expected actual.</i>					
<b>Timeliness</b>					
Annual Community Sport and Recreation Awards held	date	February 2019	June 2019	0.0 <sup>1</sup>	✓
<i>The date of the event was changed from June 2019 to February 2019 to avoid date conflicts and promote maximum attendance.</i>					
<b>Cost</b>					
Total output cost	\$ million	247.4	341.8	-27.6	✓
<i>The 2018–19 result was lower than budget primarily due to the timing of payments related to Sport and Recreation grant programs.</i>					
Note: ✓ Performance target achieved or exceeded ○ Performance target not achieved – within 5 per cent variance ■ Performance target not achieved – exceeds 5 per cent variance					
1 Variance cannot be calculated for date measures					

Table 25 represents performance against the Tourism and Major Events output. This output maximises employment and the long-term economic benefits of tourism and major events to Victoria by developing and marketing the state as a competitive destination.

**Table 25: Output – Tourism and Major Events**

Performance measures	Unit of measure	2018–19 actual	2018–19 target	Performance variation (%)	Result
<b>Quantity</b>					
Major sporting and cultural events facilitated	number	21	23	27.8%	✓
<i>Due to a higher number of events being formally contracted and delivered in 2018–19.</i>					
<i>Events facilitated in 2018–19 include: White Night Geelong 2018 (Oct 2018), White Night Bendigo 2018 (Sept 2018), Golf – World Cup of Golf (Nov 2018), Fast Five Netball World Series (Oct 2018), WWE Super Show-down (Oct 2018), Australian Tennis Open (Jan 2019), Exhibition: Nelson Mandela My Life Exhibition (Sept 2018 onwards), Melbourne ESports Open (Sept 2018), Australian Basketball Package (FIBA World Cup Asian Qualifiers), 6-day Cycling Melbourne (Feb 2019), Cadel Evans Great Ocean Road Race 2019 (Jan 2019), Tudors to Windsors: British Royal Portraits – Bendigo Art Gallery (Mar 2019 onwards), Melbourne Food and Wine Festival (Mar 2019), Virgin Australia Melbourne Fashion Festival (Mar 2019), Harry Potter and the Cursed Child (Feb 2019 onwards), FIG: Individual Apparatus World Cup (Gymnastics), NRL All Stars (Feb 2019), World Superbike Championships (Feb 2019), Jayco Herald Sun Tour (Jan 2019), Festival of Sails (Jan 2019), Australian International Airshow (Mar 2019) Rip Curl Pro, Melbourne Winter Masterpieces: Terracotta Warriors &amp; Cai Guo-Qiang.</i>					
Visit Victoria's total engaged digital audience	number (million)	4.8	5.4	-11.1	■
<i>Due to a lower marketing and social media spend directed at data acquisition and a stronger focus on establishing digital foundations for future success by Visit Victoria in 2018–19.</i>					
Visitor expenditure: domestic	\$ billion	21.5	19.4	10.8	✓
<i>Stronger than predicted growth from the domestic sector with year-on-year spend growth of 11.4 per cent.</i>					
<i>This is the latest available data to March 2019 from the National Visitor Survey published in July 2019.</i>					
Visitor expenditure: international	\$ billion	8.5	8	6.3	✓
<i>Stronger than predicted double-digit spend growth from international markets, especially high growth Asian markets.</i>					
<i>This is the latest available data to March 2019 from the National Visitor Survey published in July 2019.</i>					
Visitor expenditure: regional Victoria (domestic)	\$ billion	10.4	9.2	13.0	✓
<i>Stronger than predicted growth in domestic regional spend with an increase of 10.8 per cent compared to the previous year.</i>					
<i>This is the latest available data to March 2019 from the National Visitor Survey published in July 2019.</i>					
Visitor expenditure: regional Victoria (international)	\$ million	582	550	5.8	✓
<i>The number of international overnight visitors to regional Victoria increasing at a double-digit pace year-on-year to reach 588,000, driven by both Eastern and Western markets.</i>					
<i>This is the latest available data to March 2019 from the National Visitor Survey published in July 2019.</i>					
Visitor expenditure: regional Victoria (intrastate overnight)	\$ billion	5.4	4.6	17.4	✓
<i>Stronger than predicted growth in regional intrastate overnight spend with an increase of 14 per cent compared to the previous year.</i>					
<i>This is the latest available data to March 2019 from the National Visitor Survey published in July 2019.</i>					
Visitors (domestic overnight)	number (million)	27.8	25	11.2	✓
<i>Stronger than predicted year-on-year growth in domestic overnight visitors to Victoria of 11.8 per cent driven by both the intrastate and interstate markets.</i>					
<i>This is the latest available data to March 2019 from the National Visitor Survey published in July 2019.</i>					

## 03 Non-Financial Performance

Performance measures	Unit of measure	2018–19 actual	2018–19 target	Performance variation (%)	Result
Visitors (international)	number (million)	3.1	3	3.3	✓
Visitors: regional Victoria (intrastate overnight)	number (million)	15.3	13.6	12.5	✓
<p><i>Stronger than predicted year-on-year growth in intrastate overnight visitors to regional Victoria.</i></p> <p><i>This is the latest available data to March 2019 from the National Visitor Survey published in July 2019.</i></p>					
<b>Quality</b>					
Value of media coverage generated: domestic	\$ million	21.9	21.9	2.9	✓
Value of media coverage generated: international	\$ million	49.8	45	10.7	✓
<b>Timeliness</b>					
Completion of post-event reports and economic impact assessments of each event (where required) within agreed timeframes	per cent	100	100	0.0	✓
<b>Cost</b>					
<b>Total output cost</b>	<b>\$ million</b>	<b>228.8</b>	<b>153.6</b>	<b>49.0</b>	<b>■</b>
<p><i>The 2018–19 result was higher than budget due to additional major events funding that was held centrally until contractual arrangements were finalised.</i></p>					
<p>Note: ✓ Performance target achieved or exceeded            ○ Performance target not achieved – within 5 per cent variance            ■ Performance target not achieved – exceeds 5 per cent variance</p>					

## Objective 6: Promote productive and sustainably-used natural resources

This objective supports more productive, globally competitive, sustainable and jobs-rich agriculture, food and fibre, and resources sectors and creates the conditions to grow the forestry and game resource economies. The department delivers the objective in collaboration with partners, local communities and industry to deliver outcomes that provide benefits to all Victorians.

## Progress towards achieving this objective

In 2018–19, the department reported progress against this objective using the following objective indicators and outputs:

### Objective Indicators

- Value of Victorian agriculture production
- Value of Victorian food and fibre exports
- Metres drilled for minerals exploration in Victoria
- Level of production of minerals and extractives

### Outputs

- Agriculture
  - Agriculture Industry Development and Regulation
  - Agriculture Research
  - Biosecurity and Agriculture Services
  - Sustainably manage forest and game resources
- Resources

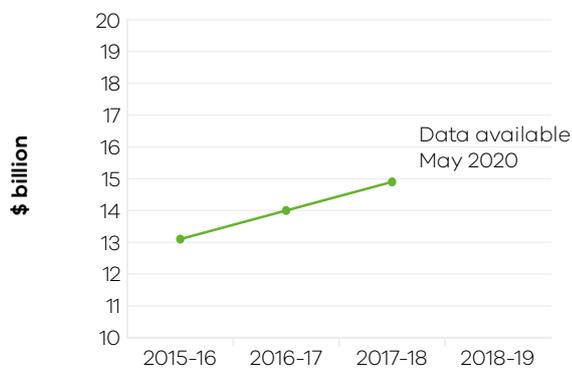
The department supports a productive, globally competitive and sustainable Victorian economy for our innovative and resilient agriculture, food and fibre sector. The department works with the community and industry to enhance productivity; connect the sector with international markets and create jobs; support growth; maintain effective biosecurity and improve the welfare of domestic and production animals.

Indicator: Value of Victorian agriculture production

Table 26: Value of Victorian agriculture production

Measure (unit of measure)	2015–16	2016–17	2017–18	2018–19
Gross value of Victorian agriculture production (\$ billion)	13.1	14.0	14.9	Data available in May 2020

Figure 18: Gross value of Victorian agriculture production



The total value of agriculture production in Victoria increased by 6.4 per cent to \$14.9 billion in 2017–18 (the latest available data), compared to \$14.0 billion in 2016–17. There were increases in the value of production in broadacre livestock, dairy and horticulture industries driven by strong export and domestic prices. The value of broadacre crop production decreased due to the dry start to the season.

Dry seasonal conditions prevailed in 2018–19 across most of the state with drought in Central and East Gippsland, and Northern and North West Victoria also severely affected. The Victorian Government’s Drought Support package is providing support to affected farming families and their communities. This includes on-farm drought infrastructure and pasture recovery grants, business assistance, mental health and small business support and community resilience initiatives.

The Rural Financial Counselling Service, which provides free and impartial financial counselling to farmers and related small businesses experiencing, or at risk of, financial hardship has been in high demand. Additionally, Agriculture Victoria has delivered technical support activities for farm businesses on feeding, watering and management of stock, pasture management and climate information.

Agriculture Victoria also delivered relief and recovery to fire and flood incidents impacting agricultural land, such as the Gippsland fires in March 2019. The department's long-term research and innovation partnerships with industry is helping offset the impact of these climate effects. Agriculture Victoria has developed the world's first genomic breeding value for heat tolerance in dairy cows, which improves animal welfare outcomes and results in less impact on milk production. A partnership with the grains industry has delivered accelerated breeding technologies. This has contributed to the development of new oilseed, cereal and pulse germplasms and varieties with improved grain yield, grain quality, disease resistance and heat tolerance.

Innovation on farm is also being enhanced by implementation of the government's Digital Agriculture Strategy. The department is procuring network coverage to deliver an On-farm Internet of Things (IoT) Trial across four regions and farm types: horticulture (Tatura), sheep (Serpentine), dairy (Maffra) and cropping (Birchip). Agriculture Victoria is also developing a catalogue of on-farm IoT devices and applications to trial.

The department is implementing the government's Agriculture Energy Investment Plan that supports Victorian farmers to improve energy efficiency and lower emissions. Over 450 applications, worth over \$3 million for free energy assessments, have been considered and 55 applications been received from farmers for grants to manage energy costs, improve energy reliability and support own-generation capacity.

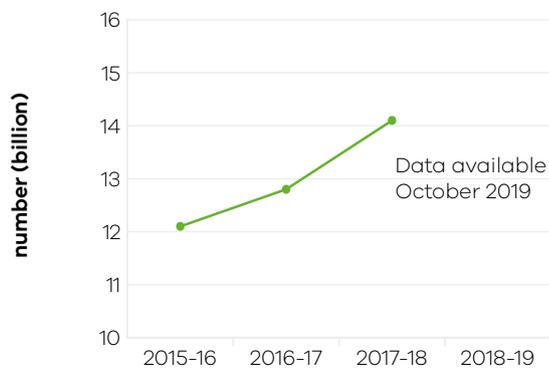
Through Animal Welfare Victoria, the department has responsibility for implementing the government's Animal Welfare Action Plan. During 2018, implementation of legislation began with commencement of animal sales permits and commercial breeder applications to reform the dog breeding and pet shop industry. The Pet Exchange Register has been established to improve traceability of dogs and cats. Also, the Animal Welfare Fund grant program supported non-government, not for-profit organisations to improve the welfare of animals.

Indicator: Value of Victorian food and fibre exports

Table 27: Value of Victorian food and fibre exports

Measure (unit of measure)	2015–16	2016–17	2017–18	2018–19
Food and fibre exports from Victoria (\$ billion)	12.1	12.8	14.1	Data available in October 2019

Figure 19: Food and fibre exports from Victoria



The government has a target to grow Victorian food and fibre exports to \$20 billion per annum by 2030. Food and fibre exports from Victoria grew by \$1.37 billion, to reach a record \$14.1 billion for the 2017–18 period. Victoria is Australia’s largest exporter of food and fibre products accounting for 27 per cent of Australian food and fibre exports in 2017–18. The most valuable food and fibre export were meat (\$3.3 billion), animal fibre (\$2.1 billion) and dairy (\$1.9 billion). China is the primary market for food and fibre exports growing by 27 per cent and worth \$4.6 billion to the state. Exports to Japan and the USA also grew strongly in 2017–18.

Victoria is implementing a robust electronic traceability system for sheep and goats to manage disease and other threats to market access. Saleyards have scanned 3.2 million electronically tagged sheep and goats and abattoirs have read 5 million tags. The Managing Fruit Fly Program is developing and delivering Regional Action Plans to provide a coordinated and collaborative approach with industry and the community across Victoria to mitigate this pest threat to horticulture exports.

In 2018–19, Agriculture Victoria responded to a range of emergency animal disease and plant pest and disease detections, including a detection of the bee parasite Varroa mite, Brown marmorated stink bug, Khapra beetle and bacteria *Pseudomonas syringae* pv *Actinidiae*, which is a threat to the kiwi fruit industry.

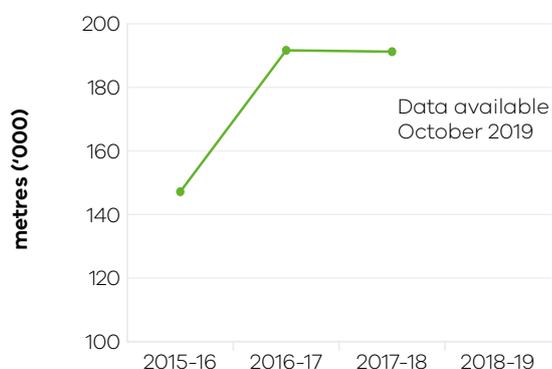
The Agriculture Infrastructure and Jobs Fund (AIJF) delivered key projects and programs to promote the performance and resilience of the agriculture sector. AIJF invested in enabling economic infrastructure along agriculture supply chains, with over 30 Local Roads to Market projects completed in 2018–19.

## Indicator: Metres drilled for minerals exploration in Victoria

Table 28: Metres drilled for minerals exploration in Victoria

Measure (unit of measure)	2015–16	2016–17	2017–18	2018–19
Metres drilled for minerals exploration in Victoria (metres)	147,167	191,658	191,229	Data available in October 2019

Figure 20: Metres drilled for minerals exploration in Victoria



The level of metres drilled for minerals exploration in Victoria during 2017–18 was 191,229 metres, maintaining the level of exploration activity from 2016–17. The mix of exploration drilling changed during 2017–18 with drilling linked to mining licences dropping from 63 per cent to 53 per cent, and drilling linked with exploration and retention licences increasing from 37 per cent to 47 per cent. This reflects an increase in exploration activity for new mineral resource deposits.

The increase in exploration drilling activity from 2014–15 through to 2017–18 has more than doubled, mainly due to increased drilling associated with the Fosterville gold mine in central Victoria. Exploration success at the Fosterville gold mine has driven a substantial increase in reserves and production, with significant further exploration planned in the future. An example of the benefits of this success is the announcement on 8 March 2019 of a new cement infrastructure plant for the Fosterville mine.

This plant will enable by-product rock to be re-inserted underground, reducing tailings and extending the life of the mine. It will generate 60 jobs during construction and deliver 30 new, ongoing, full time jobs.

To highlight opportunities for resources investment in Victoria and attract new exploration to the State, the Geological Survey of Victoria entered into a 10-year collaborative research agreement with the Mineral Exploration Co-operative Research Centre in 2018–19, which is aimed at developing technologies to increase the discovery of new mineral deposits. This will enable pre-competitive drilling in Victoria focused on gold prospectivity in northern Victoria and support applied geoscience research to improve mineral exploration targeting.

Victoria was represented by the Geological Survey of Victoria (GSV) at the world's premier mineral exploration and mining convention – the Prospectors and Developers Association of Canada annual conference, held in March 2019 in Toronto. The event attracts over 25,000 participants from over 135 countries. GSV presented geological information to highlight the mineral opportunities available in Victoria. Promoting the State's geology supports the new ground release planned in 2019–20 near the Lockington area in central Victoria aimed at attracting new exploration investment.

The first exploration licence under the Stavely Ground Release Tender (six successful tenderers were announced in October 2018) was granted in March 2019. Combined, new investment of over \$20 million is expected to be delivered in the Stavely region in western Victoria through this initiative.

### 03 Non-Financial Performance

#### Indicator: Level of production of minerals and extractives

Table 29: Level of production of minerals and extractives

Measure (unit of measure)	2015–16	2016–17	2017–18	2018–19
Annual production of brown coal (1000 tonnes)	59,757	56,095	45,062	Data available in October 2019
Annual production of gold (ounces)	256,653	329,452	364,225	Data available in October 2019
Annual production of antimony (tonnes)	5945	5138	2570	Data available in October 2019
Annual production of mineral sands (tonnes)	200,107	164,353	100,286	Data available in October 2019
Annual production of extractives (million tonnes)	47.3	57.4	57.87	Data available in October 2019

Figure 21: Annual production of brown coal

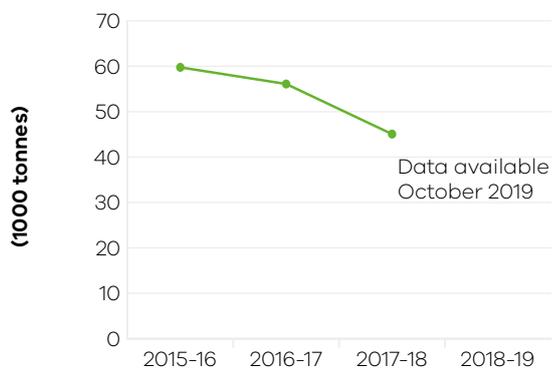


Figure 22: Annual production of gold

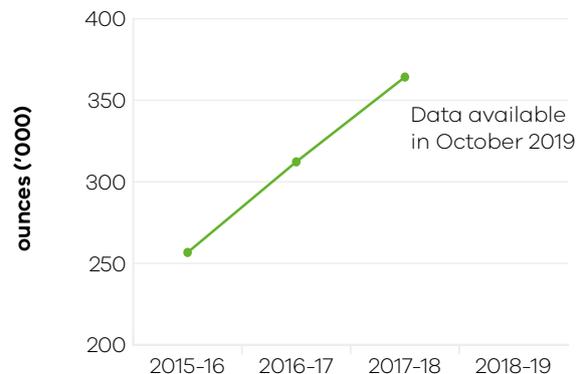


Figure 23: Annual production of antimony

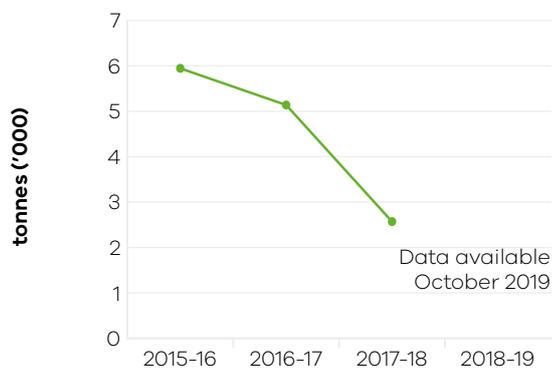


Figure 24: Annual production of mineral sands

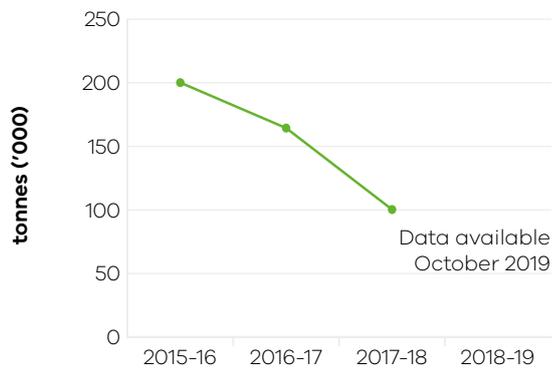
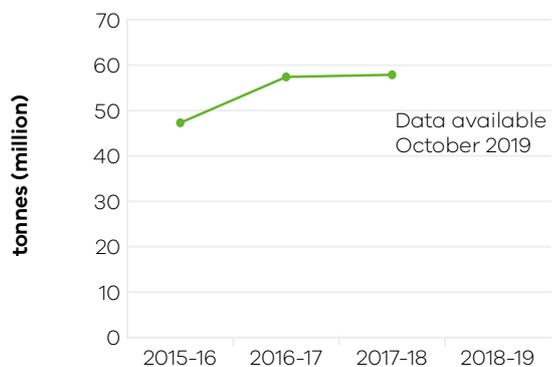


Figure 25: Annual production of extractives



Gold production in Victoria continues to grow with an increase of almost 17 per cent in 2017–18 compared to 2016–17. As highlighted above, this is being driven by successful exploration and growing reserve levels at the Fosterville gold mine. This growth is expected to continue at Fosterville with production forecast to rise to approximately 600,000 ounces during 2019 and 2020.

Production of extractives (sand, stone and gravel) in 2017–18 was 57.87 million tonnes, maintaining the level from 2016–17. With demand for new housing and infrastructure development (road and rail projects) increasing, production of extractives is forecast to grow significantly over coming years.

Brown coal production at 45.062 million tonnes in 2017–18 was 20 per cent lower than 2016–17 reflecting the closure of the Hazelwood coal mine on 31 March 2017. The level of mineral sands production decreased to 100,286 tonnes in 2017–18 down from 164,353 tonnes in 2016–17. This reflects the completion of key projects in western Victoria however new mineral sands projects are proposed in the Murray and Gippsland Basins. Antimony is also produced from Australia’s only antimony mine at Costerfield in central Victoria.

To support a growing and sustainable earth resources sector and deliver new jobs and investment, the department progressed several initiatives in 2017–18.

In March 2019, a new partnership agreement was announced with the Australasian Institute of Mining and Metallurgy (AusIMM) that aims to encourage more women at senior levels, attracting talent into the resources sector and support clearer career pathways for secondary and tertiary students. The Victorian government is contributing \$310,000 over three years to support skills development in the Resources sector through this agreement.

As part of the work program to improve the regulation of the State’s earth resources, new Guidelines were released in February 2019, setting out the application requirements for industry and explaining the regulation assessment process. The Guidelines also include an updated risk framework that helps standardise the risk management approach and focus regulatory efforts on higher risk activities.

## 03 Non-Financial Performance

The regulations covering mineral resources in Victoria have been re-made due to the existing regulations expiring on 30 June 2019. Industry and the community provided feedback during March and April 2019 as part of the Regulatory Impact Statement process. Key areas of change include clarifying risk management plans, setting new rehabilitation plan requirements and implementing new streamlined reporting requirements. The new regulations commenced on 1 July 2019 – *Mineral Resources (Sustainable Development) (Mineral Industries) Regulations 2019*.

As part of the Victorian Gas Program (VGP), Victoria's largest ever airborne gravity survey was completed in January 2019. The survey covered 32,000 km in the Otway Geological Basin (south-west Victoria) to support the VGP geoscientific and technical studies program. The survey data will be used to map sub-surface geological structures to inform the gas work program and the potential for new onshore conventional gas and offshore gas resources in the region.

The 2<sup>nd</sup> Progress Report for the VGP was released on 28 February 2019. This report builds on the first report published in January 2018 and provides a summary of the technical studies undertaken to date.

Tender applications for the five acreage release blocks in offshore south-west Victoria closed in February 2019 and are currently being assessed by the regulator. Offshore gas exploration has the potential to find new sources of gas for Victoria.

The Victorian government committed \$5 million in June 2019 to support the \$45 million Carbon Dioxide Cooperative Research Centre (CO2CRC) Otway Research Project – Stage 3. This investment (including funding from the Commonwealth and industry) will help to transform the Otway national research facility into the best CO<sub>2</sub> storage testing facility in the world. The scientific research will operate through to 2022 and provide important information for the development of carbon capture and storage (CCS) technologies such as that being developed through the CarbonNet Project in Gippsland. The Victorian government has supported the CO2CRC since 2004–05.

On 22 May 2019, new land access tools were released to support rural landholders in negotiating with mineral explorers seeking to access their land for exploration activities. The tools will assist with access to private property, setting farm biosecurity protocols and managing any impacts on crops including potential compensation.

The 5<sup>th</sup> Annual International Mining and Resources Conference was successfully held between 29 October and 1 November 2018. Over the four days, more than 6000 attendees came together from over 85 countries for networking and business opportunities focused on mining and mining equipment technology and services. This event highlights Melbourne's position as a global mining and mining services hub. In addition, Melbourne also hosted the International Council on Mining and Metals bi-annual forum, this is the first time this event has been hosted in the southern hemisphere.

A new Minerals Resources Strategy: *State of Discovery* was released by the former Minister for Resources on 28 August 2018 at the Stawell Gold Mine. This strategy highlights key actions to grow the resources sector including actions to build community confidence in the social, environmental and economic performance of the sector, improving the State's attractiveness for minerals investment and strengthening Victoria's position as a global mining and mining services centre.

## Performance against output performance measures

Table 30 represents performance against the Agriculture output. This output supports a more productive, competitive, sustainable and jobs-rich food and fibre sector, and creates the conditions to grow the forestry and game resource economies

by delivering policy advice, regulation and support to meet consumer and community expectations for agriculture, forestry and game industry development, pets and animal welfare, regulatory policies and frameworks.

Table 30: Output – Agriculture

Performance measures	Unit of measure	2018–19 actual	2018–19 target	Performance variation (%)	Result
<b>Quantity</b>					
Animal pest, disease and residue control programs maintained to ensure Victorian agricultural produce complies with food safety and biosecurity standards required to access markets	number	5	5	0.0	✓
Applications for intellectual property protection	number	16	16	0.0	✓
Client interactions with land health services	number	1731	1700	1.8	✓
Clients engaged with agriculture productivity services	number	4672	3910	19.5	✓
<i>The actual result exceeded the target due to one-off additional drought support services.</i>					
Commercial technology licence agreements finalised	number	16	16	0.0	✓
Farms and related small businesses facing significant adjustment pressures supported to make better informed decisions by the Rural Financial Counselling Service	number	1850	1700	8.8	✓
<i>The actual result exceeded the target due to increased demand for the Rural Financial Counselling Services caused by drought, dry conditions and dairy industry pressures.</i>					
<i>In addition, changes to and increased demand for other financial support such as the Commonwealth's Farm Household Allowance, contributed to increased client numbers.</i>					
<i>During the year, additional funding was provided for additional resources in Gippsland, North East and North West Rural Financial Counselling Services to enable them to respond to this increased demand.</i>					
Genetic improvement of dairy cows achieved through breeding contributing to increased milk production and dairy productivity	per cent	1	1	0.0	✓
Improved agricultural productivity services, programs and products developed	number	10	10	0.0	✓
Inspections or audits of scientific establishments undertaken to provide assurance of compliance with relevant industry standards for animal welfare	number	25	25	0.0	✓
Key bioscience platform technologies established	number	1	1	0.0	✓

## 03 Non-Financial Performance

Performance measures	Unit of measure	2018–19 actual	2018–19 target	Performance variation (%)	Result
Known state prohibited weed sites monitored and treated in line with the relevant weed action plan	per cent	99	95	4.2	✓
New or amended Interstate Certificate Assurance (ICA) or other market access accreditations developed to restore or enable trade	number	6	2	200.0	✓
<i>The actual result exceeded the target primarily driven by a number of factors not directly influenced by the department. These external factors included changes to chemical registration, national policy, industry demand, or in response to new pests and/or diseases.</i>					
Plant pest, disease and residue control programs maintained to ensure Victorian agricultural produce complies with food safety and biosecurity standards required to access markets	number	6	6	0.0	✓
Postgraduate-level/PhD students in training	number	66	65	1.5	✓
Properties inspected for invasive plant and animal priority species	number	2803	2700	3.8	✓
Strategies developed to overcome identified trade barriers	number	7	7	0.0	✓
Value of co-investment from external (non-state) funding sources attracted to the department's research projects that support productive agriculture	\$ million	38	38	0.0	✓
<b>Quality</b>					
Client satisfaction rating of agricultural productivity services	number	9	8	12.5	✓
<i>The actual result exceeded the target due to on-going emphasis on design of client focussed services.</i>					
Key statutory obligations relevant to the Game Management Authority complied with (tabling annual report, audits, business plan and board appointments)	per cent	100	100	0.0	✓
Key statutory obligations relevant to VicForests complied with (tabling annual report, audits, corporate plan and board appointments)	per cent	100	100	0.0	✓
National biosecurity, agriculture/veterinary chemical use and animal welfare programs implemented in accordance with agreed plans	per cent	100	95	5.3	✓
<i>The actual result exceeded the target due to Victoria responding to all requests associated with 61 national work programs. Key contributions were made to development of the Aquatic Animal Health Deed, the Intergovernmental Agreement on Biosecurity (IGAB) review, carp control, red imported fire ant, citrus canker, browsing ants, khapra beetle, fruit fly and traceability.</i>					

Performance measures	Unit of measure	2018–19 actual	2018–19 target	Performance variation (%)	Result
Satisfaction rating of industry investors in agriculture productivity research and development	number	9	6	50.0	✓
<i>The actual result exceeded the target due to the success of the new partnership model where research is jointly designed, delivered and evaluated through a direct engagement and long-term partnership model with industry.</i>					
Scientific and technical publications subjected to independent peer review in international and national journals that promote productive agriculture	number	269	260	3.5	✓
<b>Timeliness</b>					
Animal health certificates issued within specified timeframes to support international market access	per cent	95	95	0.0	✓
Initial action taken to respond to reported emergency animal and plant pest, disease and natural disaster incidents complies with national agreements and obligations	per cent	100	100	0.0	✓
Plant health certificates issued within specified timeframes at the Melbourne Wholesale Fruit and Vegetable Market to support domestic market access	per cent	99	95	4.2	✓
Provision of technical advice, diagnostic identification tests on pests and diseases including suspected exotics within agreed timeframes	per cent	88	85	3.5	✓
Research project milestones and reports completed on time	per cent	94	85	10.6	✓
<i>The actual result exceeded the target due to improved portfolio management processes implemented.</i>					
<b>Cost</b>					
<b>Total output cost</b>	<b>\$ million</b>	<b>485.8</b>	<b>490.8</b>	<b>-1.0</b>	<b>✓</b>
Note: ✓ Performance target achieved or exceeded ○ Performance target not achieved – within 5 per cent variance ■ Performance target not achieved – exceeds 5 per cent variance					

## 03 Non-Financial Performance

Table 31 represents performance against the Resources output. This output develops and delivers policy, programs and regulation to enable investment and generate jobs through the sustainable development of the State's earth resources, including extractives, minerals and petroleum.

The department acquires and provides access to high-quality geoscience data and knowledge to inform government decision making and attract new investment and jobs to the State. It develops and implements legislative and regulatory reforms in the earth resources sector to improve outcomes for all stakeholders.

Supporting investment in resources and low emission technologies, the department fosters innovation, productivity, jobs and trade in the State's earth resources sector. Through strategic resource and related land use planning, new opportunities are able to be identified for Victoria's earth resources, along with supporting major infrastructure development in the State.

The department also regulates the earth resources sector through transparent, consistent and timely regulatory processes that provide industry with confidence to invest and have regard to the needs of communities and minimise impacts to the environment.

**Table 31: Output – Resources**

Performance measures	Unit of measure	2018–19 actual	2018–19 target	Performance variation (%)	Result
<b>Quantity</b>					
Community and stakeholder engagement information forums	number	56	45	24.4	✓
<i>The higher 2018–19 result is due mainly to increased forums associated with Latrobe Valley coal mine rehabilitation, new work plan guidelines sessions and additional forums associated with the Stavely ground release in Western Victoria.</i>					
<b>Quality</b>					
Exploration and mining licences which are active	per cent	80.5	82.5	-2.4	○
<b>Timeliness</b>					
Delivery of key CarbonNet milestones, in line with funding agreements and agreed project deliverables	per cent	83	100	-17.0	■
<i>The lower 2018–19 result is due to further work required to review and assess commercialisation options for the project.</i>					
Delivery of key milestones consistent with agreed timelines for the Victorian Gas Program	per cent	86	100	-14.0	■
<i>Geological modelling for the Otway Basin rescheduled into 2019–20 due to a change in service provider that was unable to complete the work program in 2018–19.</i>					
Exploration licence applications, mining industry work plans and mining licence applications processed within regulatory timeframes	per cent	98	95	3.2	✓
Facilitate the delivery of resources projects in line with grant agreements and project milestones	per cent	83	100	-17.0	■
<i>The lower 2018–19 result is mainly due to delays in securing drilling services by proponents as part of the TARGET exploration grants program and further analysis and engagement required for longer term supply options of extractives as part of the strategic extractive resource areas pilot project.</i>					

Performance measures	Unit of measure	2018–19 actual	2018–19 target	Performance variation (%)	Result
Industry geoscience data packages released for minerals and petroleum sectors consistent with agreed timelines	number	11	10	10.0	✓
<i>An additional Victorian Gas Program technical report was published ahead of schedule.</i>					
Regulatory audits completed within agreed timelines	per cent	100	98	2.0	✓
<b>Cost</b>					
<b>Total output cost</b>	<b>\$ million</b>	<b>85.8</b>	<b>169.4</b>	<b>-49.4</b>	<b>✓</b>
<i>The 2018–19 result was lower than budget due to scheduling changes for key work programs including CarbonNet and the Victorian Gas Program.</i>					
Note: ✓ Performance target achieved or exceeded ○ Performance target not achieved – within 5 per cent variance ■ Performance target not achieved – exceeds 5 per cent variance					





O

4

APPENDICES

## Appendix 1: Budget portfolio outcomes

The budget portfolio outcomes provide a comparison between the actual financial report of all general government entities within the portfolio and the forecast published in the Budget Papers. The budget portfolio outcomes comprise the comprehensive operating statement, balance sheet, statement of changes in equity and statement of cash flows. Financial transactions and balances are classified into either controlled or administered categories consistent with the published statements in Budget Paper No. 5.

The following budget portfolio outcomes statements are not subject to audit by the Victorian Auditor-General's Office and are not prepared on the same basis as the department's financial statements, as they include the consolidated financial information of:

### Controlled:

- Department of Jobs, Precincts and Regions
- Australian Centre for the Moving Image
- National Gallery of Victoria
- Film Victoria
- State Library Victoria
- Melbourne Cricket Ground Trust
- Melbourne Recital Centre
- Museums Board of Victoria
- Rural Assistance Commissioner
- Victorian Institute of Sport
- Visit Victoria

## Comprehensive operating statement for the financial year ended 30 June 2019

	2018–19 Actual (\$ million)	2018–19 Revised Budget (\$ million)	Variation	%	Notes
<b>Income from transactions</b>					
Output appropriations	1,098	1,379	(281)	-20%	a
Special appropriations	1	1	(0)	0%	
Interest	8	3	5	190%	
Sales of goods and services	59	50	9	18%	
Grants	54	52	2	4%	
Other income	37	8	29	353%	b
<b>Total income from transactions</b>	<b>1,257</b>	<b>1,493</b>	<b>(235)</b>	<b>-16%</b>	
<b>Expenses from transactions</b>					
Employee benefits	268	227	41	18%	c
Depreciation and amortisation	51	64	(13)	-20%	
Interest expense	14	15	(1)	-5%	
Grants and other transfers	566	854	(288)	-34%	d
Capital asset charge	79	79	(0)	0%	
Other operating expenses	299	346	(47)	-14%	e
<b>Total expenses from transactions</b>	<b>1,277</b>	<b>1,584</b>	<b>(307)</b>	<b>-19%</b>	
<b>Net result from transactions</b>	<b>(20)</b>	<b>(92)</b>	<b>72</b>	<b>-78%</b>	
<b>Other economic flows included in net result</b>					
Net gain/(loss) on non-financial assets	(1)	(0)	(0)	99%	
Net gain/(loss) on financial instruments and statutory receivables/payables	1	3	(2)	-59%	
Other gains/(losses) from other economic flows	(2)	(0)	(1)	>100%	
<b>Total other economic flows included in net result</b>	<b>(1)</b>	<b>2</b>	<b>(3)</b>	<b>-144%</b>	
<b>Net result</b>	<b>(21)</b>	<b>(89)</b>	<b>68</b>	<b>-77%</b>	
<b>Other economic flows – Other non owner changes in equity</b>					
Changes in physical asset revaluation reserve	255	(1)	256	>100%	f
Financial assets available for sale reserve	8	11	(3)	-28%	
<b>Total other economic flows – Other non owner changes in equity</b>	<b>264</b>	<b>11</b>	<b>253</b>	<b>&gt;100%</b>	
<b>Comprehensive result</b>	<b>243</b>	<b>(79)</b>	<b>321</b>	<b>-409%</b>	

Note: the numbers in "2018–19 Actual" have been reclassified to take off the opening balance impact as a result of the Machinery of Government in order to match the presentation of 2018–19 Revised Budget in 2019–20 Budget Paper 5.

Explanation for major variations between 2018–19 actual and 2018–19 revised budget are as follows;

- Output Appropriation was lower than the revised budget primarily due to agreed changes to project milestones now being delivered in the next financial year.
- Other income was higher than the revised budget primarily due to increased receipts for Arts agencies.
- Employee benefits were higher than the revised budget primarily due to higher than anticipated employee expenses in Arts agencies offset by increased receipts as per note b.
- Grants and other Transfers were lower than the revised budget primarily due to agreed changes to project milestones now being delivered in the next financial year.
- Other operating expenses were lower than the revised budget primarily due to agreed changes to project milestones now being delivered in the next financial year.
- Changes in physical asset revaluation reserve were higher than the revised budget primarily due to revaluation of Arts agency assets.

## Balance sheet as at 30 June 2019

	2018-19 Actual (\$ million)	2018-19 Revised Budget (\$ million)	Variation	%	Notes
<b>Assets</b>					
Financial assets					
Cash and deposits	599	569	30	5%	
Receivables	869	398	471	119%	a
Other financial assets	122	109	13	12%	
<b>Total financial assets</b>	<b>1,590</b>	<b>1,076</b>	<b>515</b>	<b>48%</b>	
Non-financial assets					
Inventories	4	3	1	28%	
Property, plant and equipment	8,344	8,209	134	2%	
Biological assets	2	2	0	4%	
Intangible assets	36	36	0	1%	
Other	13	16	(3)	-20%	
<b>Total non-financial assets</b>	<b>8,399</b>	<b>8,266</b>	<b>133</b>	<b>2%</b>	
<b>Total assets</b>	<b>9,989</b>	<b>9,342</b>	<b>647</b>	<b>7%</b>	
<b>Liabilities</b>					
Payables	693	504	188	37%	b
Borrowings	343	378	(36)	-9%	
Provisions	147	117	30	26%	
<b>Total liabilities</b>	<b>1,182</b>	<b>999</b>	<b>183</b>	<b>18%</b>	
<b>Net assets</b>	<b>8,807</b>	<b>8,342</b>	<b>465</b>	<b>6%</b>	
<b>Equity</b>					
Accumulated surplus/(deficit)	(337)	(387)	50	-13%	
Reserves	6,149	5,934	215	4%	c
Contributed capital	2,996	2,795	201	7%	d
<b>Total Equity</b>	<b>8,807</b>	<b>8,343</b>	<b>465</b>	<b>6%</b>	
<b>Net worth</b>	<b>8,807</b>	<b>8,343</b>	<b>465</b>	<b>6%</b>	

Explanation for major variations between 2018-19 actual and 2018-19 revised budget are as follows;

- Receivables were higher than the revised budget primarily related to incoming functions through the Machinery of Government changes.
- Payables were higher than the revised budget primarily due to increased accrued expenses relating to incoming functions as a result of the Machinery of Government changes.
- Reserves were higher than the revised budget primarily due to revaluation of Arts agency assets.
- Contributed capital was higher than the revised budget primarily related to incoming functions through the Machinery of Government changes.

## Cash flow statement for the financial year ended 30 June 2019

	2018–19 Actual (\$ million)	2018–19 Revised Budget (\$ million)	Variation	%	Notes
<b>Cash flows from operating activities</b>					
Receipts					
Receipts from Government	974	1,613	(639)	-40%	a
Receipts from other entities	63	122	(59)	-48%	a
Interest received	8	3	5	176%	
Other receipts	(3)	2	(5)	-232%	
<b>Total receipts</b>	<b>1,042</b>	<b>1,740</b>	<b>(698)</b>	<b>-40%</b>	
Payments					
Payments of grants and other transfers	(510)	(833)	322	-39%	b
Payments to suppliers and employees	(406)	(540)	133	-25%	c
Goods and Services Tax paid to the ATO	(26)	(26)	(15)	126%	
Capital asset charge	(79)	(79)	0	0%	
Interest and other costs of finance	(14)	(15)	1	-5%	
<b>Total payments</b>	<b>(1,036)</b>	<b>(1,478)</b>	<b>442</b>	<b>-30%</b>	
<b>Net cash flows from operating activities</b>	<b>6</b>	<b>262</b>	<b>(256)</b>	<b>-98%</b>	
<b>Cash flows from investing activities</b>					
Net investment	33	50	(17)	-34%	
Payments for non-financial assets	(69)	(85)	17	-20%	d
Proceeds from sale of non-financial assets	3	–	3	0%	
Net loans to other parties	19	18	1	4%	
<b>Net cash flows used in investing activities</b>	<b>(14)</b>	<b>(18)</b>	<b>4</b>	<b>-22%</b>	
<b>Cash flows from financing activities</b>					
Owner contributions by State Government	610	463	147	32%	e
Repayment of finance leases	(6)	(8)	2	-28%	
Net borrowings	2	(130)	132	-102%	f
<b>Net cash flows from / (used in) financing activities</b>	<b>607</b>	<b>325</b>	<b>282</b>	<b>87%</b>	
<b>Net increase in cash and cash equivalents</b>	<b>599</b>	<b>569</b>	<b>30</b>	<b>5%</b>	
Cash and cash equivalents at the beginning of the financial year	–	–	–	0%	
<b>Cash and cash equivalents at the end of the financial year</b>	<b>599</b>	<b>569</b>	<b>30</b>	<b>5%</b>	

**Note: the numbers in "2018–19 Actual" have been reclassified to take off the opening balance impact as a result of the Machinery of Government in order to match the presentation of 2018–19 Revised Budget in 2019–20 Budget Paper 5.**

Explanation for major variations between 2018–19 actual and 2018–19 revised budget are as follows:

- Receipts from Government and other entities were lower than the revised budget primarily due to the movements as a result of the Machinery of Government changes as well as the agreed changes to project milestones now being delivered in the next financial year.
- Payments of grants and other transfers were lower than the revised budget primarily due to agreed changes to projects milestones now being delivered in the next financial year.
- Payments to suppliers and employees were lower than the revised budget primarily due to an increase in accrued expenses.
- Payments for non-financial assets were lower than the revised budget primarily due to agreed changes to project milestones now being delivered in the next financial year.
- Owner contributions by State Government were higher than the revised budget primarily related to incoming functions through the Machinery of Government changes.
- Net borrowings were higher than the revised budget primarily due to the movements as a result of the Machinery of Government changes.

## Statement of changes in equity for the financial year ended 30 June 2019

	Accumulated surplus/deficit (\$ million)	Contributions by owners (\$ million)	Asset revaluation reserve (\$ million)	Other reserves (\$ million)	Total (\$ million)
<b>Actual result</b>					
Opening balance 1 July 2018 (Actual)	–	–	–	–	–
Comprehensive result	(21)	–	255	8	243
Transaction with owners in their capacity as owners	(316)	2,996	5,378	508	8,563
<b>Closing balance 30 June 2019 (Actual)</b>	<b>(337)</b>	<b>2,996</b>	<b>5,633</b>	<b>516</b>	<b>8,807</b>
<b>Budget result</b>					
Opening balance 1 July 2018 (Actual)	–	–	–	–	–
Comprehensive result	(89)	–	(1)	11	(79)
Transaction with owners in their capacity as owners	(297)	2,795	5,441	482	8,422
<b>Closing balance 30 June 2019 (Budget)</b>	<b>(387)</b>	<b>2,795</b>	<b>5,441</b>	<b>493</b>	<b>8,343</b>

*Note: the numbers in "2018-19 Actual" have been reclassified to take off the opening balance impact as a result of the Machinery of Government in order to match the presentation of 2018-19 Revised Budget in 2019-20 Budget Paper 5.*

## Administrative items statement for the financial year ended 30 June 2019

	2018–19 Actual (\$ million)	2018–19 Revised Budget (\$ million)	Variation	%	Notes
<b>Administered Income</b>					
Output appropriations	36	41	(5)	-13%	
Interest	8	8	0	6%	
Sales of goods and services	56	62	(6)	-9%	
Grants	0	1	(1)	-69%	
Other income	60	58	2	4%	
<b>Total Administered Income</b>	<b>160</b>	<b>169</b>	<b>(9)</b>	<b>-5%</b>	
<b>Administered Expenses</b>					
Interest expense	20	20	(0)	0%	
Grants and other transfers	3	5	(3)	-48%	
Payments into consolidated fund	69	12	56	457%	a
Other operating expenses	9	11	(1)	-13%	
<b>Total Administered Expenses</b>	<b>101</b>	<b>48</b>	<b>52</b>	<b>108%</b>	
<b>Income less expenses</b>	<b>59</b>	<b>121</b>	<b>(61)</b>	<b>-51%</b>	
<b>Total other economic flows</b>	<b>-</b>	<b>0</b>	<b>(0)</b>	<b>-100%</b>	
<b>Total other economic flows – Other non owner changes in equity</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0%</b>	
<b>Net result</b>	<b>59</b>	<b>121</b>	<b>(61)</b>	<b>-51%</b>	
<b>Administered Assets</b>					
Financial assets					
Cash and deposits	0	6	(6)	-97%	
Receivables	480	455	25	5%	b
Other financial assets	-	(0)	0	-100%	
Investments accounted for using the equity method	11	11	0	0%	
Non-financial assets	(0)	(0)	-	0%	
<b>Total administered assets</b>	<b>491</b>	<b>471</b>	<b>19</b>	<b>4%</b>	
<b>Liabilities</b>					
Payables	82	82	0	0%	
Borrowings	438	437	0	0%	
<b>Total administered liabilities</b>	<b>520</b>	<b>519</b>	<b>1</b>	<b>0%</b>	
<b>Net assets</b>	<b>(29)</b>	<b>(47)</b>	<b>19</b>	<b>-39%</b>	

Explanation for major variations between 2018–19 actual and 2018–19 revised budget are as follows:

- Payments into consolidated fund were higher than the revised budget primarily due to higher than anticipated third party receipts.
- Receivables were higher than the revised budget primarily due to the increased receipts of incoming functions through Machinery of Government changes.

## Appendix 2: Capital projects/assets investment programs

The department and its related portfolio entities manage a range of capital projects to deliver services for government.

Information on the new and existing capital projects for departments and the broader Victorian public sector is contained in the most recent Budget Paper No. 4 *State Capital Program* (BP4) which is available on the Department of Treasury and Finance's website.

During the year, the department/agency completed the following capital projects with a total estimated investment (TEI) of \$10 million or greater. The details related to these projects are reported below.

Project name	Original completion date	Latest approved completion date	Actual completion date
Ballarat West Employment Zone (Ballarat)	Jun-18	Jun-19	Jun-19
Museum Victoria Exhibition Renewal (Carlton)	Dec-18	Jun-19	Jun-19

\* Total estimated investment

\*\* The actual TEI cost is for the period to practical completion date.

Original approved TEI* budget \$million	Latest approved TEI*budget \$million	Actual TEI cost** \$million	Variation between actual cost and latest approved TEI budget	Reason for variance from latest approved TEI budget
30.169	30.169	30.030	(0.139)	
18.000	18.000	18.000	0.000	

## Appendix 3: Victorian Government Trade and Investment Network

Victoria's global engagement is supported by the Victorian Government Trade and Investment (VGTI) network, comprised of 22 offices in strategic international locations. The VGTI network is headed by seven Commissioners for Victoria and focusses on attracting foreign direct investment into Victoria, assisting Victorian businesses to access export opportunities and managing Victoria's relationships with key international partners.

In 2018–19, the VGTI network contributed to the department's achievement of 2525 Victorian businesses participating in export and trade programs. Participants in government programs have reported actual increased exports of \$668 million as a direct result of their participation. Additionally, the international network played a key role in the facilitation of approximately \$621 million worth of capital investment into the state, creating over 2,600 new jobs.

## Appendix 4: People and workplace

### Public sector values and employment principles

The *Public Administration Act 2004* established the Victorian Public Sector Commission (VPSC). The VPSC's role is to strengthen public sector efficiency, effectiveness and capability, and advocate for public sector professionalism and integrity.

The department introduced policies and practices that are consistent with the VPSC's employment standards and provide for fair treatment, career opportunities and the early resolution of workplace issues. The department advised its employees on how to avoid conflicts of interest, how to respond to offers of gifts and how it deals with misconduct.

### Diversity and inclusion

The department takes pride in creating a workplace culture of inclusion and respect, where the value of individual differences is recognised and welcomed.

A Workforce Diversity and Inclusion Framework has been developed to identify the department's aspirations, goals and targets. The framework is designed around the four key pillars of flexibility, inclusion, gender equality and life stage.

The framework recognises that all people have different experiences throughout their careers, and that flexible and inclusive workplaces provide better outcomes for all. It also emphasises everyone's role in building a diverse workforce and modelling inclusive working practices.

The framework captures the department's commitments as a member of the VPS, including meeting diversity employment targets, developing dedicated action plans in alignment with government policies and legislation, and the adoption of the 'all roles flex' approach across the department.

Several action plans support the framework's implementation, including a refreshed Aboriginal Inclusion Action Plan and new Multicultural Diversity Action Plan and Disability Inclusion Action Plan.

While the framework has a primarily internal/workforce focus, the action plans also focus on inclusion in DJPR's programs and services, as well as within the Victorian economy more broadly.

A suite of development programs and opportunities are available to strengthen the diversity and inclusion capabilities of our people.

Our diversity and inclusion principles are reinforced by acknowledging and celebrating more than 15 significant dates throughout the calendar year, including International Women's Day, Cultural Diversity Week, Reconciliation Week, Wear it Purple Day and International Day of People with Disability.

A full report of our initiatives and achievements in multicultural affairs is lodged annually to the Victorian Multicultural Commission as required by the *Multicultural Victoria Act 2011*.

## Aboriginal Inclusion Action Plan

Bullarto-Buluk, the DJPR Aboriginal Inclusion Action Plan 2018–20 has been refreshed with an increased focus on creating economic opportunities for Aboriginal Victorians and attracting Aboriginal people to work in the department.

Bullarto-Buluk reflects the department's renewed commitment to contributing to Aboriginal self-determination at a whole-of-government level, and to strengthen the delivery of the plan's initiatives, including a commitment to Aboriginal people representing two per cent of our workforce by 2020.

The Aboriginal Inclusion Action Plan Working Group played a key role in developing Bullarto-Buluk and shares responsibility for its implementation.

The plan involves strengthening understanding and recognition of Aboriginal culture and perspectives across all areas of our operations, creating workplace opportunities, and increasing Aboriginal participation in policy, project and program development.

## Workforce inclusion targets

The VPS employment targets adopted by DJPR in the Workforce Diversity and Inclusion Framework are:

- an upgraded target of two per cent Aboriginal employment by 2022, as outlined in the Barring Djinang Aboriginal Employment Strategy
- a new target of six per cent disability employment by 2020, as outlined in the Victorian Economic Participation Plan for People with Disability
- 50 per cent women executives by 2020, as outlined in Safe and Strong, Victoria's gender equality strategy.

The department is working towards its Aboriginal employment target, with Aboriginal people comprising 0.20 per cent of the department's workforce at 30 June 2019. This is in addition to broader outcomes achieved across our portfolio through social procurement and further employment targets.

In support of the new disability employment target, a Disability Inclusion Action Plan has been developed to attract people with disability to work at the department. The department is working towards this target, comprising 0.95 per cent of the department's workforce at 30 June 2019.

At DJPR we strive to have a workforce that is inclusive of all genders, including people who identify as women, men, transgender and gender diverse. On International Women's Day the Secretary made a pledge to support equality in the workplace through:

- a commitment to appoint 50 per cent women executives in DJPR by 2020
- undertaking bi-annual gender auditing
- identifying State Government "Leading Practice – Equality, Diversity, Inclusion", and implement leading practice policies by 2022.

## Our safety and wellbeing

The department's vision is to build a safe environment, where the physical and mental wellbeing of staff is supported. The department aspires to be an exemplar of safety and wellbeing across the public sector and provide a mentally safe, supportive and respectful workplace.

The department's Safety and Wellbeing Strategic Plan and Mental Health and Wellbeing Program are informed by the Victorian Mental Health Charter, with a suite of initiatives and programs aimed at building a safe, respectful and inclusive culture.

Over the past six months, the department has delivered:

- training sessions for managers on Creating a Mentally Healthy Workplace
- training session for managers on Building a Positive and Professional Workplace
- an online module for staff on Appropriate Workplace Behaviour
- safety and wellbeing services through the Be-Well Live-Well portal, including fitness and nutritional information. The portal currently has 1,393 active users
- an online OHS induction module
- a range of valuable health and wellbeing services including 1,642 influenza vaccinations for staff across 34 of DJPR's sites
- ergonomic assessments
- Employee Assistance Program (EAP) with a utilisation rate of 13.5 per cent
- a bespoke mental health supportive intervention for high risk individuals and groups
- departmental Walking Challenge
- mindfulness sessions aimed at providing employees with techniques to effectively decrease stress and anxiety levels, increase productivity and improve the ability to focus
- a review of OHS policies and procedures
- a review of the department's safety consultative structure
- a review of the department's Safety and Wellbeing Framework
- an audit of the first aid kits across all major departmental sites.

## White Ribbon Workplace Accreditation Program

The department is an accredited White Ribbon Workplace and is officially recognised by White Ribbon Australia as a pioneer in contributing to national culture change to prevent and respond to family violence.

The department continues to work towards maintaining its accreditation through provision of support and information, promotion of acceptable behaviours and training.

## Injury management and WorkCover

To ensure injured workers are effectively supported, injury management and early intervention continues to be a key focus of the department with targeted wellbeing support and interventions tailored for staff with work and non-work-related illnesses or injuries. The Safety and Wellbeing Team has provided advice and support to 157 of DJPR's staff since 1 January 2019.

The department has received seven Standard Claims, two relating to mental injury and five resulting in lost time from work, since 1 January 2019.

The department achieved a saving on the 2019–20 WorkCover Premium, as it achieved a performance rating 38.63 per cent better than the industry average.

## Incident management

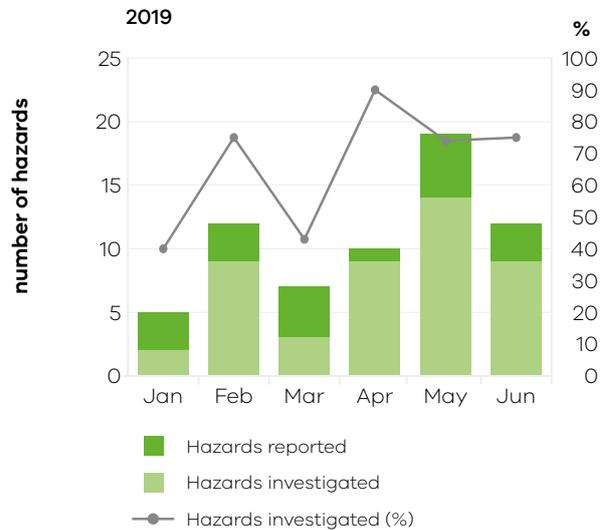
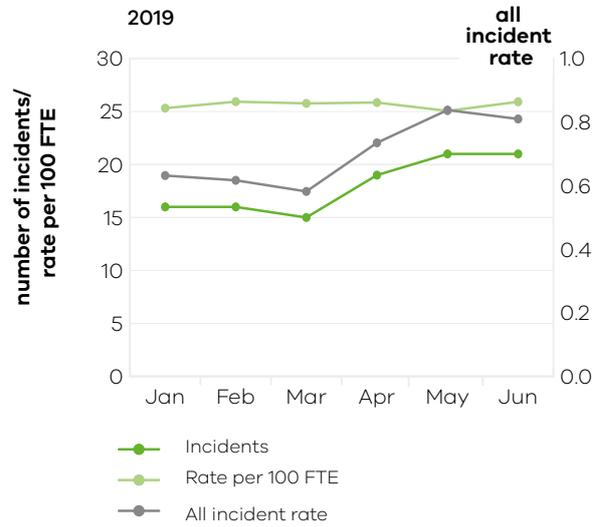
The department's online Safety Incident Management System (SIMS) was enhanced with three new modules: risk, risk analysis and meeting management. The new modules provide:

- improved identification and tracking of operational safety and wellbeing risks
- ability for operational risks to inter-relate with historical incidents and hazards
- ability to analyse exposure to possible risks associated with tasks in high-risk roles, and
- in respect of the meeting management module, the ability for safety committees to schedule meetings, share minutes and track actions.

Over the past six months, the following were recorded in SIMS:

- 109 incidents
- 65 hazards
- three notifiable incidents.

Regular training sessions were provided to staff on the department's incident management system.



## Performance against OH&amp;S management measures

Measure	Key Performance Indicators	DJPR 2019
<b>*Incidents</b>	Number of incidents	109
	Rate per 100 full-time equivalent (FTE)	0.17
	No. of incidents requiring first aid and/or further medical treatment	37
<b>*Hazards</b>	Number of hazards	65
	Rate per 100 (FTE)	0.42
<b>*Claims<sup>1</sup></b>	Number of standard claims <sup>2</sup>	7
	Rate per 100 FTE	0.27
	Number of lost time claims <sup>3</sup>	5
	Rate per 100 FTE	0.19
	Number of claims exceeding 13 weeks <sup>4</sup>	11
	Rate per 100 FTE	0.42
<b>*Fatalities</b>	Fatality claims	0
<b>*Claims costs<sup>5</sup></b>	Average cost per standard claim <sup>6</sup>	\$16,925
<b>Return to work<sup>7</sup></b>	Percentage of claims with RTW plan <30 days	54.55
<b>Management commitment</b>	Evidence of OH&S policy statement, OH&S objectives, regular reporting to senior management of OH&S, and OH&S plans (signed by CEO or equivalent)	Completed
	Evidence of OH&S criteria(s) in purchasing guidelines (including goods, services and personnel)	Completed
<b>Consultation and participation</b>	Evidence of agreed structure of designated workgroups (DWGs), health and safety representatives (HSRs), and issue resolution procedures (IRPs)	Completed
	Compliance with agreed structure on DWGs, HSRs, and IRPs	Completed
	Number of quarterly OHS Committee meetings	3
<b>Risk management</b>	Percentage of internal audits/inspections conducted as planned	76.88%
	Percentage of reported incidents investigated	52%
	No. of Improvement Notices issued across the department by WorkSafe Inspector	1
	Percentage of issues identified and actioned arising from:	
	• internal audits	100%
	• HSR provisional improvement notices	100%
	• WorkSafe notices	100%
	• management training	1.09%
• contractors and temps	n/a	
	Percentage of HSRs trained:	
	• upon acceptance of role (initial training)	100%

1 Data is provided by Xchanging, the department's authorised agent. FTE for claim data is 2620 taken at 30 June 2019.

2 Standard claims are those that have exceeded the employer excess (days or dollars) or are registered as a standard claim and are open with payments at the time of extraction. Fatality claims are also based on the same definition of standardised claims. Under threshold claims are excluded from this figure.

3 A time lost claim is one with one or more days compensated by the Victorian WorkCover Authority (VWA) Insurer (that is: once the employer has paid the 10-day excess) at the time of extraction. Lost time claims are a sub set of standardised claims. Under threshold claims are excluded from this figure.

4 Thirteen week claims is a measure of the number of claims exceeding 65 days compensation. This measure reflects claims made with former departments in prior 6–18 months (2018 calendar year) where succession applies to DJPR.

5 Claim costs consist of actual and estimated costs related to a claim.

6 Average claim costs consist of standard claims received by the WorkCover Agent from former departments where succession applies to DJPR between 1 January 2016 and 30 June 2018 (claims that impact the 2019–20 WorkCover Premium), calculated as of 30 June 2019. Higher average claim costs do not necessarily translate to higher premium costs, as the premium is impacted by total cost rather than average.

7 Return to work measure consists of lost time standard claims received in 2018–19 by DJPR and former departments where succession applies.

## Compliance with the *Disability Act 2006*

The *Disability Act 2006* reaffirms and strengthens the rights of people with a disability and recognises that this requires support across the government sector and within the community.

The *Disability Act 2006* requires that public sector bodies (including government departments) prepare a disability action plan and report on its implementation in their annual report.

Absolutely everyone: State disability plan for 2017–2020 is the Victorian Government’s framework for enabling people with a disability to participate and contribute to the social, economic and civic life of their community. Over time the government will consider ways to align disability action plans to the state plan.

In support of the new disability employment target, a Disability Inclusion Action Plan has been developed to attract people with disability to work at the department. The key goals of the plan are to:

- remove barriers to access information, services and facilities
- increase employment and retention to achieve a target of six per cent by 2020
- model positive attitude and best practice, in partnership with Australian Network on Disability.

Work is currently underway to achieve these goals with initiatives such as making learning and development programs accessible to all, a review of attraction and recruitment practices and implementing training and education programs around positive attitudes and best practice.

The department is working towards the six per cent target, comprising 0.95 per cent of the department’s workforce at 30 June 2019.

## Industrial relations within the department and details of time lost through industrial accidents and disputes

The department has a constructive working relationship with the Community and Public Sector Union, and is committed to an industrial relations approach based on consultation and cooperation between the department, employees and their industrial representatives. During the 2018–19 year, the department recorded no time lost through industrial disputes.

## Compliance with the *Carers Recognition Act 2012*

The *Carers Recognition Act 2012* requires that all State Government departments responsible for developing or providing policies, programs or services that affect people in care relationships report on how they met their obligations under the Act in their annual report.

The department continues to take all practical measures to comply with its obligations under the Act. During 2018–19 we continued to promote the use of flexible work arrangements which would assist carers to meet their obligations.

## ANNUAL REPORT TABLES 2018–19

The Department of Jobs, Precincts and Regions was formed on 1 January 2019. With the exception of the Latrobe Valley Authority, which previously formed part of Department of Premier & Cabinet, the below tables only cover the last six months of the 2018–19 financial year and variations to the previous financial year are not reported.

### Comparative workforce data

The following table discloses the head count and full-time staff equivalent (FTE) of all active public service employees of the department, employed in the last full pay period in June of the current reporting period.

Table 1: Details of employment levels in June 2019 (DJPR)

	June 2019						
	All employees		Ongoing			Fixed term and casual	
	Number (headcount)	FTE	Full-time (headcount)	Part-time (headcount)	FTE	Number (headcount)	FTE
<b>Gender</b>							
Women	1577	1453.3	907	340	1139.6	330	313.7
Men	1188	1166.3	898	62	941.7	228	224.6
Self-described	1	1.0	1		1.0		
<b>Age</b>							
15–24	77	76.2	23		23.0	54	53.2
25–34	499	483.2	270	44	301.7	185	181.5
35–44	816	747.3	468	185	594.5	163	152.8
45–54	752	719.4	563	95	628.3	94	91.1
55–64	545	522.9	422	65	466.6	58	56.3
65+	77	71.5	60	13	68.2	4	3.4
<b>VPS 1–6 grades</b>							
VPS 1	16	15.40				16	15.4
VPS 2	220	203.28	89	37	112.0	94	91.3
VPS 3	377	351.92	246	62	286.0	69	65.9
VPS 4	657	616.24	403	117	483.2	137	133.0
VPS 5	736	703.32	490	99	562.0	147	141.3
VPS 6	578	552.41	423	72	473.0	83	79.4
<b>Senior employees</b>							
STS	50	49.5	39	2	40.5	9	9.0
PS	24	22.1	17	4	19.1	3	3.0
Executives	108	106.4	99	9	106.4		
Other							
<b>Total employees</b>	<b>2766</b>	<b>2620.6</b>	<b>1806</b>	<b>402</b>	<b>2082.3</b>	<b>558</b>	<b>538.3</b>

Notes:

i. FTE means full-time equivalent.

ii. All figures reflect employment levels during the last full pay period in June 2019.

iii. Excluded are those on leave without pay or absent on secondment, external contractor/consultants, temporary employees employed by employment agencies and statutory appointees.

Table 2: Details of employment levels in June 2019 (Latrobe Valley Authority)

	June 2019							
	All employees		Ongoing			Fixed term and casual		
	Number (headcount)	FTE	Full-time (headcount)	Part-time (headcount)	FTE	Number (headcount)	FTE	
<b>Gender</b>								
Women	21	20.1	3	1	3.9	17	16.2	
Men	14	13.8	5	1	4.8	8	8.0	
Self-described								
<b>Age</b>								
15–24	2	2.0				2.0	2.0	
25–34	9	8.7	2	1	2.8	6.0	5.9	
35–44	7	6.4		1	0.9	6.0	5.5	
45–54	9	9.0	3		3.0	6.0	6.0	
55–64	8	7.8	3		3.0	5.0	4.8	
65+								
<b>VPS 1–6 grades</b>								
VPS 1								
VPS 2	1	1.0				1	1.0	
VPS 3	2	2.0				2	2.0	
VPS 4	7	6.5				7	6.5	
VPS 5	9	8.7	2		2.0	7	6.7	
VPS 6	11	10.9	3	1	3.9	7	7.0	
<b>Senior employees</b>								
STS	1	1.0				1	1.0	
PS								
Executives	4	3.8	3	1	3.8			
Other								
<b>Total employees</b>	<b>35</b>	<b>33.9</b>	<b>8</b>	<b>2</b>	<b>9.7</b>	<b>25</b>	<b>24.2</b>	

## Notes:

- i. FTE means full-time equivalent.
- ii. All figures reflect employment levels during the last full pay period in June of each year.
- iii. Excluded are those on leave without pay or absent on secondment, external contractor/consultants, temporary employees employed by employment agencies and statutory appointees.
- iv. Increase in staff since June 2018 due to increased project activities.

June 2018							
All employees		Ongoing			Fixed term and casual		
Number (headcount)	FTE	Full-time (headcount)	Part-time (headcount)	FTE	Number (headcount)	FTE	
13	13				13	13.0	
18	18	2	1	3.0	15	15.0	
					2	2.0	
2	2.0				7	7.0	
7	7.0				6	6.0	
6	6.0	1		1.0	8	8.0	
9	9.0	1	1	2.0	5	5.0	
3	3.0				3	3.0	
9	9.0	1		1.0	8	8.0	
7	7.0				7	7.0	
7	7.0				7	7.0	
1	1.0				1	1.0	
4	4.0	2		2.0	2	2.0	
<b>31</b>	<b>31.0</b>	<b>2</b>	<b>1</b>	<b>3.0</b>	<b>28</b>	<b>28.0</b>	

The following table discloses the annualised total salary for senior employees of the department, categorised by classification. The salary amount is reported as the full-time annualised salary.

**Table 3: Annualised total salary, by \$20 000 bands, for executives and other senior non-executive staff (DJPR)**

Income band (salary)	Executives	STS	PS
< \$160,000	1		
\$160,000 – \$179,999	24	15	10
\$180,000 – \$199,999	28	14	8
\$200,000 – \$219,999	15	18	4
\$220,000 – \$239,999	11		
\$240,000 – \$259,999	5		1
\$260,000 – \$279,999	5		1
\$280,000 – \$299,999	5		
\$300,000 – \$319,999	3		
\$320,000 – \$339,999	5		
\$340,000 – \$359,999	4		
\$360,000 – \$379,999	Nil		
\$380,000 – \$399,999	1		
>\$500,000	1		
<b>Total</b>	<b>108</b>	<b>47</b>	<b>24</b>

Notes:

i. The salaries reported above are for the full financial year, at a 1-FTE rate, and excludes superannuation.

ii. There are four employees employed on a part-time basis at a 0.9 FTE rate, five at a 0.8 FTE rate, and one at a 0.6 FTE rate respectively.

Table 4: Annualised total salary, by \$20 000 bands, for executives and other senior non-executive staff (Latrobe Valley Authority)

Income band (salary)	Executives	STS	PS
< \$160,000			
\$160,000 – \$179,999			
\$180,000 – \$199,999	3		
\$200,000 – \$219,999		1	
\$220,000 – \$239,999			
\$240,000 – \$259,999			
\$260,000 – \$279,999			
\$280,000 – \$299,999	1		
<b>Total</b>	<b>4</b>	<b>1</b>	

Notes:

- i. The salaries reported above is for the full financial year, at a 1-FTE rate, and excludes superannuation.
- ii. One Executive Officer is employed on a part-time basis at a 0.8FTE rate.

## Workforce inclusion policy

The following table outlines the department's actual progress against this target in 2018–19.

Workforce inclusion policy initiative	Target	Actual at 30 June 2019
Number of staff identifying as Aboriginal and/or Torres Strait Islander	2%	0.2%
Number of staff identifying as having a disability	2%	0.8%
Gender profile at executive levels	50% women; 50% men	47% women; 53% men

Note:

- i. The self-described category is nil for Executive Officers.

## Executive officer data

For a department, an executive officer (EO) is defined as a person employed as an executive under Part 3 of the *Public Administration Act 2004* (PAA).

For a public body, an EO is defined as an executive under Part 3 of the PAA or a person to whom the Victorian Government's Policy on Executive Remuneration in Public entities applies. All figures reflect employment levels at the last full pay period in June of the current and corresponding previous reporting year.

The definition of an EO does not include a statutory office holder or an Accountable Officer.

The following tables disclose the EOs of the department and its portfolio agencies for 30 June 2019:

- Table 1 discloses the total numbers of EOs for the department, broken down by gender;
- Table 2 provides a reconciliation of executive numbers presented between the report of operations and Note 9.8 'Remuneration of executives' in the financial statements; and
- Table 3 provides the total executive numbers for all department's portfolio agencies.

Table 1: Total number of EOs for the department, broken down into gender (DJPR)

	All	Women	Men	Self-described
Class	No.	No.	No.	No.
EO-1	12	5	7	0
EO-2	40	16	24	0
EO-3	56	30	26	0
<b>Total</b>	<b>108</b>	<b>51</b>	<b>57</b>	<b>0</b>

The number of executives in the report of operations is based on the number of executive positions that are occupied at the end of the financial year. Note 9.9.1 in the financial statements lists the actual number of EOs and the total remuneration paid to EOs over the course of the reporting period.

The financial statements note does not include the Accountable Officer, nor does it distinguish between executive levels or disclose separations. Separations are executives who have left the department during the relevant reporting period. To assist readers, these two disclosures are reconciled below.

Table 2: Reconciliation of executive numbers (DJPR)

	2019
Executives (financial statement Note 9.8)	122
Accountable Officer (Secretary)	1
Less Separation/Leave without pay	(15)
<b>Total executive numbers at 30 June</b>	<b>108</b>

Notes:

i. This table excludes employees acting in Executive Officer positions as at 30 June 2019.

Table 3: Reconciliation of executive numbers (LVA)

	2019	2018
Executives (financial statement Note 9.8)	3	3
Accountable Officer (CEO)	1	1
Less Separation/Leave without pay	(0)	0
<b>Total executive numbers at 30 June</b>	<b>4</b>	<b>4</b>

Table 4: Number of executives for the portfolio agencies 30 June 2019

Organisation	All		Women		Men		Self-described	
	No.	Var.	No.	Var.	No.	Var.	No.	Var.
Agriculture Victoria Services Pty Ltd	2	1	1	1	1	0	0	0
Australian Centre for the Moving Image	4	0	2	0	2	0	0	0
Australian Grand Prix Corporation	6	2	0	-1	6	3	0	0
Dairy Food Safety Victoria	3	-1	2	0	1	-1	0	0
Development Victoria	36	7	11	4	25	3	0	0
Docklands Studios Melbourne Pty Ltd	1	0	0	0	1	0	0	0
Emerald Tourist Railway Board	3	-3	0	-1	3	-2	0	0
Federation Square Pty Ltd	4	0	2	0	2	0	0	0
Film Victoria	4	1	2	1	2	0	0	0
Game Management Authority	2	1	0	0	2	1	0	0
Geelong Performing Arts Centre Trust	1	0	0	0	1	0	0	0
Greyhound Racing Victoria	9	-	3	-	6	-	0	-
Harness Racing Victoria	5	-	0	-	5	-	0	-
Kardinia Park Stadium Trust	2	-	1	-	1	-	0	-
Latrobe Valley Authority	4	0	2	0	2	0	0	0
Launch Victoria	1	0	1	0	0	0	0	0
Melbourne and Olympic Parks Trust	6	6	1	1	5	5	0	0
Melbourne Convention and Exhibition Trust	12	2	5	0	7	2	0	0

Organisation	All		Women		Men		Self-described	
	No.	Var.	No.	Var.	No.	Var.	No.	Var.
Melbourne Cricket Ground Trust	1	1	1	1	0	0	0	0
Melbourne Market Authority	5	0	1	0	4	0	0	0
Melbourne Recital Centre	4	-1	1	-1	3	0	0	0
Museums Board of Victoria	4	0	3	0	1	0	0	0
National Gallery of Victoria	4	0	1	0	3	0	0	0
PrimeSafe	1	0	0	0	1	0	0	0
State Library of Victoria	3	0	2	0	1	0	0	0
State Sport Centres Trust	4	4	2	2	2	2	0	0
The Wheeler Centre	1	0	0	0	1	0	0	0
Veterinary Practitioners Registration Board of Victoria	1	0	1	0	0	0	0	0
VicForests	6	0	3	1	3	-1	0	0
Victorian Arts Centre Trust	7	1	5	0	2	1	0	0
Victorian Institute of Sports	1	-	1	-	0	-	0	-
Visit Victoria	7	-2	1	-2	6	0	0	0
<b>Total</b>	<b>154</b>	<b>19</b>	<b>55</b>	<b>6</b>	<b>99</b>	<b>13</b>	<b>0</b>	<b>0</b>

Notes:

- i. Information provided by each entity to the Victorian Public Sector Commission
- ii. For the purpose of this table, Executive Officers are defined as employees who have significant management responsibility AND receive a TRP of \$182,070 or more.
- iii. All figures reflect employment levels as at 30 June 2019 unless otherwise stated.
- iv. Excluded are those on leave without pay or absent on secondment, external contractors / consultants and temporary staff employed by employment agencies.

## Appendix 5: Office-based environmental performance

The department exceeds statutory obligations under *Financial Reporting Direction 24D* (FRD 24D) to report on office-based activities by reporting on a wide range of its facilities and operations. The department's accommodation portfolio is comprised of:

- offices
- depots
- laboratories and research facilities.

In accordance with FRD 24D guidelines, wherever an entity's staff are co-located within a DJPR managed site, DJPR is responsible for reporting the environmental performance of that site.

The department aims to reduce environmental impacts and associated financial costs through both staff behaviour change campaigns and environmental infrastructure improvement programs.

### Energy

	2018–19
<b>Indicator</b>	
Total energy consumption (MJ)	60,137,702
Electricity (excluding green power)	40,779,945
Green power	–
Natural gas	18,786,960
LPG	570,797
Office energy consumption (MJ)	5,791,468
Greenhouse gas emissions from total energy consumption (tonnes CO <sub>2</sub> -e)	14,331
Percentage of electricity purchased as green power	0
Units of energy used per FTE (MJ/FTE) office based	3886.4
Units of energy used per unit of office area (MJ/m <sup>2</sup> )	143.19
Number of FTEs	2,620.6
Office tenancy m <sup>2</sup> (for 26 reported sites)	40,445.75
Number of reported sites	46

#### Notes:

- i. Numbers are from 1 January 2019 to 30 June 2019.
- ii. As a new department the comparison for 2017–2018 and 2016–2017 has not been noted.
- iii. Comparisons for comment have been sourced from sites that have a consistent presence of Agriculture Victoria staff or a continuation of site information.
- iv. The net lettable area has been adjusted at 1 Spring Street and 121 Exhibition Street to reflect the separation of DoT and DJPR. Review of the net lettable areas will continue in 2019.
- v. The number of sites has reduced from previous years due to the machinery-of-government changes and the exclusion of Victorian Fisheries Authority.
- vi. Estimations have been used for some sites where data has not been available.
- vii. LPG has been reported but annual figures may not be available due to the variability of the data collection (on site storage).
- viii. There was a notable reduction of electricity usage at 1 Spring Street.
- ix. DJPR does not receive base building energy data from all leased sites.
- x. Comparing the agricultural regional sites for a full year there have been both increase and decrease of energy due to the activities at sites.
- xi. Regional energy audit results indicated that sites were already operating efficiently.
- xii. FTE numbers are for all sites as reported in the annual report.
- xiii. Reported office FTEs estimated to be 1490.2.

## Actions and achievements

- Continued to undertake further LED lighting upgrades throughout existing and new tenancy spaces as funding permits.
- Ongoing building management system and mechanical service improvement that has resulted in increased environmental capabilities for heating and cooling control.
- Replaced inefficient or end of life boilers, chillers and air conditioning units at our major research facilities.
- Continued to run awareness campaigns aimed at reducing energy consumption.
- Implemented the future workplace program with technology uplift and rollout of Office365 platform.

## Future objectives

- To improve the data collection and reporting of energy information and estimations.
- To plan and implement the energy audit actions where appropriate.
- The department will continue to seek further ways to reduce its energy consumption over the next financial year.

## Water

	2018–19
<b>Indicator</b>	
Total water consumption (kL)	70,126
Office water consumption (kL)	8,962
Units of metered water consumed in offices per FTE (kL/FTE)	6
Units of metered water consumed in offices per unit of office area (kL/m <sup>2</sup> )	0.24
<b>Number of FTEs</b>	
Office tenancy m <sup>2</sup> (for 22 reported sites)	37251.84
Number of reported sites	36

*Notes:*

*i. Numbers are from 1 January 2019 to 30 June 2019.*

*ii. The Net Lettable area has been adjusted at 1 Spring Street and 121 Exhibition Street to reflect the separation of DoT and DJPR*

*iii. The Victorian Fisheries Authority has been excluded from the numbers.*

*iv. DJPR does not receive water information for the majority of leased sites.*

*v. DJPR uses but does not measure or report water sourced from bores, local waterways and captured stormwater.*

*vi. FTE numbers are for all sites*

*vii. FTE numbers for office is estimated at 1490.2*

## Actions and achievements

- Large water system upgrades at selected DJPR regional sites utilising surface and tank water systems.
- Solar pumps and a sophisticated monitoring system installed at selected DJPR regional sites.

## Future objectives

- The department will continue to seek further ways to reduce its water consumption over the next financial year.

## Paper

2018–19

### Indicator

Total units of copy paper purchased (reams)	12,339
Units of copy paper used per FTE (reams/FTE)	4.7
75–100% recycled content	12,290
50–74% recycled content	0
0–49% recycled content	49
Number of FTEs	2,620.6

#### Notes:

- i. DJPR paper purchasing is calculated using data from the government stationery supplier, Complete Office Supplies (COS). Paper consumption is based on the cost codes within the COS database and not all codes have been adjusted from the machinery-of-government changes.
- ii. The default recycled white paper available for purchasing has 100% recycled content, all coloured paper available for purchasing continues to have no recycled content.
- iii. Victorian Fisheries Authority paper consumption has been excluded (339 reams).

## Actions and achievements

- Implemented Follow me Print at 1 Spring Street and 121 Exhibition Street to reduce paper volume by an estimated 34 per cent in the CBD.
- Implemented the Future Workplace Program through which some manual paper-based processes have been replaced by electronic forms.
- The use of Close the Loop has resulted in 1,515 items being recycled, saving 803.2 kg from going to landfill.

## Future objectives

- Collaboration with COS to improve cost centre information for more accurate reporting.
- Roll out of Follow me Print at metro and regional sites.

## Waste and recycling

	2018–19
<b>Indicator</b>	
Total units of waste disposed of by destination (kg)	103,235
<b>Landfill (kg)</b>	<b>35,149</b>
<b>Comingled recycling (kg)</b>	<b>15,985</b>
<b>Paper and card (kg)</b>	<b>22,988</b>
<b>Secure documents (kg)</b>	<b>22,197</b>
<b>Organics (kg)</b>	<b>6,916</b>
<b>Total units of waste disposed of per FTE by destination (kg/FTE)</b>	
<b>Landfill (kg/FTE)</b>	<b>26.83</b>
<b>Comingled recycling (kg/FTE)</b>	<b>12.20</b>
<b>Paper and card (kg/FTE)</b>	<b>17.54</b>
<b>Secure documents (kg/FTE)</b>	<b>16.94</b>
<b>Organics (kg/FTE)</b>	<b>5.28</b>
Recycling rate (%)	66%
Greenhouse gas emissions associated with waste (tonnes CO <sub>2</sub> -e)	53.85
Number of FTEs	2,620.6
Number of sites audited	6

## Notes:

- i. The 2018–19 data shows a continuation of the 2018 data collection methodology. There will be adjustments for future years to reflect the changes in the department portfolio.
- ii. The sample data was extrapolated across the whole department for DoT and DJPR to estimate the overall result.

## Actions and achievements

- As part of office fit-outs and relocations, items were recycled, reused or resold through Egan's recycling program. From 2,230 items 28.97 per cent was reused, 27.22 per cent stored, 23.41 per cent to be sold and of the 20.4 per cent of items to be disposed of, 7,369 kg of material was recovered for recycling.
- Promotion of environmental initiatives to reduce single-use plastic with the purchase of Keep Cups, stainless steel straws, bottles, cutlery and produce bags.
- An environmental behaviour change campaign took place to reduce waste and promote environmental awareness.
- A stationery free-cycle collection point operates at CBD sites to encourage recycling, minimise waste and reduce the amount of stationery ordered.
- Establishment of a new regional waste contract with greater reporting capabilities to assist in DJPR waste and recycling practices.

## Future objectives

- Office furniture and fit-out materials will continue to be reused, reducing waste from office fit-out projects.
- Promotion of environmental campaigns.
- DJPR will continue to seek further ways to reduce its waste over the next financial year.

## Travel and transport

	2018–19
<b>Indicator</b>	
Total energy consumption by fleet vehicles (MJ)	14,566,272
Diesel	7,945,046
LPG	5,240
Unleaded	5,147,679
Hybrid	1,468,308
<b>Total distance travelled by fleet vehicles (km)</b>	<b>3,952,824</b>
Greenhouse gas emissions from fleet vehicles per 1000km (tonnes CO <sub>2</sub> )	0.25
Diesel	2,045,078
LPG	186
Unleaded	1,231,650
Hybrid	675,910
Greenhouse gas emissions from fleet vehicles (tonnes CO <sub>2</sub> -e)	1,008
<b>Total distance travelled by aeroplane (km)</b>	<b>3,259,288</b>
Greenhouse gas emissions from air travel (tonnes CO <sub>2</sub> -e)	716

## Notes:

- i. DJPR staff air travel and associated greenhouse gas emissions are calculated using data from the government travel agent, Corporate Travel Management.
- ii. Fleet coordination is a shared service with DoT and DJPR and opportunities for the fleet are investigated for both departments.

## Actions and achievements

- Continued the purchasing of operational fleet vehicles with improved environmental credentials.
- For the period July 2018 to June 2019 40 per cent of the fleet was turned over and all six-cylinder vehicles were replaced with four-cylinder vehicles (excluding executive vehicles).
- The department minimises travel by using telephone, video conferencing, and Skype for business whenever possible.
- Pool vehicles are used by other departments, maximising the utilisation of the vehicles.
- Staff are encouraged to use public transport when possible.

## Future objectives

To complete an online travel survey to obtain travel data and to promote sustainable and smarter travel options to staff.

A continuous improvement program on log sheet data collection for all DoT and DJPR businesses opportunities.

The department will continue to seek further ways to reduce its travel over the next financial year.

## Procurement

DJPR's procurement activities are environmentally responsible and support the objectives of the government's Environmental Procurement Policy.

For high-value procurements the Capital Projects team applies the department's weighted evaluation criteria for Social and Environmental Benefits: the social procurement practices, principles and outcomes that will be delivered by the supplier through the provision of goods and services and the environmental and sustainability practices they adopt to reduce their environmental impact.

For office supplies, COS has provided the purchasing analysis and planet-friendly items have increased.

Future objectives include a multi-year agreement for e-waste items:

- printers and printer cartridges
- batteries.

All stationery items including:

- folders and ring binders
- letterhead and envelopes
- manila folders and suspension files.

Other 'hard to recycle' offices items:

- miscellaneous items, tape dispensers, pens
- document trays and magazine racks.

## Appendix 6: Local Jobs First

The *Local Jobs First Act 2003* introduced in August 2018 brings together the Victorian Industry Participation Policy (VIPP) and Major Project Skills Guarantee (MPSG) policy which were previously administered separately.

Departments and public sector bodies are required to apply the Local Jobs First policy in all projects valued at \$3 million or more in Metropolitan Melbourne or for statewide projects, or \$1 million or more for projects in regional Victoria.

MPSG applies to all construction projects valued at \$20 million or more.

The MPSG guidelines and VIPP guidelines will continue to apply to MPSG applicable and VIPP applicable projects respectively where contracts have been entered prior to 15 August 2018.

### Projects Commenced – Local Jobs First Standard

During 2018–19, the department commenced one Local Jobs First Standard project valued at \$5.6 million. The project was located in regional Victoria, with a commitment of 95 per cent of local content. No projects were commenced that occurred in metropolitan Melbourne or statewide. The MSPG did not apply to this project.

The outcomes expected from the implementation of the Local Jobs First policy to this project where information was provided are as follows:

- an average of 95 per cent of local content commitment was made;
- the retention of 14 existing jobs (annualised employee equivalent (AEE)); and
- the retention of one apprenticeship and one traineeship.

### Projects commenced – Local Jobs First Strategic

During 2018–19, the department commenced one Local Jobs First Strategic Project, valued at \$225 million. The project was based in metropolitan Melbourne representing 90 per cent of estimated local content. The MPSG applied to this project.

The outcomes expected from the implementation of the Local Jobs First policy to this project where information was provided are as follows:

- an average of 90 per cent of local content commitment was made;
- the creation of 0.23 new jobs and the retention of 4.76 existing jobs (AEE);
- the creation of 0.03 cadets; and
- the retention of 0.48 traineeships and cadets.

### Reporting requirements – all projects

During 2018–19, there were no small to medium sized businesses that prepared a VIPP Plan or Local Industry Development Plan (LIDP) for contracts, successfully appointed as Principal Contractor.

During 2018–19, 144 small to medium sized businesses were engaged through the supply chain on these projects.

### Reporting requirements – grants

For grants provided during 2018–19, a total of 32 interaction reference numbers were required, which entailed a conversation with the Industry Capability Network (Victoria) Ltd.

## Appendix 7: Government advertising expenditure

In 2018–19, there were six government advertising campaigns with a total media spend of \$100,000 or greater (exclusive of GST). The details of each campaign are outlined below.

Name of campaign	Campaign summary	Advertising (media) expenditure excl. GST
Made in Victoria	Campaign to raise the awareness of Victoria's capabilities in manufacturing, designing and making local products. Aiming to instil pride amongst Victorians by asking them to support Victorian businesses and engage them in what it means to buy products made in Victoria. By buying Victorian products they are helping to create local jobs, which helps build strong and vibrant communities.	\$403,044
Melbourne Tech City – (International)	Promotion of Victoria's technology strengths for investment and trade in the United States of America. This phase of the Trade and Investment Victoria campaign aimed to influence US-based tech companies in Silicon Valley to set up operations in Melbourne.	\$1,500,000
Regional Development Victoria – Ready When You Are	Campaign to continue Victorian Government's promotion of regional Victoria as an ideal relocation destination for Melburnians.	\$100,000
Regional Development Victoria – Ready When You Are Regional Jobs	An extension of Ready When You Are campaign, the regional jobs campaign amplified the jobs message in regional Victoria. This campaign created awareness of job opportunities that are being created and currently exist.	\$150,000
Small Business Victoria – year-long engagement	Campaign to boost engagement and service participation of the Business Victoria website and its related digital channels.	\$120,000
Study Melbourne – There's a place for you in Melbourne	An international campaign to grow Melbourne's reputation and brand awareness as the ultimate study destination for international students. This includes both domestic and international advertising.	\$640,000
Victoria – The State of Defence Excellence (Mission Possible)	Campaign to position Victoria as a state of defence industry excellence and leverage high profile defence events.	\$236,895

## Appendix 8: Consultancy expenditure

The department defines a consultant as a particular type of contractor engaged primarily to perform a discrete task that facilitates decision-making through the provision of expert analysis and advice or the development of a written report or other intellectual output.

Details of individual consultancies where the total fees payable to the consultants were \$10,000 or greater and a summary of consultancies under \$10,000 can be found on the department's website.

## Appendix 9: Disclosure of major contracts

The department has disclosed in accordance with the requirements of government policy and accompanying guidelines, all contracts greater than \$10 million in value which it entered into during the year ended 30 June 2019. Details of contracts that have been disclosed in the Victorian Government contracts publishing system can be viewed at: **[tenders.vic.gov.au](https://tenders.vic.gov.au)**

Contractual details have not been disclosed for those contracts for which disclosure is exempted under the *Freedom of Information Act 1982* and/or government guidelines.

## Appendix 10: Information and Communication Technology (ICT) expenditure

The department had a total ICT expenditure of \$34.1 million for the 2018–19 reporting period. Details are shown below:

	BAU ICT Expenditure	Non-BAU ICT Expenditure	Operational Expenditure	Capital Expenditure
(\$ Million)	Total	Total = A+ B	A	B
DJPR	34.1	0.0	0.0	0.0
<b>Total</b>	<b>34.1</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

ICT expenditure refers to the department's costs in providing business-enabling ICT services. It comprises Business As Usual (BAU) ICT expenditure and Non-Business As Usual (non-BAU) ICT expenditure.

Non-BAU ICT expenditure relates to extending or enhancing the department's current ICT capabilities. BAU ICT expenditure is all remaining ICT expenditure, which primarily relates to ongoing activities to operate and maintain the current ICT capability.

## Appendix 11: Freedom of Information

Victoria's *Freedom of Information Act 1982* (FOI Act) gives members of the public the right to apply for access to documents held by ministers, Victorian Government departments, local councils, public hospitals, statutory authorities and most semi-government agencies.

<b>Total FOI requests received</b>	<b>46</b>
FOI requests from Members of Parliament	14
FOI requests from media	8
FOI requests (personal)	10
FOI requests (other, e.g. interest groups, entities)	14
<b>Total FOI requests completed</b>	<b>41</b>
Within statutory timelines	25
1–30 days overdue	10
30 days or more overdue	2
Administratively released	4
Total FOI Commissioner complaints received	1
Total FOI Commissioner reviews received	1
Total VCAT appeals	0

### Lodging FOI requests

A request must be made in writing and accompanied by the application fee. Requests should be addressed to the relevant officer in each organisation.

A request can be submitted online at [foi.vic.gov.au](http://foi.vic.gov.au) or by sending a written request to:

**Freedom of Information Manager**  
**Department of Jobs, Precincts and Regions**  
 GPO Box 4509 Melbourne VIC 3001

The department's FOI Unit can be contacted on: 1800 317 531 or email [foi@ecodev.vic.gov.au](mailto:foi@ecodev.vic.gov.au).

## Appendix 12: Compliance and attestations

### Compliance with the *Building Act 1993*

The department directly manages 46 facilities across the state, with the majority of our leased office accommodation portfolio managed by the Department of Treasury and Finance's (DTF's) Shared Services Provider. The directly managed portfolio includes offices, combined office/depots, depots, farms, research facility sites and sites identified for land sales no longer required by the department.

### Audit of government-owned and leased buildings for the presence of combustible cladding

The department has undertaken an audit of owned sites and directly leased sites under our control and DTF has undertaken an audit of leased sites. The audit results have established that the department has no buildings with combustible cladding that falls within the risk criteria established by the Victorian Cladding Taskforce, that is three or more above-ground storeys or buildings of a public nature (Class 9 buildings) with two or more above-ground storeys.

### Major works projects

Major works projects (over \$50,000) pertaining to the department's leased and owned office and research facilities accommodation portfolio, commenced or completed in 2018–19, included:

- **Attwood** – biosecurity storage shed refurbishment and upgrade; office refurbishment; and warehouse storage facility for Responsible Pet Owners
- **Bendigo** – Creative Industries Hub, fit-out
- **Bendigo** – 56–60 King Street, office refurbishment
- **CBD** – 1 Spring Street, minor works and refurbishments
- **CBD** – Victorian Small Business Commissioner, mediation centre refurbishment
- **CBD** – 121 Exhibition Street, minor works and refurbishments
- **CBD** – Study Melbourne Student Centre, 17 Hardware Lane – refurbishment
- **CBD** – 710 Collins Street (Goods Shed) refurbishment
- Collingwood Music Market, educational and office facility fit-out
- **Ellinbank** – alternate energy demonstration facility; fire services and water infrastructure upgrades
- **Hamilton** – new research feed lot; library refurbishment; air conditioning upgrades to glasshouses and main office building; removal and replacement of storage sheds; replacement and upgrade of wash bay; and water infrastructure upgrades
- **Horsham** – Australian Grains Genebank (AGG) office refurbishment, new quarantine glasshouse, and research farm polytunnel; Phonemics Glasshouse replacement of mechanical platforms and plexiglass cladding; replacement of air conditioning units to glasshouses; Thrashing Barn replacement of foundations, substructure and internal refurbishment
- **Lakes Entrance** – Marine Pollution Authority storage facility
- **Mallacoota** – Marine Pollution Authority storage facility
- **Mildura** – administration building air conditioning replacement; and fire services upgrades
- **Port Welshpool** – depot extension
- **Rutherglen** – fire services upgrade and water mains replacement
- **State wide security upgrades**
- **Tatura** – generator upgrade
- **Warrnambool** – Geological Survey of Victoria – new office development and amenities block.

### Number of building permits, occupancy permits or certificates of final inspection issued in relation to buildings owned by the department

Eleven building permits have been issued with occupancy permits or certificates of final inspection having been achieved across seven projects with the remainder still in delivery.

### Mechanisms for inspection, reporting, scheduling and carrying out maintenance works on existing buildings

The department undertakes detailed condition audits (covering asbestos, cladding and building conditions) on a biannual basis to ensure that buildings are well maintained and that any safety issues are identified and addressed in a timely manner. An annual essential safety measures report is also provided for each site. Each site has nominated health and safety representatives, first aid officers and is supported by the regional facilities team, which oversees the scheduled and ad hoc maintenance works that are carried out under state wide contractual arrangements.

### Number of emergency orders and building orders issued in relation to buildings

There were no emergency or building orders issued against the department during the year.

### Number of buildings that have been brought into conformity with building standards during the reporting period

Fire services upgrades have either commenced or been completed at the Ellinbank, Rutherglen, Mildura, and Hamilton sites to ensure conformity with building regulations.

### Competitive Neutrality Policy

Competitive neutrality requires government businesses to ensure that where services compete, or potentially compete, with the private sector, any advantage arising solely from their government ownership is removed if not in the public interest. Government businesses are required to cost and price these services as if they were privately owned and therefore they must be fully cost reflective. Competitive neutrality policy provides government businesses with a tool to enhance decisions on resource allocation. However, this policy does not override other policy objectives of government and focuses on efficiency in the provision of services.

### Compliance with DataVic Access Policy

In August 2012, the Victorian Government released the DataVic Access Policy, which enables the sharing of government data at no, or minimal, cost to users. Under the policy, data is progressively published on the Victorian Government Data Directory ([data.vic.gov.au](http://data.vic.gov.au)) to minimise access costs and to maximise use and reuse.

The DJPR data was mainly categorised by spatial data with representation in the recreation, general, finance, education, community, communication and business categories. At year ended 30 June 2019, the total number of datasets contributed to the directory was approximately 227. Consistent with the DataVic Access Policy, the financial statements, performance statements and tables included in this annual report will be available at [data.vic.gov.au](http://data.vic.gov.au).

## Compliance with the *Mineral Resources (Sustainable Development) Act 1990*

Pursuant to section 105 of the *Mineral Resources (Sustainable Development) Act 1990*, the Mining Warden is required to submit a report to the minister within three months of the end of the financial year.

The report must include the following:

- Nature and status of any dispute referred to the Mining Warden under section 97: Nine new cases were referred and investigated in 2018–19.
- Nature and status of any matter referred under section 98: No matters were referred and investigated in 2018–19.

## Compliance with the *Child Wellbeing and Safety Act 2005*

### Child Safe Standards

The *Child Wellbeing and Safety Act 2005* (CWS Act) establishes the Child Safe Standards (the Standards). The Standards are compulsory minimum requirements that aim to drive cultural change within organisations to help protect children from abuse and neglect.

Since 1 January 2017, the Standards have applied to all Victorian organisations that deliver services or facilities specifically for children, or engage children as employees or volunteers.

The department delivers a small number of services to children and young people. This includes funding youth employment initiatives and hosting youth cadets and workplace trainees. The department also funds some organisations that deliver services to children and young people.

Following the commencement of the Standards in 2016–17, the activities undertaken by the department in 2018–19 focused on education and supporting its portfolio agencies. The department worked actively to disseminate information about the Standards to promote compliance and embed the Standards in policy and practice.

Activities undertaken by the department include:

- promotion of the Standards on relevant program and portfolio agency websites, including publication of adopted child safe codes of conduct and other child safe policies, engaging with creative agencies to ensure appropriate mechanisms are in place to report and respond to suspected child abuse
- communications to entities funded under the Youth Employment Program reminding them of their responsibilities under the Standards and CWS Act,
- incorporation of requirements in new standard agreements for services provided to children
- supporting peak bodies to assist ongoing compliance with the Standards by sports bodies and to provide ongoing training and development on the Standards
- collaboration with other departments and the Commission for Children and Young People on how better to implement the Standards across government.

The department received no referrals from the Commission for Children and Young People during 2018–19 to undertake a Standards compliance assessment or any other compliance action.

### Reportable Conduct Scheme

The CWS Act also establishes the Reportable Conduct Scheme (RCS). The RCS requires organisations to respond to and report allegations of child-related misconduct made against their employees or volunteers.

The RCS applies to in-scope organisations, including departments, that exercise care, supervision or authority over children.

A number of creative industry portfolio agencies were brought within the scope of the scheme from 1 January 2019. This includes the Australian Centre for the Moving Image, the Council of Trustees of the National Gallery, the Geelong Performing Arts Centre, the Library Board of Victoria, the Museums Board of Victoria and the Victorian Arts Centre Trust. During 2017–18, the department made these organisations aware of the guidance material produced by the Commission for Children and Young People to help them appropriately prepare for the commencement of the RCS.

### Attestation for financial management compliance with Standing Directions 2018

#### DJPR Financial Management Compliance Attestation Statement

I, Simon Phemister, certify that the Department of Jobs, Precincts and Regions has complied with the applicable Standing Directions 2018 of the Minister for Finance under the *Financial Management Act 1994* and Instructions.



**Simon Phemister**  
Secretary

## Compliance with the *Protected Disclosure Act 2012*

The *Protected Disclosure Act 2012* (the Act) was formerly known as the *Whistleblowers' Protection Act 2001*. It encourages and assists people in making disclosures of improper conduct by public officers and public bodies. The Act provides protection to people who make disclosures in accordance with the Act and establishes a system for the matters disclosed to be investigated and rectifying action to be taken.

The department does not tolerate improper conduct by employees, nor the taking of reprisals against those who come forward to disclose such conduct.

The department is committed to ensuring transparency and accountability in its administrative and management practices. It supports the making of disclosures that reveal corrupt conduct, conduct involving a substantial mismanagement of public resources or conduct involving a substantial risk to public health and safety or the environment.

The department will take all reasonable steps to protect people who make such disclosures from any detrimental action in reprisal for making the disclosure. It will also afford natural justice to the person who is the subject of the disclosure to the extent it is legally possible.

### Further information

The Protected Disclosure Policy and Procedures, which outlines the system for reporting disclosures of improper conduct or detrimental action by the department or any of its employees or officers, are available on the department's website: [economicdevelopment.vic.gov.au](http://economicdevelopment.vic.gov.au)

The IBAC website contains further information about protected disclosure policies and procedures.

## Disclosures under the *Protected Disclosure Act 2012* for DJPR

	Total 2019 (January – June)
Indicator	
Assessable disclosures	0

## Reporting procedures

Disclosures of improper conduct or detrimental action by the department or any of its employees or officers may be made to any of the following department personnel:

- the protected disclosure coordinator
- the Secretary of the department
- a manager or supervisor of a person from the department who chooses to make a disclosure
- a manager or supervisor of a person from the department about whom a disclosure has been made.

Alternatively, disclosures of improper conduct or detrimental action by the department or any of its employees or officers may also be made directly to the Independent Broad-based Anti-corruption Commission (IBAC):

Level 1, North Tower, 459 Collins Street  
Melbourne, Victoria 3000  
Phone: 1300 735 135  
[ibac.vic.gov.au](http://ibac.vic.gov.au)

Any disclosures about portfolio entities must be made directly to IBAC.



Not Yet It's Difficult	\$20,000
RMIT on behalf of Troy Innocent	\$950,000
Royal Children's Hospital Foundation	\$20,000
Swinburne University on behalf of Troy Innocent	\$20,000
<b>Total</b>	<b>\$2,291,470</b>

### Creative Suburbs

Brimbank City Council	\$50,000
Cardinia Shire Council	\$64,940
Hume City Council	\$100,000
Kingston City Council	\$65,000
Manningham City Council	\$65,000
Melton City Council	\$50,000
Mornington Peninsula Regional Gallery	\$95,000
Nillumbik Shire Council	\$59,380
Yarra Ranges Shire Council	\$120,000
<b>Total</b>	<b>\$669,320</b>

### Creative Victoria Innovation in Marketing Fund

Arena Theatre Company	\$16,900
Arts Access Victoria	\$20,000
By The Meadow	\$17,643
Castlemaine State Festival	\$20,000
Geelong Art Gallery Inc.	\$12,000
GOATi Entertainment	\$16,333
Melbourne Jazz Ltd.	\$20,000
Mycelium studios	\$19,987
Shir Madness Melbourne Jewish Music Festival Inc.	\$20,000
Southern Buoy Studios	\$3,680
<b>Total</b>	<b>\$166,543</b>

### Creative Victoria Organisations Investment Program

Aphids	\$73,500
Arapiles Community Theatre	\$75,000
Arena Theatre Company	\$190,000
Art is... Festival	\$75,000
Arts Access Victoria	\$336,000
Arts Mildura	\$118,440
Ausdance Victoria	\$130,000
Australian Centre for Contemporary Art	\$768,238
Australian Poetry	\$60,000
Australian Print Workshop Inc.	\$168,630
Australian Tapestry Workshop	\$225,750
Back to Back Theatre Inc.	\$217,000
Ballarat International Foto Biennale	\$75,000
BalletLab Association Inc. (Phillip Adams BalletLab)	\$128,250
Baluk Arts	\$75,000
Bus Projects	\$60,000
Castlemaine State Festival	\$183,100
Centre for Contemporary Photography	\$168,630
Chamber Made Opera	\$168,630
Chinese Museum	\$107,100
Chunky Move	\$878,015
Community Music Victoria	\$63,000
Courthouse ARTS	\$67,515
Craft Victoria	\$281,400
Creative Clunes	\$60,000
Cultural Development Network Ltd.	\$60,000
Dancehouse	\$160,000
Emerging Writers' Festival	\$85,400
Experimenta Media Arts	\$113,400
Express Media	\$140,700
Flying Fruit Fly Foundation	\$106,785
Footscray Community Arts Centre	\$115,500
Gallery Kaiela Inc.	\$75,000
Gertrude Contemporary	\$199,500

## 04 APPENDICES

Heide Museum of Modern Art	\$1,404,660
Hobsons Bay Community Arts Inc.	\$75,000
HotHouse Theatre Ltd.	\$180,000
ILBIJERRI Aboriginal and Torres Strait Islander Theatre Co-Operative Ltd.	\$195,000
Jewish Museum of Australia	\$73,080
Koorie Heritage Trust Inc.	\$112,455
La Mama Inc.	\$225,000
Linden New Art Inc.	\$60,000
Liquid Architecture Sound	\$60,000
Lucy Guerin Inc.	\$160,000
McClelland Sculpture Park + Gallery	\$115,500
Melbourne Chamber Orchestra	\$60,000
Melbourne Festival	\$6,804,206
Melbourne Fringe	\$367,000
Melbourne International Comedy Festival	\$1,715,350
Melbourne Jazz Ltd.	\$420,000
Melbourne Writers Festival	\$299,000
Midsumma Festival	\$75,000
Multicultural Arts Victoria Inc.	\$336,000
Museums Australia (Victoria) Inc.	\$340,665
National Exhibitions Touring Support (NETS) Victoria	\$207,900
Next Wave Festival Inc.	\$430,000
OL Society Ltd.	\$60,000
Outer Urban Projects	\$60,000
Polyglot Theatre	\$210,000
Port Fairy Spring Music Festival	\$75,000
Public Galleries Association of Victoria (PGAV)	\$60,000
Punctum	\$60,000
Ranters Theatre	\$80,000
Rawcus Theatre Company Inc.	\$80,000
Red Stitch Actors Theatre	\$80,000
Regional Arts Victoria	\$753,785
Royal Historical Society of Victoria	\$84,315
Shepparton Arts Festival Inc.	\$75,000
Short Black Opera	\$90,000

Snuff Puppets	\$112,455
Songlines Aboriginal Music Corporation	\$84,000
Speak Percussion Inc.	\$73,500
St. Martins Youth Arts Centre	\$224,805
The Boite (Victoria) Inc.	\$128,100
The Sovereign Hill Museums Association	\$253,000
The Wheeler Centre	\$1,541,600
Theatre Network Victoria	\$75,000
Theatre Works	\$147,000
VAPAC Inc.	\$60,000
Victorian Opera	\$1,893,787
Wangaratta Festival of Jazz	\$150,423
Wantok Musik	\$60,000
West Space Inc.	\$84,000
Western Edge Youth Arts	\$80,000
Westside Circus	\$60,000
Women's Circus	\$73,080
Writers Victoria Inc.	\$147,400
Wurinbeena Ltd.	\$70,000
<b>Total</b>	<b>\$26,611,549</b>

### Creative Victoria Regional Development

Alternative Facts Pty. Ltd.	\$47,222
Anvil Productions	\$30,000
Apollo Bay Chamber of Commerce	\$15,000
Ararat Live Inc.	\$2,623
Auspicious Arts Projects on behalf of Joel Carnegie	\$13,534
Back to Back Theatre Inc.	\$23,488
Ballaarat Mechanics Institute	\$13,689
Behind the Wire	\$64,655
Bena Hall Committee Inc.	\$6,824
Bruthen Arts and Events Council Inc.	\$9,153
Chameleon Arts Collective Inc.	\$7,265
Charlton Arts Inc.	\$7,308
Circus Oz	\$116,149
Critical Stages	\$22,501

Cullulleraine Music Festival Inc.	\$8,000
Dunolly Theatre Company Inc.	\$3,000
Flinders Quartet Inc.	\$15,000
Flying Fruit Fly Foundation	\$19,001
G.R.A.I.N. Inc.	\$10,980
Gannawarra Shire Council	\$15,000
Geelong Chamber Music Society Inc.	\$4,000
Gippsland Acoustic Music Club, Inc.	\$2,400
Heyfield War Memorial Hall C.O.M. Inc.	\$5,085
HIT Productions Pty. Ltd.	\$168,205
King Valley Art Show Inc.	\$13,065
Lab Kelpie Inc.	\$20,496
Lighthouse Arts Collective	\$9,175
LINK Neighbourhood House Inc.	\$8,640
Lorne Community Arts and Culture Foundation	\$3,750
Macedon Ranges Halls Inc. trading as Tylden Hall	\$2,000
Macedon Ranges Music Festival Inc.	\$5,000
Mallacoota Arts Council	\$4,750
Mallee Almond Blossom Festival	\$10,000
Malthouse Theatre	\$47,020
Mary Souness	\$156,775
Marysville Cultural Community Inc.	\$4,825
Melbourne Chamber Orchestra	\$97,461
Melbourne Symphony Orchestra	\$190,000
Melbourne Youth Music	\$21,700
Mirboo North Arts Inc.	\$4,000
Otways Country to Coast Tourism Association	\$6,000
Red Rock Regional Theatre and Gallery	\$15,000
Regional Arts Victoria	\$277,758
RuffArtZ	\$7,700
South Gippsland Shire Council	\$12,000
St. Arnaud Arts Council	\$3,825
State Library of Victoria (SLV)	\$24,463
Tarwin Lower Mechanics Institute Hall	\$2,200
The Australian Ballet	\$80,000
The Latrobe Chorale Inc.	\$9,320

The Melbourne Rainbow Band	\$15,500
The Sound Doctor Presents Inc.	\$10,037
The Village Festival of New Performance	\$71,775
The Wheeler Centre	\$51,280
Upper Kiewa Valley Regional Arts	\$10,180
Victorian Opera	\$100,000
Wangaratta Arts Council Inc.	\$4,111
Warragul Heritage Preservation Association	\$5,377
Watch This Inc.	\$18,000
Wonthaggi Theatrical Group Inc.	\$11,190
Wycheproof Community Resource Centre	\$2,000
Yarck Mechanics Institute and Library	\$10,700
Yea Arts Inc.	\$14,500
<b>Total</b>	<b>\$1,991,655</b>

#### Creative Victoria Regional Partnerships

Ararat Performing Arts Centre	\$130,000
Ararat Regional Art Gallery	\$90,000
Art Gallery of Ballarat	\$150,000
Benalla Art Gallery	\$105,000
Bendigo Art Gallery	\$200,000
Capital Venues and Events	\$145,000
Castlemaine Art Museum	\$190,000
Colac Otway Performing Arts & Cultural Centre	\$145,000
East Gippsland Art Gallery	\$40,000
Forge Theatre and Arts Hub	\$60,000
Geelong Art Gallery Inc.	\$140,000
Gippsland Art Gallery	\$110,500
Greater Bendigo City Council	\$32,000
Greater Bendigo City Council – Bendigo Art Gallery	\$41,000
Greater Shepparton City Council	\$40,000
Hamilton Art Gallery	\$110,000
Hamilton Performing Arts Centre	\$160,000
Her Majesty's Ballarat	\$95,000
Horsham Regional Art Gallery	\$90,000
Horsham Rural City Council	\$179,636

## 04 APPENDICES

Latrobe Performing Arts Centre	\$60,000
Latrobe Regional Gallery	\$121,400
Lighthouse Theatre, Warrnambool	\$125,000
Macedon Ranges Shire Council	\$60,000
Mildura Arts Centre	\$190,000
Portland Arts Centre	\$90,000
Riverlinks Complex of Performing Arts Centres	\$125,000
Shepparton Art Museum	\$120,000
Swan Hill Performing Arts and Conference Centre	\$60,000
Swan Hill Regional Art Gallery	\$90,000
The Cube Wodonga	\$104,800
Wangaratta Art Gallery	\$60,000
Wangaratta Performing Arts Centre	\$115,000
Warrnambool Art Gallery	\$196,405
Wellington Entertainment Centre	\$95,000
West Gippsland Arts Centre	\$180,000
<b>Total</b>	<b>\$4,045,741</b>

### Creative Victoria Social Impact

Australian Centre for Contemporary Art	\$10,000
Back to Back Theatre Inc.	\$20,000
Big hART	\$300,000
Clunes Neighbourhood House on behalf of Christy Flaws	\$232,000
Cohealth Arts Generator	\$300,000
Community Music Victoria	\$10,000
Footscray Community Arts Centre	\$20,000
ILBIJERRI Aboriginal and Torres Strait Islander Theatre Co-Operative Ltd.	\$320,000
Islamic Museum of Australia	\$15,000
Jane Scott	\$300,000
Liminal VR Pty. Ltd.	\$300,000
Melbourne Jazz Ltd.	\$20,000
Melbourne Recital Centre (MRC)	\$12,000
Punctum	\$245,000
Smiling Mind on behalf of Storybook Pty. Ltd.	\$300,000

St. Martins Youth Arts Centre	\$300,000
The Dax Centre	\$19,511
The Social Studio Inc.	\$20,000
<b>Total</b>	<b>\$2,743,511</b>

### Creative Victoria Strategic Initiatives

AFL Sports Ready Ltd.	\$600,000
Alexander Swords	\$197,500
Alison Halit	\$25,000
Ararat Rural City Council	\$80,000
Arena Theatre Company	\$350,000
Art Gallery of Ballarat	\$45,000
Arts Access Victoria	\$127,500
Arts Centre Melbourne	\$501,434
Arts House	\$158,582
Arts Law Centre of Australia	\$60,000
AsiaLink	\$121,800
Auspicious Arts Projects	\$440,800
Auspicious Arts Projects on behalf of Alison Halit	\$14,500
Auspicious Arts Projects on behalf of Catherine Jones	\$12,500
Auspicious Arts Projects on behalf of Eryn Jean Norvill	\$5,000
Auspicious Arts Projects on behalf of Finucane & Smith Unlimited	\$14,000
Auspicious Arts Projects on behalf of Green Room Awards Association Inc.	\$15,000
Auspicious Arts Projects on behalf of Jo Porter	\$50,000
Auspicious Arts Projects on behalf of Moira Finucane	\$15,000
Australasian Performing Right Association	\$40,000
Australia Council	\$66,000
Australian Centre for Contemporary Art	\$60,000
Australian Centre for the Moving Image	\$220,000
Australian Fashion Council Ltd.	\$10,000
Australian Graphic Design Association	\$2,000
Australian Institute of Architects	\$2,000

Australian Music Prize	\$25,000	Kangan Institute and Bendigo TAFE	\$3,000
Back to Back Theatre Inc.	\$30,000	Kate Miller-Heidke Pty. Ltd.	\$20,000
Ballarat Evolve Creative Industries Inc.	\$75,000	Koorie Heritage Trust Inc.	\$72,000
BalletLab Association Inc. (Phillip Adams BalletLab)	\$95,000	La Mama Inc.	\$500,000
Bangarra Dance Theatre	\$60,000	Latrobe City Council	\$130,000
Benalla Rural City Council	\$80,000	Liquid Architecture Sound	\$41,000
BlakDance Australia Ltd.	\$30,000	Lucy Guerin Inc.	\$40,000
British Council	\$50,000	Lucy McRae	\$15,000
Camille Reed	\$2,500	Lyon Housemuseum	\$20,000
Carriageworks	\$2,000	Malthouse Theatre	\$60,000
Castlemaine Art Museum	\$85,000	McClelland Sculpture Park + Gallery	\$27,000
Chamber Made	\$28,000	Melbourne Art Fair	\$200,000
Circus Oz	\$60,000	Melbourne Festival	\$586,750
City of Ballarat	\$250,000	Melbourne Fringe	\$152,000
City of Maribyrnong	\$110,000	Melbourne International Comedy Festival	\$15,000
City of Melbourne	\$665,000	Melbourne Jazz Co-Operative	\$60,000
Contemporary Music Victoria	\$15,000	Melbourne Prize Trust	\$75,000
Craft Victoria	\$10,000	Melbourne Symphony Orchestra	\$35,000
Creative Geelong	\$50,000	Melbourne Writers Festival	\$120,000
Department of Foreign Affairs & Trade	\$182,000	Monash Gallery of Art	\$235,000
Design Institute of Australia	\$2,000	Monash University	\$185,950
DesignOffice	\$2,000	Multicultural Arts Victoria Inc.	\$89,500
Dja Dja Wurrung Clans Aboriginal Corporation	\$14,850	Municipal Association of Victoria	\$180,000
Film Victoria	\$160,000	Museum Victoria	\$655,000
Flying Fruit Fly Foundation	\$18,000	Museums Australia (Victoria) Inc.	\$90,000
Footscray Community Arts Centre	\$25,000	Museums Victoria	\$62,000
Freya Waterson	\$4,000	Mushroom Marketing Pty. Ltd.	\$500,000
Game Developers' Association of Australia	\$60,000	Musica Viva Australia	\$300,000
Gippsland Art Gallery	\$15,000	Naomi Milgrom Foundation	\$600,000
Global Top Round	\$95,000	National Exhibitions Touring Support (NETS) Victoria	\$45,000
Greater Shepparton City Council	\$115,000	Nicholas Clark	\$25,000
Hellenic Museum	\$50,000	One of One Ltd.	\$5,000
ILBIJERRI Aboriginal and Torres Strait Islander Theatre Co-Operative Ltd.	\$127,000	Open House Melbourne	\$45,000
James Batchelor	\$5,000	Orchestra Victoria	\$406,394
Juddy Roller Pty. Ltd.	\$75,000	Pause Festival	\$5,000
		Philip Boon Creative	\$150,000

## 04 APPENDICES

Polyglot Theatre	\$69,000
Progressive Broadcasting Service Cooperative Ltd.	\$100,000
Punctum	\$3,000
Ranters Theatre	\$17,938
Rawcus Theatre Company Inc.	\$30,000
Regional Arts Victoria	\$790,000
Renew Australia	\$75,000
Royal South Street Society	\$100,000
Sarah-Jane Norman	\$8,000
Speak Percussion Inc.	\$25,000
St. Kilda Arts Community Inc.	\$30,000
Tantalus Media Pty. Ltd.	\$3,000
TarraWarra Museum of Art	\$220,000
The Boite (Victoria) Inc.	\$10,000
The Observership Program	\$29,000
The Push Inc.	\$210,000
The Wheeler Centre	\$360,000
Theatre Network AU Inc.	\$320,847
Theatre Network Victoria	\$43,000
Turning World	\$22,500
Typecast Entertainment	\$12,000
VAPAC Inc.	\$48,000
Victorian Aboriginal Corporation of Languages	\$60,614
Victorian Opera	\$118,036
Virginia Dowzer	\$40,000
<b>Total</b>	<b>\$14,401,495</b>

### Creators Fund

Ahmad Jacob Galea	\$36,000
Alexander Swords	\$49,300
Anthony Pateras	\$32,706
Auspicious Arts Projects on behalf of Emma Roberts	\$38,598
Auspicious Arts Projects on behalf of Jo Lloyd	\$47,000
Auspicious Arts Projects on behalf of Jonathan Homsey	\$36,280

Courtney Holm	\$50,000
David Woods on behalf of small collective	\$50,000
Efterpi Soropos	\$33,000
Jack Mitchell	\$38,000
Jacob Boehme	\$39,000
Jessica Barclay Lawton	\$43,830
Jessica Wilson	\$31,000
Justin Olstein	\$25,897
Lia Hills	\$24,249
Luke Miller	\$27,620
Lyndal Jones	\$41,400
Mama Alto	\$35,000
Oscar Raby	\$39,815
Reza Shams Latifi	\$37,997
Sarah Catherine Firth	\$30,000
TeePee Studios Pty. Ltd.	\$22,716
Typecast Entertainment on behalf of Tony Briggs	\$50,000
University of Melbourne on behalf of Lisa Radford	\$37,745
<b>Total</b>	<b>\$897,153</b>

### Diversity and Inclusion

Melbourne Fringe	\$100,000
Next Wave Festival Inc.	\$100,000
Outer Urban Projects	\$100,000
Typecast Entertainment	\$100,000
Writers Victoria Inc.	\$86,000
<b>Total</b>	<b>\$486,000</b>

### Education Partnerships

Big Hill Primary School	\$10,000
Deer Park North Primary School	\$10,000
Eastwood Primary School	\$10,000
Harrietville Primary School	\$10,000
Northern Bay College	\$35,000
Point Cook College P-9	\$10,000

Ringwood Heights Primary School	\$10,000
St. Mary's Parish School	\$35,000
Sydney Road Community School	\$35,000
Winters Flat Primary School	\$10,000
Yarrabah School	\$35,000
Yarrunga Primary School	\$35,000
<b>Total</b>	<b>\$245,000</b>

#### Fulbright Commission Victoria State Scholarships Program

Australian-American Fulbright Commission	\$200,000
<b>Total</b>	<b>\$200,000</b>

#### Hong Kong Business of Design Week

Beeline Design	\$2,000
Bird de la Coeur Architects	\$2,000
BrandOpus Australia Pty. Ltd.	\$2,000
Carole Whiting	\$2,000
Charlwood Design	\$2,000
Christopher Boots	\$2,000
Clear Aust	\$2,000
Cobalt Design Pty. Ltd.	\$2,000
Coombes Whitechurch Design	\$2,000
Copper Design	\$2,000
Eness Pty. Ltd.	\$2,000
Fiona Lynch Pty. Ltd.	\$2,000
Fologram Pty. Ltd.	\$2,000
Foolsap Studio	\$2,000
Georgia Chapman	\$2,000
HM Group.	\$2,000
Ilan El	\$2,000
ISM Objects Pty. Ltd.	\$2,000
James Harper	\$2,000
Jennifer Tighe	\$2,000
Kara Baker	\$2,000
Kate Stokes, Coco Flip	\$2,000
League of Geeks Pty. Ltd.	\$2,000

McIntyre Apparel	\$2,000
Multiple Studio Pty. Ltd. Multiple Studio Trust	\$2,000
Next Brand Futures Pty. Ltd.	\$2,000
Niloca Eyewear, trading as Great Eight	\$2,000
Preston Zly Design Pty. Ltd.	\$2,000
Rahma mohamed	\$2,000
Rakumba Lighting	\$2,000
Ramus Illumination Pty. Ltd.	\$2,000
Schiavello International	\$2,000
Studio Y.	\$2,000
Tacticagear	\$2,000
The Cutaway	\$2,000
Today	\$2,000
Vincent Li Pty. Ltd.	\$2,000
William Llewellyn Griffiths of Metal Couture	\$2,000
<b>Total</b>	<b>\$76,000</b>

#### Major Performing Arts Organisations

Circus Oz	\$149,851
Malthouse Theatre	\$1,199,714
Melbourne Symphony Orchestra	\$2,406,112
Melbourne Theatre Company	\$485,575
Opera Australia	\$1,001,263
Orchestra Victoria	\$1,368,561
The Australian Ballet	\$652,383
Victorian Opera	\$1,893,787
<b>Total</b>	<b>\$9,157,246</b>

#### Melbourne Polytechnic – ITAC Myanmar Program

Melbourne Polytechnic	\$5,000
<b>Total</b>	<b>\$5,000</b>

### Music Works

A Thoughtful Spot Pty. Ltd.	\$20,000
A Warm A World TA MusicLand	\$25,000
Aaron Dobos	\$5,385
Abandoned Fireworks Factory	\$2,800
Abbotsford Convent Foundation	\$12,500
Adam Starr	\$15,000
Adrian Naidu	\$3,000
Alice Ivy	\$20,000
Allysha Joy	\$4,246
Alterity Collective	\$13,287
Amateur Hour	\$2,500
Andrew Hehir	\$13,995
Angie McMahon	\$8,198
Antony Attridge	\$25,000
Association of Artists Managers (AAM)	\$77,500
Auspicious Arts Projects on behalf of Michael Harbus-James	\$15,000
Australasian Performing Right Association	\$160,000
Australian Art Orchestra	\$1,500
Australian Independent Record Labels Association	\$46,000
Australian Venue Company	\$5,200
Barely Dressed Records	\$3,500
Barpirdhila Foundation	\$30,000
Barwon Club Hotel	\$20,450
Between You and Me	\$18,500
Bianca Gannon	\$5,000
Boutique	\$7,000
Callum Watson	\$2,250
Candice Lorrae Lloyd	\$20,300
Cash Savage and The Last Drinks	\$8,699
Celeste Potter	\$4,040
Chela	\$13,000
Chelsea Wilson	\$7,000
Circus Bar	\$6,061
City of Maribyrnong	\$25,000

Contemporary Arts Precincts	\$500,000
Contemporary Music Victoria	\$800,000
Contemporary Music Victoria Inc.	\$275,000
Corner Hotel	\$2,700
Cosmic Psychos	\$15,000
Custom-Made Touring & Artist Representation Pty. Ltd.	\$5,000
Dalekal Pty. Ltd.	\$25,000
Dan Parsons	\$3,000
Dandelion Wine	\$3,000
David Arden	\$19,915
David Dower	\$7,647
Deadman Pty. Ltd. trading as The Night Heron	\$1,174
Demi Barton	\$4,500
Dion Brownfield on behalf of Kian Brownfield	\$3,000
Divide and Dissolve	\$20,000
Drummond Street Services	\$1,500
Ecca Vandal	\$5,000
El Perro Productions	\$19,800
Electric Dreams	\$25,000
Elizabeth Mitchell	\$3,000
Elwood Food and Wine Bar Pty. Ltd.	\$25,000
Emilee South	\$3,000
Evelyn Hotel	\$9,955
Evelyn Morris	\$14,000
Face The Music Conference Inc.	\$37,000
Feltons Ghost Pty. Ltd. trading as Hotel Esplanade St. Kilda	\$25,000
Foreign Brothers on behalf of SO.Crates	\$7,125
Freya Josephine Hollick	\$25,000
GE Skuthorpe and K Symes trading as Gidgeeburra	\$32,762
Georgia Flipo	\$20,000
Girls Rock Melbourne	\$11,985
Girly Bits Pty. Ltd.	\$10,000
GMT United Pty. Ltd.	\$9,834
Good Manners Music	\$4,200

Hop Temple	\$5,000	Olympia	\$34,800
HopeStreet Recordings Pty. Ltd. on behalf of Maru Nitor-Zammataro	\$17,552	Opening Gambit Music Pty. Ltd.	\$1,500
Hotel Brighton	\$3,000	Oscar Jimenez	\$3,000
Huntly	\$7,315	Palm Springs	\$15,000
Innez Tulloch	\$11,000	Pierce Brothers Pty. Ltd.	\$37,200
James Rushford	\$3,525	Pirritu Brett Lee	\$1,500
Jamie Stroud	\$13,000	Press Club	\$16,000
Jenny Branagan	\$5,673	Pridelands	\$14,480
Jess Cornelius	\$2,138	RAZ Music	\$10,000
Jessica Ribeiro	\$2,182	Rebecca Freeman	\$20,000
Jessie Lloyd Music Pty. Ltd.	\$3,000	Ren Cuttriss-Garry	\$1,500
JKSO Pty. Ltd.	\$5,575	Richard Stanley	\$9,734
JNB Events Pty. Ltd.	\$24,300	Roaming Minstrels Pty. Ltd.	\$2,378
Joe Chindamo	\$4,772	Rolling Blackouts Coastal Fever	\$16,120
Karova Lounge	\$15,036	RVG	\$25,000
Kee'ahn Bindol	\$7,500	Ryan Downey	\$1,810
Kllo	\$20,000	Sabrina Robertson	\$3,500
Kutch Edwards	\$17,500	Samuel Kuzich	\$8,910
Lily Angelique Tait	\$1,386	Seth Geryon Suda	\$9,500
Look Out Kid Pty. Ltd.	\$15,500	Shauna Boyle	\$15,000
Maddie Stephenson	\$16,000	Simmer Town	\$5,000
Magic Johnson Pty. Ltd.	\$17,256	Simona Castricum	\$18,665
Meena Shamaly	\$9,322	Simone Ubaldi	\$1,500
Melbourne Electronic Sound Studio Ltd.	\$39,500	Siobhan McGinnity	\$2,406
Michael Guy Blackman	\$5,000	Sophie Treloar - Our Golden Friend	\$1,500
Michael Katz	\$10,000	Sound of the Future	\$24,000
Mildlife	\$10,000	Station 59	\$5,000
Milk Records	\$3,000	STAV	\$1,500
Miss Moses	\$16,416	Sunnyside	\$9,520
Moreland City Council	\$29,930	Tanya McLaine - Sona Productions	\$3,000
Murphys Geelong	\$4,000	The Bridge Hotel	\$8,083
Music in Exile	\$25,333	The Brunswick Hotel	\$5,000
Natasha Anderson	\$2,000	The Eastern	\$13,225
Nicholas Finch	\$12,321	The Gem Bar and Dining	\$8,816
Nighthawks bar	\$15,000	The Jazzlab	\$25,000
Noemi Liba Friedman	\$3,931	The Push Inc.	\$395,000
Northcote Social Club	\$8,000	The Rye Hotel	\$10,000
		The Teskey Brothers	\$24,500

## 04 APPENDICES

The Yarraville Club	\$25,000
Thembi Soddell	\$3,000
Thomas Larnach-Jones	\$1,500
Trent Sterling	\$3,445
Two People	\$5,000
WAT Artists	\$3,500
Whole Lotta Love	\$2,342
Woodstock Music Pty. Ltd.	\$7,000
Woody Clark	\$7,953
Wrangler Studios	\$9,000
Yarram Regent Theatre Committee of Management	\$9,000
Zól Bálint	\$2,383
<b>Total</b>	<b>\$3,920,741</b>

### PAX Rising

Andrew Brophy	\$750
Bit Dragon	\$750
Cognitive Forge	\$750
Coo Chew Games	\$750
Deadleaf Games	\$750
Dime Studios Pty. Ltd.	\$750
Glitch Crab Studios	\$750
GOATi Entertainment	\$750
GRINNING PICKLE Pty. Ltd.	\$750
Io Normal Pty. Ltd.	\$750
Little Reaper Games Pty. Ltd.	\$750
Michael Panagiotidis	\$750
Panda Arcade Pty. Ltd.	\$750
Pixel Engineers	\$750
Robot Circus Pty. Ltd.	\$750
ROUTE 59 Pty. Ltd.	\$750
Samurai Punk Pty. Ltd.	\$1,500
Spree Entertainment Pty. Ltd.	\$750
Staples VR Pty. Ltd.	\$750
Surprise Attack Pty. Ltd.	\$1,500
Team Fanclub	\$750

TeePee Studios Pty. Ltd.	\$1,500
Tin Man Games Pty. Ltd.	\$1,500
Toybox Games Studios	\$750
Ultimerse	\$1,500
Wrecked Angle Studios	\$750
Yak and Co.	\$750
<b>Total</b>	<b>\$24,000</b>

### Regional Centre for Culture

Auspicious Arts Projects on behalf of Rebecca Russell	\$227,500
Catherine Pilgrim	\$8,500
<b>Total</b>	<b>\$236,000</b>

### VicArts Grants

Abbra Kotlarczyk	\$19,856
Adi Sappir / Under the Olive Tree	\$20,000
Allison Wright	\$5,250
Amy Amos Gebhardt	\$19,950
Andrew McDonald	\$11,995
Andrew Westle	\$13,100
Andy Jackson	\$14,000
Arapiles Community Theatre on behalf of Jillian Pearce	\$40,000
Art Gallery of Ballarat	\$25,876
Arts Access Victoria on behalf of Chelle Destefano	\$5,500
Astra Chamber Music Society	\$45,000
Auspicious Arts Projects on behalf of Alisdair Macindoe	\$12,500
Auspicious Arts Projects on behalf of Benny (Mama) Dimas	\$17,822
Auspicious Arts Projects on behalf of Caroline Meaden	\$9,140
Auspicious Arts Projects on behalf of Catherine Ryan	\$10,200
Auspicious Arts Projects on behalf of Charlotte Roberts	\$8,600
Auspicious Arts Projects on behalf of Clare Bartholomew	\$14,500

Auspicious Arts Projects on behalf of Emma Valente	\$30,000	Auspicious Arts Projects on behalf of Sarah Lockwood	\$20,000
Auspicious Arts Projects on behalf of Jack Sheppard	\$20,000	Auspicious Arts Projects on behalf of Torika Bolatagici	\$19,400
Auspicious Arts Projects on behalf of Jessica Moody	\$12,500	Auspicious Arts Projects on behalf of Weave Movement Theatre	\$39,709
Auspicious Arts Projects on behalf of Jo Lloyd	\$19,587	Auspicious Arts Projects on behalf of Yuhui Ng-Rodriguez	\$18,187
Auspicious Arts Projects on behalf of Jodee Mundy	\$22,690	Auspicious Arts Projects on behalf of Yumi Tsuchiya-Umiumare	\$19,000
Auspicious Arts Projects on behalf of John Harvey	\$20,000	Auspicious Arts Projects on behalf of Zoe Barry	\$10,000
Auspicious Arts Projects on behalf of Joseph O'Farrell	\$18,500	Australian Art Orchestra	\$55,000
Auspicious Arts Projects on behalf of Kate ten Buuren	\$39,921	Australian Book Review	\$39,000
Auspicious Arts Projects on behalf of Lana Schwarcz	\$47,999	Australian Network for Art & Technology (ANAT)	\$39,825
Auspicious Arts Projects on behalf of Lara Week	\$23,000	Behind the Wire	\$29,660
Auspicious Arts Projects on behalf of Lilian Steiner	\$18,000	Billings and Ellis Pty. Ltd. on behalf of John Barcham	\$60,000
Auspicious Arts Projects on behalf of Luke George	\$42,500	Black Hole Theatre	\$83,711
Auspicious Arts Projects on behalf of Marian Blythe	\$11,398	Blak Dot Gallery	\$120,000
Auspicious Arts Projects on behalf of Michele Lee	\$33,650	BLINDSIDE	\$54,400
Auspicious Arts Projects on behalf of Miss Anna Seymour	\$18,500	Born in a Taxi	\$13,945
Auspicious Arts Projects on behalf of Mitchell Jones	\$15,000	Bridget Chappell	\$12,000
Auspicious Arts Projects on behalf of Moira Finucane	\$58,800	Bureau of Works	\$30,000
Auspicious Arts Projects on behalf of Prue Lang	\$51,000	Casey Jenkins	\$19,980
Auspicious Arts Projects on behalf of Rachel Perks	\$22,000	Channels The Australian Video Art Festival	\$39,460
Auspicious Arts Projects on behalf of Sandra Long	\$27,000	Chloe Powell	\$17,951
Auspicious Arts Projects on behalf of Sandra Parker	\$19,500	Chris Henschke	\$15,000
Auspicious Arts Projects on behalf of Sarah Kriegler	\$35,818	Christopher Gooch	\$9,630
		City of Darebin	\$19,724
		City of Greater Geelong	\$60,000
		Climarte Inc.	\$60,000
		Cordite Poetry Inc.	\$25,200
		David Waderton	\$6,000
		Deakin University on behalf of Cassandra Atherton	\$13,202
		Deakin University on behalf of Katherine Hunter	\$20,350
		Edwina Bartlem	\$19,995

## 04 APPENDICES

Elision Inc.	\$38,800	Multicultural Arts Victoria Inc. on behalf of Domenico de Clario	\$25,000
Eloise Grills	\$19,699	Multicultural Arts Victoria Inc. on behalf of Victoria Chiu	\$19,965
Emily Bitto	\$19,000	Myfanwy Jones	\$20,000
Erica Rasmussen	\$11,140	Nana Biluš Abaffy	\$34,000
Field Theory	\$30,000	Negative Press	\$18,914
Flinders Quartet Inc.	\$21,000	Nicci	\$31,450
Footscray Community Arts Centre on behalf of Daniel Seifu	\$7,000	Nicholas Tammens	\$19,500
Forest Collective	\$12,500	Paea Leach	\$23,674
Georgia MacGuire	\$16,500	Pauline Mackinnon on behalf of Patricia Ockwell	\$12,000
Going Down Swinging	\$35,000	Peril Magazine	\$10,750
Honor Eastly	\$12,420	Philip Samartzis	\$14,500
Hubcap Productions	\$60,000	Phunktional Ltd.	\$35,000
Island Story Gatherers	\$43,350	Play On Arts Ltd.	\$20,954
Jade Lillie	\$12,640	Progressive Broadcasting Service Cooperative Ltd.	\$11,000
Jens Altheimer	\$23,423	Rachel Ciesla	\$5,000
Jessica Knight	\$6,200	Rae Howell	\$23,510
Johanna Fairley	\$13,500	RMIT on behalf of Jessica Wilkinson	\$17,425
Jolt Sonic Arts	\$34,200	RMIT on behalf of Michelle Aung Thin	\$6,155
Jordan Marani	\$9,670	RMIT on behalf of Ronnie Scott	\$16,000
Justin Marshall	\$19,400	RMIT on behalf of Rose Lang	\$35,815
Kay Abude	\$10,000	Rohan Drape	\$19,750
Kill Your Darlings Pty. Ltd.	\$13,600	Rubiks Collective	\$19,000
Living Learning Australia	\$36,000	SA Aiken and RM Jensen	\$26,500
Make It Up Club	\$20,000	Shokoofeh Azar	\$15,000
Mariaa Randall	\$8,689	Siobhan McKenna	\$12,000
Mark Feary	\$7,000	Sofi Basseghi	\$15,000
Mark Penzak	\$16,864	Somebody's Daughter Theatre Company	\$40,000
Melbourne Electronic Sound Studio Ltd.	\$27,000	Sonia Leber and David Chesworth on behalf of Sonia Leber	\$29,700
Michael Prior	\$21,970	Stephanie Lake Company	\$15,000
Michaela Coventry	\$12,000	Stephen Phillips	\$19,386
Monash University on behalf of Brian Martin	\$120,000	Susie Dee	\$29,952
Monash University on behalf of Emily Floyd	\$18,674	Sydney Review of Books	\$6,000
Monash University on behalf of Rex Butler	\$39,800	Taku Mbudzi	\$16,965
Multicultural Arts Victoria Inc. on behalf of Bianca Gannon	\$37,619	Tammy Brennan	\$38,200
Multicultural Arts Victoria Inc. on behalf of Coree Thorpe	\$16,500		

TCB art Inc.	\$22,900
The Hunt	\$12,375
The Huxleys	\$15,000
The Lifted Brow	\$104,024
Tilde New Music and Sound Art	\$31,650
Toby Fehily	\$18,100
UN Projects	\$35,000
University of Melbourne	\$17,500
Victorian Aboriginal Child Care Agency	\$59,471
Visionary Images Inc.	\$23,670
Witness Performance	\$35,000
Yarra Plenty Regional Library	\$9,400
Zheng-Ting Wang	\$6,580
Zulya Kamalova	\$9,000
<b>Total</b>	<b>\$3,844,874</b>

#### Aiia National Headquarters

Australian Information Industry Association Ltd.	\$210,000
<b>Total</b>	<b>\$210,000</b>

#### Connecting Regional Communities Program

City of Greater Geelong	\$365,000
Deakin University	\$42,750
Federation University Australia	\$49,500
Greater Shepparton City Council	\$240,000
Infoxchange	\$90,000
La Trobe University	\$22,500
Optus Mobile Pty. Ltd.	\$272,250
Royal Melbourne Institute of Technology	\$40,500
Spirit Telecom Ltd.	\$1,446,831
Swinburne University of Technology	\$126,000
Telstra Corporation Ltd.	\$2,211,143
University of Melbourne	\$108,000
Victoria University	\$54,000
<b>Total</b>	<b>\$5,068,474</b>

#### Connecting Victoria

Association for Data-Driven Marketing & Advertising Ltd.	\$25,000
Australian Academy of Science	\$5,000
Australian Information Industry Association Ltd.	\$80,000
Royal Melbourne Institute of Technology	\$30,000
Swinburne University of Technology	\$42,500
University of Melbourne	\$57,500
<b>Total</b>	<b>\$240,000</b>

#### Defence and Industry Study Course

Marand Precision Engineering Pty. Ltd.	\$4,250
Moog Australia Pty. Ltd.	\$4,250
Navantia Australia Pty. Ltd.	\$4,250
<b>Total</b>	<b>\$12,750</b>

#### Defence Science Institute Support Program

University of Melbourne	\$1,800,000
<b>Total</b>	<b>\$1,800,000</b>

#### Fin Tech Hub Operators

YBF Pty. Ltd.	\$600,000
<b>Total</b>	<b>\$600,000</b>

#### Future Industries Fund

AF Gason Pty. Ltd.	\$250,000
AG Coombs Advisory Pty. Ltd.	\$250,000
AW Bell Pty. Ltd.	\$100,000
Abey Australia Pty. Ltd.	\$170,000
Acculine Pty. Ltd.	\$140,000
Albins Performance Transmissions Pty. Ltd.	\$75,000
Atmo Biosciences Pty. Ltd.	\$110,000
Australian Automotive Aftermarket Association Ltd.	\$100,000

## 04 APPENDICES

Australian Automotive Research Centre Pty. Ltd.	\$91,001	Langford Family Holdings Pty. Ltd.	\$53,612
Australian Botanical Products Pty. Ltd.	\$112,500	Larsen Engineering Pty. Ltd.	\$40,000
Australian Graphene Industry Association Ltd.	\$42,581	Lontos Fabrications Pty. Ltd.	\$75,000
Australian International Foods Pty. Ltd.	\$350,000	Marand Precision Engineering Pty. Ltd.	\$50,000
Australian Manufacturing Technology Institute Ltd.	\$450,000	Maton Pty. Ltd.	\$30,000
Australian Maritime Technologies Pty. Ltd.	\$50,000	Megasorber Pty. Ltd.	\$40,000
Australian Steel Pty. Ltd.	\$95,000	Melbourne's Northern Economic Wedge Inc.	\$160,000
Baron Forge Contractors Pty. Ltd.	\$175,000	Metaltex Australia Pty. Ltd.	\$290,000
Barra Steel (Vic) Pty. Ltd.	\$63,897	Metfold Industries Pty. Ltd.	\$75,000
Bluescope Steel Ltd.	\$39,500	Mickies Bikkies Pty. Ltd.	\$15,000
Bravo Print and Design Pty. Ltd.	\$10,000	Monash University	\$3,000,000
Charles Sandford Woodturning & Joinery Pty. Ltd.	\$5,000	Moondarra Cheese Pty. Ltd.	\$280,000
Coffey Services Australia Pty. Ltd.	\$40,600	Moonshot Space Company Pty. Ltd.	\$100,000
Columbia Australia Pty. Ltd.	\$60,000	Nissan Casting Australia Pty. Ltd.	\$25,000
Coringle Furniture (Australia) Pty. Ltd.	\$25,000	Norton Gates Pty. Ltd.	\$65,000
Crusader Hose Pty. Ltd.	\$10,000	Objective 3d Pty. Ltd.	\$26,876
Deakin University	\$50,000	Opaque Multimedia Pty. Ltd.	\$36,370
Defendtex Pty. Ltd.	\$75,000	Passion for Pasta Pty. Ltd.	\$10,000
Dollar Sweets Company Pty. Ltd.	\$48,628	Pharmaceutical Packaging Professionals Pty. Ltd.	\$10,000
Doogood Enterprises Pty. Ltd.	\$70,000	Picnic Dairy Foods Pty. Ltd.	\$125,000
Dorsavi Ltd.	\$17,500	Planet Innovation Pty. Ltd.	\$100,000
Dynamic Assets Pty. Ltd.	\$210,000	Probuild Constructions (Aust) Pty. Ltd.	\$100,000
Ferndale Confectionery Pty. Ltd.	\$225,000	Quik Corp Pty. Ltd.	\$65,000
Fitmycar Pty. Ltd.	\$5,000	Radio Frequency Systems Pty. Ltd.	\$74,500
Food Agility Crc Ltd.	\$300,000	Recycled Plastic Pipe Manufacturers Pty. Ltd.	\$5,000
Gekko Systems Pty. Ltd.	\$50,000	Rockbank (Aust) Pty. Ltd.	\$15,986
George Lovitt (Manufacturing) Pty. Ltd.	\$19,357	Ronson Gears Pty. Ltd.	\$25,000
GMIC Ltd.	\$125,000	Royal Melbourne Institute of Technology	\$15,000
Greater Bendigo City Council	\$20,000	Rutra Pty. Ltd.	\$145,000
Greyscan Pty. Ltd.	\$250,000	Spect Inc.	\$35,000
GW Kewder Engineering Pty. Ltd.	\$50,000	Strategic Connections Group Pty. Ltd.	\$775
Gyder Surgical Pty. Ltd.	\$100,000	Sunbather Pty. Ltd.	\$41,000
Imagine Intelligent Materials Pty. Ltd.	\$10,000	Swinburne University of Technology	\$200,000
Implant Solutions Pty. Ltd.	\$50,000	Swinburne Ventures Ltd.	\$250,000
		Sypaq Systems Pty. Ltd.	\$28,970
		The Actuator Operations Ltd.	\$400,000

The Australian Industry Group	\$2,400,000
The Creature Technology Company Pty. Ltd.	\$70,000
Thirteenth Acol Pty. Ltd.	\$5,000
Trafford Group Pty. Ltd.	\$75,000
Triggs' Trellis Supplies Pty. Ltd.	\$125,000
Ultra Mix (Aust) Pty. Ltd.	\$56,000
University of Melbourne	\$1,750,000
Vertical Matters Pty. Ltd.	\$50,000
Vossloh Cogifer Australia Pty. Ltd.	\$40,000
Watson Engineering & Sales Pty. Ltd.	\$20,900
Wilson Transformer Company Pty. Ltd.	\$20,000
<b>Total</b>	<b>\$15,110,553</b>

#### Innovation and Technologies Project Trust

Life Journey International Pty. Ltd.	\$60,000
Oceania Cyber Security Centre Ltd.	\$2,000,000
Royal Melbourne Institute of Technology	\$100,000
<b>Total</b>	<b>\$2,160,000</b>

#### Melbourne Mercer Global Pension Index

Monash University	\$220,000
<b>Total</b>	<b>\$220,000</b>

#### Plan for Stronger Industries

Industry Capability Network (Victoria) Ltd.	\$3,270,000
<b>Total</b>	<b>\$3,270,000</b>

#### Regional Connectivity Program

Optus Mobile Pty. Ltd.	\$1,199,768
Telstra Corporation Ltd.	\$2,352,190
<b>Total</b>	<b>\$3,551,958</b>

#### Small Business Mentoring Program

Small Business Mentoring Service Inc.	\$601,800
<b>Total</b>	<b>\$601,800</b>

#### Victorian Aboriginal Business Strategy

Kinaway Chamber of Commerce Victoria Ltd.	\$375,000
Launchvic Ltd.	\$225,000
<b>Total</b>	<b>\$600,000</b>

#### Victorian Endowment for Science, Knowledge & Innovation activities

Veski	\$608,000
<b>Total</b>	<b>\$608,000</b>

#### Victorian Manufacturing Hall of Fame

Victorian Chamber of Commerce and Industry	\$86,718
<b>Total</b>	<b>\$86,718</b>

#### Victoria's Technology Plan for the Future – Biotechnology

Monash University	\$75,000
MRCF Pty. Ltd.	\$800,000
Veski	\$5,000
<b>Total</b>	<b>\$880,000</b>

#### WiFi Victoria

iiNet Ltd.	\$559,091
<b>Total</b>	<b>\$559,091</b>

#### WorldSkills Australia – Skills Competition Sponsorship 2019

Worldskills Australia	\$27,000
<b>Total</b>	<b>\$27,000</b>

**Office of the Lead Scientist Partnerships 2016–18**

Australian Science Media Centre Inc.	\$15,000
<b>Total</b>	<b>\$15,000</b>

**Asia Gateway**

Australia India Youth Dialogue Ltd.	\$35,000
Australia–China Youth Dialogue Ltd.	\$25,000
Australia–Japan Youth Dialogue Ltd.	\$3,000
Australia–Vietnam Leadership Dialogue Ltd.	\$15,000
University of Melbourne	\$50,500
<b>Total</b>	<b>\$128,500</b>

**Hamer Scholarship**

Aarti Desai	\$4,500
Bryce James Napier Steward	\$4,500
Caitlin Fletcher	\$15,000
Conan Brownbill	\$10,000
David J Liubinas	\$10,000
Dominic Kevin Francis Sheehan	\$10,000
Elizabeth Mary Mulqueeny	\$15,000
Emeline Gillingham	\$10,000
Emile Clare	\$4,500
Esther Cho	\$15,000
Esther Rolfe	\$10,000
Huw Daniel Millar	\$15,000
Jacinta Sartor	\$10,500
Jaeger Konidaris	\$15,000
James Archibald Campbell	\$10,000
Jesse Kestenberg	\$10,000
Jesse Stephen Mentha	\$10,000
Jian (Jane) Xu	\$10,000
Jiayi Wang	\$15,000
Joanna Lee Margaret Harders	\$15,000
Julian Zhen Yu Fang	\$10,000
Kane Marinko	\$15,000
Liam Frith	\$4,500

Manisha Julie Karawdeniya	\$10,000
Mason Littlejohn	\$3,000
Michael Tran	\$10,000
Michelle Talitha Stockman	\$15,000
Mirai Hinchy-Kirsanovs	\$10,000
Oliver Michael Theobald	\$15,000
Pei-Ya Tsai	\$4,500
Samira Wakhlu	\$3,000
Shona Ann Smith	\$15,000
Stephanie Kha	\$15,000
Steven Elliott	\$10,000
Tegan Dullard	\$10,000
Yolanda Baker	\$10,000
Zemine Lee	\$15,000
<b>Total</b>	<b>\$394,000</b>

**International Partnership Fund**

University of Melbourne	\$150,000
<b>Total</b>	<b>\$150,000</b>

**International Student Welfare Program**

Alfred Health	\$10,000
Association of Southeast Asian Nations (ASEAN) Youth Organization of Australia (AYO Australia) Inc.	\$23,020
Australia–China Association of Scientists and Entrepreneurs Inc.	\$70,000
Australia–Indonesia Youth Association Ltd.	\$2,600
Centre for Holistic Health Inc.	\$70,000
City In The Community	\$74,500
Community Hubs Australia Inc.	\$68,835
Council of International Students Australia Inc.	\$20,000
Crime Stoppers Victoria Ltd.	\$6,060
Cycling Victoria Inc.	\$44,000
Deakin University	\$32,835
Discover English Pty. Ltd.	\$4,558
English Australia Ltd.	\$11,000

Footscray Football Club Ltd.	\$12,500
Gordon Institute of Tafe	\$4,000
Inner Melbourne Community Legal Inc.	\$30,000
International Education Association of Australia (IEAA) Inc.	\$15,000
Isana International Education Association	\$83,184
Isana International Education Association Inc.	\$29,750
La Trobe University	\$62,765
Loddon Campaspe Multicultural Services Inc.	\$11,400
Melbourne Writers Festival Inc.	\$10,000
National Gallery of Victoria	\$65,000
North Richmond Community Health Ltd.	\$5,000
Orygen	\$60,000
Tourism Greater Geelong and The Bellarine Inc.	\$60,000
University of Melbourne	\$30,000
Victoria Legal Aid	\$200,000
Victorian Cricket Association	\$75,000
Victorian Tafe Association Inc.	\$22,500
Womens Health In The North Inc.	\$27,000
<b>Total</b>	<b>\$1,240,507</b>

#### Study Melbourne Language and Internship Program In China

China Education Association for International Exchange	\$95,000
<b>Total</b>	<b>\$95,000</b>

#### Victoria – Parana Memorandum of Understanding

Deakin University	\$110,000
Royal Melbourne Institute of Technology	\$26,400
<b>Total</b>	<b>\$136,400</b>

#### Victorian International Education Awards

Julie Gaburro	\$10,000
Ka Ho Lee	\$20,000
Kezhan Zhang	\$10,000
Mauricio Latino	\$10,000
Monica Andrea Rodriguez Pinzon	\$10,000
Nguyen Thanh Dat	\$10,000
Tejas Vikas Deshmukh	\$10,000
Wilson Javier Castillo Tandazo	\$10,000
<b>Total</b>	<b>\$90,000</b>

#### Victorian TAFE Student Envoys Initiative (Lopez-Lochert Scholarship)

Victorian TAFE Association Inc.	\$80,000
<b>Total</b>	<b>\$80,000</b>

#### VPS Asia Capabilities and Scholarships Program

University of Melbourne	\$24,500
<b>Total</b>	<b>\$24,500</b>

#### 3MBS Community Support Fund Grant

Music Broadcasting Society of Victoria Ltd.	\$100,000
<b>Total</b>	<b>\$100,000</b>

#### Agriculture Energy Investment Plan

Blackwood Ridge Nursery	\$5,679
DA Dwyer & KL Dwyer & RA Dwyer	\$9,441
EJ & JM Martin	\$49,710
Leslie Manor Pty. Ltd.	\$50,000
A & M Chappell Investments Pty. Ltd.	\$9,762
A Denittis & MJ De Nittis	\$2,575
AJ & B and S & T Walter Pty. Ltd.	\$10,080
AJ Hibberson & VK Hibberson	\$2,575
AJ Krybolder & CM Krybolder	\$8,640
AK Christopher & SJ Christopher	\$3,740

## 04 APPENDICES

A Mills & TA Mills	\$3,450	C Bagot & CJ Bagot	\$10,465
AR & MA Bacon Pty. Ltd.	\$3,450	C Dare & ML Dare	\$3,900
A Thousand Hills	\$3,900	CJ Darcy and Sons	\$5,600
A Walsh & MG Walsh	\$2,575	CK McWhinney & KJ Orgill	\$7,765
Acacia Downs Dairies Pty. Ltd.	\$12,058	Cavallo Farms	\$4,000
Aghire Pty. Ltd.	\$16,894	Cavallo Fruits Pty. Ltd.	\$7,200
Albert C & Pamela J Swasbrick	\$9,777	Chrismont Wines Pty. Ltd.	\$8,944
Allison Maree Reid	\$10,700	Christopher Alfred Van Der Weyde	\$1,080
AM & DJ Zuidema	\$3,450	Cibus Goats (Australia) Pty. Ltd.	\$21,172
Andrew J & Susan M Lamers	\$8,640	Colnarco Pty. Ltd.	\$2,900
Arajarra Red Breed Stud	\$2,575	Cordoma Group Pty. Ltd.	\$16,900
Ask Agriculture Pty. Ltd.	\$9,582	CPH Holdings Pty. Ltd.	\$12,960
Austelle Farms Pty. Ltd.	\$2,575	Cuccifarms Pty. Ltd.	\$5,662
B & K Lubitz	\$3,450	DJ Bell & KM Bell	\$2,900
B & R Sheppard	\$10,080	DJ Stewart & MT Stewart	\$12,960
BD Mitchell & K Mitchell	\$11,838	D Sherif & N Sherif	\$5,702
BL Matthews & CV Matthews	\$3,450	DT & C Marciano Magic Pty. Ltd.	\$8,080
BM Best & J Best	\$3,740	DT Noy & MJ Noy	\$5,779
B Pender & E Hine	\$2,575	DW Blake & SG Blake	\$8,640
Barolli Orchards Pty. Ltd.	\$11,960	DA & BR Jones	\$2,575
Belkun Pty. Ltd.	\$2,575	DA & PM Conn Pty. Ltd.	\$7,891
Bellbrook Holsteins Pty. Ltd.	\$7,722	Dallianne Australia Pty. Ltd.	\$3,900
Bernard & Ann McKenna	\$2,575	Darren Sartori	\$2,575
Blackwood Ridge Nursery	\$3,740	David and Belinda Clarke	\$5,538
Blue Lighting Pty. Ltd.	\$10,080	Day's Walk Farm	\$3,740
Blue Pyrenees Estate Pty. Ltd.	\$12,960	Dixie Ridge Farm Pty. Ltd.	\$2,575
Bluevale Agri Co. Pty. Ltd.	\$13,900	DK Woolstencroft & N Friar	\$8,640
BM & GM O'Keefe	\$2,575	Douglas W & Carolyn G Latham	\$10,080
Boisdale Best Pty. Ltd.	\$16,478	Dwyell Pty. Ltd.	\$2,575
Bonaccord Ingram Co. Pty. Ltd.	\$24,668	Dwyer Farms	\$2,900
Bonison Poultry	\$3,450	Edilan Pty. Ltd.	\$16,819
Bonnie Doon Park Pty. Ltd.	\$10,080	EJ & JM Martin	\$3,740
Borderland Pty. Ltd.	\$8,400	Eskdale Park Pastoral Co.	\$8,640
Bowers P/Ship DJ & L J	\$2,575	Estate Hubert Henry Miller & J Miller	\$3,740
Bradley Justin Broad	\$3,740	Evans Ripple Lea Farm Pty. Ltd.	\$8,950
Braebrook Pastoral Company Pty. Ltd.	\$11,520	F & F Mills Pty. Ltd.	\$17,492
Brookbora Pty. Ltd.	\$14,202	FR Butler & Sons	\$8,640

Farmgate Brewery & Distillery Pty. Ltd.	\$2,575	JE Searle & SJ Searle	\$2,900
Fenton Hall Pty. Ltd.	\$8,800	JH Cuthbertson Pty. Ltd.	\$23,089
Fig Tree Lucerne Pty. Ltd.	\$5,733	JL Alexander & JK Alexander & J Alexander & KN Alexander	\$5,614
Fr Gattuso Orchards Pty. Ltd.	\$2,575	JL Issell & NJ Issell	\$2,575
Fruit Master Australia Pty. Ltd.	\$8,400	JP & ER Pethybridge	\$2,900
G & S Vagg	\$8,640	JS & RA Murray	\$2,900
GA Nicoll & GD Nicoll	\$3,450	JW & VL Douglas Pty. Ltd.	\$8,255
GD Brentnall & MI Brentnall	\$2,575	Jam Dairy Pty. Ltd.	\$12,960
G Dimond & Sons Pty. Ltd.	\$9,722	Jamalima Farms Partnership	\$3,740
GJ Addlem & KJ Addlem	\$16,071	Jamecca Plains Pastoral Company	\$2,575
GJ Walker & KL Walker	\$2,575	James Thomas Forbes	\$2,575
GN O'Keefe & JG O'Keefe & SM O'Keefe	\$10,080	Janine Mary Kenna	\$2,575
G Worth & M Worth	\$3,900	Jateah Pty. Ltd.	\$3,740
Gallus Lane Pty. Ltd.	\$11,960	Jelbart Dairy Pty. Ltd.	\$8,758
Gavin A & Lara A Phillips	\$5,684	JF Kelly Pty. Ltd.	\$2,757
Glenclyffe Agribusiness	\$2,900	John Andrew Gall	\$2,575
Glenthompson Pastoral Co. Pty. Ltd.	\$10,037	Johnson Dairy Pty. Ltd.	\$2,900
Granada Vines Cowra Pty. Ltd.	\$4,000	JTE Trading Pty. Ltd.	\$10,080
HP Giltrap & JD Giltrap	\$13,528	Judith S Diggerman	\$3,900
HR Crawford & ML Crawford	\$3,900	KA Collins & PJ Collins	\$3,900
HW Pogue & Co. Pty. Ltd.	\$6,300	KJ & JA McAlister	\$2,575
HA McGillivray & KM McGillivray	\$2,900	KJ & SA Richmond	\$12,675
Hamily Pty. Ltd.	\$6,300	KJ Low & RA Low	\$2,575
Harewood Park Pty. Ltd.	\$8,400	KL Flanner & LJ Sweeney & M Sweeney	\$8,640
Helaku Dairies Pty. Ltd.	\$2,900	Kangertong Farming Pty. Ltd.	\$2,575
Homebush Pastoral Company Pty. Ltd.	\$8,766	Katunga Fresh Trading Pty. Ltd.	\$9,000
HR & HJ & DH Spargo	\$3,450	Keely Station Pty. Ltd.	\$6,594
Hurley, Kevin Patrick	\$6,098	Kevin L & Mary E Lane	\$17,940
Hyde Park Pty. Ltd.	\$10,826	Kia-Ora Piggery Pty. Ltd.	\$11,563
IB Kelley	\$2,575	Kinross Farm Pty. Ltd.	\$33,120
IJ Prior & SG Prior	\$2,900	KJ & JM Murphy Pty. Ltd.	\$2,575
IR & MJ Hitchings	\$3,900	KL & LM Prime Pty. Ltd.	\$2,575
JA & CJ Hooper	\$11,672	Koala Cherries Pty. Ltd.	\$36,227
JA Gannon & KW Gannon	\$3,450	Koyuga Downs Pastoral Co. Pty. Ltd.	\$8,640
JC Burge & KJ Burge	\$7,200	Ky D-Pak Pty. Ltd.	\$8,970
J Cirillo & AM Cirillo	\$3,740	Lake Boga Pastoral Pty. Ltd.	\$18,150
JD Hinkley & MN Hinkley	\$2,575		

## 04 APPENDICES

Lekira Investments Pty. Ltd.	\$3,450	Nerrigundah Berries Pty. Ltd.	\$6,743
Lilydale Instant Lawn Pty. Ltd.	\$7,685	Oakmoor Orchards Pty. Ltd.	\$14,950
Lincara Pty. Ltd.	\$20,975	Owen & Carlie Barry	\$15,324
Lineham Agricol Pty. Ltd.	\$11,488	PD Kirkman & S Kirkman	\$3,740
Loddon Valley Nominees Pty. Ltd.	\$14,950	PE Gray & JA Gray	\$3,450
Lucca Estate Pty. Ltd.	\$8,400	PA Kelly & RP Kelly	\$2,575
Lyngra Enterprises Pty. Ltd.	\$5,876	Palmer Agricon Pty. Ltd.	\$7,200
MA White & CM Waite Pty. Ltd.	\$5,680	Palms Vineyards Pty. Ltd.	\$9,600
MB & LG Huitson	\$3,450	Parwan Valley Mushrooms Pty. Ltd.	\$19,975
MD & KM Gaffy	\$5,695	Paul & Diedre Tobin	\$2,575
MF & JJ Dunsmuir	\$2,575	Paulmar Investments Pty. Ltd.	\$8,640
MJ Coleman & RA Osborne	\$6,952	PB & SV Wearden Pty. Ltd.	\$3,900
MJ Gleeson & N Gleeson	\$16,819	Peel Ag Pty. Ltd.	\$15,698
MN & LM Peterson	\$11,362	Peter & Paula O'loughlin	\$3,900
MN & NR Lawry	\$10,080	Peter McDonnell Nominees Pty. Ltd.	\$3,450
MR and JP Hann	\$5,400	Plunkett Orchards	\$7,849
Madden Dairy Pty. Ltd.	\$2,575	Preston Lane Pty. Ltd.	\$2,900
Manna Farms Pty. Ltd.	\$9,600	Prime Value Asset Management Ltd.	\$7,500
Manna Gum Pty. Ltd.	\$2,575	R & J Sellwood Pty. Ltd.	\$11,557
Mantai Nominees Pty. Ltd.	\$3,740	RD & RE Taylor	\$2,900
Manto Produce Pty. Ltd.	\$2,575	RG & KL Anderson	\$3,450
Marilyn Anne Glass	\$2,575	RJ Cornish & Co. Proprietary Ltd.	\$12,941
Mark Ian Pay	\$2,900	RM Morrison & BL Morrison	\$3,450
Marleigh Park Pty. Ltd.	\$7,012	RP & GM Moss	\$3,450
Mathers Family Pty. Ltd.	\$10,080	Rayner's Orchard Pty. Ltd.	\$7,686
McDonald, Anthony Kevin	\$2,575	Rex William Kingham	\$3,450
McIntyre Agricultural Enterprises Pty. Ltd.	\$2,575	Rexstar Pty. Ltd.	\$7,401
Mclvor Farm Foods	\$3,900	RG & MC Barnes	\$3,900
McKeone Cellars Pty. Ltd.	\$2,900	River Ag Pty. Ltd.	\$14,203
Meon Valley Australia Pty. Ltd.	\$8,640	RJ & JR Rixon Pty. Ltd.	\$2,575
Milawa Lamb Co.	\$2,900	RL & TL Wishart	\$2,900
Moonblue Berries Pty. Ltd.	\$8,640	Rodney D & Kathleen J Wooley	\$3,450
Moovin Dairies Pty. Ltd.	\$7,650	RT & RE Hobson	\$8,190
Mount Hamilton Pastoral Co. Pty. Ltd.	\$2,575	Rural Operation Group Pty. Ltd.	\$10,800
Murphy's Creek Pork	\$3,900	Ryanag Pty. Ltd.	\$11,520
MV & ME Sears	\$2,575	SC Finger & LA Finger	\$7,702
Namloh Pty. Ltd.	\$2,575	S Deol & S Singh	\$4,000

SJ Pickworth Orchards Pty. Ltd.	\$9,841
SM & CM Hall	\$2,900
Samuel John Wright	\$2,900
Sangus Creek Pty. Ltd.	\$31,450
Scotoma Pty. Ltd.	\$11,206
Sharon Lorna Anne Whatman	\$6,100
Siaghail Enterprises Pty. Ltd.	\$3,450
Simon John Morris	\$2,575
Snipers Ridge Estate	\$7,200
Stuart Wines Company Pty. Ltd.	\$8,908
Sunny Hill Flowers Pty. Ltd.	\$12,406
Sunrise Farm Pty. Ltd.	\$2,575
Sutton Grange Organic Farm Pty. Ltd.	\$3,450
SW Dairy Farms Pty. Ltd.	\$8,223
T & JM Leahy	\$2,900
Tabacco Brothers Pty. Ltd.	\$8,000
Takhar Almonds Pty. Ltd.	\$6,600
Tatra Farms Partnership	\$2,575
Tatura Fresh Pty. Ltd.	\$19,460
The Green Vineyards Pty. Ltd.	\$8,593
The Hermitage Dairy Pty. Ltd.	\$21,520
The Trustee for Elmhurst Trust	\$3,740
Thirty-Sixth Celebration Pty. Ltd.	\$13,475
Timmering Holdings Pty. Ltd.	\$2,900
Timothy Lukies Pty. Ltd.	\$23,240
Tony Rob Archibald	\$3,740
TR & JE McNeilly	\$2,575
Trevor & Carolyn Beasley	\$2,575
Trigg Farm Pty. Ltd.	\$19,280
Udderly Fed Up Pty. Ltd.	\$2,575
United Produce Co. Pty. Ltd.	\$7,200
Victor Stephens and Joanna Saunders	\$3,900
VJS Investments Pty. Ltd.	\$5,309
Vuillermin Pastoral Company Pty. Ltd.	\$8,223
WD Collins & VE Peace	\$14,740
WJ & WJ Couch	\$15,698
Warraky Pty. Ltd.	\$3,923
Worane Farms Pty. Ltd.	\$2,900

WT & PK Cochrane	\$5,868
Yannathan Agricultural Management Pty. Ltd.	\$5,599
Yeoview Potatoes	\$3,740
<b>Total</b>	<b>\$2,075,717</b>

#### Automotive Supply Chain Transition Program

A Bending Company Pty. Ltd.	\$25,000
ABC Specialty Metals Pty. Ltd.	\$25,000
Ace Metal Treatment Services Pty. Ltd.	\$25,000
Ace Wire Works (Vic) Pty. Ltd.	\$25,000
Australian Performance Vehicles Pty. Ltd.	\$25,000
Australian Precision Technologies Pty. Ltd.	\$25,000
Backwell IXL Pty. Ltd.	\$25,000
Ceramet Pty. Ltd.	\$55,000
Composite Materials Engineering Pty. Ltd.	\$25,000
Dolphin Products Pty. Ltd.	\$55,000
Entegro Group Pty. Ltd.	\$25,000
Futec Pty. Ltd.	\$25,000
GTS Industries Pty. Ltd.	\$25,000
Guhring Pty. Ltd.	\$25,000
Katcon Australia Pty. Ltd.	\$25,000
Luna Nameplate Industries Pty. Ltd.	\$25,000
Mackay Consolidated Industries Pty. Ltd.	\$25,000
MHG Plastic Industries (Vic) Pty. Ltd.	\$50,000
Motherson Elastomers Pty. Ltd.	\$50,000
Nissan Casting Australia Pty. Ltd.	\$11,355
Ozpress Industries Pty. Ltd.	\$55,000
Palm Consolidated Pty. Ltd.	\$25,000
Parish Engineering Company Pty. Ltd.	\$25,000
Perroplas Australia Pty. Ltd.	\$41,000
Premcar Pty. Ltd.	\$25,000
Production Stamping Co. Pty. Ltd.	\$55,000
Rian Industries Pty. Ltd.	\$25,000
Society of Automotive Engineers – Australasia	\$55,000
Trico Products Pty. Ltd.	\$55,000
<b>Total</b>	<b>\$957,355</b>

**Boost Your Business Voucher Program**

10xl Group Pty. Ltd.	\$24,848	Formulytica Pty. Ltd.	\$31,900
8 Food Pty. Ltd.	\$21,779	Free To Ltd.	\$20,800
Ability Works Australia Ltd.	\$24,000	Gippsland Jersey Pty. Ltd.	\$10,000
Access Australia Group Ltd.	\$44,250	Good Cycles Ltd.	\$25,000
Air-Radiators Pty. Ltd.	\$31,250	Good Shepherd Microfinance	\$25,000
ANCA Pty. Ltd.	\$50,000	Green Collect Ltd.	\$24,800
Andatech Pty. Ltd.	\$15,250	Guide Dogs Victoria	\$45,000
Aspect Studios Pty. Ltd.	\$31,875	Halcyon Proteins Pty. Ltd.	\$25,000
Australian Blending Company Pty. Ltd.	\$10,000	Hepburn Community Wind Park Co-Operative Ltd.	\$23,200
Australian Eatwell Pty. Ltd.	\$10,000	Heritage Fine Chocolates (Aust) Pty. Ltd.	\$10,000
Australian Pumpkin Seed Company Pty. Ltd.	\$12,985	Indigenous Employment Partners Ltd.	\$20,000
Aware Environmental Ltd.	\$50,000	Innovablend Pty. Ltd.	\$9,600
Backwell IXL Pty. Ltd.	\$22,333	Interlink Sprayers Pty. Ltd.	\$7,500
BCVT Pty. Ltd.	\$11,000	Inwentech Pty. Ltd.	\$11,250
Beechworth Honey Pty. Ltd.	\$10,000	Javac Pty. Ltd.	\$6,825
Blue Bay Cheese Pty. Ltd.	\$10,000	Jujube Australia Pty. Ltd.	\$10,000
Boron Molecular Pty. Ltd.	\$50,000	Kac Services Pty. Ltd.	\$12,255
Burra Foods Pty. Ltd.	\$28,222	Kagome Australia Pty. Ltd.	\$30,000
Cablex Pty. Ltd.	\$25,000	Kansom Australia Pty. Ltd.	\$10,000
Carman's Fine Foods Pty. Ltd.	\$50,000	Kerfab Industries Pty.	\$19,000
Clickability Pty. Ltd.	\$24,120	Kingfisher International Pty. Ltd.	\$17,750
Conscious Creative Ltd.	\$25,000	K-Mac Powerheads Pty. Ltd.	\$14,270
Cookie Concepts Pty. Ltd.	\$16,750	Koala Cherries Pty. Ltd.	\$10,000
Crawford Containers Pty. Ltd.	\$10,000	Kyvalley Dairy Group Pty. Ltd.	\$10,000
Cutri Fruit Pty. Ltd.	\$17,000	Lake Boga Pastoral	\$7,500
Digital Ink Technologies Pty. Ltd.	\$23,000	Learmonth Cider Pty. Ltd.	\$25,000
Diver Foods Pty. Ltd.	\$10,000	Lettela Pty. Ltd.	\$22,475
Downunder Recreational Tours Pty. Ltd.	\$36,750	Lincara Pty. Ltd.	\$12,500
Dunkeld Pastoral Co. Pty. Ltd.	\$17,500	LRM Technologies Pty. Ltd.	\$50,000
Earthworker Cooperative Ltd.	\$25,000	Lyndoch Living Inc.	\$47,250
Effusiontech Pty. Ltd.	\$30,000	Mackillop Family Services Ltd.	\$10,800
Fallshaw Holdings Pty. Ltd.	\$50,000	Maclab Australia Pty. Ltd.	\$50,000
Fed Vaults Pty. Ltd.	\$27,500	Mallee Rising Pty. Ltd.	\$16,000
Florida Cheese Pty. Ltd.	\$27,500	Marathon Food Industries Pty. Ltd.	\$8,600
Football Federation Victoria (FFV) Inc.	\$18,500	Marnong Estate Pty. Ltd.	\$25,000
		Martial Arts Therapy Pty. Ltd.	\$20,080

Medical Developments International Ltd.	\$50,000	Task Technology Pty. Ltd.	\$10,000
Mickies Bikkies Pty. Ltd.	\$19,200	Terra Firma Industries Pty. Ltd.	\$15,400
MIG Textiles Pty. Ltd.	\$48,350	The Blackwood Lane Pty. Ltd.	\$10,000
Mirfak Pty. Ltd.	\$10,000	The Centre for Continuing Education Inc.	\$20,000
My Crazy Auntie's Food Pty. Ltd.	\$24,000	The Healthy Grain Pty. Ltd.	\$23,925
Nourish Foods Pty. Ltd.	\$50,000	The Horizon Committee Inc.	\$21,676
Omar Cheese Pty. Ltd.	\$10,000	The Ladder	\$20,000
Orana Agriculture Pty. Ltd.	\$10,000	The Product Makers (Australia) Pty. Ltd.	\$49,616
Palm Consolidated Pty. Ltd.	\$50,000	The Royal Agricultural Society of Victoria Ltd.	\$23,000
Picnic Dairy Foods Pty. Ltd.	\$23,500	The Social Foundry Ltd.	\$25,000
Preston Neighbourhood House Inc.	\$12,000	Third Zeton Pty. Ltd.	\$98,000
Pro Portion Foods Pty. Ltd.	\$25,000	Tim Morse Industries Pty. Ltd.	\$25,000
Rectifier Technologies Pacific Pty. Ltd.	\$5,025	Tiverton Property Partnering Pty. Ltd.	\$10,000
Repeat Plastics Australia Pty. Ltd.	\$12,375	Transition Village Wallan Inc.	\$10,000
Robins Foods Pty. Ltd.	\$10,000	Try Australia	\$25,000
Rosella Group Pty. Ltd.	\$12,500	Uniform Signs Pty. Ltd.	\$7,500
Schreurs & Sons Pty. Ltd.	\$10,000	Unigrain Pty. Ltd.	\$50,000
Select Harvests Food Products Pty. Ltd.	\$16,090	Volgren Australia Pty. Ltd.	\$44,750
Serenity Bedding Pty. Ltd.	\$48,000	Yarra Valley Gourmet Foods Pty. Ltd.	\$20,000
Setec Pty. Ltd.	\$50,000	Yooralla	\$20,700
Shadforth Investments Pty.	\$17,750	Youth Projects Ltd.	\$23,282
Shadowfax Winery Pty. Ltd.	\$13,082	<b>Total</b>	<b>\$3,005,410</b>
Silvan Australia Pty. Ltd.	\$22,727		
Sisterworks Inc.	\$20,000		
Skin Health Pty. Ltd.	\$32,250		
Smartech Door Systems Pty. Ltd.	\$5,500		
Southern Grain Storage Pty. Ltd.	\$9,950		
Spectrum Migrant Resource Centre Ltd.	\$22,680		
Springvale Learning and Activities Centre Inc.	\$24,000		
St. Kilda Community Housing Ltd.	\$25,000		
Straven Pty. Ltd.	\$10,000		
Streat Ltd.	\$24,000		
Suzanne Harward Design Pty. Ltd.	\$50,000		
Swanbuild Pty. Ltd.	\$13,415		
The Reach Foundation	\$25,000		
Syncline Energy Pty. Ltd.	\$25,400		

<b>Community Revitalisation</b>	
City of Greater Dandenong	\$195,000
Good Shepherd Microfinance	\$947,000
Hume City Council	\$446,500
Kaiela Institute Ltd.	\$250,000
Many Rivers Microfinance Ltd.	\$423,500
Moonee Valley City Council	\$260,000
The Rumbalara Football Netball Club Inc.	\$338,464
Wyndham City Council	\$530,000
<b>Total</b>	<b>\$3,390,464</b>

#### **Grow Your Business**

Drouin Machining & Maintenance Pty. Ltd.	\$7,500
E-Creators Pty. Ltd.	\$11,500
Glenmar Industries Pty. Ltd.	\$7,500
Private Label Pty. Ltd.	\$7,500
<b>Total</b>	<b>\$34,000</b>

#### **Investing In Manufacturing Technology**

Jax Wax Pty. Ltd.	\$5,000
Tatura Abattoirs Pty. Ltd.	\$5,000
<b>Total</b>	<b>\$10,000</b>

#### **Jobs Victoria**

Access Australia Group Ltd.	\$233,188
Adecco Australia Pty. Ltd.	\$4,000
AFL Sports Ready Ltd.	\$32,500
Afri-Aus Care Inc.	\$75,000
African Australian Multicultural Employment and Youth Services Inc.	\$75,000
AGL Energy Ltd.	\$16,000
Australian Multicultural Community Services Inc.	\$237,806
Australian Oromo Community Association in Victoria Inc.	\$37,500
Australian Tablegrape Association Inc.	\$182,795

Brite Services	\$300,000
Brotherhood of St. Laurence	\$1,621,449
Centre for Multicultural Youth	\$75,000
Chandler Macleod Group Ltd.	\$12,000
Choice Career Services Pty. Ltd.	\$392,610
City of Greater Geelong	\$116,956
CVGT Australia Ltd.	\$1,009,045
East Gippsland Food Cluster Inc.	\$307,905
Echo Australia Inc.	\$35,000
Edge Workforce Pty. Ltd.	\$1,183,436
FGM Consultants Pty. Ltd.	\$409,108
Fitted for Work Ltd.	\$114,000
Gippsland Group Training Ltd.	\$121,875
Give Where You Live Inc.	\$119,101
Groomed To Go Inc.	\$72,900
Headspace National Youth Mental Health Foundation Ltd.	\$137,020
Heidelberg Training & Resource Centre Inc.	\$47,876
Holmesglen Institute	\$150,270
Hunzi Pty. Ltd.	\$4,000
International Specialised Skills Institute Inc.	\$42,000
Jesuit Social Services Ltd.	\$2,011,874
Jewish Care (Victoria) Inc.	\$116,725
JG & GM Holdings Pty. Ltd.	\$4,000
Karingal Inc.	\$269,744
Kymbari	\$4,000
McAuley Community Services for Women	\$207,910
Melbourne's Northern Economic Wedge Inc.	\$288,184
Mildura Rural City Council	\$258,924
Monash University	\$45,000
Multicultural Consulting Services Pty. Ltd.	\$105,000
National Disability Services Ltd.	\$50,000
Orygen	\$149,683
Peopleplus Enterprises Pty. Ltd.	\$358,800
Raw Recruitment Pty. Ltd.	\$780,700
Reclink Australia	\$164,800
S & M Powdercoating	\$4,000

Skillinvest Ltd.	\$448,957
Social Ventures Australia Ltd.	\$90,573
Somali Women's Development Association Inc.	\$75,000
Specialisterne Centre Australia Ltd.	\$292,500
Task Force Community Agency Inc.	\$29,340
The Australian Retailers Association	\$135,646
The Bridge Inc.	\$467,039
The Master Builders Association of Victoria	\$80,000
The Young Men's Christian Association of Victoria Inc.	\$525,448
VICSEG New Futures	\$265,869
Victorian Council of Social Service	\$373,100
Westgate Community Initiatives Group Inc.	\$1,807,006
Westvic Staffing Solutions Inc.	\$617,600
Whitelion Agency Ltd.	\$76,456
Whitelion Youth Agency Ltd.	\$14,250
Wingate Avenue Community Centre Inc.	\$107,418
Wodonga Institute of TAFE	\$59,148
Workways Australia Ltd.	\$731,125
Worn Gundidj Aboriginal Co-Operative Ltd.	\$260,100
Youth Activating Youth Inc.	\$75,000
<b>Total</b>	<b>\$18,511,259</b>

#### LaunchVic Establishment and Operation

LaunchVic Ltd.	\$15,914,156
<b>Total</b>	<b>\$15,914,156</b>

#### Local Industry Fund for Transition

A Touch of Glass Showerscreens and Robes Pty. Ltd.	\$274,235
AN Cooke Manufacturing Company Pty. Ltd.	\$7,015
Abbe Corrugated Pty. Ltd.	\$350,000
Ace Wire Works (Vic) Pty. Ltd.	\$75,000
AKS Industries Australia Pty. Ltd.	\$300,000
Aquaworks Pty. Ltd.	\$156,250
Australian Crane & Machinery Pty. Ltd.	\$200,000
Australian Dairy Goods Pty. Ltd.	\$23,000

Australian Lamb (Colac) Pty. Ltd.	\$180,000
Australian Organic Honey Company Pty. Ltd.	\$90,000
Australian Performance Vehicles Pty. Ltd.	\$311,850
Avalon No. 1 Pty. Ltd.	\$1,000,000
Aware Environmental Ltd.	\$175,000
Backwell IXL Pty. Ltd.	\$30,000
Bates Pipes Geelong Pty. Ltd.	\$210,000
Baxter Laboratories Pty. Ltd.	\$75,000
Bev Plastics Pty. Ltd.	\$7,500
Casslis Pty. Ltd.	\$15,000
Chemring Australia Pty. Ltd.	\$540,000
Composite Materials Engineering Pty. Ltd.	\$103,750
D'orsogna Ltd.	\$400,000
Escare Holdings Pty. Ltd.	\$125,000
ET Operations Pty. Ltd.	\$20,000
Flat Glass Industries Pty. Ltd.	\$100,000
GM Motorsport Pty. Ltd.	\$51,250
Hargo Engineering Pty. Ltd.	\$30,000
Humphris Nursery Pty. Ltd.	\$195,000
Industry Beans Pty. Ltd.	\$56,250
JB Caravans Pty. Ltd.	\$176,124
Job Site Recyclers Pty. Ltd.	\$35,000
Kuehne & Nagel Pty. Ltd.	\$245,000
Maritano Enterprises Pty. Ltd.	\$135,000
Nianiakas Pty. Ltd.	\$462,000
Omniblend Pty. Ltd.	\$280,000
Parthenon Marble Pty. Ltd.	\$77,691
Premoso Pty. Ltd.	\$300,000
Prydes Confectionery Holdings Pty. Ltd.	\$234,806
RF Industries Pty. Ltd.	\$112,000
Rapidflow Group Pty. Ltd.	\$120,000
Rollspack Pty. Ltd.	\$250,000
Routleys (Vic) Pty. Ltd.	\$84,375
Shiny Embroidery Pty. Ltd.	\$12,500
Sunfresh (Victoria) Pty. Ltd.	\$182,250
Tanning Essentials Pty. Ltd.	\$15,000

Taskmaster Hardware Australia Pty. Ltd.	\$48,000
TFI Group Pty. Ltd.	\$62,500
The Confectionery House Pty. Ltd.	\$23,846
Thycon Holdings Pty. Ltd.	\$300,000
Top Cat Installations Pty. Ltd.	\$37,500
Woodfrog Pty. Ltd.	\$150,000
Yarra Valley Gourmet Foods Pty. Ltd.	\$27,500
<b>Total</b>	<b>\$8,472,192</b>

#### Manufacturing Productivity Networks

Monash University	\$91,656
Plastics and Chemicals Industries Association Inc.	\$750,000
<b>Total</b>	<b>\$841,656</b>

#### Social Enterprise Strategy

Ceres Inc.	\$300,000
Social Traders Ltd.	\$1,750,000
<b>Total</b>	<b>\$2,050,000</b>

#### Victoria Israel Science Innovation and Technology Scheme

Biotech Bridge Consulting	\$50,000
Blockbuster Ventures Pty. Ltd.	\$2,000
Cyber Science Pty. Ltd.	\$2,000
Kingdom Builders Church Inc.	\$2,000
<b>Total</b>	<b>\$56,000</b>

#### Victoria-Jiangsu Technology and Innovation R&D

Deakin University	\$89,100
Monash University	\$104,000
Quantum Information Technology Pty. Ltd.	\$50,000
Swinburne University of Technology	\$40,000
The Macfarlane Burnet Institute for Medical Research and Public Health Ltd.	\$80,000
University of Melbourne	\$56,000
<b>Total</b>	<b>\$419,100</b>

#### Work and Learning Centre Initiative

Brotherhood of St. Laurence	\$1,805,283
<b>Total</b>	<b>\$1,805,283</b>

#### Youth Cadetship Scheme

Community & Public Sector Union State Public Services Federation	\$50,000
<b>Total</b>	<b>\$50,000</b>

#### Victorian Racing Industry Fund

Alexandra Race Club Inc.	\$7,645
Apsley Racing Club Inc.	\$26,165
Ararat Harness Racing Club Inc.	\$2,206
Avoca Shire Turf Club	\$37,556
Bairnsdale Racing Club Inc.	\$16,038
Ballan Jockey Club	\$24,139
Ballarat & District Trotting Club Inc.	\$92,141
Ballarat Greyhound Racing Club	\$16,072
Ballarat Turf Club Inc.	\$255,340
Balnarring Picnic Racing Club	\$10,801
Benalla Racing Club Inc.	\$65,292
Bendigo Greyhound Racing Association	\$20,835
Bendigo Harness Racing Club Inc.	\$8,000
Bendigo Jockey Club Inc.	\$135,369
Birchip Harness Racing Club	\$8,639
Boort Harness Racing Club	\$12,217
Burrumbeet Park and Windermere Racing Club Inc.	\$38,527
Camperdown Turf Club	\$38,469
Charlton Harness Racing Club Inc.	\$12,194
Cobram Harness Racing Club Inc.	\$26,031
Country Racing Vic Ltd.	\$1,275,000
Cranbourne Greyhound Racing Club	\$4,300
Cranbourne Harness Racing Club Inc.	\$53,853
Cranbourne Turf Club Inc.	\$361,549
Croydon Light Harness Club Inc.	\$1,573
Dederang Picnic Race Club Inc.	\$3,895

Donald and District Racing Club Inc.	\$28,070	Racing Analytical Services Ltd.	\$700,000
Dunkeld Racing Club Inc.	\$10,229	Racing Victoria Ltd.	\$29,017,295
Echuca Harness Racing Club Inc.	\$25,146	Sale and District Greyhound Racing Club Inc.	\$53,685
Echuca Racing Club Inc.	\$154,837	Sale Turf Club	\$250,000
Edenhope Race Club Inc.	\$55,391	Sandown Greyhound Racing Club	\$293,617
Geelong Greyhound Racing Club	\$9,549	Shepparton Greyhound Racing Club Inc.	\$19,200
Geelong Harness Racing Club Inc.	\$46,237	Shepparton Harness Racing Club	\$11,486
Geelong Racing Club Inc.	\$128,835	St. Arnaud Harness Racing Club Inc.	\$9,535
Geelong St. Patrick's Race Club	\$42,124	St. Patricks Racing Club Inc.	\$3,925
Greyhound Racing Control Board	\$3,730,075	Stawell Harness Racing Club Inc.	\$9,607
Gunbower Harness Racing Club	\$8,182	Stawell Racing Club Inc.	\$30,641
Gunbower Racing Club	\$10,070	Stony Creek Racing Club Inc.	\$34,612
Hamilton Harness Racing Club Inc.	\$16,418	Swan Hill Jockey Club Inc.	\$109,858
Hamilton Racing Club	\$29,513	Swan Hill Trotting Club Inc.	\$20,840
Harness Racing Victoria	\$5,889,847	Terang and District Racing Club	\$21,614
Harness Racing Victoria	\$27,316	Terang Harness Racing Club Inc.	\$7,234
Healesville Amateur Racing Club Inc.	\$7,160	The Trustee for Melton Entertainment Trust	\$239,633
Healesville Greyhound Racing Association	\$6,493	Towong Turf Club Inc.	\$45,698
Horsham and District Harness Club Inc.	\$18,670	Victoria Amateur Turf Club (Incorporating)	\$295,950
Horsham and District Racing Club Inc.	\$74,241	The Melbourne Racing Club	
Horsham Greyhound Racing Club Inc.	\$5,380	Victoria Racing Club Ltd.	\$409,898
Kerang Turf Club Inc.	\$11,627	Wangaratta Harness Racing Club	\$12,291
Kilmore Racing Club Inc.	\$68,813	Wangaratta Turf Club Inc.	\$1,011,413
Kyneton & Hanging Rock Racing Club Inc.	\$13,045	Warracknabeal Racing Club Inc.	\$80,334
Latrobe Valley Racing Club Inc.	\$9,190	Warragul & District Greyhound Racing Club	\$20,977
Manangatang Racing Club Inc.	\$80,295	Warragul Harness Racing Club Inc.	\$12,055
Mansfield and District Racing Club Inc.	\$46,338	Warrnambool Greyhound Racing Club Inc.	\$57,226
Maryborough Harness Racing Club Inc.	\$24,200	Warrnambool Racing Club	\$168,103
Melbourne Greyhound Racing Association	\$673,793	Wedderburn & District Harness Racing Club	\$7,403
Mildura Harness Racing Club	\$6,716	Werribee Racing Club	\$36,745
Mildura Racing Club	\$61,336	Wodonga and District Turf Club Inc.	\$76,373
Moe Racing Club Inc.	\$51,873	Yarra Valley Racing Inc.	\$113,650
Moonee Valley Racing Club	\$438,310	<b>Total</b>	<b>\$47,623,379</b>
Mortlake Racing Club Inc.	\$30,000		
Ouyen Harness Racing Club	\$5,570		
Pakenham Racing Club Inc.	\$29,426		
Penshurst and District Racing Club Inc.	\$14,320		

<b>Supporting the Harness Racing Industry</b>	
Harness Racing Victoria	\$1,000,000
<b>Total</b>	<b>\$1,000,000</b>

<b>Flemington Racecourse Grandstand Upgrade</b>	
Victoria Racing Club Ltd.	\$1,000,000
<b>Total</b>	<b>\$1,000,000</b>

<b>Frankston Station Precinct Redevelopment</b>	
Frankston City Council	\$557,000
<b>Total</b>	<b>\$557,000</b>

<b>Metropolitan Partnership Development Fund</b>	
City of Melbourne	\$50,000
City of Glen Eira	\$40,000
City of Stonnington	\$25,000
City of Bayside	\$15,000
City of Glen Eira	\$20,000
Hume City Council	\$80,000
Mitchell Shire Council	\$85,000
City of Greater Dandenong	\$165,000
Wyndham City Council	\$30,000
<b>Total</b>	<b>\$510,000</b>

<b>Athlete Pathway Travel Grants Program</b>	
Altona Bay Basketball Association Inc.	\$750
Anglesea Surf Lifesaving Club Inc.	\$750
Archery Victoria Inc.	\$6,000
Athletics Chilwell Inc.	\$750
Australian Biathlon Association Inc.	\$5,750
Australian Parachute Federation Ltd.	\$1,500
Ballarat City Soccer Club Inc.	\$750
Ballarat GCO Swimming Club Inc.	\$750
Ballarat Pistol Club Inc.	\$750
Barwon Heads – 13th Beach SLSC Inc.	\$1,500

Barwon Valley Golf Club Inc.	\$750
Bayside Hockey Club Inc.	\$750
Bellarine Peninsula Basketball Association Inc.	\$750
Benalla Basketball Association Inc.	\$1,500
Bendigo BMX Club Inc.	\$750
Bendigo City FC Inc.	\$750
Bendigo Senjuns Hockey Club Inc.	\$750
Bendigo Ultimate Inc.	\$750
Bendigo Volleyball Association Inc.	\$750
Birregurra Cricket Club Inc.	\$1,500
Blackheath Cricket Club Inc.	\$750
Blind Golf Victoria	\$750
Blind Sports Victoria Inc.	\$6,000
Bocce Federation of Victoria Inc.	\$5,000
Bowls Victoria Inc.	\$6,000
Brave Hearts On the Murray Inc.	\$750
Brunswick Amateur Cycling Club Inc.	\$750
Bullits Basketball Club Inc.	\$750
Bundoora Tennis Club Inc.	\$750
C.R. United Hockey Club Inc.	\$750
Casterton Little Athletics Club	\$750
Casterton Polocrosse Club Inc.	\$1,500
Cheer 'N' Dance Parent's Association Inc.	\$750
Churchill Hockey Club Inc.	\$750
Coburg Harriers Club Inc.	\$1,500
Colac and District Cricket Association Inc.	\$750
Colac Basketball Association Inc.	\$750
Colac Leisure Runners Inc.	\$1,500
Colac West Cricket Club Inc.	\$1,500
Corowa Civic Croquet Club Inc.	\$750
Corowa Rowing Club Inc.	\$750
Country Hockey Umpires Inc.	\$1,500
Croydon & Districts Table Tennis Association Inc.	\$750
Dimboola Hockey Club Inc.	\$750
Dimboola Rowing Club Inc.	\$750
Disability Sport and Recreation	\$6,000

Diving Victoria Inc.	\$6,000	La Trobe University Fencing Club Inc.	\$750
Doncaster Cricket Club Inc.	\$1,500	Lacrosse Victoria Inc.	\$6,000
Dragons Abreast Bendigo Inc.	\$1,500	Lake Boga Bowling Club Inc.	\$750
Drouids Hockey Club Inc.	\$750	Leongatha Cycling Club Inc.	\$750
Eaglehawk and Bendigo Districts Table Tennis Association Inc.	\$750	Little Athletics Association of Victoria Inc.	\$6,000
East Gippsland Hockey Association Inc.	\$750	Mallee Touch Association Inc.	\$750
East Gippsland United Football Club	\$750	Melbourne Dragonboat Club Inc.	\$1,500
East Ivanhoe Bowling Club Inc.	\$1,500	Melbourne International Shooting Club Inc.	\$750
East Ringwood Cricket Club	\$750	Melbourne Tigers Women's Basketball Association Inc.	\$750
Eltham District Horse and Pony Club Inc.	\$750	Melbourne Vicentre Swimming Club Inc.	\$750
Essendon Bowls Club Inc.	\$750	Melton Pistol Club Inc.	\$750
Football Federation Victoria (FFV) Inc.	\$6,000	Minerina & District Netball Association	\$750
Forest Hill Cricket Club Inc.	\$750	Mooroolbark Cricket Club	\$750
Frankston YCW Cricket Club Inc.	\$750	Mornington Peninsula Athletic Club Inc.	\$750
Geelong Athletics Inc.	\$750	Mornington Peninsula Triathlon Club	\$750
Geelong Cricket Club Inc.	\$750	Murray Valley Croquet Association Inc.	\$750
Geelong Soccer and Sports Club Inc.	\$750	Nagambie Bowls Club Inc.	\$750
Gippsland Lakes Roller Derby Inc.	\$750	Narre Warren Bowls Club Inc.	\$750
Gippsland Lakes Yacht Club Inc.	\$1,500	National Golf Club Inc.	\$1,500
Gisborne Thunder Swimming Club Inc.	\$750	Newcomb and District Sports Club	\$750
Golf Victoria Ltd.	\$6,000	Nhill and District Sporting Club Inc.	\$750
Goulburn Valley Hockey Association Inc.	\$1,500	Northern District Cricket Association	\$750
Gridiron Victoria	\$6,000	Northern Thunder Rugby League Club	\$750
Hamilton Clay Target Club Inc.	\$750	Northern Zone Pony Club Association of Victoria Inc.	\$750
Handball Victoria Players Association	\$6,000	Nunawading Swimming Club Inc.	\$750
Hawthorn Citizens Youth Club Inc.	\$750	Old Scotch Athletics Club Inc.	\$750
Heads of State Ultimate Inc.	\$750	Old Xaverians' Athletic Club Inc.	\$1,500
Heidelberg Golf Club	\$750	Pakenham Floorball Club Inc.	\$1,500
Hockey Central Vic Inc.	\$1,500	Pascoe Vale Football Club	\$750
Hoppers Crossing Club Ltd.	\$1,500	Peninsula Womens Hockey Association Inc.	\$1,500
Hoppers Crossing Cricket Club Inc.	\$1,500	Prahran Rhythmic Gymnastics Specialist Centre Inc.	\$750
Horsham Football & Netball Club Inc.	\$750	Riding for the Disabled Association of Victoria Inc.	\$1,500
Indoor Bowls Warrnambool Association Inc.	\$1,500	Rowing Victoria Inc.	\$6,000
Island & District Basketball Association	\$750	Rowville Cricket Club	\$750
Judo Victoria Inc.	\$6,000	Royal Yacht Club of Victoria Inc.	\$750
Kaniva Hockey Club Inc.	\$750		
Kingston Calisthenics College	\$750		

## 04 APPENDICES

Sandringham Football Club Inc.	\$750	Victorian Floorball Association Inc.	\$1,500
Shepparton Junior Tennis Association Inc.	\$750	Victorian Hang Gliding & Paragliding Association Inc.	\$6,000
Shepparton Swimming Club	\$1,500	Victorian Kendo Renmei Inc.	\$6,000
Shukokai Karate Dojos Sporting and Community Association Inc.	\$750	Victorian Men's Netball League	\$750
Sliding Sports Australia Ltd.	\$750	Victorian Netball Association	\$6,000
Softball Victoria	\$6,000	Victorian Sub-District Cricket Association Inc.	\$750
South Gippsland Bass Swimming Club Inc.	\$1,500	Victorian Synchronized Swimming Inc.	\$6,000
Southern Basketball Association Inc.	\$750	Victorian Tennis Association	\$5,500
Southern Football League Umpires Association Inc.	\$1,500	Victorian Tenpin Bowling Association Inc.	\$6,000
Spartan Mma Student & Athlete Fund Inc.	\$750	Victorian Underwater Hockey Commission Inc.	\$6,000
Special Olympics Australia	\$3,750	Victorian Weightlifting Association Inc.	\$6,000
Squash and Racquetball North East Victoria Association Inc.	\$750	Volleyball Horsham Inc.	\$750
Stoneyford Cricket Club Inc.	\$1,500	Wangaratta Little Athletics Centre	\$750
Strathdale Hockey Club	\$750	Warrnambool Athletic Club Inc.	\$1,500
Sunbury BMX Club Inc.	\$750	Warrnambool Golf Club Inc.	\$750
Sunbury & District Over 60 Cricket Club Inc.	\$1,500	Warrnambool Junior Soccer Club Inc.	\$750
Sunraysia Table Tennis Association Inc.	\$750	Waverley Cricket Club Inc.	\$750
Sunshine Golf Club	\$750	West Gippsland Hockey Association Inc.	\$750
Surfing Victoria Inc.	\$750	Western Victorian Axemen's Association Inc.	\$1,500
Tambo Valley Golf Club Inc.	\$750	Wimmera Australian Football Commission Ltd.	\$750
Target Rifle Victoria Inc.	\$2,000	Wimmera Axemens Association Inc.	\$750
Tatura Amateur Basketball Association Inc.	\$750	Wimmera Hockey Association Inc.	\$750
The Metropolitan Golf Club	\$750	Wodonga Tennis Centre Croquet Club Inc.	\$750
Three Colours Soccer Club Inc.	\$750	Wonthaggi Amateur Basketball Association Inc.	\$1,500
Touch Football Australia Ltd.	\$6,000	Woolamai Beach Surf Life Saving Club Inc.	\$1,500
Traralgon Swimming Club Inc.	\$750	Woorinen Football Club Inc.	\$750
Triathlon Victoria Inc.	\$6,000	Wycheproof Bowling Club Inc.	\$750
Ultimate Victoria Inc.	\$6,000	Yanac Hockey Club Inc.	\$750
Victoria Axemens Council Inc.	\$1,500	Yarra Valley Hockey Club Inc.	\$750
Victoria Inline Hockey Organisation Inc.	\$750	Yarrowonga Mulwala Basketball Association Inc.	\$750
Victorian Clay Target Association Inc.	\$6,000		
Victorian Cricket Association	\$6,000		
Victorian Croquet Association Inc.	\$6,000		
Victorian Dragon Boat Association	\$6,000		
		<b>Total</b>	<b>\$328,000</b>

<b>Better Indoor Stadiums Fund</b>	
Alpine Shire	\$325,000
Bass Coast Shire Council	\$450,000
Hobsons Bay City Council	\$1,800,000
Maroondah City Council	\$1,103,475
Mildura Rural City Council	\$1,950,000
Mornington Peninsula Shire Council	\$320,000
Surf Coast Shire	\$1,950,000
Wellington Shire Council	\$1,950,000
<b>Total</b>	<b>\$9,848,475</b>

<b>Camping Sector Development</b>	
Australian Camps Association	\$46,000
Monash University	\$10,000
Outdoors Victoria Ltd.	\$100,000
Royal Botanic Gardens Board	\$13,500
YMCA Camping Ltd.	\$2,000
<b>Total</b>	<b>\$171,500</b>

<b>Change Our Game Community Activation Grants</b>	
Albury Wodonga and Districts Car Club Inc.	\$4,000
Bell Park Sports Club	\$5,000
Bellarine Peninsula Basketball Association Inc.	\$5,000
Big Issue In Australia Ltd.	\$5,000
Black Dragon Taekwondo Australia Pty. Ltd.	\$4,900
Deakin University	\$5,000
Didyabringyarodalong Angling Club	\$5,000
Doncaster Baseball Club Inc.	\$5,000
Football Empowerment Inc.	\$5,000
Gippsport Inc.	\$5,000
Golden Plains Rural Womens Network Inc.	\$5,000
Hawthorn Cycling Club Inc.	\$3,150
Melbourne Dragons Ice Hockey Inc.	\$2,100
Metropolitan Clay Target Club Inc.	\$1,000
Mitcham Football Club Inc.	\$5,000

Mount Clear Cricket Club Inc.	\$4,992
Mount Martha Yacht Club	\$5,000
Mountain Bike Australia Ltd.	\$4,780
North East Victoria Hang Gliding Club Inc.	\$5,000
North-West Aquatic Swimming Club Inc.	\$4,500
Oakleigh Tennis Club	\$5,000
Orbost Pony Club Inc.	\$5,000
Pakenham & District Golf Club Inc.	\$5,000
Parkdale Gift Inc.	\$5,000
Port Fairy Netball Association	\$3,500
Romsey Junior Football Netball Club Inc.	\$5,000
Royal Yacht Club of Victoria Inc.	\$2,025
Somerville Junior Football Club Inc.	\$5,000
South West Sport Inc.	\$5,000
Strong Geelong Pty. Ltd.	\$5,000
Surf Coast Touch Football Inc.	\$2,000
Team Mount Beauty Inc.	\$4,000
The Vic Little Athletics Assoc Inc. Nathalia Centre	\$5,000
The Whitehorse Chevaliers Fencing Club Inc.	\$2,500
The Zonta Club of Kyneton Inc.	\$5,000
Victorian Field and Game Association Donald Branch Inc.	\$900
Victorian Roller Derby League Inc.	\$5,000
Victorian YMCA Community Programming Pty. Ltd.	\$5,000
West Coburg Redbacks Softball Club Inc.	\$4,000
West Meadows Youth Club Under Age Account	\$5,000
Western Waves Cricket Region	\$5,000
Westernport Yacht Club Inc. operated	\$5,000
Westgate Basketball Association	\$4,500
<b>Total</b>	<b>\$187,847</b>

### Change Our Game Scholarship Program

AFL Goulburn Murray Ltd.	\$5,200
Athletics Victoria Inc.	\$3,465
Australian Football League (Victoria) Ltd.	\$4,150
Australian Womensport and Recreation Association	\$450
Banyule City Council	\$10,000
Basketball Victoria	\$8,500
Basketball Victoria Inc.	\$10,000
Baw Baw Shire Council	\$3,814
Bicycle Network Inc.	\$1,320
Boroondara City Council	\$4,600
CHSA Sports Central Inc.	\$1,330
Confederation of Australian Motor Sport Ltd.	\$3,020
Cycling Victoria Inc.	\$13,745
Disabled Wintersports Australia Inc.	\$5,685
Equestrian Federation of Australia Victorian Branch Inc.	\$3,000
Fencing Victoria	\$9,750
Golf Australia Ltd.	\$17,216
Golf Victoria Ltd.	\$8,995
Gridiron Victoria	\$499
Gymnastics Victoria Inc.	\$1,450
Handball Victoria Players Association	\$10,000
Hockey Australia Ltd.	\$8,000
Horsham Rural City Council	\$4,230
Ice Sports Victoria Inc.	\$10,000
Kingston City Council	\$6,500
Leisure Networks Association Inc.	\$9,025
Life Saving Victoria Ltd.	\$3,399
Maccabi Victoria Inc.	\$3,500
Mitchell Shire Council	\$5,000
Monash City Council	\$5,000
Moreland City Council	\$9,200
Northern Grampians Shire Council	\$5,950
Outdoors Victoria Ltd.	\$12,835
Reclink Australia	\$10,000

Southwest Academy of Sport Inc.	\$2,000
Sports Federation of Victoria Inc.	\$10,000
Table Tennis Victoria Inc.	\$1,560
The Australian Council for Health Physical Education & Recreation (Victorian branch) Inc.	\$7,930
The Centre for Continuing Education Inc.	\$5,654
The Young Men's Christian Association of Victoria Inc.	\$1,430
Triathlon Victoria Inc.	\$9,000
Victorian Cricket Association	\$33,695
Victorian Hang Gliding & Paragliding Association Inc.	\$9,625
Victorian Netball Association	\$2,118
Yarra City Council	\$1,200
Yarra Ranges Shire Council	\$1,500
<b>Total</b>	<b>\$304,540</b>

### Community Facilities Unique Initiatives

Australian Football League	\$1,000
Bentleigh Junior Football Club Inc.	\$1,500
Casey City Council	\$12,946
Corio Northern Suburbs United Social and Sports Club Inc.	\$26,179
Frankston City Council	\$105,000
Hume City Council	\$9,000
Hurstbridge Football Club	\$22,500
Monash City Council	\$50,000
Moonee Valley City Council	\$10,000
Sports Environment Alliance	\$20,000
Whittlesea Football Club Inc.	\$17,845
Yarra City Council	\$45,000
<b>Total</b>	<b>\$320,970</b>

### Community Facility Funding Program

Bayside City Council	\$136,000
Borough of Queenscliffe	\$615
Brimbank City Council	\$9,300
City of Darebin	\$3,000
Football Federation Victoria (FFV) Inc.	\$5,500
Hobsons Bay City Council	\$15,000
Kingston City Council	\$12,350
Loddon Shire Council	\$3,539
Macedon Ranges Shire Council	\$3,000
Manningham City Council	\$65,000
Nillumbik Shire Council	\$300,000
Stonnington City Council	\$58,000
Wyndham City Council	\$10,000
<b>Total</b>	<b>\$621,304</b>

### Community Sport and Major Event Development Projects

Australian Football League	\$805,000
Melbourne Victory Ltd.	\$400,000
<b>Total</b>	<b>\$1,205,000</b>

### Community Sport and Recreation – Special Projects

Reclink Australia	\$1,400,000
<b>Total</b>	<b>\$1,400,000</b>

### Community Sports Infrastructure Fund

Alpine Shire	\$252,000
Anakie Football Club	\$40,500
Ararat Rural City Council	\$258,000
Ballarat City Council	\$765,000
Banyule City Council	\$2,813,000
Bass Coast Shire Council	\$410,000
Baw Baw Shire Council	\$850,755
Bayside City Council	\$10,000
Benalla Rural City Council	\$225,000

Boroondara City Council	\$24,233
Borough of Queenscliffe	\$1,260,000
Brimbank City Council	\$486,000
Buloke Shire Council	\$119,700
Campaspe Shire Council	\$10,000
Cardinia Shire Council	\$350,000
Casey City Council	\$1,868,653
Central Goldfields Shire Council	\$83,736
City of Boroondara	\$1,390
City of Darebin	\$135,000
City of Greater Dandenong	\$1,371,721
City of Greater Geelong	\$2,243,150
City of Maribyrnong	\$340,646
City of Port Phillip	\$8,050
City of Whittlesea	\$2,270,900
Colac Otway Shire	\$245,000
Corangamite Shire Council	\$193,230
East Gippsland Shire Council	\$335,777
Frankston City Council	\$1,110,000
Gannawarra Shire Council	\$13,000
Geelong Table Tennis Assoc Inc.	\$31,500
Glen Eira City Council	\$778,004
Glenelg Shire Council	\$3,000
Golden Plains Shire Council	\$660,382
Greater Bendigo City Council	\$1,390,000
Greater Shepparton City Council	\$685,000
Hepburn Shire Council	\$238,000
Hindmarsh Shire Council	\$20,000
Hobsons Bay City Council	\$1,625,000
Horsham Rural City Council	\$255,000
Hume City Council	\$234,000
Indigo Shire Council	\$95,190
Kingston City Council	\$1,473,560
Knox City Council	\$110,000
Lara Sporting Club Inc.	\$9,000
Latrobe City Council	\$3,570,500
Macedon Ranges Shire Council	\$269,100

## 04 APPENDICES

Manningham City Council	\$538,500	Wellington Shire Council	\$317,000
Mansfield Shire Council	\$12,000	West Wimmera Shire Council	\$922,500
Maroondah City Council	\$1,447,789	Whitehorse City Council	\$98,388
Marshall Cricket Club	\$77,600	Wodonga City Council	\$472,633
Melton City Council	\$598,500	Yarra Ranges Shire Council	\$993,277
Middle Park Bowling Club	\$70,000	Yarriambiack Shire Council	\$10,000
Mildura Rural City Council	\$90,000	<b>Total</b>	<b>\$51,496,853</b>
Mitchell Shire Council	\$565,003		
Monash City Council	\$669,150		
Moonee Valley City Council	\$3,615,000	<b>Country Football and Netball Program</b>	
Moorabool Shire Council	\$360,000	Ballarat City Council	\$100,000
Moreland City Council	\$2,860,000	Bass Coast Shire Council	\$110,000
Mornington Peninsula Shire Council	\$672,486	Baw Baw Shire Council	\$98,000
Mount Alexander Shire Council	\$252,000	Buloke Shire Council	\$8,000
Murrindindi Shire Council	\$158,828	Casey City Council	\$90,000
Newcomb and District Sports Club	\$9,000	City of Greater Geelong	\$90,000
Newcomb Cricket Club Inc.	\$45,000	City of Whittlesea	\$90,000
Nillumbik Shire Council	\$1,429,843	Corangamite Shire Council	\$8,000
Northern Bay P-12 College	\$100,000	East Gippsland Shire Council	\$18,533
Northern Grampians Shire Council	\$417,000	Frankston City Council	\$18,500
Oakleigh Bowling Club Inc.	\$15,000	Gannawarra Shire Council	\$10,000
Parks Victoria	\$365,000	Glenelg Shire Council	\$5,000
Pascoe Vale Sports Club	\$800	Golden Plains Shire Council	\$90,000
Port Melbourne Bowling Club	\$87,500	Greater Shepparton City Council	\$90,000
Port Phillip City Council	\$1,114,882	Hepburn Shire Council	\$89,875
Pyrenees Shire Council	\$415,200	Horsham Rural City Council	\$29,264
Shire of Moyne	\$347,000	Hume City Council	\$90,000
Shire of Strathbogie	\$128,700	Indigo Shire Council	\$108,000
Shire of Towong	\$75,244	Loddon Shire Council	\$7,028
Softball Victoria	\$22,500	Melton City Council	\$90,000
South Gippsland Shire Council	\$425,000	Mildura Rural City Council	\$100,000
Southern Grampians Shire Council	\$218,000	Mitchell Shire Council	\$8,555
Stonnington City Council	\$1,125,000	Moira Shire Council	\$90,000
Surf Coast Shire	\$235,000	Moorabool Shire Council	\$100,000
Swan Hill Rural City Council	\$7,028	Mornington Peninsula Shire Council	\$100,000
Wangaratta Rural City Council	\$339,294	Northern Grampians Shire Council	\$100,000
Warrnambool City Council	\$232,532	Pyrenees Shire Council	\$36,036
		Shire of Strathbogie	\$90,000

South Gippsland Shire Council	\$100,000
Surf Coast Shire	\$90,000
Swan Hill Rural City Council	\$90,000
Wangaratta Rural City Council	\$9,000
Warrnambool City Council	\$9,000
Wellington Shire Council	\$20,000
Wodonga City Council	\$10,000
Yarra Ranges Shire Council	\$92,080
Yarriambiack Shire Council	\$10,000
<b>Total</b>	<b>\$2,294,871</b>

#### Emergency Grant to Replace Essential Sports Equipment Program

Atlas Gymnastics	\$1,684
Creswick Football Netball Club	\$1,681
Diamond Valley United Soccer Club	\$850
Fairfield Cricket Club Inc.	\$2,000
Fitzroy Caulfield Rifle Club Inc.	\$2,000
Glen Forbes Rifle Range Account	
Goulburn Valley Hockey Association Inc.	\$2,000
Pine Lodge Cricket Club	\$693
Portland BMX Club Inc.	\$302
Shepparton Cycling Club Inc.	\$380
Shepparton Junior Soccer Association	\$1,995
St. Thomas Tennis Club	\$2,000
Wesburn Junior Football Club Inc.	\$2,000
<b>Total</b>	<b>\$17,585</b>

#### Female Friendly Facilities Fund

Ararat Rural City Council	\$325,000
Ballarat City Council	\$405,000
Banyule City Council	\$179,100
Bass Coast Shire Council	\$200,000
Baw Baw Shire Council	\$200,000
Brimbank City Council	\$339,431
Cardinia Shire Council	\$165,333
Casey City Council	\$450,000

City of Darebin	\$325,000
City of Maribyrnong	\$182,847
City of Whittlesea	\$118,110
Colac Otway Shire	\$325,000
Glen Eira City Council	\$148,500
Golden Plains Shire Council	\$225,000
Greater Bendigo City Council	\$195,000
Greater Shepparton City Council	\$264,360
Hobsons Bay City Council	\$289,500
Kingston City Council	\$325,000
Knox City Council	\$325,000
Macedon Ranges Shire Council	\$200,000
Maroondah City Council	\$287,500
Mildura Rural City Council	\$450,000
Moira Shire Council	\$425,547
Moonee Valley City Council	\$200,000
Moorabool Shire Council	\$225,000
Mornington Peninsula Shire Council	\$195,000
Murrindindi Shire Council	\$140,400
Nillumbik Shire Council	\$148,500
Pyrenees Shire Council	\$375,000
Stonnington City Council	\$180,000
Surf Coast Shire	\$160,000
Swan Hill Rural City Council	\$52,200
Wellington Shire Council	\$325,000
Whitehorse City Council	\$119,575
Wodonga City Council	\$144,000
Yarra City Council	\$314,410
Yarra Ranges Shire Council	\$325,000
<b>Total</b>	<b>\$9,254,311</b>

### Gender Equality In Victorian Sport and Recreation Pilot Program

Aborigines Advancement League Inc.	\$15,000
CHSA Sports Central Inc.	\$21,000
Cycling Victoria Inc.	\$14,000
Golf Victoria Ltd.	\$21,000
Goulburn Valley Sports Assembly Inc.	\$21,000
Leisure Networks Association Inc.	\$21,000
Maroondah City Council	\$14,400
Monash City Council	\$21,000
Victorian Tennis Association	\$21,000
Wyndham City Council	\$21,000
<b>Total</b>	<b>\$190,400</b>

### Inner City Netball Program

City of Darebin	\$1,974,576
Moreland City Council	\$865,955
Yarra City Council	\$1,973,860
<b>Total</b>	<b>\$4,814,391</b>

### Local Facilities for Local Clubs

City of Darebin	\$189
Kingston City Council	\$2,500
Swan Hill Rural City Council	\$2,000
<b>Total</b>	<b>\$4,689</b>

### Major Events Community Development Program

National Rugby League Ltd.	\$330,000
Victorian Cricket Association	\$60,000
<b>Total</b>	<b>\$390,000</b>

### NDIS ILC 2018/19 Program for Sport and Recreation

City of Darebin	\$72,000
Disability Sport and Recreation	\$120,000
Disabled Wintersports Australia Inc.	\$100,000

Hume City Council	\$171,000
Leisure Networks Association Inc.	\$250,000
Victorian YMCA Youth & Community Services Inc.	\$80,000
<b>Total</b>	<b>\$793,000</b>

### Reid Oval Development

Warrnambool City Council	\$1,500,000
<b>Total</b>	<b>\$1,500,000</b>

### Ride2School Program

Bicycle Network Inc.	\$750,000
<b>Total</b>	<b>\$750,000</b>

### Shooting Sports Facilities Program

Australian Biathlon Association Inc.	\$10,000
Bairnsdale Field & Game Association Inc.	\$7,844
Ballarat East Rifle Club Inc.	\$849
Benalla Field and Game Inc.	\$4,000
Benalla Small Bore Rifle Club Inc.	\$1,025
Bendigo Rifle Club Inc.	\$3,600
Clunes Field & Game Inc.	\$1,971
Coleraine Field and Game Inc.	\$2,035
Cosgrove Gun Club Inc.	\$4,000
Cranbourne-Dandenong Pistol Club Inc.	\$90,000
East Central District Rifle Association Inc.	\$90,000
Echuca Clay Target Club Inc.	\$17,360
Field & Game Australia Inc.	\$55,632
Geelong Field & Game Inc.	\$3,961
Geelong Sporting Clays Association Inc.	\$10,000
Katandra Rifle Club Inc.	\$2,698
Lang Lang Rifle Club Inc.	\$17,270
Lilydale Rifle Club Inc.	\$6,665
Loddon District Police Trap Club	\$1,334
Mansfield Pistol Club	\$1,000
Maryborough Rifle Club	\$1,400
Melton Pistol Club Inc.	\$1,000

Metropolitan Clay Target Club Inc.	\$9,908
Mid Murray Pistol Club	\$2,655
Mildura Red Cliffs Rifle Club	\$228
Minyip and District Field and Game	\$4,480
Mornington Branch of Field & Game	\$36,631
North Eastern Muzzleloaders and Colonial Firearms Club Inc.	\$8,140
Numurkah Small Bore Rifle Club Inc.	\$4,046
Oakleigh Pistol Club Inc.	\$10,000
Outtrim and District Pistol Club Inc.	\$10,000
Red Cliff Small Bore Rifle Club	\$450
Robinvale Rifle Club	\$1,637
SSAA Shotgun Club Shepparton	\$4,000
Sandringham Small Bore and Air Rifle Club	\$7,500
Shepparton Field and Game Inc.	\$13,608
South Gippsland Field & Game Inc.	\$1,032
Sporting Shooters Association of Australia (Victoria)	\$8,780
St. Arnaud Rifle Club Inc.	\$4,000
Swan Hill Clay Target Club Inc.	\$6,304
Target Rifle Victoria Inc.	\$8,600
Vic Field and Game Association Bendigo Branch Inc.	\$54,017
Victorian Clay Target Association Inc.	\$79,000
Victorian Field & Game Association (Port Phillip) Inc.	\$9,980
Victorian Field and Game Association Traralgon Branch Inc.	\$7,896
Victorian Rifle Association Inc.	\$175,668
Wangaratta Clay Target Club Inc.	\$22,727
Wangaratta Rural City Council	\$6,000
Warracknabeal Rifle Club Inc.	\$4,000
Warragul Drouin Pistol Club Inc.	\$150,000
Warrnambool Olympic Pistol Club	\$25,670
<b>Total</b>	<b>\$1,010,601</b>

### Significant Sporting Events Program

Alpine Shire	\$85,000
Altona Lacrosse Club Inc.	\$5,000
Australian Baseball Federation Inc.	\$97,500
Australian Dancing Society Ltd.	\$150,000
Australian Deaf Sports Federation Ltd.	\$5,000
Australian Ice Racing Inc.	\$10,000
Australian Sailing Ltd.	\$130,000
Australian Sikh Games (Vic) Inc.	\$90,000
Australian Waterski and Wakeboard Federation Inc.	\$5,000
Ba Ltd.	\$28,000
Badminton Australia Ltd.	\$15,000
Badminton Victoria Inc.	\$10,000
Ballarat Basketball Association Inc.	\$25,000
Bendigo Stadium Ltd.	\$35,000
Bendigo Tennis Association Inc.	\$10,000
Black Rock Yacht Club Inc.	\$5,000
BMX Australia Ltd.	\$30,000
Boneo Park Equestrian Pty. Ltd.	\$20,000
Brand Dimensions Pty. Ltd.	\$150,000
Caulfield Park Sports Club Inc.	\$5,000
Complete Tennis Services Pty. Ltd.	\$10,000
Confederation of Australian Motor Sport Ltd.	\$10,000
Cricket Australia	\$5,000
Cycling Australia Ltd.	\$290,000
Cycling Events Pty. Ltd.	\$60,000
Cycling Victoria Inc.	\$62,500
Eastern Sports Development Ltd.	\$5,000
Equestrian Federation of Australia Victorian Branch Inc.	\$24,500
Football Federation Australia Ltd.	\$90,000
Gippsland Lakes Yacht Club Inc.	\$5,000
Golf Australia Ltd.	\$5,000
Golf Victoria Ltd.	\$1,000,000
Greater Shepparton City Council	\$133,000
Gymnastics Australia Ltd.	\$112,000

## 04 APPENDICES

Hawthorn Rowing Club Inc.	\$5,000
Horsham Motorcycle Club Inc.	\$8,000
International Table Tennis Federation – Oceania Inc.	\$95,000
Kardinia Park Stadium Trust	\$215,000
Master of the Amateurs (Australia) Pty. Ltd.	\$50,000
Melbourne Basketball Pty. Ltd.	\$40,000
Melbourne Renegades Pty. Ltd.	\$250,000
Melbourne2020 Inc.	\$18,000
National Basketball League Pty. Ltd.	\$50,000
Oceania Table Tennis Federation	\$255,000
Red Hill Riders Mountain Bike Club	\$7,500
Sandringham Yacht Club Inc.	\$5,000
Smart Connection Consultancy Pty. Ltd.	\$20,000
Softball Victoria	\$10,000
South West Sport Inc.	\$5,000
Sports Media and Entertainment 360 Pty. Ltd.	\$2,000
Sunbury Cycling Club	\$10,000
Surfing Victoria Inc.	\$30,000
Swimming Australia Ltd.	\$130,000
Table Tennis Australia Ltd.	\$10,000
Table Tennis Victoria Inc.	\$10,000
The Trustee for Australia 3x3 Hustle Discretionary Trust	\$120,000
Traralgon Tennis Association Inc.	\$17,500
Triathlon Victoria Inc.	\$10,000
Usm Events Pty. Ltd.	\$25,000
Victorian Canoe Association Inc.	\$10,000
Victorian Cricket Association	\$35,000
Victorian Hang Gliding & Paragliding Association Inc.	\$5,000
Victorian Masters Athletics Inc.	\$5,000
Victorian Men's Netball League	\$5,000
Victorian Netball Association	\$50,000
Victorian Rugby Union Inc.	\$32,500
Volleyball Australia Ltd.	\$90,000
<b>Total</b>	<b>\$4,353,000</b>

### Small Scale Facility Program

Separation Creek to Marengo Coastal Reserves Committee of Management	\$4,000
--	---------

<b>Total</b>	<b>\$4,000</b>
--------------	----------------

### Sport and Recreation Development Program

Parks & Leisure Australia	\$2,000
---------------------------	---------

<b>Total</b>	<b>\$2,000</b>
--------------	----------------

### Sporting Club Grants Program

Aberfeldie Sports Club Inc.	\$1,000
Aberfeldie/St. Johns Uniting Cricket Club Inc.	\$908
Action Squash Club Inc.	\$1,000
AFL Barwon Football Commission Ltd.	\$5,000
AFL Goldfields Ltd.	\$1,000
Ajax Amateur Football Club Inc.	\$1,000
Albert Park Referees Association Inc.	\$1,000
Allansford Cricket Club	\$1,000
Alpine Little Athletics Centre Inc.	\$520
Altona Bay Basketball Association Inc.	\$1,000
Altona Hockey Club Inc.	\$1,000
Altona Junior Football Club	\$2,000
Altona North Cricket Club	\$5,000
Altona Sports Club	\$1,000
Angel Archers Inc.	\$1,000
Anglesea Surf Lifesaving Club Inc.	\$7,000
Apollo Bay Football Club Inc.	\$1,000
Ararat Bowling Club Inc.	\$1,946
Ashwood Netball Club	\$1,000
Aspendale Sporting Club Inc.	\$1,000
Asteria Services Inc.	\$996
Athletico Wolves FC	\$3,000
Australian Air League Inc. Victoria Group	\$1,000
Axe Creek Cricket Club Inc.	\$996
Aztec Basketball Club	\$1,000
Bacchus Marsh Cricket Club Inc.	\$704

Bacchus Marsh Netball Association Inc.	\$1,000	Bendigo City FC Inc.	\$3,000
Bairnsdale Amateur Basketball Association	\$1,650	Bendigo Northern Flames Junior Netball Club Inc.	\$700
Bairnsdale Cricket Association Inc.	\$2,000	Bendigo Rugby Union Football Club Inc.	\$1,000
Ballarat and District Aboriginal Co-Operative Ltd.	\$1,000	Bendigo Senjuns Hockey Club Inc.	\$1,000
Ballarat City Soccer Club Inc.	\$2,000	Bentleigh Cricket Club	\$1,000
Ballarat District Golf Inc.	\$2,485	Bentleigh Football Club Inc.	\$1,000
Ballarat Lawn Tennis Club Inc.	\$3,636	Berwick Netball Club Inc.	\$1,000
Ballarat North United Soccer Club Inc.	\$1,300	Beulah Hopetoun Football Netball Club Inc.	\$1,000
Ballarat Rugby Union Club Inc.	\$475	Birregurra Cricket Club Inc.	\$1,000
Ballarat Sebastopol Cycling Club	\$3,485	Black Rock Football Club	\$1,000
Ballarat Squash & Racquetball Association Inc.	\$3,485	Black Rock Life Saving Club Inc.	\$1,000
Bambill Football Club Inc.	\$1,500	Blackburn South Cricket Club Inc.	\$1,000
Banyule Cricket Club Inc.	\$1,000	Blind Sports Victoria Inc.	\$2,020
Barengi Gadjin Land Council Aboriginal Corporation	\$1,000	Boisale-Briagolong Football Club Inc.	\$1,500
Barham Koondrook Cricket Club	\$1,000	Bonbeach Football Club Inc.	\$1,000
Barnawartha-Chiltern Miners Cricket Club Inc.	\$1,000	Borough Bulls FC Inc.	\$3,500
Barrabool Cricket Club Inc.	\$1,000	Box Hill Reporter District Cricket Association Inc.	\$6,000
Bass Valley Pony Club	\$2,500	Brave Hearts On the Murray Inc.	\$1,000
Bayside Hockey Club Inc.	\$1,620	Braybrook Sporting Club	\$1,000
Beechworth and District Hockey Club Inc.	\$1,000	Bridgewater Bowling Club Inc.	\$1,000
Beechworth Golf Club Inc.	\$1,000	Bright Football Club	\$1,606
Beechworth Senior Citizens Croquet Club Inc.	\$1,000	Brighton Beach Junior Football Club Inc.	\$1,000
Belgrave South Junior Football Club Inc.	\$1,000	Brighton Union Cricket Club Inc.	\$1,000
Bell Park Sports Club	\$1,978	Broadford Netball Club Inc.	\$2,000
Bellarine Sharks AFC Inc.	\$1,000	Broadmeadows Sporting Club Inc.	\$1,000
Belmont Bowls Club Inc.	\$1,000	Broadmeadows Stars Sports Club Inc.	\$750
Benalla Basketball Association Inc.	\$1,000	Broadmeadows United Soccer Club	\$900
Benalla Hockey Association Inc.	\$1,000	Brunswick Junior Football Club Inc.	\$1,978
Benalla Netball Association Inc.	\$2,000	Budjeri Napan Association Inc.	\$1,000
Benalla Saints Sports Club Inc.	\$1,000	Bulleen Templestowe Amateur Football Club	\$750
Bendigo Amateur Soccer League Inc.	\$698	Bulleen Templestowe District Junior Football Club Inc.	\$1,000
Bendigo and District Aboriginal Co-Operative	\$750	Bullits Basketball Club Inc.	\$1,000
Bendigo Basketball Association Inc.	\$2,000	Buln Buln Cricket Club Inc.	\$1,000
		Bundalaguah Cricket Club Inc.	\$1,000
		Bundoora Junior Football Club Inc.	\$2,000

## 04 APPENDICES

Buninyong Cricket Club Inc.	\$2,485	Clarinda Tennis Club	\$800
Buninyong Golf Club	\$594	Clifton Springs Bowling Club Inc.	\$930
Buninyong Little Athletics Inc.	\$1,000	Cobden and District Pony Club Inc.	\$900
Bunyip Netball Club Inc.	\$1,000	Cobden Football Netball Club Inc.	\$5,000
Burwood District Bowls Club Inc.	\$770	Cobram & District Pony Club Inc.	\$4,940
Burwood Tennis Club Inc.	\$855	Cobram and District Equestrian Club Inc.	\$1,000
Byaduk Cricket Club Inc.	\$1,000	Cobram Football Club Inc.	\$1,000
Cairnlea FC Sports Club Inc.	\$1,978	Cobram Pistol Club Inc.	\$1,160
Calivil Football Club	\$1,000	Coburg Cricket Club Inc.	\$1,000
Camberwell Junior Football Club Inc.	\$1,000	Colac West Cricket Club Inc.	\$1,000
Camberwell Lacrosse Club Inc.	\$1,000	Collegians-X Hockey Club Inc.	\$1,000
Caramut Football Club Inc.	\$5,000	Cora Lynn Football Club Inc.	\$2,498
Carnegie South Cricket Club Inc.	\$1,000	Corinella Bowling Club Inc.	\$1,000
Carrum Bowling Club Inc.	\$1,000	Coronet City Cricket Club	\$1,000
Casey BMX Club Inc.	\$5,000	Corryong Amateur Basketball Association Inc.	\$1,000
Casey Crusaders Rugby Club Inc.	\$1,000	Country Hockey Umpires Inc.	\$2,000
Casey Netball Association	\$1,000	Craigieburn Football Club Inc.	\$2,000
Castlemaine & District Netball Association	\$1,000	Craigieburn Netball Association Inc.	\$950
Castlemaine Football Netball Inc.	\$1,000	Cranbourne Bowling Club Inc.	\$6,000
Caulfield Lacrosse Club	\$1,000	Cranbourne Soccer Club	\$1,000
Caulfield United Cobras Soccer Club Inc.	\$1,000	Crib Point Football Club Inc.	\$1,000
Central Grampians Local Learning and Employment Network Inc.	\$850	Cricket Southern Bayside Inc.	\$1,000
Central Highlands Cricket Zone Inc.	\$4,355	Croydon Football Club Inc.	\$1,000
Chadstone Lacrosse Club Inc.	\$1,000	Croydon Ranges Soccer Club Inc.	\$1,000
Chalambar Cricket Club	\$1,711	Dandenong West Football Club Inc.	\$2,000
Charlton Football Club	\$1,000	Devon Meadows Football Club Inc.	\$4,000
Cheltenham Community Centre Inc.	\$1,980	Diamond Creek Basketball Club Inc.	\$1,250
Cheltenham Cricket Club	\$1,000	Diamond Creek Calisthenics Club Inc.	\$1,000
Cheltenham Football Club Inc.	\$2,000	Diamond Valley Cricket Umpires Association Inc.	\$1,000
Cheltenham Junior Football Club	\$2,000	Diggers Rest Bowling Club Inc.	\$1,000
Cheltenham Netball Club Inc.	\$1,000	Diggers Rest Junior Football Club Inc.	\$1,500
Cheltenham Panthers Netball Club Inc.	\$1,000	Donald and District Pony Club	\$1,000
Chiltern District Pony Club Inc.	\$1,000	Doncaster Calisthenics Club Inc.	\$875
Chirnside Park Football Club Inc.	\$2,500	Doutta Stars Cricket Club Inc.	\$992
Churchill Amateurs Basketball Association	\$1,500	Doutta Stars Football Club	\$2,000
City of Hume Boxing Club	\$4,508	Doveton North Cricket Club Inc.	\$1,000

Doveton Special Soccer School	\$5,000	Flemington Colts Sporting Club Inc.	\$4,970
Dromana Football and Netball Club Inc.	\$3,300	Football Club United of Melbourne Inc.	\$1,000
Drouids Hockey Club Inc.	\$1,000	Football Empowerment Inc.	\$5,000
Drysdale Bowling & Croquet Club Inc.	\$1,000	Football Federation Sunraysia Inc.	\$5,000
Eaglehawk Bowling Club Inc.	\$1,000	Forest Hill Cricket Club Inc.	\$1,000
East Ballarat Cricket Club Inc.	\$1,000	Forrest Cricket Club	\$863
East Gippsland Football Umpires Association Inc.	\$1,000	Foster Basketball Association Inc.	\$990
East Gippsland Gymnastics Club	\$2,500	Foster Football Club	\$788
East Gippsland Hockey Association Inc.	\$5,000	Fountain Gate Cricket Club Inc.	\$1,978
East Gippsland United Football Club	\$5,000	Frankston Dolphins Football Netball Club Inc.	\$1,000
East Gippsland Water Dragons Inc.	\$800	Frankston Hockey Club Inc.	\$2,000
East Malvern Tooronga Cricket Club	\$1,000	Frankston Life Saving Club	\$1,000
East Sandringham Boys Club Inc.	\$1,000	Frankston YCW Football Club Inc.	\$1,978
East Warrnambool Football Club Inc.	\$864	Garfield Cricket Club	\$1,000
Eastfield Cricket Club	\$5,994	Geelong Athletics Inc.	\$1,000
Echuca Basketball Association Inc.	\$1,000	Geelong Bowls Club Inc.	\$1,000
Echuca Football Club Inc.	\$5,000	Geelong Cricket Club Inc.	\$1,000
Echuca South Cricket Club Inc.	\$2,000	Geelong Little Athletics Centre Inc.	\$2,000
Eley Park Football Club Inc.	\$1,000	Geelong Touch Association Inc.	\$1,000
Elmore Golf Bowls Country Club	\$1,000	Gippsland Bulls Hockey Club	\$900
Elwood Lifesaving Club	\$1,000	Gippsland Goannas Cricket Club Inc.	\$1,000
Endeavour Sporting Club	\$1,000	Gippsland Lakes Roller Derby Inc.	\$7,000
Epping RSL Sub Branch of the Victorian Returned Services League of Australia	\$1,000	Gippsland Ranges Roller Derby Inc.	\$1,000
Essendon District Football League Inc.	\$1,000	Gippsland Soccer League	\$1,000
Essendon District Football League Umpires Association	\$1,000	Girgarre Cricket Club Inc.	\$1,000
Eureka Netball Club Inc.	\$1,000	Gisborne Soccer Club Inc.	\$6,000
Euroa Junior Basketball Association	\$1,500	Glen Eira Amateur Football Club Inc.	\$1,000
Eynesbury Eagles Junior Football Club Inc.	\$792	Glen Eira Junior Soccer Club	\$2,000
Fairpark Netball Club Inc.	\$1,000	Glen Waverley Cougars Cricket Club	\$1,000
Falcons Baseball Club Inc.	\$774	Glen Waverley Hawks Senior Football Club Inc.	\$1,000
Fawkner Tennis Club Inc.	\$6,000	Glenhuntly Athletic Club Inc.	\$1,400
Ferntree Gully Eagles Junior Football Club	\$2,000	Golden Point Cricket Club Inc.	\$1,000
Fistball Federation of Australia Inc.	\$1,000	Golden Square Cricket & Sports Club Inc.	\$1,000
Fitzroy Doncaster Cricket Club Inc.	\$1,000	Golden Square Football Club Inc.	\$1,000
Fitzroy Junior Football Club Inc.	\$2,000	Gordon Football & Netball Club	\$578
		Gormandale Cricket Club	\$1,000

## 04 APPENDICES

Goulburn Valley Hockey Association Inc.	\$1,000	Kerang Pony Club Inc.	\$1,000
Grassmere Cricket Club Inc.	\$1,500	Kew Rovers Football Club Inc.	\$5,000
Hadfield Sporting Club Inc.	\$2,000	Keysborough Football Club Inc.	\$1,000
Hamilton Football Club Inc.	\$1,000	Keyzpark Calisthenics Club	\$1,000
Hamilton Soccer Club Inc.	\$2,000	Kiewa Sandy Creek Football Club Inc.	\$1,000
Hanging Rock Cricket Club	\$960	Kingston Calisthenics College	\$1,000
Harrisfield Hurricanes Soccer Club	\$2,000	Kirinari Kayak Klub Inc.	\$2,000
Heathcote and District Pony Club	\$1,000	Knox Football Club Inc.	\$1,000
Heiaty Samen Al-Hojaj Inc.	\$1,000	Knoxfield Cricket and Sporting Club Inc.	\$1,000
Heights Netball Club Inc.	\$2,000	Kooweerup Cricket Club Inc.	\$1,000
Heyfield Basketball Club Inc.	\$1,500	Koriot and District Basketball Association Inc.	\$1,000
Heyfield Bowls Club Inc.	\$1,000	Korumburra City Soccer Club Inc.	\$1,500
Heyfield Football Netball Club Inc.	\$1,500	Korumburra Cricket Club Inc.	\$1,000
Heyfield Tennis Club Inc.	\$1,500	Krakatoas Sports Club Inc.	\$831
Hockey Albury Wodonga Inc.	\$2,000	Kyabram Bowls Club Inc.	\$1,000
Hoppers Crossing Football Club Inc.	\$1,978	Kyabram Football & Netball Club Inc.	\$1,000
Horsham Amateur Basketball Association Inc.	\$1,000	Kyneton Basketball Association Inc.	\$1,000
Horsham Cricket Association Inc.	\$1,000	La Trobe University Fencing Club Inc.	\$964
Horsham Lawn Tennis Club Inc.	\$1,000	La Trobe University Hockey Club	\$1,000
Horsham Saints Cricket Club	\$1,000	La Trobe University Mountaineering Club Inc.	\$2,000
HSC Blues Aus	\$1,000	La Trobe University Squash Club Inc.	\$1,000
Hume Bombers Football Club Inc.	\$1,000	La Trobe University Ultimate Frisbee	\$693
Inglewood Football Netball Club Inc.	\$948	La Trobe University Volleyball Club	\$1,000
Inverleigh Bowls Club Inc.	\$1,000	Laang Speedway Club Inc.	\$1,000
Inverloch Tennis Club Inc.	\$1,500	Laharum Sports Inc.	\$1,000
Irymple Football Club Inc.	\$1,000	Lake Boga Sports Club Inc.	\$1,000
Jacana Cricket Club	\$1,000	Lake Wendoree Football Netball Club Inc.	\$1,000
Kalimna Park Croquet Club Inc.	\$1,000	Lakes Entrance Football Netball Club Inc.	\$1,500
Karramomus Cricket Club Inc.	\$1,000	Lakes Entrance Netball Association Inc.	\$5,968
Keilor Park Auskick Inc.	\$2,045	Lakeside Rockers Gippsland Inc.	\$1,000
Keilor Park Football Club Inc.	\$1,978	Lalor Football Club	\$7,000
Keilor Park Soccer Club Inc.	\$1,000	Lancefield Junior Football Club	\$2,000
Keon Park Soccer Club Inc.	\$2,000	Lang Lane Football Club Inc.	\$960
Keon Park Stars Junior Football Club	\$1,789	Lara Sporting Club Inc.	\$4,500
Kerang Bowling Club Inc.	\$1,000	Latrobe Valley and District Cricket League	\$1,000
Kerang Football and Netball Club Inc.	\$2,000	Latrobe Valley Umpires Association Inc.	\$1,000

Laurimar Cricket Club Inc.	\$440	Mazenod Victory Football Club Inc.	\$1,500
Laverton Bowling Club Inc.	\$990	Mccallum Disability Services Inc.	\$1,000
Laverton Park Soccer Club Inc.	\$1,000	Meadow Park Eagles Soccer Club Inc.	\$1,000
Learmonth Football Club Inc.	\$520	Melbourne All Abilities Cricket Association	\$1,000
Lemnos Football and Netball Club Inc.	\$1,000	Melbourne Chargers RUFC Inc.	\$1,320
Leongatha Gymnastics Club Inc.	\$1,500	Melbourne Handball Inc.	\$1,000
Leopold Cricket Club Inc.	\$1,000	Melbourne High School Old Boys Cricket Club Inc.	\$1,000
Lethbridge Junior Football Club Inc.	\$1,000	Melbourne Parkour Inc.	\$2,000
Lilloo and District Pony Club Inc.	\$1,000	Melbourne Smashers Badminton Club Inc.	\$1,000
Lindenow Cricket Club Inc.	\$1,000	Melbourne Spikers	\$972
Loch Sport Bowls Club Inc.	\$984	Melbourne Tigers Women's Basketball Association Inc.	\$1,000
Long Beach Tennis Club Inc.	\$950	Melbourne Titans Basketball Association	\$200
Loreto Aquatic Inc.	\$1,000	Melbourne Triathlon Club	\$1,000
Lysterfield Cricket Club Inc.	\$1,000	Melbourne University Cricket Club Inc.	\$1,000
Maccabi Ajax Cricket Club Inc.	\$1,000	Melbourne Waverley Netball Club Inc.	\$1,000
Maccabi Victoria Inc.	\$1,978	Melton Cricket Club	\$1,000
Macleod Cricket Club	\$1,000	Melton Phoenix FC Inc.	\$1,000
Maffra Cricket Club	\$1,500	Mentone Cricket Club Inc.	\$1,000
Maffra Hockey Club	\$1,000	Merbein Football Netball Club Inc.	\$1,500
Maiden Gully Lions Football Club Inc.	\$1,000	Merbein South Cricket Club Inc.	\$1,500
Maldon Tennis Club Inc.	\$954	Merlynston Hadfield Cricket Club	\$1,000
Mallee District Aboriginal Services Ltd.	\$750	Mernda Junior Football Club Inc.	\$1,950
Malvern Lacrosse Club Inc.	\$1,000	Merrivale Cricket Club Inc.	\$1,000
Manningham Cricket Club	\$1,000	Metro East Bicycle User Group Inc.	\$825
Manningham Table Tennis Club Inc.	\$1,000	Mickleham Darts Club Inc.	\$900
Manor Lakes Football Club	\$1,978	Midlands District Amateur Swimming Association	\$1,000
Mansfield and District Basketball Association Inc.	\$1,500	Mildura Basketball Association Inc.	\$1,000
Mansfield District Soccer Club Inc.	\$4,940	Mildura Bowls Club Inc.	\$5,960
Marcellin Old Collegians Cricket Club	\$1,000	Mildura Roller Derby League Inc.	\$1,900
Marong Cricket Club Inc.	\$1,000	Mildura West Cricket Club Inc.	\$1,000
Maryborough and District Cricket Association Inc.	\$1,000	Military Equitation Australia	\$558
Maryborough and District Horse and Pony Club Inc.	\$996	Minties Netball Club Inc.	\$2,000
Maryborough Castlemaine District Football & Netball League Inc.	\$1,000	Mirboo North Cricket Club Inc.	\$1,000
Maryborough Netball Association Inc.	\$610	Moe Amateur Swimming Club Inc.	\$1,000
		Moe Football and Netball Club Inc.	\$1,680

## 04 APPENDICES

Moe/Newborough Baseball Club Inc.	\$1,500	Newcomb and District Sports Club	\$1,000
Monash Gryphons Amateur Football Club	\$1,000	Newlyn Football Club Inc.	\$1,000
Monash Soccer Club Inc.	\$750	Newry Golf Club Inc.	\$1,000
Monash University Ju Jitsu Club	\$1,000	Newstead Football Netball Club Inc.	\$1,000
Monash University Rugby Union Club Inc.	\$1,250	Newtown and Chilwell Cricket Club Inc.	\$1,000
Monbulk Football Club Inc.	\$1,978	Nhill Bowling Club Inc.	\$988
Monbulk Rangers Soccer Club	\$1,000	Nilma Darnum Football & Netball Club Inc.	\$1,000
Moorabbin Cricket Club Inc.	\$1,000	Nirranda Football Netball Club Inc.	\$1,500
Mooroopna Cricket Club	\$690	Noble Park Community Centre Inc.	\$1,000
Mooroopna Hockey Club	\$1,000	Noble Park Football Social Club (Golf Club)	\$1,000
Mordialloc Sporting Club Inc.	\$1,000	Noble Park Tennis Club Inc.	\$1,000
Mornington Peninsula Ladies Badminton Association Inc.	\$1,960	North Ballarat Cricket Club Inc.	\$1,000
Morwell Pegasus Soccer Club Inc.	\$1,500	North Ballarat Football Club Inc.	\$1,000
Morwell Tennis Club Inc.	\$916	North Ballarat Junior Football Club Inc.	\$1,000
Morwell Tigers Yinnar Cricket Club	\$712	North Balwyn Combined United Churches Cricket Club	\$1,000
Mount Clear Cricket Club Inc.	\$1,000	North Bendigo Football/Netball Club Inc.	\$1,000
Mountain District Netball Association Inc.	\$891	North Caulfield Maccabi Junior Soccer Club Inc.	\$4,000
Mountain Gate Cricket Club Inc.	\$1,000	North Coburg Rebels Baseball Club Inc.	\$1,000
Mountain Tigers Basketball Club Inc.	\$925	North Sunshine Football Club Inc.	\$1,000
Moyhu and District Youth Club Inc.	\$1,000	Northern Suburban Table Tennis Association	\$1,000
Mt Evelyn Football Club Inc.	\$1,978	Northern Zone Pony Club Association of Victoria Inc.	\$990
Mt Martha Valley Estates Ltd.	\$1,000	North-West Aquatic Swimming Club Inc.	\$4,860
Mulgrave Baseball Club Inc.	\$2,000	Norwood Cricket Club Inc.	\$1,000
Mulgrave Wheelers Hill Cricket Club	\$925	Nowa Nowa Pony Club Inc.	\$1,000
Murchison Bowls Club Inc.	\$1,000	Nullawil Football Club	\$1,000
Murchison Football Club	\$1,000	Nullawil Netball Club Inc.	\$1,000
Murrumbeena Junior Football Club	\$1,950	Nyah District Bowling Club Inc.	\$5,000
Murrumbeena Park Bowls Club Inc.	\$2,000	Nyah Two Bays Amateur Swimming Club Inc.	\$5,000
Nagambie Bowls Club Inc.	\$1,000	Nyah West Golf Club Inc.	\$1,500
Nagambie Golf Club Inc.	\$4,235	Oakleigh District Football Club	\$1,978
Narre Warren Cricket Club Inc.	\$1,000	Old Mentonians Football Club	\$1,000
Nathalia Football and Netball Club Inc.	\$1,500	Old Paradians/St. Francis Cricket Club Inc.	\$1,000
Nestles Rowing Club Inc.	\$5,000	Olinda Cricket Club Inc.	\$825
Newborough Bulldogs Cricket Club Inc.	\$6,000	Olinda Ferny Creek Junior Football Club Inc.	\$1,000
Newborough Football Club Inc.	\$1,000	Olinda-Ferny Creek Football Club Inc.	\$1,165
Newbridge Football Netball Club Inc.	\$1,000		

Orbost Basketball Association Inc.	\$980	Richmond City Cricket Club Inc.	\$1,000
Orbost Womens Hockey Association Inc.	\$1,000	Riddells Creek Junior Mixed Basketball Association Inc.	\$677
Overport Park Tennis Club Inc.	\$986	Riding for the Disabled Association of Victoria Inc.	\$1,980
Pakenham Football Club Inc.	\$1,000	Ringwood and District Cricket Association Inc.	\$1,000
Pakenham United Football Club Inc.	\$2,000	Ringwood Cricket Club Inc.	\$1,000
Pakenham Upper Toomuc Cricket Club	\$1,000	Rochester & District Horse and Pony Club Inc.	\$1,000
Panmure Cricket Club	\$1,000	Rockbank Football Sporting Club Inc.	\$5,000
Panmure Football Club Inc.	\$1,000	Rosebank Cricket Club Inc.	\$1,000
Park Cubs FC Inc.	\$1,000	Rosebud Cricket Club Inc.	\$1,000
Park Orchards North Ringwood Parish Junior Football Club Inc.	\$1,000	Rosebud Heart Junior Soccer Club Inc.	\$1,000
Parkdale Cricket Club Inc.	\$1,000	Rosebud Soccer Club Inc.	\$1,000
Parkdale United Cricket Club Inc.	\$1,000	Roxburgh Park Magpies F.C. Inc.	\$2,000
Parkmore Junior Football Club Inc.	\$6,000	Royal Geelong Yacht Club	\$2,000
Pearcedale Pony Club Inc.	\$1,000	Royal Park Tennis Club Inc.	\$1,000
Peninsula Bobcats Basketball Club Inc.	\$990	Rupanyup Football Netball Club Inc.	\$1,000
Peninsula Netball Club Inc.	\$1,000	Rupertswood Cricket Club Inc.	\$1,000
Peninsula Womens Hockey Association Inc.	\$800	Rushworth Branch, Victorian Field and Game Association Inc.	\$150
Phillip Island Croquet Club Inc.	\$980	Russells Creek Cricket Club	\$240
Pirates Softball Club Association Inc.	\$1,000	Rutherglen Corowa Football Club Inc.	\$2,937
Plenty Valley Cricket Club	\$1,000	Rutherglen United Cricket Club	\$1,000
Point Cook Football Club	\$2,000	Rye Cricket Club	\$1,000
Point Lonsdale Tennis Club Inc.	\$982	Sale Amatuer Basketball Association	\$1,500
Polwarth and District Tennis Association Inc.	\$1,000	Sale City Football Netball Club	\$2,990
Poowong Football Club Inc.	\$1,000	Sale Croquet Club Inc.	\$999
Port Fairy Surf Lifesaving Club Inc.	\$1,500	Sale Hockey Club Inc.	\$1,500
Port Melbourne Netball Club Inc.	\$1,000	Sanctuary Lakes Football Club	\$966
Portland Basketball Association Inc.	\$1,500	Sandringham Football Club Inc.	\$1,000
Portland BMX Club Inc.	\$1,500	Seaford Junior Football Club Inc.	\$1,950
Portland Croquet Club Inc.	\$1,500	Seaford Tigers Cricket Club	\$1,000
Portland Golf Club Inc.	\$1,500	Seaford United Soccer Club Inc.	\$696
Power House Junior Rugby Union Football Club	\$2,000	Seville Football Netball Club Inc.	\$2,000
Powerhouse & St. Kilda Districts Hockey Club	\$6,000	Seville Netball Club Inc.	\$1,000
Preston Footballers Cricket Club Inc.	\$1,000	Shepparton Junior Soccer Association	\$1,000
Prom Coast Soccer Club Inc.	\$1,000	Shepparton Smallbore and Air Rifle Club Inc.	\$976
Real Stallions FC	\$3,000		
Real Stallions FC Inc.	\$1,000		

## 04 APPENDICES

Shepparton Swimming Club	\$2,000	St. Francis Football Club	\$2,000
Shepparton United Football Netball Club Inc.	\$1,978	St. Johns Tecoma Cricket Club Inc.	\$840
Shepparton United Soccer Club Inc.	\$2,000	St. Kilda City Sports Club Inc.	\$3,000
Silverton Cricket Club	\$945	St. Mary's Salesian Amateur Football Club Inc.	\$1,000
Sk8house Pty. Ltd.	\$1,000	St. Michaels Basketball Club Inc.	\$1,000
Skate Victoria Inc.	\$974	St. Michaels Football & Netball Club Inc.	\$1,000
Ski Cross Country Victoria Inc.	\$1,000	St. Peters Football Club Inc.	\$1,000
Ski Racing Victoria	\$510	St. Stephens Greythorn Cricket Club Inc.	\$1,000
Small Sided Football Association Inc.	\$5,000	St. Therese's Saints Basketball Club Inc.	\$1,000
Somerville Eagles Soccer Club Inc.	\$1,000	St. Kevins Old Boys Soccer Club Inc.	\$2,000
Somerville Football Club Inc.	\$1,798	St. Mary's-Tyntynder Cricket Club	\$1,000
South Croydon Cricket Club Inc.	\$1,000	Star Struck Stables Equestrian Vaulting Team Inc.	\$1,000
South Geelong Kings Basketball Club Inc.	\$793	Stawell Bowling Club Inc.	\$1,000
South Gippsland (Winter) Badminton Association Inc.	\$780	Stoneyford Cricket Club Inc.	\$1,000
South Melbourne Powerchair Football Club Inc.	\$970	Stony Creek Football Netball Club Inc.	\$1,000
South Melbourne Women's Football Club	\$837	Stratford Football Club Inc.	\$1,500
South Metro Junior Football League Inc.	\$1,000	Strathdale Hockey Club	\$1,000
South Morang Junior Football Club	\$2,000	Strathfieldsaye Junior Football Club	\$1,000
South Mornington Football Club Inc.	\$1,978	Studio Arc Dance Company Inc.	\$1,000
South Sudan Equatorians Association Inc.	\$1,000	Sunbury School of Calisthenics Inc.	\$1,000
South Western Golf Association Inc.	\$5,000	Sunbury United Junior Soccer Club	\$1,000
South Yarra Cricket Club	\$1,000	Sunraysia Football League Inc.	\$5,000
South Yarra Football Club Inc.	\$1,000	Sunraysia Gliding Club Inc.	\$1,500
South Yarra Junior Football Club Inc.	\$1,000	Sunraysia Willowfest Inc.	\$7,000
South Yarra Soccer Club Inc.	\$2,000	Sup Melbourne Inc.	\$1,955
Southern Districts Rugby Club Inc.	\$2,000	Surrey Hills Cricket Club Inc.	\$6,000
Southern Football League Umpires Association Inc.	\$1,000	Surrey Park Lacrosse Club Inc.	\$980
Spartans Football Club	\$2,000	Swan Hill Calisthenics Club	\$5,000
Special Olympics Australia	\$2,765	Swan Hill City & District Netball Association Inc.	\$5,000
Spotswood Football Club Inc.	\$1,000	Swan Hill Football Netball Club Inc.	\$1,020
Spring Gully Cricket Club Inc.	\$1,000	Swan Hill Junior Soccer League Inc.	\$2,000
St. Andrews Cricket Club Pascoe Vale Inc.	\$6,000	Swan Reach Hockey Club Inc.	\$2,000
St. Bernards Old Collegians Basketball Club	\$2,000	Swifts Creek Football Netball Club	\$985
St. Bernards Old Collegians Football Club Inc.	\$2,000	Swifts Creek Pony Club	\$1,000
St. Catherines Old Girls Association Inc.	\$900	Talbot Football Cricket Club Inc.	\$722

Tangambalanga Tennis Club	\$892	Upper Yarra Pony Club Inc.	\$1,000
Tarraville Cricket Club Inc.	\$1,000	Upwey Tecoma Bowls Club Inc.	\$981
Tarrington Cricket Club	\$983	Vbra Altona Branch Inc.	\$2,000
Tatura Netball Association	\$4,940	Victoria Maccabi Snooker Club Inc.	\$873
Taylors Lakes Football Club Inc.	\$1,000	Victorian Aboriginal Community Services Association Ltd.	\$1,000
Taylors Lakes Recreation Club	\$2,000	Victorian Laser Skirmish Association Inc.	\$972
Templestowe Junior Football Club	\$2,000	Victorian Multicultural Sports Association Inc.	\$1,000
Templestowe Sports Club Inc.	\$1,000	Victorian Roller Derby League Inc.	\$1,000
Templeton Cricket Club Inc.	\$909	Victorian Synchronized Iceskating Club Inc.	\$1,000
Tennis Geelong	\$1,000	Wallan Basketball Inc.	\$1,000
Terang and District Amateur Swimming Club Inc.	\$700	Wallan Junior Football Club	\$2,000
The Meeniyah Pony Club Inc.	\$1,000	Wangaratta & District Cricket Association Inc.	\$1,000
The Metropolitan & Southern District Basketball Association	\$2,000	Wangaratta City Colts Cricket Club Inc.	\$1,000
The Scout Association of Australia Victorian Branch	\$6,664	Wangaratta Runners Inc.	\$820
The Trustee for RSB Sport Unit Trust	\$1,000	Wantirna South Cricket Club Inc.	\$1,000
The Whitehorse Chevaliers Fencing Club Inc.	\$4,850	Wantirna South Football Club Inc.	\$1,000
Thomastown United Cricket Club Inc.	\$1,000	Wantirna Tennis Club Inc.	\$800
Thornton District Sports Club	\$1,500	Waratah Beach Surf Life Saving Club Inc.	\$1,000
Toolamba Tennis Club	\$690	Warbuton Bowls Club Inc.	\$290
Toorak Prahran Cricket Club Inc.	\$2,000	Warncoort Tennis Club	\$995
Tootgarook Cricket Club Inc.	\$1,000	Warracknabeal Amateur Basketball Association	\$1,000
Torquay Bowls Club Inc.	\$1,000	Warragul Industrials Football Netball Club	\$1,978
Torquay Surf Life Saving Club Foundation Inc.	\$1,000	Warrantyte Basketball Association	\$2,000
Torquay Surf Lifesaving Club Inc.	\$1,000	Warrion Cricket Club Inc.	\$1,000
Trafalgar Victory FC	\$1,500	Warrnambool and District Cricket Association Inc.	\$1,000
Traralgon and District Pony Club Inc.	\$1,000	Warrnambool Springers Gymnastics Inc.	\$2,000
Traralgon City Soccer Club Inc.	\$1,500	Warrnambool Surf Life Saving Club Inc.	\$3,000
Traralgon East District Association of Sport Inc.	\$767	Warrnambool YMCA	\$976
Traralgon Football Netball Club Inc.	\$1,978	Volleyball Association Inc.	
Traralgon Olympians Soccer Club Inc.	\$1,000	Waubra Football Club	\$1,798
Tullamarine Football Club	\$2,000	Waverley Hockey Club Inc.	\$1,000
Ultima Football Club Inc.	\$2,000	Waverley Warriors Football Club	\$1,000
United Sporting Club Inc.	\$990	Webbcona Bowls Club Inc.	\$5,000
Upfield Soccer Club Inc.	\$4,780	Wedderburn Bowls Club Inc.	\$880

## 04 APPENDICES

Wedderburn Redbacks Inc.	\$1,000
Wellington Athletic Club Inc.	\$430
West Bendigo Cricket Club Inc.	\$1,000
West Coburg Football Club Inc.	\$1,000
West Devils Netball Club Inc.	\$1,000
West Sale Bowls Club Inc.	\$5,000
Westcoast Calisthenics Club Inc.	\$1,000
Western District Bowls Division Inc.	\$5,000
Western Park Cricket Club	\$1,000
Westernport Soccer Club	\$1,000
Westerns Football/Netball Club Inc.	\$1,000
Westside Strikers Caroline Springs FC	\$1,000
Whitehorse Colts Junior Football Club Inc.	\$1,950
Whitehorse United Soccer Club Inc.	\$1,000
Whittlesea City Basketball Association Inc.	\$6,950
Whittlesea Football Club Inc.	\$1,000
Whittlesea Junior Basketball Association	\$1,000
Wickliffe Lake Bolac Football Club Inc.	\$984
Williamstown Colts Cricket Club Inc.	\$1,000
Windana Drug & Alcohol Recovery Inc.	\$1,000
Wodonga Baseball & Softball Club Inc.	\$1,000
Wodonga Basketball Association Inc.	\$1,950
Wodonga Little Athletic Centre	\$1,000
Wodonga Water Polo Club Inc.	\$2,000
Wonthaggi Amateur Basketball Association Inc.	\$1,000
Wonthaggi Citizens Band Inc.	\$1,000
Wonthaggi Pony Club Inc.	\$1,000
Woodbury Bowling Club Inc.	\$1,000
Woodend-Hesket Football Netball Club Inc.	\$1,978
Woodside and District Football and Netball Club Inc.	\$1,000
Woolamai Beach Surf Life Saving Club Inc.	\$5,568
Wunghnu Bowls Club	\$2,500
Wurruk Hockey Club	\$1,500
Wy Yung Cricket Club Inc.	\$1,000
Wy Yung Football and Netball Club Inc.	\$1,500
Wyndham Dragons Netball Club Inc.	\$1,000

Yarra River Dragons Dragon Boat Club Inc.	\$990
Yarra Valley Hockey Club Inc.	\$1,575
Yarraleen Cricket Club	\$1,000
Yarrowonga Mulwala Adult Riding Club Inc.	\$1,000
Yarroweyah Football Club	\$1,500
Yarrunga Community Centre Inc.	\$973
YCW Netball Club Inc.	\$1,000
YCW Sporting and Social Club Bendigo Inc.	\$1,000
<b>Total</b>	<b>\$1,080,984</b>

### Sports Injury Prevention Research Grants

Sports Federation of Victoria Inc.	\$45,096
<b>Total</b>	<b>\$45,096</b>

### SRV Initiatives

Aldara Yenara Pty. Ltd.	\$25,360
Bendigo and District Aboriginal Co-Operative	\$42,000
Broadford Golf Club Inc.	\$5,000
Lara Basketball Club Inc.	\$8,500
Lemnian Community of Victoria Ltd.	\$1,100
Mckinnon Cricket Club	\$4,787
Melbourne Storm Rugby League Club Ltd.	\$5,000
Noble Park Football Club Juniors Inc.	\$3,515
Port Colts Football Club	\$3,500
Pricewaterhousecoopers Indigenous Consulting Pty. Ltd.	\$21,818
Sandown Lions F.C. Inc.	\$9,892
Sports Federation of Victoria Inc.	\$50,000
Springvale Recreation Club Inc.	\$7,085
Whittlesea Football Club Inc.	\$3,960
Williamstown Swimming and Life Saving Club Inc.	\$5,000
Yarrambat Basketball Club Inc.	\$11,200
Youth of Tomorrow Ltd.	\$10,000
<b>Total</b>	<b>\$217,717</b>

### SRV Program Initiatives

Caulfield Junior Football Club Inc.	\$22,500
Greater Bendigo City Council	\$41,472
Mackie Cricket Club Inc.	\$27,114
<b>Total</b>	<b>\$91,086</b>

### State Facilities and Major Projects

ARLC Vic Ltd.	\$2,500,000
Australian Football League	\$5,000,000
Carlton Football Club Ltd.	\$2,800,000
Casey City Council	\$1,800,000
Collingwood Football Club Ltd.	\$1,050,000
Footscray Football Club Ltd.	\$2,000,000
Melbourne Cricket Club	\$1,500,000
Melbourne Victory FC Academy Ltd.	\$1,000,000
Richmond Football Club Ltd.	\$500,000
St. Kilda Football Club Ltd.	\$1,880,000
State Sport Centres Trust	\$11,889,448
<b>Total</b>	<b>\$31,919,448</b>

### Strategic Community Sports Fund (CSF)

Benalla Rural City Council	\$200,000
Buloke Shire Council	\$90,000
Cardinia Shire Council	\$319,500
Central Goldfields Shire Council	\$316,000
City of Greater Dandenong	\$500,000
City of Whittlesea	\$225,000
Frankston City Council	\$180,000
Geelong Canoe Club Inc.	\$36,000
Glen Eira City Council	\$446,738
Glenelg Shire Council	\$259,200
Greater Bendigo City Council	\$54,000
Macedon Ranges Shire Council	\$198,000
Mitchell Shire Council	\$398,000
Monash City Council	\$153,000
Moonee Valley City Council	\$60,500

Nillumbik Shire Council	\$351,000
Parkdale Vultures Amateur Football Club Inc.	\$60,000
Pyrenees Shire Council	\$325,000
Shire of Moyne	\$75,000
South Gippsland Shire Council	\$325,000
Wyndham City Council	\$90,000
<b>Total</b>	<b>\$4,661,938</b>

### Strategic Sporting Infrastructure Program

City of Greater Geelong	\$65,000
Greater Bendigo City Council	\$1,500,000
Manningham City Council	\$50,000
<b>Total</b>	<b>\$1,615,000</b>

### Supporting Victorian Sport and Recreation

Aquatics & Recreation Victoria Inc.	\$45,000
Archery Victoria Inc.	\$25,500
ARLC Vic Ltd.	\$32,500
Athletics Victoria Inc.	\$25,000
Australian Biathlon Association Inc.	\$10,000
Australian Camps Association	\$26,750
Australian Deaf Sports Federation Ltd.	\$12,500
Australian Football League (Victoria) Ltd.	\$110,000
Australian University Sport Ltd.	\$12,500
Badminton Victoria Inc.	\$50,000
Baseball Victoria Inc.	\$50,000
Basketball Victoria	\$5,000
Basketball Victoria Inc.	\$65,000
Blind Sports Victoria Inc.	\$22,500
BMX Victoria (Inc. Association)	\$15,000
Bocce Federation of Australia Inc.	\$12,500
Bowls Victoria Inc.	\$50,000
Bushwalking Victoria Inc.	\$25,000
Calisthenics Victoria Inc.	\$27,500
Centre for Multicultural Youth	\$27,500
CHSA Sports Central Inc.	\$140,000
Confederation of Australian Motor Sport Ltd.	\$20,000

## 04 APPENDICES

Cycling Victoria Inc.	\$30,000	School Sport Victoria	\$8,750
Dancesport Australia Ltd.	\$10,000	Scope (Aust) Ltd.	\$10,000
Department of Education and Training	\$8,750	Skate Victoria Inc.	\$5,000
Disability Sport and Recreation	\$42,500	Ski & Snowboard Australia Ltd.	\$10,000
Disabled Wintersports Australia Inc.	\$20,000	Softball Victoria	\$13,000
Diving Victoria Inc.	\$22,500	South West Sport Inc.	\$120,000
Equestrian Federation of Australia Victorian Branch Inc.	\$17,500	Special Olympics Australia	\$17,500
Fencing Victoria	\$25,000	Sport & Life Training Ltd.	\$10,000
Football Federation Victoria (FFV) Inc.	\$261,995	Sport Climbing Victoria Inc.	\$9,000
Gippsport Inc.	\$190,000	Sport Inclusion Australia	\$12,500
Golf Victoria Ltd.	\$40,000	Sports Federation of Victoria Inc.	\$200,000
Goulburn Valley Sports Assembly Inc.	\$120,000	Surfing Victoria Inc.	\$35,000
Gymnastics Victoria Inc.	\$60,000	Swimming Victoria Inc.	\$70,000
Hockey Victoria Inc.	\$70,000	Table Tennis Victoria Inc.	\$35,000
Ice Sports Victoria Inc.	\$35,000	Target Rifle Victoria Inc.	\$10,000
Indoor Sports Victoria Inc.	\$17,500	The Australian Council for Health Physical Education & Recreation (Victorian branch) Inc.	\$45,000
Judo Victoria Inc.	\$25,000	The Centre for Continuing Education Inc.	\$105,000
Lacrosse Victoria Inc.	\$35,000	The Victorian Olympic Council Inc.	\$15,000
Leisure Networks Association Inc.	\$152,500	The Young Men's Christian Association of Victoria Inc.	\$25,000
Life Saving Victoria Ltd.	\$47,500	Touch Football Australia Inc.	\$17,500
Little Athletics Association of Victoria Inc.	\$15,000	Triathlon Victoria Inc.	\$31,320
Loddon Campaspe Sports Assembly Inc.	\$150,000	Ultimate Victoria Inc.	\$10,000
Maccabi Victoria Inc.	\$10,000	Victorian Amateur Boxing Association	\$20,000
Mallee Sports Assembly Inc.	\$105,000	Victorian Amateur Pistol Association Inc.	\$10,000
Modern Pentathlon Victoria	\$7,500	Victorian Canoe Association Inc.	\$27,500
Motorcycling Victoria	\$32,699	Victorian Clay Target Association Inc.	\$10,000
Parks & Leisure Australia	\$20,000	Victorian Cricket Association	\$130,000
Play Australia (IPA Australia)	\$26,250	Victorian Croquet Association Inc.	\$6,000
Play Australia (IPA Australia)	\$8,750	Victorian Disabled Sports Advisory Committee Inc.	\$3,750
Pony Club Association of Victoria Inc.	\$35,000	Victorian Dragon Boat Association	\$10,000
Pool Victoria Inc.	\$10,000	Victorian Netball Association	\$60,000
Proud 2 Play Inc.	\$108,000	Victorian Orienteering Association	\$26,500
Reclink Australia	\$175,000	Victorian Rugby Union Inc.	\$32,500
Regional Sport Victoria Inc.	\$50,000	Victorian Skateboard Association Inc.	\$27,500
Riding for the Disabled Association of Victoria Inc.	\$25,000	Victorian Soaring Association	\$10,000
Rowing Victoria Inc.	\$10,000		

Victorian Squash Federation Inc.	\$35,000
Victorian Synchronized Swimming Inc.	\$10,000
Victorian Tennis Association	\$70,000
Victorian Tenpin Bowling Association Inc.	\$25,000
Victorian Weightlifting Association Inc.	\$20,000
Victorian Wrestling Association Inc.	\$12,000
Volleyball Victoria Inc.	\$25,000
Water Polo Victoria Inc.	\$15,000
Wimmera Regional Sports Assembly	\$141,500
Yachting Victoria Inc.	\$70,000
<b>Total</b>	<b>\$4,440,514</b>

#### The World Game Facilities Fund

Ballarat City Council	\$225,000
Baw Baw Shire Council	\$225,000
Brimbank City Council	\$225,000
Casey City Council	\$182,186
City of Darebin	\$135,000
City of Greater Geelong	\$225,000
City of Maribyrnong	\$225,000
City of Whittlesea	\$94,172
East Gippsland Shire Council	\$138,330
Glen Eira City Council	\$225,000
Golden Plains Shire Council	\$225,000
Greater Bendigo City Council	\$54,000
Greater Shepparton City Council	\$189,142
Kingston City Council	\$85,860
Maroondah City Council	\$225,000
Mitchell Shire Council	\$154,800
Moonee Valley City Council	\$225,000
Moorabool Shire Council	\$225,000
Mornington Peninsula Shire Council	\$225,000
Mount Alexander Shire Council	\$153,360
South Gippsland Shire Council	\$225,000
Wangaratta Rural City Council	\$207,000
Wodonga City Council	\$180,000
Wyndham City Council	\$225,000
<b>Total</b>	<b>\$4,498,850</b>

#### Together More Active – 2019-2023

Archery Victoria Inc.	\$20,000
Athletics Victoria Inc.	\$20,000
Australian Biathlon Association Inc.	\$20,000
Australian Football League (Victoria) Ltd.	\$20,000
Australian Sailing Ltd.	\$20,000
Badminton Victoria Inc.	\$20,000
Baseball Victoria Inc.	\$20,000
Basketball Victoria Inc.	\$20,000
Bocce Federation of Victoria Inc.	\$20,000
Bowls Victoria Inc.	\$20,000
Bushwalking Victoria Inc.	\$20,000
Calisthenics Victoria Inc.	\$20,000
CHSA Sports Central Inc.	\$210,000
Confederation of Australian Motor Sport Ltd.	\$20,000
Dancesport Australia Ltd.	\$20,000
Fencing Victoria	\$20,000
Field & Game Australia Inc.	\$20,000
Football Federation Victoria (FFV) Inc.	\$20,000
Gippsport Inc.	\$277,500
Goulburn Valley Sports Assembly Inc.	\$180,000
Gridiron Victoria	\$20,000
Gymnastics Victoria Inc.	\$20,000
Handball Victoria Players Association	\$20,000
Hockey Victoria Inc.	\$20,000
Ice Sports Victoria Inc.	\$20,000
Kungfu Wushu Victoria Inc.	\$20,000
Leisure Networks Association Inc.	\$225,000
Life Saving Victoria Ltd.	\$20,000
Little Athletics Association of Victoria Inc.	\$20,000
Loddon Campaspe Sports Assembly Inc.	\$225,000
Mallee Sports Assembly Inc.	\$157,500
Motorcycling Victoria	\$20,000
Pony Club Association of Victoria Inc.	\$20,000
Pool Victoria Inc.	\$20,000
Riding for the Disabled Association of Victoria Inc.	\$20,000

## 04 APPENDICES

Skate Victoria Inc.	\$20,000
Ski & Snowboard Australia Ltd.	\$20,000
Softball Victoria	\$20,000
South West Sport Inc.	\$180,000
Sport Climbing Victoria Inc.	\$20,000
Sports Federation of Victoria Inc.	\$330,000
Surfing Victoria Inc.	\$20,000
Swimming Victoria Inc.	\$20,000
Table Tennis Victoria Inc.	\$20,000
Target Rifle Victoria Inc.	\$20,000
The Centre for Continuing Education Inc.	\$157,500
Triathlon Victoria Inc.	\$20,000
Ultimate Victoria Inc.	\$20,000
Victorian Amateur Boxing Association	\$20,000
Victorian Amateur Pistol Association Inc.	\$20,000
Victorian Clay Target Association Inc.	\$20,000
Victorian Cricket Association	\$20,000
Victorian Croquet Association Inc.	\$20,000
Victorian Darts Council Inc.	\$20,000
Victorian Hang Gliding & Paragliding Association Inc.	\$20,000
Victorian Netball Association	\$20,000
Victorian Rugby Union Inc.	\$20,000
Victorian Skateboard Association Inc.	\$20,000
Victorian Soaring Association	\$20,000
Victorian Squash Federation Inc.	\$20,000
Victorian Synchronized Swimming Inc.	\$20,000
Victorian Tenpin Bowling Association Inc.	\$20,000
Victorian Weightlifting Association Inc.	\$20,000
Volleyball Victoria Inc.	\$20,000
Wimmera Regional Sports Assembly	\$157,500
<b>Total</b>	<b>\$3,200,000</b>

### Vicswim Summer Kidz

Aquatics & Recreation Victoria Inc.	\$400,000
<b>Total</b>	<b>\$400,000</b>

### Victorian Institute of Sport (Vis) Elite Athlete Development Program

Victorian Institute of Sport Ltd.	\$6,700,000
<b>Total</b>	<b>\$6,700,000</b>

### 2014 Bushfires Economic Recovery Fund

Latrobe City Council	\$236,000
<b>Total</b>	<b>\$236,000</b>

### Armstrong Creek Infrastructure Delivery

City of Greater Geelong	\$4,444,000
<b>Total</b>	<b>\$4,444,000</b>

### Ballarat GovHub – Railway Station Redevelopment Car Parks

The Trustee for PGPD Trust No. 2	\$2,000,000
<b>Total</b>	<b>\$2,000,000</b>

### Bushfire Recovery Fund

Country Fire Authority	\$5,000
Great Ocean Road Regional Tourism Ltd.	\$5,000
Life Saving Victoria Ltd.	\$4,000
<b>Total</b>	<b>\$14,000</b>

### Community Advisor – Earth Resources

Environmental Justice Australia Ltd.	\$14,950
<b>Total</b>	<b>\$14,950</b>

### Community Regional Industry Skills Program

Williamson Family Trust	\$50,000
<b>Total</b>	<b>\$50,000</b>

**Community Recovery Fund:  
Community Memorials – 2009**

Murrindindi Shire Council	\$62,858
<b>Total</b>	<b>\$62,858</b>

**Economic Infrastructure Program**

Ararat Rural City Council	\$300,000
Classic Reproductions Unit Trust & Real Harbour Company Pty. Ltd. & The Trustee for Peninsula Harbour Unit Trust	\$1,000,000
Enwave Victorian Networks Pty. Ltd.	\$13,250,000
Gippsland Ports Committee of Management	\$500,000
Multinet Gas (Db No 1) Pty. Ltd. & Multinet Gas (Db No 2) Pty. Ltd.	\$108,131
The Trustee for Sanb Assets Trust	\$540,000
Wellington Shire Council	\$1,500,000
<b>Total</b>	<b>\$17,198,131</b>

**Food Services Victoria**

Australian Bio Fert Pty. Ltd.	\$125,000
Ballarat Regional Tourism Inc.	\$20,000
Destination Gippsland Ltd.	\$4,000
Dried Fruits Australia Inc.	\$30,000
Fruit Innovation Processing Pty. Ltd.	\$100,000
Goulburn River Valley Tourism Ltd.	\$3,000
Kilter Pty. Ltd.	\$125,000
Macedon Ranges Vignerons Association Inc.	\$5,000
North East Victoria Tourism Board Inc.	\$10,000
Organic Dairy Farmers of Australia Ltd.	\$500,000
Parker, Kerrie Joy	\$75,000
Pyrenees Grape Growers and Winemakers Association Inc.	\$6,000
Summerfruit Australia Ltd.	\$100,000
The Trustee for Eltsac Investments Trust	\$80,000
The Trustee for Food Purveyor Trust	\$60,000
The Trustee for Lea Priest Family Trust	\$60,000
The Trustee for Leanganook Trust	\$11,250

The Trustee for Steven Mantzaris Family Trust	\$157,500
The Trustee for Woorinen Holdings Unit Trust	\$850,000
The Winemakers of Rutherglen Inc.	\$10,000
Wines of The King Valley Inc.	\$110,000
City of Greater Geelong	\$75,000
Victorian Farmers' Markets Association Inc.	\$75,000
Victorian Wine Industry Association Inc.	\$75,000
Dairy Cropping Australia Pty. Ltd.	\$2,301
East Gippsland Food Cluster Inc.	\$10,000
Federation of Victorian Traditional Owner Corporations Ltd.	\$50,000
Goulburn Valley Walnuts Pty. Ltd.	\$7,330
Murray River Region Tourism Ltd.	\$10,000
Pyrenees Shire Council	\$20,000
Sampano Pty. Ltd.	\$44,000
South Gippsland Shire Council	\$25,000
Southern Ocean Mariculture Pty. Ltd.	\$129,879
William Angliss Institute of TAFE	\$30,000
Worn Gundidj Aboriginal Co-Operative Ltd.	\$20,000
B Lewis & L Lewis	\$2,000
Lang, Andrew Stewart	\$5,286
P. & A. Vigliaturo Orchards Pty. Ltd.	\$1,800
The Trustee for Backyard Beekeeping Ballarat Trust	\$10,000
The Trustee for Fresh Cheese Co. (Aust) Unit Trust	\$4,680
The Trustee for Riddell and Waters Family Trust	\$4,000
Timboon Fine Ice Cream Pty. Ltd.	\$3,035
<b>Total</b>	<b>\$3,046,061</b>

**Geelong Advancement Fund – Infrastructure**

City of Greater Geelong	\$1,000,000
<b>Total</b>	<b>\$1,000,000</b>

#### Goulburn Valley Industry and Infrastructure Fund

W. Ryan Abattoirs Pty. Ltd.	\$300,000
<b>Total</b>	<b>\$300,000</b>

#### Latrobe Valley Community and Facility Fund

Latrobe Valley Yacht Club Inc.	\$13,012
<b>Total</b>	<b>\$13,012</b>

#### Latrobe Valley Discretionary Fund

Wellington Shire Council	\$76,161
<b>Total</b>	<b>\$76,161</b>

#### Latrobe Valley Growth and Innovation Program

Federation University Australia	\$570,000
<b>Total</b>	<b>\$570,000</b>

#### Latrobe Valley Economic Growth Zone Incentive Fund

Baw Baw Shire Council	\$10,000
Wellington Shire Council	\$10,000
<b>Total</b>	<b>\$20,000</b>

#### Latrobe Valley Supply Chain Transition Program

Aerium Pty. Ltd.	\$543,000
Findex (Aust) Pty. Ltd.	\$124,136
GHD Pty. Ltd.	\$27,500
Ion Group Pty. Ltd.	\$521,500
Nem Australasia Pty. Ltd.	\$14,960
The Trustee for Schembri Family Trust	\$38,500
<b>Total</b>	<b>\$1,269,596</b>

#### Latrobe Valley Worker Transition Program

Gippsland Employment Skills Training Inc.	\$16,200
Workways Australia Ltd.	\$31,320
<b>Total</b>	<b>\$47,520</b>

#### Latrobe Valley Economic Facilitation Fund

Anglicare Victoria	\$50,000
Churches, Melissa Grace	\$25,000
CRRC Times Electric Australia Pty. Ltd.	\$200,000
Dynamic Industries Gippsland Pty. Ltd.	\$80,000
East Gippsland Food Cluster Inc.	\$6,000
Executive Media Pty. Ltd.	\$15,000
Federation University Australia	\$145,000
Flavorite Hydroponic Tomatoes Pty. Ltd.	\$450,000
JH Cuthbertson Pty. Ltd.	\$30,000
Latrobe City Council	\$25,000
On Site Machining and Pipeline Services Australia Pty. Ltd.	\$400,000
R. Radford & Son Pty. Ltd.	\$320,000
Riviera Farms Pty. Ltd.	\$160,000
Serco Citizen Services Pty. Ltd.	\$100,000
Steelevision Pty. Ltd.	\$400,000
The Doc Shop Pty. Ltd.	\$75,000
The Gippsland Field Days	\$16,500
The Trustee for Australian Berry Farmers Trust	\$17,520
The Trustee for Gippsland CNC Cutting Unit Trust	\$320,000
The Trustee for Holland Family Trust	\$15,000
The Trustee for McCarthy Family Trust	\$25,000
The Trustee for Mills Family Trust	\$80,000
The Trustee for TOP Welding & Construction Unit Trust	\$75,000
The Trustee for The TMC Unit Trust	\$30,000
Valley Windows Pty. Ltd.	\$100,000
Victoria Valley Meat Exports Pty. Ltd.	\$300,000
WP Portelli & P Reidy	\$50,000
<b>Total</b>	<b>\$3,510,020</b>

### Living Regions Living Suburbs

Ballarat Regional Tourism Inc.	\$150,000
Campaspe Shire Council	\$5,000
Cohuna Neighbourhood House Inc.	\$5,000
iiNet Ltd.	\$109,997
Indigo Shire Council	\$5,000
Nagambie Lakes Tourism & Commerce Inc.	\$3,750
Regional Australia Institute Ltd.	\$190,000
Southern Grampians Shire Council	\$100,000
The Country Womens Association of Victoria Inc.	\$90,000
Wodonga City Council	\$10,000
Woodend Winter Arts Festival Inc.	\$10,000
<b>Total</b>	<b>\$678,747</b>

### Low Emissions Energy Technologies

CO2CRC Ltd.	\$330,000
<b>Total</b>	<b>\$330,000</b>

### Marysville Economic Recovery

Kinglake Ranges Business Network Inc.	\$11,776
Mystic Mountains Tourism Inc.	\$3,000
<b>Total</b>	<b>\$14,776</b>

### Murray-Darling Basin Regional Economic Diversification Program (VIC)

Select Harvests Ltd.	\$750,000
<b>Total</b>	<b>\$750,000</b>

### Putting Locals First Program

Goldfields Local Learning and Employment Network	\$10,000
Greater Bendigo City Council	\$30,000
Hepburn Shire Council	\$50,000
Moorabool Shire Council	\$315,000
South Gippsland Shire Council	\$60,000
<b>Total</b>	<b>\$465,000</b>

### Regional Development Australia – Regional

Runway Geelong Ltd.	\$7,500
East Gippsland Food Cluster Inc.	\$20,000
GHD Pty. Ltd.	\$500
Latrobe City Council	\$60,000
Nuffield Australia	\$15,500
William Angliss Institute of TAFE	\$20,000
Committee for Greater Shepparton	\$1,000
Mansfield Shire Council	\$30,000
North East Victoria Tourism Board Inc.	\$25,250
Shire of Towong	\$32,000
Wines of The King Valley Inc.	\$20,000
Bendigo Community Health Services Ltd.	\$5,000
Campaspe Shire Council	\$1,200
Greater Bendigo City Council	\$6,250
<b>Total</b>	<b>\$244,200</b>

### Regional Development Australia – Metropolitan

Melbourne's Northern Economic Wedge Inc.	\$25,000
PVCH Ltd.	\$5,000
City of Greater Dandenong	\$20,000
<b>Total</b>	<b>\$50,000</b>

**Regional Development Victoria Special Purpose Projects**

Ballarat City Council	\$200,000
Barwon Heads Community Hall Inc.	\$110,000
Bellarine Bayside Foreshore Committee of Management Inc.	\$250,000
Bendigo Business Council	\$260,000
Buloke Shire Council	\$500,000
Committee for Greater Shepparton	\$300,000
East Gippsland Shire Council	\$250,000
Give Where You Live Inc.	\$150,000
Glenelg Shire Council	\$111,900
Highlands Local Learning & Employment Network Inc.	\$300,000
Murrindindi Shire Council	\$57,180
Runway Geelong Ltd.	\$888,000
Shire of Moyne	\$500,000
Shire of Strathbogie	\$100,000
Wellington Shire Council	\$250,000
<b>Total</b>	<b>\$4,227,080</b>

**Regional Skills Fund**

Australian Federation of Disability Organisations (AFDO) Ltd.	\$519,000
Ballarat City Council	\$100,000
Ballarat Regional Tourism Inc.	\$60,000
Barker Trailers Pty. Ltd.	\$200,000
Baw Baw Latrobe Local Learning and Employment Network Inc.	\$5,250
Berry Street Victoria Inc.	\$37,110
Birchip Cropping Group Inc.	\$300,000
Camier Pty. Ltd.	\$2,300
Central Grampians Local Learning and Employment Network Inc.	\$128,000
East Gippsland Food Cluster Inc.	\$145,000
Geelong Ethnic Communities Council Inc.	\$194,000
Glenelg Shire Council	\$20,000
Goldfields Track Inc.	\$60,000
Gordon Institute of TAFE	\$370,400

Great Ocean Road Regional Tourism Ltd.	\$176,000
Hancock Victorian Plantations Pty. Ltd.	\$135,000
Murray Dairy Ltd.	\$35,000
Murray Mallee Local Learning and Employment Network Inc.	\$60,000
Nhill Neighbourhood House Learning Centre Inc.	\$200,000
St. John of God Health Care Inc.	\$250,000
Wodonga Institute of TAFE	\$40,000
<b>Total</b>	<b>\$3,037,060</b>

**Regional Infrastructure Fund**

Ararat Rural City Council	\$1,500,000
Ballarat City Council	\$2,000,000
Bass Coast Shire Council	\$830,000
Buloke Shire Council	\$1,400,000
City of Greater Geelong	\$1,200,000
Greater Shepparton City Council	\$4,500,000
Latrobe City Council	\$1,500,000
Northern Grampians Shire Council	\$1,040,000
Shire of Towong	\$250,000
Southern Grampians Shire Council	\$1,000,000
The Sovereign Hill Museums Association	\$2,000,000
The Trustee for Pgp Trust No. 2	\$4,096,873
Warrnambool City Council	\$500,000
<b>Total</b>	<b>\$21,816,873</b>

**Regional Jobs Fund**

AT Richardson Wines Pty. Ltd.	\$9,175
ACM Holdings Co. Pty. Ltd.	\$1,000,000
Aioi Nissay Dowa Insurance Company Australia Pty. Ltd.	\$250,000
Albins Performance Transmissions Pty. Ltd.	\$75,000
Australian Eatwell Pty. Ltd.	\$90,000
Australian Tea Masters Association Pty. Ltd.	\$10,000
AVBC Holdings Pty. Ltd.	\$4,000
BP Jean & JA Jean	\$9,750
Ballarat Regional Industries Inc.	\$100,000

Bendigo Winegrowers Association Inc.	\$16,000	Pasquale and Rosa Butera	\$4,000
Buller Wines Pty. Ltd. & The Trustee for TFB Wine Investments Unit Trust	\$2,000	Passing Clouds Pty. Ltd.	\$10,000
Cadopen Pty. Ltd.	\$150,000	Pizzini Wines Pty. Ltd.	\$4,000
Chalmers Wines Australia Pty. Ltd.	\$5,000	Pyrenees Grape Growers and Winemakers Association Inc.	\$1,500
DTJ Morris & KM Morris	\$4,500	Rigbee Group Pty. Ltd.	\$40,000
Dal Zotto Wines Pty. Ltd.	\$2,000	Rosdal Wines Pty. Ltd.	\$20,000
De Bortoli Wines Pty. Ltd.	\$16,000	Scion Enterprise Pty. Ltd.	\$10,000
Denfood Pty. Ltd.	\$100,000	Sem Fire and Rescue Pty. Ltd.	\$40,000
Fonterra Australia Pty. Ltd.	\$1,000,000	Smallaire Pty. Ltd.	\$60,000
Forest Lodge Racing Pty. Ltd.	\$90,000	Southern Phone Company Ltd.	\$150,000
Fresh Produce Group of Australia Pty. Ltd.	\$150,000	Southern Spreaders Pty. Ltd.	\$65,000
GJ Lewis Homes (Wodonga) Pty. Ltd.	\$50,000	The Cofield Winery Family Trust	\$1,627
Give Where You Live Inc.	\$200,000	The Trustee for Austin's Wines Unit Trust	\$8,000
Glenelg Shire Council	\$125,000	The Trustee for Darling Estate Wines Trust	\$500
GMIC Ltd.	\$100,000	The Trustee for Fowles Wine Trust	\$54,000
Goldacres Trading Pty. Ltd.	\$50,000	The Trustee for Katunga Fresh Produce Unit Trust	\$200,000
Gough, Sarah Jane	\$2,000	The Trustee for Lawson Trust	\$1,600
Granite Hills Wines Pty. Ltd.	\$1,555	The Trustee for Summerfield Wines Hybrid Unit Trust	\$4,000
Greater Bendigo City Council	\$350,000	The Trustee for Tatura Tomato Glasshouse	\$150,000
Greenham Gippsland Pty. Ltd.	\$250,000	The Trustee for The Broadway Mall Trust	\$150,000
HM Stevenson & KJ Stevenson	\$2,888	The Trustee for The SMK Investment Trust	\$2,000
Hofmann Engineering Pty. Ltd.	\$250,000	The Trustee for The Smith Family Trust	\$500
Immix Integrated Metal Management Pty. Ltd.	\$125,000	The Trustee for The V Cordoma Property Trust	\$50,000
Indigo Wine Company Ltd.	\$5,000	Tribal Group Pty. Ltd.	\$204,487
JMAR Engineering Pty. Ltd.	\$100,000	Victorian Alps Wine Company Pty. Ltd.	\$2,000
Keppel Prince Engineering Pty. Ltd.	\$250,000	Victorian Wines Show Inc.	\$5,000
Kinross Farm Pty. Ltd.	\$100,000	Wangaratta Turf Club Inc.	\$100,000
Laminex Group Pty. Ltd.	\$75,000	Wellington Shire Council	\$4,000,000
Latrobe City Council	\$800,000	Whelans Group Investments Pty. Ltd.	\$75,000
M & B Chambers	\$20,000	Wine In A Glass Pty. Ltd.	\$16,000
MG Freudenstein & B Lewis & RJ McNamara	\$1,000		
Merriwa Industries Ltd.	\$37,604	<b>Total</b>	<b>\$11,730,936</b>
Nillumbik Estate	\$16,000		
PL Dahlenburg & LF Schulz	\$4,250		
PA Comisel & DA Hollow	\$3,000		
Pacific Hydro Pty. Ltd.	\$300,000		

<b>Rural Development</b>	
Campaspe Shire Council	\$30,200
Castlemaine State Festival Ltd.	\$225,000
Hepburn Shire Council	\$210,000
Indigo Shire Council	\$80,000
Macedon Ranges Shire Council	\$50,000
Mitchell Shire Council	\$250,000
Moira Shire Council	\$200,000
Murrindindi Shire Council	\$200,000
Northern Grampians Shire Council	\$175,000
Pyrenees Shire Council	\$142,190
Shire of Moyne	\$463,720
Shire of Towong	\$130,000
South Gippsland Shire Council	\$100,000
Swan Hill Rural City Council	\$110,700
Wellington Shire Council	\$35,000
West Wimmera Shire Council	\$50,000
Worn Gundidj Aboriginal Co-Operative Ltd.	\$22,062
<b>Total</b>	<b>\$2,473,872</b>

#### Regional Partnerships

Agribusiness Gippsland Inc.	\$35,000
Ballarat City Council	\$23,000
Beyond The Bell Great South Coast Ltd.	\$400,000
East Gippsland Food Cluster Inc.	\$100,000
Federation University Australia	\$50,000
Food Next Door Co-Op Ltd.	\$30,000
Gippsland East Local Learning & Employment Network	\$23,445
Hepburn Shire Council	\$15,000
Indigo Shire Council	\$70,000
Latrobe City Council	\$50,000
Ne Tracks Local Learning and Employment Network Inc.	\$130,000
North East Victoria Tourism Board Inc.	\$1,155,000
Northern Grampians Shire Council	\$200,000
Parks Victoria	\$168,659

Pyrenees Shire Council	\$15,000
Runway Geelong Ltd.	\$800,000
Swan Hill Rural City Council	\$200,000
University of Melbourne	\$700,000
Warrnambool City Council	\$348,750
Wodonga City Council	\$65,000
<b>Total</b>	<b>\$4,578,854</b>

#### Regional Tourism Infrastructure Fund

Alpine Shire Council	\$100,000
Borough of Queenscliffe	\$362,800
City of Greater Geelong	\$33,992
Creswick Woollen Mills Pty. Ltd.	\$170,000
East Gippsland Shire Council	\$50,000
Greater Bendigo City Council	\$180,000
Gunditj Mirring Traditional Owners Aboriginal Corporation	\$650,000
Holgate Group Pty. Ltd.	\$200,000
Hop Temple Pty. Ltd.	\$75,000
Parks Victoria	\$100,000
Swan Hill Rural City Council	\$25,000
The Great Stupa of Universal Compassion Ltd.	\$290,500
Walhalla Goldfields Railway Inc.	\$90,000
Winton Wetlands Committee of Management Inc.	\$900,000
<b>Total</b>	<b>\$3,227,292</b>

#### Stronger Regional Community Plan

Alpine Shire Council	\$24,000
Ames Australia	\$18,200
Alpine Valleys Community Leadership Program	\$160,645
Ballarat Regional Tourism Inc.	\$87,250
Ballarat Regional Trades and Labour Council Inc.	\$45,000
Bass Coast Shire Council	\$73,500
Campaspe Shire Council	\$32,120

Central Goldfields Shire Council	\$690,000	Mount Alexander Shire Council	\$10,000
Centre for Participation Inc.	\$32,305	Nagambie Lakes Tourism & Commerce Inc.	\$37,500
Christie Centre Inc.	\$30,000	Phunktional Ltd.	\$35,000
Classic Reproductions Unit Trust & Real Harbour Company Pty. Ltd. & The Trustee for Peninsula Harbour Unit Trust	\$45,000	Queenscliff Music Festival	\$35,000
CMG Cooperative Ltd.	\$36,000	Rivers and Ranges Community Leadership Inc.	\$90,000
Committee for Ballarat Inc.	\$120,000	Royal Melbourne Institute of Technology	\$40,000
Committee for Geelong Ltd.	\$180,000	Rural Councils Victoria Inc.	\$1,094,215
Committee for Gippsland Inc.	\$160,645	Seymour Business & Tourism Inc.	\$50,000
Community Southwest Inc.	\$100,000	Seymour Railway Heritage Centre Inc.	\$42,300
Corangamite Shire Council	\$104,375	Seymour Railway Heritage Centre Inc.	\$33,000
Corryong Health	\$37,500	Shire of Moyne	\$50,000
East Gippsland Marketing Inc.	\$45,000	Shire of Moyne	\$160,645
East Gippsland Rail Trail Committee of Management Inc.	\$45,000	Shire of Towong	\$30,000
East Gippsland Shire Council	\$105,000	South Gippsland Shire Council	\$119,250
FAMDA Inc. (Foster Art Music & Drama Association)	\$50,000	South West Institute of Technical and Further Education	\$37,500
Foggy Mountain Inc.	\$10,000	Southern Grampians Shire Council	\$30,000
Friends of East Gippsland Rail Trail Association Inc.	\$18,900	Swan Hill Rural City Council	\$50,000
Gofish Nagambie Pty. Ltd.	\$40,000	Swan Hill Rural City Council	\$37,500
Goldfields Local Learning and Employment Network	\$230,000	Swan Hill Rural City Council	\$100,000
Goulburn River Valley Tourism Ltd.	\$45,000	The Funding Network Australia Ltd.	\$10,530
Greater Bendigo City Council	\$50,643	The Goulburn Murray Community Leadership Program Inc.	\$160,645
Hepburn Shire Council	\$45,000	Tourism Greater Geelong and The Bellarine Inc.	\$72,500
Kyneton Agricultural Society Inc.	\$4,500	Victorian Regional Community Leadership Programs Secretariat Inc.	\$4,500
Lead Loddon Murray Inc.	\$210,000	Violet Town Action Group Inc.	\$45,000
Leadership Great South Coast Inc.	\$59,460	Warrnambool City Council	\$27,000
Loddon Shire Council	\$60,000	Wimmera Development Association Inc.	\$160,645
Macedon Ranges Shire Council	\$40,000	Wimmera Development Association Inc.	\$32,471
MADEC Australia	\$160,432	<b>Total</b>	<b>\$6,042,026</b>
Mansfield Shire Council	\$21,600		
Mansfield Shire Council	\$37,250		
Mildura Rural City Council	\$30,000		
Mitchell Shire Council	\$117,500		
Mitchell Shire Council	\$45,000		

**TARGET Minerals Exploration Initiative**

Navarre Minerals Ltd.	\$365,091
Stavelly Minerals Ltd.	\$108,209
Kite Gold Pty. Ltd.	\$373,950
Kite Operations Pty. Ltd.	\$203,667
Providence Gold and Minerals Pty. Ltd.	\$92,548
<b>Total</b>	<b>\$1,143,465</b>

**Sustainable Hunting Action Plan**

Federation of Victorian Traditional Owner Corporations Ltd.	\$45,000
Firearm Safety Foundation Victoria Inc.	\$110,000
<b>Total</b>	<b>\$155,000</b>

**Victorian Bushfire Business Investment Fund**

The Trustee for French Family Trust	\$10,000
<b>Total</b>	<b>\$10,000</b>

**Agricultural and Pastoral Societies Program**

Australian Sheep Breeders Association Inc.	\$4,100
Hamilton Pastoral and Agricultural Society Inc.	\$9,000
Camperdown Pastoral & Agricultural Society Inc.	\$3,072
Dandenong Agricultural & Pastoral Society Inc.	\$5,426
Donald & District Pastoral and Agricultural Society	\$10,001
Echuca – Moama & District Agricultural & Pastoral Society Inc.	\$3,748
Edenhope P&A Society Inc.	\$2,356
Euroa Agricultural Society Inc.	\$9,000
Heathcote Agricultural Pastoral & Horticultural Society Inc.	\$6,909
Horsham Agricultural Society Inc.	\$7,201
Kilmore Agricultural & Pastoral Society Inc.	\$1,948
Koroit Agricultural Society Inc.	\$6,319
Kyabram Agricultural Horticultural and Pastoral Society Inc.	\$2,000
Kyneton Agricultural Society Inc.	\$8,563
Lilydale Agricultural and Horticultural Society Inc.	\$5,344
Lindenow Lions Club Inc.	\$8,978
Mansfield Agricultural & Pastoral Society Inc.	\$2,000
Murtoa Agricultural and Pastoral Society Inc.	\$2,663
Myrtleford & District Agricultural & Pastoral Society Inc.	\$9,000
Natimuk Agricultural and Pastoral Society Inc.	\$10,000
Nhill Agricultural and Pastoral Society Inc.	\$9,000
Noorat & District Agricultural & Pastoral Society Inc.	\$14,593
Omeo and District Agricultural & Pastoral Society Inc.	\$4,614
Port Fairy Agricultural Pastoral & Horticultural Society Inc.	\$6,593
Rochester Agricultural and Pastoral Association Inc.	\$693

Rutherglen Agricultural Society Inc.	\$9,000
Sale and District Agricultural Society Inc.	\$9,000
Seymour Agricultural and Pastoral Society Inc.	\$2,876
Stawell Agricultural Society Inc.	\$6,131
Sunbury Agricultural Society Inc.	\$7,609
Tallangatta Agricultural and Pastoral Society Inc.	\$8,180
The Ararat Show Society Inc.	\$8,365
The Bendigo Agricultural Show Society Inc.	\$9,000
The Berwick and District Agricultural and Horticultural Society Inc.	\$4,856
The Gippsland Field Days	\$9,000
The Kaniva Agricultural and Pastoral Society Inc.	\$9,000
The Maffra & District Agricultural Pastoral and Horticultural Society Inc.	\$8,978
The St. Arnaud Agricultural Society Inc.	\$1,600
Victorian Agricultural Shows Ltd.	\$5,974
Warracknabeal Agricultural and Pastoral Society Inc.	\$1,653
Warrnambool Agricultural Society Inc.	\$9,246
Whittlesea Agricultural Society Inc.	\$9,304
Wimmera Machinery Field Days Inc.	\$9,000
Wodonga Show Society Inc.	\$4,046
Yea Agricultural Pastoral & Horticultural Association Inc.	\$5,502
<b>Total</b>	<b>\$291,441</b>

#### Agriculture Infrastructure and Jobs Fund

Bureau of Meteorology	\$1,500,000
Dairy Australia Ltd.	\$8,000
Victorian Farmers Federation	\$1,000,000
Wimmera Development Association Inc.	\$12,500
<b>Total</b>	<b>\$2,520,500</b>

#### Animal Welfare Fund Program

Association of Hazaras In Victoria Inc.	\$550
Camperdown Pastoral & Agricultural Society Inc.	\$4,706
Cherished Pets Foundation	\$128
Eastern Domestic Violence Service Inc.	\$18,382
Geelong Animal Rescue Gar Ltd.	\$4,240
Hear No Evil – Australian Deaf Dog Rescue	\$9,000
Horsham Dog Obedience Club	\$2,205
Mt Alexander Animal Welfare Inc.	\$81,000
Pets of The Homeless Ltd.	\$9,000
Pug Rescue & Adoption Victoria	\$9,000
Purrs of Point Cook Inc.	\$4,050
Second Chance Animal Rescue Inc.	\$40,955
Squishies Flat Faced Animal Rescue Inc.	\$7,200
Stafford Rescue Victoria Inc.	\$45,000
The Lost Dogs' Home	\$27,000
The Mark's Ark Inc.	\$2,700
The Royal Society for The Prevention of Cruelty to Animals (Victoria)	\$45,000
The Trustee for 2nd Chance Cat Rescue	\$45,000
Victorian Animal Aid Trust	\$27,000
Victorian Brumby Association	\$6,828
Wala Animal Sanctuary Inc.	\$9,000
<b>Total</b>	<b>\$397,944</b>

#### Artisanal Sector Program

57 Beans Pty. Ltd.	\$1,101
AC Martens & WG Martens	\$2,777
AC & LJ Wood	\$5,000
Amitaj Pty. Ltd.	\$5,000
Avant Yarde Pty. Ltd.	\$5,000
AVS Organic Foods Pty. Ltd.	\$5,000
BK Sandercock & DP Sandercock	\$4,800
Barbera, Giovanni	\$5,000
Barton, Toni Elizabeth	\$5,000
Bass & Flinders Distillery Pty. Ltd.	\$5,000

## 04 APPENDICES

Beeconomics Pty. Ltd.	\$3,080	Nickelby At Darnum Pty. Ltd.	\$3,408
Beyond Powerful Pty. Ltd.	\$5,000	Ocean Reach Brewing (Production) Pty. Ltd.	\$5,000
Bray, Nicholas	\$4,155	Opranescu, Aneta	\$5,000
Carboor Farms Pty. Ltd.	\$4,488	Osborne Olives Pty. Ltd.	\$4,382
Cougar Graphics Pty. Ltd.	\$4,009	Pieter & Susan Siebel	\$2,848
D Crea & A Vickery	\$5,000	Platypi Chocolate Pty. Ltd.	\$5,000
D Jacka & MA Jacka	\$5,000	Poppysmack Pty. Ltd.	\$4,304
Dark City Foundry Pty. Ltd.	\$2,504	Prime, Xavier McMahon	\$4,800
Denney, Roslyn	\$5,000	SA Jonas & TE Jonas	\$2,000
Docking, Annemaree Therese	\$4,800	Santoso Enterprises Pty. Ltd.	\$5,000
Dollar Bill Brewing Pty. Ltd.	\$5,000	Scion Enterprise Pty. Ltd.	\$5,000
Franklin, Dennis Charles	\$4,000	Shane & Michelle Mead	\$5,000
Gamze Group Pty. Ltd.	\$5,000	Sutton Grange Organic Farm Pty. Ltd.	\$5,000
Gelhaar, Katrina Christine	\$3,332	The Chandi Investment Trust	\$911
Gledhill, Matthew James	\$5,000	The Fermentary Pty. Ltd.	\$5,000
High Plateau Enterprises Pty. Ltd.	\$5,000	The Trustee for Backyard Beekeeping Ballarat Trust	\$5,000
Hillege, Anna-Marie	\$2,500	The Trustee for Bussell Family Trust	\$3,314
Hol, Kim Marie	\$5,000	The Trustee for Josh Walker Family Trust	\$5,000
Hop Nation Pty. Ltd.	\$5,000	The Trustee for La Masseria Trust	\$5,000
Hyams, Joshua	\$1,167	The Trustee for Lobban Family Trust	\$5,000
I Amouzandeh & WM McKimmie	\$3,520	The Trustee for M & L Daly Family Trust	\$3,732
JG Bradshaw & Z Su	\$5,000	The Trustee for Slack Family Trust	\$4,885
JY Bourguignon & RJ Pearse	\$2,260	The Trustee for The Blakemore Quarry Hill Trust	\$5,000
Jagot, Julie	\$5,000	The Trustee for The Tyto Trust	\$4,508
Kinglake Distillery Pty. Ltd.	\$4,800	The Trustee for Watson Warren Family Trust	\$5,000
Kinnear, Danny	\$4,896	The Trustee for Whaisai Enterprises Trust	\$5,000
L Ruppanner & C Wagner	\$5,000	Trevena, Anne	\$5,000
LM Page & PC Page	\$5,000	Valenzuela, Marita Cagurangan	\$5,000
LR McPherson & S McPherson	\$5,000	Walsh, Paul	\$4,709
Lake Boga Farms Pty. Ltd.	\$4,788	Wood, Susan Jane	\$863
Lard Ass Pty. Ltd.	\$4,500	Wrong Side Brewing Pty. Ltd.	\$5,000
Ley, Vincent Thomas	\$3,917		
Mc Donald, Diane Leslie	\$3,915		
Mexon, Kaylene	\$5,000		
Miragliotta, Paul Stephen	\$5,000		
Morrison, Kenneth	\$5,000		
My Discovery Box Pty. Ltd.	\$4,800		
		<b>Total</b>	<b>\$339,773</b>

### Community Management Weed Program

Victorian Blackberry Taskforce	\$65,000
Victorian Gorse Taskforce	\$65,000
Victorian Serrated Tussock Working Party	\$203,000
<b>Total</b>	<b>\$333,000</b>

### Farm Business Assistance Grants

Bendigo and Adelaide Bank Ltd.	\$2,978,125
<b>Total</b>	<b>\$2,978,125</b>

### Food & Fibre Sector Accelerator Program

Sproutx Pty. Ltd.	\$350,000
<b>Total</b>	<b>\$350,000</b>

### Horticulture Innovation Fund

AD and VR Henry	\$25,000
Agribusiness Yarra Valley Inc. Formerly Centre for Agriculture & Business Yarra Valley Inc.	\$6,600
Australian Processing Tomato Research Council Inc.	\$40,000
Monash University	\$50,000
Nursery & Garden Industry Victoria	\$14,979
Summerfruit Australia Ltd.	\$40,000
The Australian Table Grape Association	\$90,000
The Australian Wine Research Institute	\$76,000
The Trustee for A Parris & Sons Income Trust	\$39,600
The Trustee for The Fox Family Trust	\$34,370
<b>Total</b>	<b>\$416,549</b>

### Local Roads To Market Program 2017

Alpine Shire Council	\$60,000
Ararat Rural City Council	\$95,000
Baw Baw Shire Council	\$875,000
Buloke Shire Council	\$892,600
Campaspe Shire Council	\$158,749
Central Goldfields Shire Council	\$40,000
City of Whittlesea	\$150,000
Corangamite Shire Council	\$176,000
East Gippsland Shire Council	\$177,000
Glenelg Shire Council	\$330,000
Golden Plains Shire Council	\$435,000
Hindmarsh Shire Council	\$630,000
Horsham Rural City Council	\$167,900
Indigo Shire Council	\$150,000
Macedon Ranges Shire Council	\$210,000
Mildura Rural City Council	\$405,000
Moira Shire Council	\$458,000
Moorabool Shire Council	\$379,971
Northern Grampians Shire Council	\$351,070
Pyrenees Shire Council	\$867,433
Shire of Moyne	\$994,333
South Gippsland Shire Council	\$321,060
Swan Hill Rural City Council	\$228,234
Wellington Shire Council	\$260,860
Wodonga City Council	\$259,000
Yarriambiack Shire Council	\$993,333
<b>Total</b>	<b>\$10,065,543</b>

### Look Over The Farm Gate

Victorian Farmers Federation	\$350,000
<b>Total</b>	<b>\$350,000</b>

**Managing Fruit Fly Program**

Agribusiness Yarra Valley Inc. Formerly Centre for Agriculture & Business Yarra Valley Inc.	\$368,301
Bendigo Regional Food Alliance	\$986
Box Hill Institute	\$33,337
Campaspe Shire Council	\$1,000
Charlton Forum Inc.	\$598
Connect GV	\$3,605
Gannawarra Shire Council	\$940
Greater Bendigo City Council	\$1,000
Greater Shepparton City Council	\$1,000
Greater Sunraysia Pest Free Area Industry Development Committee	\$412,552
Greta Valley Landcare Group	\$4,000
Landcare Victoria Inc.	\$2,000
Lockington Landcare Group	\$580
Lurg Public Hall Reserve Committee of Management	\$5,000
Mildura Rural City Council	\$857,964
Moira Shire Council	\$880,792
Mount Alexander Shire Council	\$4,000
South West Goulburn Landcare Inc.	\$5,000
The Lions Club of Toolamba Inc.	\$400
Wangaratta Farmers' Market	\$1,000
Warby Range Landcare Group Inc.	\$2,857
Whorouly Landcare Group Inc.	\$3,792
Wycheproof Community Resource Centre Inc.	\$742
Yarra Ranges Shire Council	\$64,000
<b>Total</b>	<b>\$2,655,446</b>

**National Biosecurity Responses**

CSIRO	\$17,920
<b>Total</b>	<b>\$17,920</b>

**National Biosecurity Programs**

Invasive Animals Ltd.	\$35,000
Plant Health Australia Ltd.	\$196,081
Wildlife Health Australia Inc.	\$125,767
<b>Total</b>	<b>\$356,848</b>

**National Centre for Farmer health**

Western District Health Service	\$180,000
<b>Total</b>	<b>\$180,000</b>

**On-Farm Drought Infrastructure  
Support Grants**

Bendigo and Adelaide Bank Ltd.	\$18,237,000
<b>Total</b>	<b>\$18,237,000</b>

**On-Farm Emergency Water Infrastructure  
Rebate Scheme**

Bendigo and Adelaide Bank Ltd.	\$585,061
<b>Total</b>	<b>\$585,061</b>

**Pasture Recovery and Management Grant**

Bendigo and Adelaide Bank Ltd.	\$2,000,000
<b>Total</b>	<b>\$2,000,000</b>

**Provision of Fodder for The 2018 Barwon  
South West Bushfire**

Victorian Farmers Federation	\$79,850
<b>Total</b>	<b>\$79,850</b>

**Putting Animal Welfare First**

The Royal Society for The Prevention of Cruelty To Animals (Victoria)	\$4,600,000
<b>Total</b>	<b>\$4,600,000</b>

### Regional Jobs Fund

John Tregambe & Chanmali Wimalaratna	\$16,000
Douglas J Rathbone & Doug Rathbone 1996 Family Trust	\$4,000
GL Bowers & RL Wood	\$4,000
Trist, Gary	\$16,000
<b>Total</b>	<b>\$40,000</b>

### Sheep Electronic Identification

AAM Investment Group Pty. Ltd.	\$111,176
Aleis Pty. Ltd.	\$260,000
Benalla Rural City Council	\$2,827
Berwick and District Agricultural and Horticultural Society Inc.	\$1,493
Buloke Shire Council	\$116,296
Cedar Creek Company Pty. Ltd.	\$54,807
Colac Otway Shire	\$6,161
East Gippsland Shire Council	\$61,600
Glenelg Shire Council	\$6,054
Greater Bendigo City Council	\$164,015
Greater Shepparton City Council	\$94,357
Hardwick Brothers Meatworks Trust	\$54,378
Horsham Rural City Council	\$335,578
Integrated Technology Partners (Services) Pty. Ltd.	\$87,313
Landmark Operations Ltd.	\$4,336
MC Herd Pty. Ltd.	\$30,000
Macedon Ranges Shire Council	\$3,000
RLX Operating Company Pty. Ltd.	\$75,000
Rodwells & Co. Pty. Ltd.	\$3,047
Royal Geelong Agricultural & Pastoral Society Inc.	\$3,080
Southern Grampians Shire Council	\$383,079
Countrywide Pet Foods Pty.	\$17,100
Triton Commercial Systems (Qld) Pty. Ltd.	\$47,379
Yarriambiack Shire Council	\$112,469
<b>Total</b>	<b>\$2,034,543</b>

### Weeds and Rabbits Project – Agricultural White Paper

Victorian Blackberry Taskforce	\$31,702
Victorian Gorse Taskforce	\$84,000
Victorian Regional Community Leadership Programs Secretariat Inc.	\$61,776
Victorian Serrated Tussock Working Party	\$33,000
<b>Total</b>	<b>\$210,478</b>

### Whole Farm Plans North Central

AM Hodge & CP Hodge	\$2,196
AH Bear & Sons	\$26,831
Airedale Powlett Pty. Ltd.	\$11,921
Akeringa Grey Pty. Ltd.	\$40,145
Balmoral Park Farms Pty. Ltd.	\$27,050
Baulch, Kenneth Lloyd	\$6,409
BH & HD Hocking	\$5,735
Bottcher Bros. Pty. Ltd.	\$6,578
Brodmac Holsteins Pty. Ltd.	\$6,960
Brown EG & RH & Hogan AN & HA	\$2,972
BW & RD Morrison	\$4,570
Clover Leigh Farms Pty. Ltd.	\$14,092
D Kendrick & SE Kendrick	\$5,253
DT Ball & LM McCulloch-Ball	\$10,421
Daybreak Cropping Pty. Ltd.	\$78,183
Delta Farms Pty. Ltd.	\$10,287
Fairfields At Mysia Pty. Ltd.	\$19,257
Freshmax Farms Pty. Ltd.	\$6,783
Gibson, Leslie George	\$945
GJ Bowles Pty. Ltd.	\$7,421
Gredgport Holdings Pty. Ltd.	\$11,561
GS & MJ Crichton	\$10,404
Heather A Waters	\$2,700
Hermit Hill Pastoral Pty. Ltd.	\$3,990
Howard Morrow	\$2,639
JC Burge & KJ Burge	\$5,076
JG Thrum & KM Thrum	\$13,064

## 04 APPENDICES

JJ Chisholm & PA Chisholm	\$1,428
JR Lancaster & RW Lancaster	\$21,084
James Anderson	\$4,640
JE Searle & SJ Searle	\$7,111
JM & CE Considine	\$810
Lanyons Paddock Pty. Ltd.	\$7,950
Larkin, Simon	\$2,065
Leahy Creek Pty. Ltd.	\$12,343
Les & Helen Bray	\$4,409
Lyndon Earle Wakeman	\$7,500
MJ Austin & B Reay-Mackey	\$4,812
Macorna Pastoral Company Pty. Ltd.	\$2,108
Marshall Rural Holdings Pty. Ltd.	\$11,789
Meran Grove Farms Pty. Ltd.	\$3,202
Michael Monahan	\$2,001
Nicholson, Adam James	\$3,665
Orana Agriculture Pty. Ltd.	\$31,626
PA & JJ Chisholm	\$1,479
Peters, Roger William	\$14,032
Rasmussen Peter	\$3,118
Raymond L & Valma M & Wayne L Jewson	\$8,481
RT & RE Hobson	\$5,968
S Larkin & BA Nicholls	\$3,613
S Larkin & Ba Nicholls	\$1,794
SP & AK Matthews	\$17,719
Sam Liston	\$1,385
Saville, Damian Michael	\$2,395
DA Keating and SC Keating	\$6,535
Sawers Farms Pty. Ltd.	\$41,683
Spring, Heather Margaret	\$2,956
Tangerboun Pty. Ltd.	\$2,670
Toey, Paul Douglas	\$3,293
Tydale Holdings Pty. Ltd.	\$1,836
Van Der Drift & Sons Pty. Ltd.	\$30,989
Vicsuper Ecosystem Services Pty. Ltd.	\$19,390
WA & A Bennett	\$2,498
Waters, Heather Anne	\$3,519
<b>Total</b>	<b>\$647,339</b>

### National Biosecurity Programs

Australian Animal health council Ltd.	\$968,684
<b>Total</b>	<b>\$968,684</b>

### Young Farmer Scholarship

Koch, Soorya Carlos Rene	\$1,500
Albert Nunn	\$5,000
Benjamin Cameron	\$7,000
Georgia Haw	\$10,000
Hoch, Daniel David	\$5,000
JP Howard & PT Howard	\$3,600
JK & KP Kirk	\$7,500
Kate Wilson	\$1,136
Lutz, Daniel Andrew	\$5,000
Nicholas Blandford	\$3,600
O'Keefe Pastoral Company Pty. Ltd.	\$3,600
Palms Vineyards Pty. Ltd.	\$5,000
RM McCallum & CM McClelland & EA McClelland & IG McClelland & J McClelland & SR McClelland & TI McClelland	\$5,000
SP Allardice & MS Willard	\$483
Samantha Lizars	\$9,500
Sarah Elizabeth Johnson	\$5,000
Scholfield, Thomas James	\$10,000
SD & ET Kennedy	\$4,500
The Trustee for Bendara Dairies	\$5,000
The Trustee for Parr Family Trust	\$3,532
The Trustee for Woods Farming Trust	\$7,421
<b>Total</b>	<b>\$108,372</b>

### Precinct Partnerships and Development Program

Royal Melbourne Institute of Technology	\$500,000
University of Melbourne	\$700,000
Victoria University	\$250,000
Victorian Planning Authority	\$1,000,000
Development Victoria	\$1,000,000
<b>Total</b>	<b>\$3,450,000</b>

### Latrobe Valley – Support for Workers

Berry Street (Morwell)	\$35,187
Community College Gippsland	\$22,400
Federation Training	\$12,500
Heyfield Community Resource Centre	\$3,500
Methmac Communications	\$38,040
Swinburne University of Technology	\$71,000
<b>Total</b>	<b>\$182,627</b>

### Latrobe Valley Community and Facility Fund

Airly Clydebank Public Hall Inc.	\$120,000
Art Resource Collective (ARC)	\$8,500
Baw Baw Shire Council	\$499,750
Boolarra Community Development Group Inc.	\$4,500
Country Women's Association of Victoria Inc.	\$31,431
Destination Gippsland Ltd.	\$17,500
Drouin District Business Group	\$4,000
Gippsland Asbestos Related Diseases Support Inc.	\$72,400
Gippsland Australian Muslim Community Inc.	\$4,800
Gippsland Cricket	\$5,000
Gippsland Disability Advocacy Inc.	\$4,500
Gippsland Ranges Roller Derby Inc.	\$73,440
Gippsland Swimming Inc.	\$4,500
Girl Guides Association of Victoria – Burnet Park Campsite Management Committee	\$9,000

Girl Guides Association of Victoria – Traralgon Girl Guides	\$11,000
Lake Wellington Yacht Club Inc.	\$800
Latrobe Valley Aero Club	\$18,000
Latrobe Valley Yacht Club Inc.	\$13,012
Loch Sport Golf Club Inc.	\$16,000
Morwell Centenary Rose Garden Special Committee	\$10,800
Morwell Historical Society	\$10,000
Newborough Yallourn United Soccer Club Inc.	\$6,000
Regional Arts Victoria	\$4,500
Rosedale Lions Club	\$9,400
Sale Bridge Club	\$11,183
Tyers Art Festival	\$5,000
Warragul Croquet Club	\$11,000
Wines of Eastern Gippsland	\$4,500
Yallourn Yallourn North Football Netball Club	\$12,600
<b>Total</b>	<b>\$1,003,116</b>

### Latrobe Valley Community Facility Fund – Old

Baw Baw Shire Council	\$60,000
Binary Shift Inc.	\$5,000
Boisdale Recreation Reserve Inc.	\$300,000
Briagolong Tennis Club Inc.	\$42,000
Budgerie Hall Reserve Committee Inc.	\$100,096
Bundalaguah & Myrtlebank Hall	\$139,000
Community College Gippsland	\$40,000
Falcons 2000 Soccer Club	\$6,410
Gippsland Ranges Roller Derby Inc.	\$2,739
Gippstown Reserve Committee of Management	\$106,965
Gumnuts Early learning Centre Inc.	\$7,500
Heyfield Bowls Club	\$181,802
Latrobe City Council	\$1,562,144
Licola Wilderness Village	\$325,000
Longford Tennis Club Inc.	\$33,695
Maffra and District	\$5,000

## 04 APPENDICES

Maffra Dramatic Society Inc.	\$7,500
Maffra Golf Club	\$224,104
Maltese Community Centre Latrobe Valley Inc.	\$48,000
Moe Cricket Club Inc.	\$6,061
Morwell Neighbourhood House	\$21,000
Ramahyuck District Aboriginal Co-Op	\$4,050
Sale United Football Club	\$152,241
Tarra Territory, Inc.	\$11,000
The Scout Association of Australia, Victorian Branch	\$386,000
Trafalgar East Public Hall Reserve	\$62,430
Trafalgar Golf Club	\$96,835
Trafalgar Victory FC	\$3,987
Traralgon Golf Club	\$96,800
Traralgon Neighbourhood Learning House	\$135,000
Traralgon Redsox Baseball Club	\$110,000
Traralgon Table Tennis Association Inc.	\$139,235
Traralgon Tennis Association	\$220,000
Twin City Archers Gippsland Inc.	\$15,665
Veronica Maybury Memorial Recreational Reserve Committee of Management Inc.	\$9,911
Warragul Business Group	\$5,000
Warragul Cricket Club	\$20,000
Warragul Woodworkers Club Inc.	\$42,375
Wellington Shire Council	\$357,250
Willow Grove Recreation Reserve Committee of Management	\$87,916
Yallourn North Bowling Club Inc.	\$228,000
Yinnar Bowls & Recreation Club Inc.	\$31,438
<b>Total</b>	<b>\$5,439,149</b>

### Latrobe Valley Community Sports Package

Baw Baw Shire Council	\$1,373
Budjeri Napan	\$50,000
Churchill Football Netball Club	\$4,500
Gippsland Ranges Roller Derby Inc.	\$35,000
Hockey Victoria	\$70,000
Latrobe City Council	\$33,967,125
Latrobe Valley Tennis Association	\$7,000
Nambrok Recreation Reserve	\$5,155
Strzelecki Bushwalking Club	\$6,200
Trafalgar Golf Club	\$5,500
Traralgon and District Cricket Association	\$5,500
Traralgon Imperials Cricket Club	\$5,500
Victorian YMCA Community Programming Pty. Ltd.	\$41,580
<b>Total</b>	<b>\$34,204,433</b>

### Latrobe Valley Discretionary Fund

Agribusiness Gippsland Inc.	\$250,000
University of Melbourne	\$79,532
Warragul Regional College	\$33,176
Wellington Shire Council	\$118,429
<b>Total</b>	<b>\$481,137</b>

### Latrobe Valley Economic Growth Zone Incentive Fund

Latrobe City Council	\$10,000
<b>Total</b>	<b>\$10,000</b>

---

#### LVA New Energy Fund

Alternate Energy Innovations	\$52,300
Earth Worker Energy	\$47,300
Edge Energy Solutions Pty. Ltd.	\$45,000
EnviroMicroBio Pty. Ltd.	\$50,000
Federation Training	\$8,500
Latrobe Valley Engineering Services Pty. Ltd.	\$40,000
Ramahyuck District Aboriginal Co-Op	\$12,000
<b>Total</b>	<b>\$255,100</b>
<b>Total General Grants</b>	<b>\$556,397,957</b>

---

## Appendix 14: Ministerial Statements of Expectations

Ministers may issue Statements of Expectations (SoEs) to departmental regulators that relate to performance and improvement.

The department is required to respond to those SoEs and to report their performance accordingly.

Responses and performance reports relating to current SoEs are available on the department's website: [djpr.vic.gov.au](http://djpr.vic.gov.au)

## Appendix 15: Additional departmental information available on request

In compliance with the requirements of the *Standing Directions of the Minister for Finance*, details in respect of the items listed below have been retained by the department and are available on request, subject to the provisions of the *Freedom of Information Act 1982*:

- statement that declarations of pecuniary interests have been duly completed by all relevant officers of the department
- details of shares held by a senior officer as nominee or held beneficially in a statutory authority or subsidiary
- details of publications produced by the department about the department, and how these can be obtained
- details of changes in prices, fees, charges, rates and levies charged by the department
- details of any major external reviews carried out on the department
- details of major research and development activities undertaken by the department
- details of overseas visits undertaken including a summary of the objectives and outcomes of each visit
- details of major promotional, public relations and marketing activities undertaken by the department to develop community awareness of the department and its services
- list of major committees sponsored by the department, the purposes of each committee and the extent to which the purposes have been achieved
- details of all consultancies and contractors.

## The information is available on request from:

**Freedom of Information Manager**  
**Department of Jobs, Precincts and Regions**

GPO 4509 Melbourne VIC 3001

**Telephone** (03) 9208 3112

**Email** [foi@ecodev.vic.gov.au](mailto:foi@ecodev.vic.gov.au)

## Additional information included in annual report

- Details in respect of the following items have been included in this report, on the pages indicated below:
- details of assessments and measures undertaken to improve the occupational health and safety of employees (on page 222)
- general statement on industrial relations within the department and details of time lost through industrial accidents and disputes (on page 225).

## Appendix 16: Acronyms

AAS	Australian Accounting Standards	FIMP	Future Industries Manufacturing Program
AASB	Australian Accounting Standards Board	FMA	<i>Financial Management Act 1994</i>
ABN	Australian Business Numbers	FOI	Freedom of Information
ACM	Arts Centre Melbourne	FOI Act	<i>Victoria's Freedom of Information Act 1982</i>
ACMI	Australian Centre for the Moving Image	FRD	Financial Reporting Direction
AEE	Annualised Employee Equivalent	FSPL	Fed Square Pty. Ltd.
AGPC	Australian Grand Prix Corporation	FTE	Full-time equivalent
AIIA	Australian Information Industry Association	GRV	Greyhound Racing Victoria
AIJF	Agriculture Infrastructure and Jobs Fund	GSV	Geological Survey of Victoria
ARC	Audit and Risk Committee	HRV	Harness Racing Victoria
ATNAB	Additions to the Net Assets Base	HSRs	Health and Safety Representatives
AusIMM	<i>Australasian Institute of Mining and Metallurgy</i>	HSRs	Health and Safety Representatives
AVS	Agriculture Victoria Services Pty. Ltd.	IBAC	Independent Broad-based Anti-corruption Commission
BAU	Business As Usual	ICA	Interstate Certificate Assurance
BP4	Budget Paper No. 4	ICT	Information and communication technology
CCS	Carbon Capture and Storage	IRPs	Issue resolution procedures
CO2CRC	Carbon Dioxide Cooperative Research Centre	ISWRLS	International Student Work Rights Legal Service
CSIRO	Commonwealth Scientific and Industrial Research Organisation	JIBE	Jobs, Innovation and Business Engagement
CSO	Community service obligation	KMP	Key management personnel
DEDJTR	Department of Economic Development, Jobs, Transport and Resources	LIDP	Local Industry Development Plan
DELWP	Department of Environment, Land, Water and Planning	LSL	Long service leave
DFSV	Dairy Food Safety Victoria	LVA	Latrobe Valley Authority
DHHS	Department of Health and Human Services	MCET	Melbourne Convention and Exhibition Trust
DJCS	Department of Justice and Community Safety	MMA	Melbourne Market Authority
DJPR	Department of Jobs, Precincts and Regions	MOG	Machinery of government (changes)
DOT	Department of Transport	MPSG	Major Project Skills Guarantee
DPC	Department of Premier and Cabinet	MPSG	Major Project Skills Guarantee
DTF	Department of Treasury and Finance	NGV	National Gallery of Victoria
EAP	Employee Assistance Program	non-BAU	Non-Business As Usual
EB	Executive Board	OCI	Other comprehensive income
EO	Executive Officer	OHS	Occupational health and safety
ETRB	Emerald Tourist Railway Board	PMF	Performance Management Framework
FDI	Foreign Direct Investment	POBOS	Payments on behalf of the State
		PPA	<i>Public Administration Act 2004</i>

PPP	Public private partnership
R&D	Research and development
RASV	Royal Agricultural Society of Victoria Limited
RDV	Regional Development Victoria
RJIF	Regional Jobs and Infrastructure Fund
RoU	Right-of-Use Assets
RRV	Rural and Regional Victoria
RTIF	Regional Tourism Infrastructure Fund
SCAs	Service concession arrangements
SIMS	Safety Incident Management System
SLV	State Library Victoria
SMEs	Small and medium enterprises
SMSC	Study Melbourne Student Centre
SoEs	Statements of Expectations (issued by ministers)
SRV	Sport and Recreation Victoria
STEM	Science, Technology, Engineering and Maths
SVSR	Supporting Victorian Sport and Recreation
TAFE	Technical and Further Education
TEI	Total estimated investment
TEVE	Tourism, Events and Visitor Economy
VAGO	Victorian Auditor-General's Office
VGBO	Victorian Government Business Offices
VGTI	Victorian Government Trade and Investment
GVV	Valuer-General Victoria
VIPP	Victorian Industry Participation Policy
VIS	Victoria Institute of Sport
VPS	Victorian Public Sector – Victorian Public Service (always refer to context)
VPSC	Victorian Public Sector Commission
VWA	WorkCover Authority

## Appendix 17: Disclosure Index

The DJPR annual report is prepared in accordance with all relevant Victorian legislation and pronouncements. This index has been prepared to facilitate identification of the department's compliance with statutory disclosure requirements.

### Disclosure Index

Legislation	Requirement	Page Reference
<b>Standing Directions 2018 and Financial Reporting Directions (FRD)</b>		
<b>Report of Operations</b>		
<b>Charter and purpose</b>		
FRD 22H	Manner of establishment and the relevant Ministers	4, 5, 35
FRD 22H	Purpose, functions, powers and duties	4
FRD 8D	Departmental objectives, indicators and outputs	160
FRD 22H	Key initiatives and projects	10-33
FRD 22H	Nature and range of services provided	6-9
<b>Management and Structure</b>		
FRD 22H	Organisational structure	38-39
<b>Financial and other information</b>		
FRD 8D	Performance against output performance measures	158-209
FRD 8D	Budget portfolio outcomes	212
FRD 10A	Disclosure index	328
FRD 12B	Disclosure of major contracts	246
FRD 15E	Executive officer disclosures	230
FRD 22H	Employment and conduct principles	220
FRD 22H	Occupational health and safety policy	222
FRD 22H	Summary of the financial results for the year	47
FRD 22H	Significant changes in financial position during the year	170
FRD 22H	Major changes or factors affecting performance	170
FRD 22H	Subsequent events	145
FRD 22H	Application and operation of <i>Freedom of Information Act 1982</i>	248
FRD 22H	Compliance with building and maintenance provisions of <i>Building Act 1993</i>	249
FRD 22H	Statement on National Competition Policy	250
FRD 22H	Application and operation of the <i>Protected Disclosure Act 2012</i>	253
FRD 22H	Application and operation of the <i>Carers Recognition Act 2012</i>	225
FRD 22H	Details of all contractors	246

Legislation	Requirement	Page Reference
FRD 22H	Details of consultancies over \$10,000	246
FRD 22H	Details of consultancies under \$10,000	246
FRD 22H	Disclosure of government advertising expenditure	245
FRD 22H	Disclosure of ICT expenditure	247
FRD 22H	Statement of availability of other information	325
FRD 24D	Reporting of office-based environmental data by government entities	236
FRD 25D	Local Jobs First	244
FRD 29C	Workforce data disclosures	226
SD 5.2	Specific information requirements under Standing Direction 2018 (SD) 5.2	3-41
<b>Compliance attestation and declaration</b>		
SD 5.1.4	Attestation for financial management compliance with the Standing Directions 2018	252
SD 5.2.3	Declaration in report of operations	3
<b>Financial Statements</b>		
<b>Declaration</b>		
SD 5.2.2	Declaration in financial statements	46
<b>Other requirements under Standing Directions 5.2</b>		
SD 5.2.1(a)	Compliance with Australian accounting standards and other authoritative pronouncements	52
SD 5.2.1(a)	Compliance with Standing Directions	52
SD 5.2.1(b)	Compliance with Model Financial Report	3

## 04 APPENDICES

Legislation	Requirement	Page Reference
<b>Other disclosures as required by FRDs in notes to the financial statements</b>		
FRD 9B	Departmental disclosure of administered assets and liabilities by activity	74
FRD 11A	Disclosure of ex gratia expenses	136
FRD 13	Disclosure of parliamentary appropriations	54
FRD 21C	Disclosures of responsible persons, executive officers and other personnel (contractors with significant management responsibilities) in the financial report	142
FRD 103H	Non-financial physical assets	82
FRD 110A	Cash flow statements	50
FRD 112D	Defined benefit superannuation obligations	66
FRD 114C	Financial instruments	100
<b>Legislation</b>		
	<i>Freedom of Information Act 1982</i>	248
	<i>Building Act 1993</i>	249
	<i>Protected Disclosure Act 2012</i>	253
	<i>Carers Recognition Act 2012</i>	225
	<i>Disability Act 2006</i>	225
	<i>Local Jobs Act 2003</i>	244
	<i>Financial Management Act 1994</i>	46
	<i>Mineral Resources (Sustainable Development) Act 1990</i>	251

Authorised and published by  
the Victorian Government.  
Department of Jobs,  
Precincts and Regions  
1 Spring Street, Melbourne,  
VIC 3000  
Telephone (03) 9651 9999

October 2019

ISSN 2652-2284 (print)  
ISSN 2652-2292 (online)

Print managed by Finsbury Green  
Printed on Ecostar (FSC)  
100% recycled paper

Unless indicated otherwise, this work is made  
available under the terms of the Creative Commons  
Attribution 3.0 Australia Licence. To view a copy of this  
licence, visit [creativecommons.org/licenses/by/3.0/au](https://creativecommons.org/licenses/by/3.0/au)

It is a condition of this Creative Commons Attribution  
3.0 Licence that you must give credit to the original  
author who is the State of Victoria.

## Accessibility

If you would like to receive this publication in an accessible format, such as large print  
or audio, telephone **03 9651 9999** or email [internal.communications@ecodev.vic.gov.au](mailto:internal.communications@ecodev.vic.gov.au)  
This document is also available in accessible Word and PDF format at  
[economicdevelopment.vic.gov.au](http://economicdevelopment.vic.gov.au)

